



あなたと あたらしい あしたへ — 京王グループ



Keio Corporation

FACT BOOK 2015-2Q

Last five-year Summary(Consolidated)

本資料に記載されている業績見通し等の将来に関する記述は、当社が現在入手している情報および合理的であると判断する一定の前提に基づいており、実際の業績は様々な要因により大きく異なる可能性があります。

This document includes projections based on certain forecast/assumptions made at the time of publication.

Actual performance may differ from forecast figures due to various factors.

(連絡先)

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Financial statements [Consolidated]

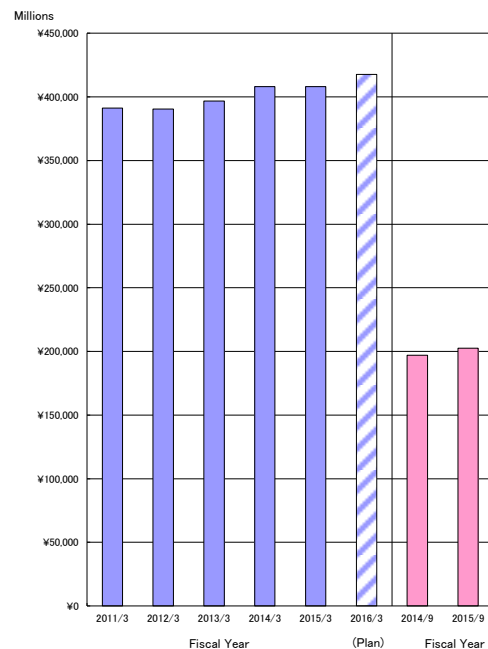
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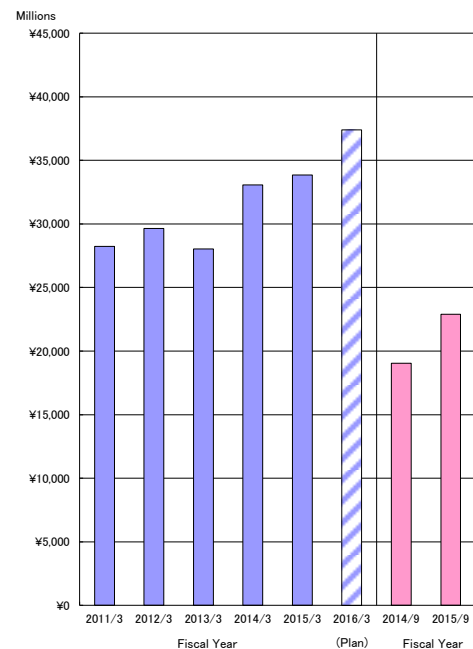
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データ・ハイライト〔連結〕
Data highlights [Consolidated]

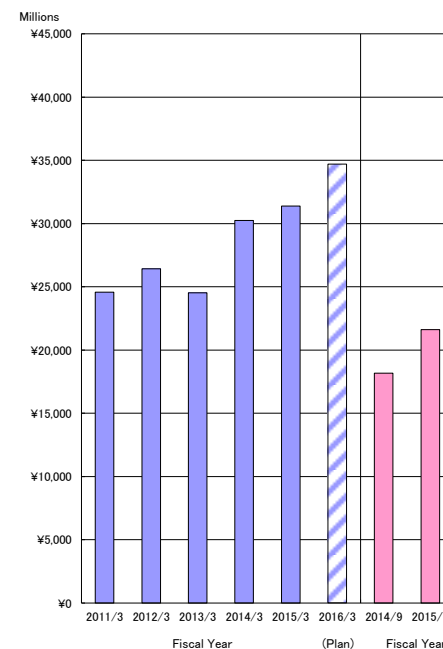
営業収益
Operating revenues



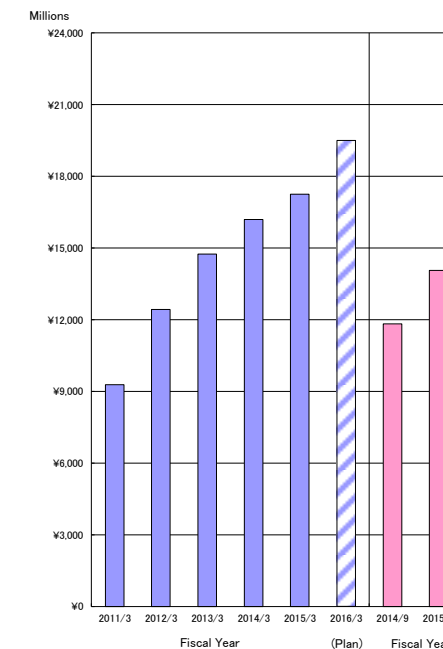
営業利益
Operating income



経常利益
Ordinary income



親会社株主に帰属する当期(四半期)純利益
Profit attributable to owners of parent



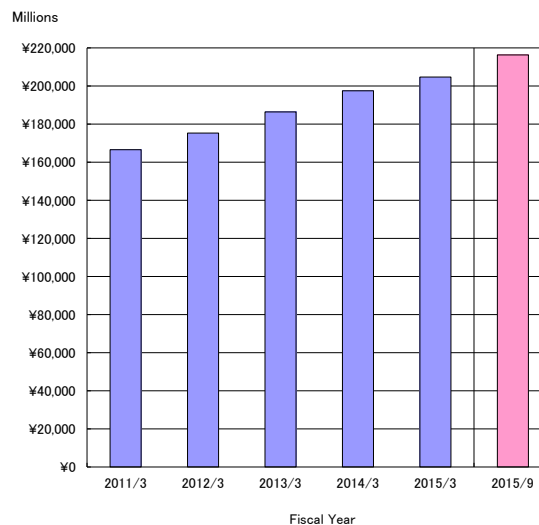
	2011/3	2012/3	2013/3	2014/3	2015/3	(100万円/¥-mil.) 2016/3 (Plan)	(10億円/¥-bil.) 2014/9	(100万円/¥-mil.) 2015/9
営業収益 Operating revenues	391,172	390,472	396,860	407,985	408,039	417.6	196,912	202,551
営業利益 Operating income	28,221	29,640	28,022	33,073	33,845	37.4	19,042	22,903
経常利益 Ordinary income	24,576	26,437	24,538	30,244	31,390	34.7	18,169	21,622
親会社株主に帰属する当期(四半期)純利益 Profit attributable to owners of parent	9,276	12,433	14,748	16,197	17,248	19.5	11,823	14,059

データ・ハイライト[連結]
Data highlights [Consolidated]

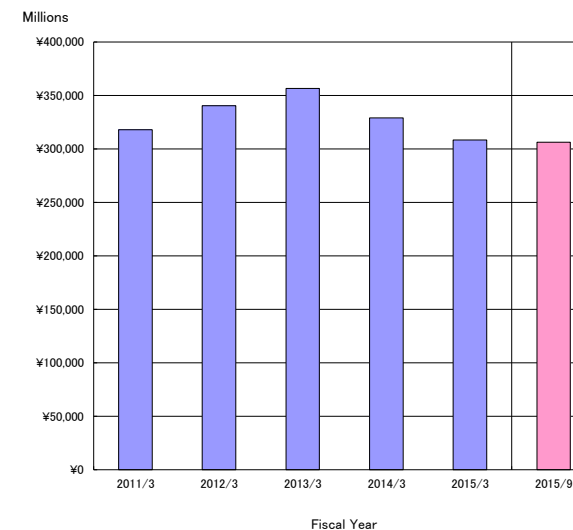
総資産と純資産
Total assets & Net assets



利益剰余金
Retained earnings



有利子負債
Interest-bearing debt



