



平成27年(2015年)2月期 第2四半期決算補足資料

DATABOOK(2014/8)

株式会社タカキュー

TAKA-Q CO., LTD.

<http://www.taka-q.com>

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1. 決算概要 (Financial Highlights)

(1) 損益計算書 (Income Statement)

(金額: 百万円/¥Millions)

| 半期 1st Half | 2012/8 | | | 2013/8 | | | 2014/8 | | |
|--|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|------------|
| | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY |
| 売上高 Net Sales | 11,556 | 100.0 | 112.2 | 12,226 | 100.0 | 105.8 | 12,361 | 100.0 | 101.1 |
| 売上総利益 Gross Income | 6,972 | 60.3 | 112.6 | 7,382 | 60.4 | 105.9 | 7,070 | 57.2 | 95.8 |
| 販売費及び一般管理費 SGA expenses | 6,540 | 56.6 | 107.1 | 7,149 | 58.5 | 109.3 | 7,146 | 57.8 | 100.0 |
| 営業利益 Operating Income | 432 | 3.7 | 493.9 | 233 | 1.9 | 54.0 | △76 | △0.6 | — |
| 経常利益 Ordinary Income | 538 | 4.7 | 307.2 | 372 | 3.0 | 69.2 | 37 | 0.3 | 10.0 |
| 税引前当期純利益 Income before Income Taxes | 529 | 4.6 | — | 350 | 2.9 | 66.2 | △17 | △0.1 | — |
| 当期純利益 Net Income | 294 | 2.6 | — | 164 | 1.3 | 55.6 | △77 | △0.6 | — |

| | | | | | | |
|-------------------------------|-----|-------|-----|-------|-----|-------|
| 期末店舗数 (店) Number of Stores | 271 | 101.5 | 277 | 102.2 | 278 | 100.4 |
|-------------------------------|-----|-------|-----|-------|-----|-------|

| 年間 Entire Year | 2013/2 | | | 2014/2 | | | 2015/2 (予想: Forecast) | | |
|--|--------------|--------------|------------|--------------|--------------|------------|-----------------------|--------------|------------|
| | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY |
| 売上高 Net Sales | 25,038 | 100.0 | 109.6 | 25,883 | 100.0 | 103.4 | 26,500 | 100.0 | 102.4 |
| 売上総利益 Gross Income | 15,252 | 60.9 | 110.6 | 15,412 | 59.5 | 101.0 | 15,350 | 57.9 | 99.6 |
| 販売費及び一般管理費 SGA expenses | 13,797 | 55.1 | 108.3 | 14,595 | 56.4 | 105.8 | 14,800 | 55.8 | 101.4 |
| 営業利益 Operating Income | 1,455 | 5.8 | 137.8 | 816 | 3.2 | 56.1 | 550 | 2.1 | 67.4 |
| 経常利益 Ordinary Income | 1,758 | 7.0 | 142.5 | 1,071 | 4.1 | 60.9 | 770 | 2.9 | 71.9 |
| 税引前当期純利益 Income before Income Taxes | 1,731 | 6.9 | 240.5 | 997 | 3.9 | 57.6 | 680 | 2.6 | 68.2 |
| 当期純利益 Net Income | 1,122 | 4.5 | 820.8 | 468 | 1.8 | 41.7 | 300 | 1.1 | 64.1 |

| | | | | | | |
|-------------------------------|-----|-------|-----|-------|-----|-------|
| 期末店舗数 (店) Number of Stores | 270 | 100.7 | 277 | 102.6 | 280 | 101.1 |
|-------------------------------|-----|-------|-----|-------|-----|-------|

(2)貸借対照表 (Balance sheet)

(金額:百万円/¥Millions)

| | 2012/8 | | | 2013/8 | | | 2014/8 | | |
|--|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|------------|
| | 金額 Amount | 構成比 Share | 前期比 YOY | 金額 Amount | 構成比 Share | 前期比 YOY | 金額 Amount | 構成比 Share | 前期比 YOY |
| 現金及び預金 Cash on hand in banks | 2,663 | 24.9 | 114.2 | 3,328 | 25.5 | 125.0 | 3,063 | 24.4 | 92.1 |
| 商品 Inventories | 1,999 | 18.7 | 86.7 | 2,687 | 20.6 | 134.4 | 2,437 | 19.4 | 90.7 |
| 有形固定資産 Tangible Fixed Assets | 628 | 5.9 | 97.6 | 865 | 6.6 | 137.8 | 964 | 7.7 | 111.5 |
| 資産合計 Total Assets | 10,702 | 100.0 | 100.5 | 13,028 | 100.0 | 121.7 | 12,538 | 100.0 | 96.2 |
| 流動負債 Current Liabilities | 3,651 | 34.1 | 84.9 | 5,123 | 39.3 | 140.3 | 4,582 | 36.5 | 89.5 |
| 固定負債 Long-Term Liabilities | 684 | 6.4 | 88.9 | 667 | 5.1 | 97.6 | 638 | 5.1 | 95.7 |
| 資本金 Capital stock | 2,000 | 18.7 | 100.0 | 2,000 | 15.4 | 100.0 | 2,000 | 16.0 | 100.0 |
| 剰余金その他 Retained Earnings and Others | 4,367 | 40.8 | 121.9 | 5,237 | 40.2 | 119.9 | 5,317 | 42.4 | 101.5 |
| 純資産 Net Asset | 6,367 | 59.5 | 114.0 | 7,237 | 55.6 | 113.7 | 7,317 | 58.5 | 101.1 |
| 負債純資産合計 Total Liabilities and Net Asset | 10,702 | 100.0 | 100.5 | 13,028 | 100.0 | 121.7 | 12,538 | 100.0 | 96.2 |

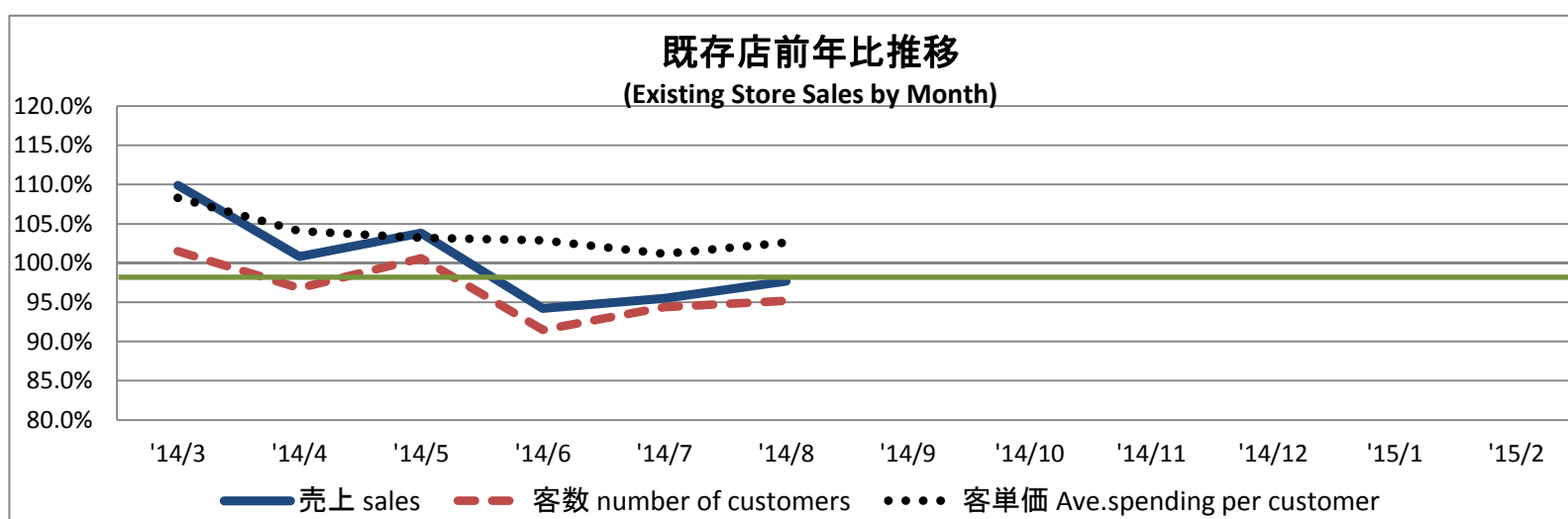
| | 2013/2 | | | 2014/2 | | |
|--|--------------|--------------|------------|--------------|--------------|------------|
| | 金額 Amount | 構成比 Share | 前期比 YOY | 金額 Amount | 構成比 Share | 前期比 YOY |
| 現金及び預金 Cash on hand in banks | 3,587 | 27.4 | 121.5 | 3,235 | 23.9 | 90.2 |
| 商品 Inventories | 2,628 | 20.1 | 116.1 | 3,246 | 24.0 | 123.5 |
| 有形固定資産 Tangible Fixed Assets | 840 | 6.4 | 136.5 | 981 | 7.2 | 136.5 |
| 資産合計 Total Assets | 13,086 | 100.0 | 113.6 | 13,551 | 100.0 | 103.6 |
| 流動負債 Current Liabilities | 5,211 | 39.8 | 111.6 | 5,372 | 39.6 | 103.1 |
| 固定負債 Long-Term Liabilities | 664 | 5.1 | 96.5 | 648 | 4.8 | 97.7 |
| 資本金 Capital stock | 2,000 | 15.3 | 100.0 | 2,000 | 14.8 | 100.0 |
| 剰余金その他 Retained Earnings and Others | 5,210 | 39.8 | 125.2 | 5,530 | 40.8 | 106.1 |
| 純資産 Net Asset | 7,210 | 55.1 | 117.0 | 7,530 | 55.6 | 104.4 |
| 負債純資産合計 Total Liabilities and Net Asset | 13,086 | 100.0 | 113.6 | 13,551 | 100.0 | 103.6 |

2. 売上高の状況 (Sales)

(1) 既存店売上高 (Existing Store Sales)

【2015/2】

| | 3月 March | 4月 April | 5月 May | 1st.Q | 6月 June | 7月 July | 8月 August | 2nd.Q | 上半期 1st.H | |
|----------------------------------|-----------------|----------------|-----------------|--------|-----------------|---------------|----------------|--------|--------------|-------------|
| 売上高 sales | 109.9% | 100.8% | 103.8% | 105.4% | 94.2% | 95.5% | 97.7% | 95.3% | 100.8% | |
| 客数 number of customers | 101.5% | 96.8% | 100.6% | 99.8% | 91.5% | 94.4% | 95.2% | 93.3% | 96.3% | |
| 客単価 Ave.spending per customer | 108.3% | 104.1% | 103.2% | 105.7% | 102.9% | 101.2% | 102.6% | 102.1% | 104.7% | |
| | 9月 September | 10月 October | 11月 November | 3rd.Q | 12月 December | 1月 January | 2月 February | 4th.Q | 下半期 2nd.H | 年間 Total |
| 売上高 sales | | | | | | | | | | 100.8% |
| 客数 number of customers | | | | | | | | | | 96.3% |
| 客単価 Ave.spending per customer | | | | | | | | | | 104.7% |



(2) 商品別売上高 (Sales Breakdown by Merchandise Category)

| | 2012/8 | | | 2013/8 | | | 2014/8 | | |
|-----------------------------|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|------------|
| | 金額 Amount | 構成比 Share | 前期比 YOY | 金額 Amount | 構成比 Share | 前期比 YOY | 金額 Amount | 構成比 Share | 前期比 YOY |
| ビジネス商品 business clothes | 4,536 | 39.3% | 107.0% | 4,747 | 38.8% | 104.6% | 4,798 | 38.8% | 101.1% |
| カジュアル商品 casual clothes | 4,586 | 39.7% | 111.9% | 4,762 | 38.9% | 103.8% | 4,725 | 38.2% | 99.2% |
| アクセサリ accessories | 1,123 | 9.7% | 121.1% | 1,229 | 10.1% | 109.4% | 1,220 | 9.9% | 99.3% |
| メンズ計 Men's Total | 10,247 | 88.7% | 110.6% | 10,738 | 87.8% | 104.8% | 10,744 | 86.9% | 100.1% |
| ビジネス商品計 business clothes | 300 | 2.6% | 137.9% | 343 | 2.8% | 114.1% | 392 | 3.2% | 114.4% |
| カジュアル商品 casual clothes | 678 | 5.9% | 141.4% | 814 | 6.7% | 120.1% | 866 | 7.0% | 106.4% |
| アクセサリ accessories | 57 | 0.5% | 131.2% | 64 | 0.5% | 112.6% | 78 | 0.6% | 122.1% |
| レディース計 Lady's Total | 1,036 | 9.0% | 139.8% | 1,222 | 10.0% | 117.9% | 1,338 | 10.8% | 109.5% |
| その他 Others | 271 | 2.4% | 95.0% | 265 | 2.2% | 97.5% | 278 | 2.3% | 105.0% |
| 合計 Total | 11,556 | 100.0% | 112.2% | 12,226 | 100.0% | 105.8% | 12,361 | 100.0% | 101.1% |

3. 販売費及び一般管理費の状況 (Selling, General and Administrative Expenses)

(金額: 百万円/¥Millions)

| | 2012/8 | | | 2013/8 | | | 2014/8 | | |
|----------------------------|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|------------|
| | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY |
| 売上高 Net Sales | 11,556 | 100.0% | 112.2% | 12,226 | 100.0% | 105.8% | 12,361 | 100.0% | 101.1% |
| 広告宣伝費 Advertising Costs | 326 | 2.8% | 121.9% | 358 | 2.9% | 109.8% | 352 | 2.9% | 98.3% |
| 人件費 Personnel Costs | 2,524 | 21.8% | 107.5% | 2,737 | 22.4% | 108.5% | 2,701 | 21.9% | 98.7% |
| 貸借料 Rent | 1,830 | 15.8% | 108.4% | 1,906 | 15.6% | 104.1% | 1,972 | 16.0% | 103.5% |
| 減価償却費 Depreciation | 145 | 1.3% | 83.3% | 232 | 1.9% | 159.6% | 255 | 2.1% | 110.3% |
| その他 Others | 1,713 | 14.8% | 105.4% | 1,915 | 15.7% | 111.7% | 1,864 | 15.1% | 97.4% |
| 合計 Total | 6,540 | 56.6% | 107.1% | 7,149 | 58.5% | 109.3% | 7,146 | 57.8% | 100.0% |

4. 営業外収支の状況 (Non-operating Profit and Loss)

(金額: 百万円/¥Millions)

| | 2012/8 | | | 2013/8 | | | 2014/8 | | |
|--|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|------------|
| | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY |
| 受取利息・配当金 Interest and Dividend Income | 5 | 0.0% | 110.7% | 4 | 0.0% | 87.5% | 3 | 0.0% | 67.3% |
| 不動産賃貸収入 Sublease Income | 189 | 1.6% | 101.8% | 172 | 1.4% | 91.2% | 155 | 1.3% | 90.2% |
| その他 Others | 79 | 0.7% | 133.7% | 98 | 0.8% | 124.0% | 77 | 0.6% | 78.0% |
| 営業外収益 Total Non-operating Profit | 274 | 2.4% | 109.6% | 276 | 2.3% | 100.6% | 236 | 1.9% | 85.4% |
| 支払利息 Interest Expenses | 1 | 0.0% | 27.2% | - | - | - | - | - | - |
| 不動産賃貸費用 Sublease Expenses | 138 | 1.2% | 99.3% | 121 | 1.0% | 87.8% | 106 | 0.9% | 87.7% |
| その他 Others | 29 | 0.3% | 147.0% | 15 | 0.1% | 55.0% | 16 | 0.1% | 102.8% |
| 営業外費用 Total Non-operating expenses | 168 | 1.4% | 103.3% | 137 | 1.0% | 81.6% | 122 | 0.9% | 89.5% |
| 営業外収支 Net Non-operating Income | 106 | 0.9% | 121.3% | 139 | 1.1% | 130.7% | 113 | 0.9% | 81.5% |
| 不動産賃貸収支 Net Sublease Income | 51 | 0.5% | 109.4% | 51 | 0.5% | 100.2% | 49 | 0.5% | 96.0% |

5. 特別損益の状況 (Extraordinary Profit and Loss)

(金額:百万円/¥Millions)

| | 2012/8 | | | 2013/8 | | | 2014/8 | | |
|---------------------------------------|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|------------|
| | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY | 金額 Amount | 売上比 Share | 前期比 YOY |
| 特別利益 Total Extraordinary Profit | 0 | 0.0% | 0.0% | 0 | 0.0% | 0.0% | 0 | 0.0% | 0.0% |
| 固定資産減損損失 Impairment of Fixed Asset | 9 | 0.1% | 16.4% | 21 | 0.2% | 242.3% | 55 | 0.4% | 253.5% |
| 特別損失 Total Extraordinary Loss | 9 | 0.1% | 1.7% | 21 | 0.2% | 242.3% | 55 | 0.4% | 253.5% |

6. 設備投資の状況 (Capital Expenditures)

(金額:百万円/¥Millions)

| | 2012/8 上期 | 2013/2 年間 | 2013/8 上期 | 2014/2 年間 | 2014/8 上期 | 2015/2(予) 年間 (Forecast) |
|------------------------------------|---------------|-----------------|---------------|-----------------|----------------|-------------------------------|
| 新設店 For New Stores | 170 | 386 | 199 | 469 | 162 | 530 |
| 改装店 For Renovation | 10 | 216 | 154 | 416 | 144 | 410 |
| その他 Others | 61 (IT 24) | 404 (IT 366) | 79 (IT 69) | 193 (IT 183) | 105 (IT 97) | 310 (IT 300) |
| 設備投資計 Total Capital Expenditure | 242 | 1,006 | 434 | 1,079 | 413 | 1,270 |
| 減価償却費 Depreciation | 147 | 356 | 234 | 532 | 257 | 570 |

| | 2012/8 上期 | 2013/2 年間 | 2013/8 上期 | 2014/2 年間 | 2014/8 上期 | 2015/2(予) 年間 (Forecast) |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|-------------------------------|
| 出店数 Number of Stores Opened | 7 | 16 | 9 | 18 | 7 | 20 |
| 退店数 Number of Stores Closed | 4 | 14 | 2 | 11 | 6 | 17 |
| 店舗増減数 Net Stores | 3 | 2 | 7 | 7 | 1 | 3 |

| | | | | | | |
|--------------------------------------|---|----|---|----|---|----|
| 全面改装店数 Number of Renovated Stores | 2 | 17 | 7 | 18 | 7 | 17 |
|--------------------------------------|---|----|---|----|---|----|

7. 期末店舗数の状況 (Number of Stores)

(1) 業態別店舗数 (Number of Stores by Store Brand)

(店)

| | 2012/8 上期 | | 2013/2 年間 | | 2013/8 上期 | | 2014/2 年間 | | 2014/8 上期 | | 2015/2(予) 年間(Forecast) | |
|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------------------|--------------|
| | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share |
| TAKA-Q | 107 | 39.5% | 107 | 39.6% | 110 | 39.7% | 114 | 41.2% | 118 | 42.4% | 128 | 45.7% |
| MALE&Co. | 61 | 22.5% | 59 | 21.9% | 57 | 20.6% | 53 | 19.1% | 51 | 18.3% | 46 | 16.4% |
| m.f.editorial | 32 | 11.8% | 29 | 0.1 | 29 | 10.5% | 30 | 10.8% | 30 | 10.8% | 33 | 11.8% |
| Wilkes Bashford | 3 | 1.1% | 4 | 1.5% | 4 | 1.4% | 4 | 1.4% | 4 | 1.4% | 5 | 1.8% |
| SHIRTS CODE | 10 | 3.7% | 12 | 4.4% | 14 | 5.1% | 15 | 5.4% | 15 | 5.4% | 13 | 4.6% |
| around the shoes | 3 | 1.1% | 3 | 1.1% | 3 | 1.1% | 4 | 1.4% | 4 | 1.4% | 4 | 1.4% |
| Movin | 3 | 1.1% | 2 | 0.7% | 2 | 0.7% | 2 | 0.7% | 2 | 0.7% | 1 | 0.4% |
| semanticdesign | 52 | 19.2% | 54 | 20.0% | 58 | 20.9% | 55 | 19.9% | 54 | 19.4% | 50 | 17.9% |
| Total | 271 | 100.0% | 270 | 100.0% | 277 | 100.0% | 277 | 100.0% | 278 | 100.0% | 280 | 100.0% |

(2) 出店形態別店舗数 (Number of Stores by Location)

(店)

| | 2012/8 上期 | | 2013/2 年間 | | 2013/8 上期 | | 2014/2 年間 | | 2014/8 上期 | | 2015/2(予) 年間(Forecast) | |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------------------|--------------|
| | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share | 店舗数 | 構成比 share |
| AEON GROUP SC | 154 | 56.8% | 155 | 57.4% | 160 | 57.8% | 160 | 57.8% | 164 | 59.0% | 167 | 59.6% |
| ショッピングセンター等 Shopping Center | 248 | 91.5% | 248 | 91.9% | 252 | 91.0% | 251 | 90.6% | 255 | 91.7% | 256 | 91.4% |
| 駅ビル Station Building | 14 | 5.2% | 14 | 5.2% | 17 | 6.1% | 17 | 6.1% | 14 | 5.0% | 15 | 5.4% |
| 路面店 Downtown Store | 9 | 3.3% | 8 | 3.0% | 8 | 2.9% | 9 | 3.2% | 9 | 3.2% | 9 | 3.2% |
| 合計 Total | 271 | 100.0% | 270 | 100.0% | 277 | 100.0% | 277 | 100.0% | 278 | 100.0% | 280 | 100.0% |

8. 業態別出退店の状況 (Number of Stores opened/closed by Store Brand)

| | 2013/8 上期 | | | 2014/2 年間 | | | 2014/8 上期 | | | 2015/2(予想: Forecast) 年間 | | |
|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------------------|--------------|--------------|
| | 出店 Opened | 退店 Closed | 変更 Change | 出店 Opened | 退店 Closed | 変更 Change | 出店 Opened | 退店 Closed | 変更 Change | 出店 Opened | 退店 Closed | 変更 Change |
| TAKA-Q | 3 | △1 | 1 | 8 | △3 | 3 | 4 | △2 | 2 | 10 | △3 | 7 |
| MALE&Co. | | △1 | △1 | | △2 | △3 | | | △2 | | | △7 |
| m.f.editorial | | | | 1 | | | 1 | △1 | | 4 | △1 | |
| Wilkes Bashford | | | | | | | | | | 1 | | |
| SHIRTS CODE | 2 | | | 5 | △1 | | | | | 2 | △4 | |
| around the shoes | | | | 1 | | | | | | | | |
| Movin | | | | | | | | | | | △1 | |
| semanticdesign | 4 | | | 5 | △4 | | 2 | △3 | | 3 | △8 | |
| Total | 9 | △2 | | 20 | △10 | | 7 | △6 | | 20 | △17 | |

9. 主要経営指標 (Major Financial Data)

| | 単位 unit | 2012/8 上期 1st.half | 2013/2 年間 Entire Year | 2013/8 上期 1st.half | 2014/2 年間 Entire Year | 2014/8 上期 1st.half |
|--|--------------------------|--------------------------|-----------------------------|--------------------------|-----------------------------|--------------------------|
| 総資産経常利益率 Ordinary income to Total Assets | % | 4.8 | 14.3 | 2.8 | 8.0 | 0.3 |
| 総資産当期純利益率(ROA) Net income to Total Assets | % | 2.6 | 9.1 | 1.3 | 3.5 | △0.6 |
| 自己資本当期純利益率(ROE) Return on Equity | % | 4.7 | 16.8 | 2.3 | 6.4 | △1.0 |
| 利払い・税金・償却前利益(EBITDA) Earnings Befor Interest,Tax,Depreciation and Amortization | 百万円 ¥Millions | 687 | 2,115 | 606 | 1,603 | 294 |
| 総資産回転率 Turnover to Total Assts | 回 times | 1.0 | 2.0 | 0.9 | 1.9 | 0.9 |
| たな卸し資産回転率 Turnover to Inventory | 回 times | 5.4 | 10.2 | 4.6 | 8.8 | 4.4 |
| 売上高総利益率 Gross Income Ratio | % | 60.3 | 60.9 | 60.4 | 59.5 | 57.2 |
| 売上高経常利益率 Ordinary Income Ratio | % | 4.7 | 7.0 | 3.0 | 4.1 | 0.3 |
| 期末発行済株式数 Number of shares of common stock | 株 Number of Shares | 24,372,847 | 24,371,049 | 24,368,953 | 24,367,793 | 24,367,389 |
| 1株当り純資産額 Net Assets per share | 円 ¥ | 261.24 | 295.87 | 297.01 | 309.02 | 300.28 |
| 1株当り純利益 EPS | 円 ¥ | 12.09 | 46.06 | 6.73 | 19.22 | △3.18 |
| 自己資本比率 Shareholder's Equity Ratio | % | 59.5 | 55.1 | 55.6 | 55.6 | 58.4 |
| 有利子負債残高 Interest-bearing Debt | 百万円 ¥Millions | 52 | - | - | - | - |
| 借入依存度 Debt to Total Assets Ratio | % | 0.5 | - | - | - | - |
| 設備投資 Capital Expenditure | 百万円 ¥Millions | 242 | 1,006 | 434 | 1,079 | 413 |
| 減価償却費 Depreciation Expenses | 百万円 ¥Millions | 147 | 356 | 234 | 532 | 257 |
| 1㎡当り売上高 Sales per m ² | 千円 ¥Thousands | 207 | 448 | 219 | 463 | 221 |
| 1人当り売上高 Sales per Employee | 千円 ¥Thousands | 8,480 | 18,713 | 8,972 | 18,495 | 9,071 |
| 期末店舗数 Number of Stores | 店 Number of Stores | 271 | 270 | 277 | 277 | 278 |
| 期末売場面積 Total sales floor space | m ² | 56,196 | 55,044 | 55,034 | 55,473 | 55,249 |
| 期末従業員数 Number of Employees | 人 Number of employees | 1,363 | 1,361 | 1,428 | 1,438 | 1,462 |
| 社員 Full-time employees | 人 Number of employees | 620 | 605 | 638 | 634 | 656 |
| パートタイマー(平均) Part-time employees | 人 Number of employees | 743 | 756 | 790 | 804 | 806 |

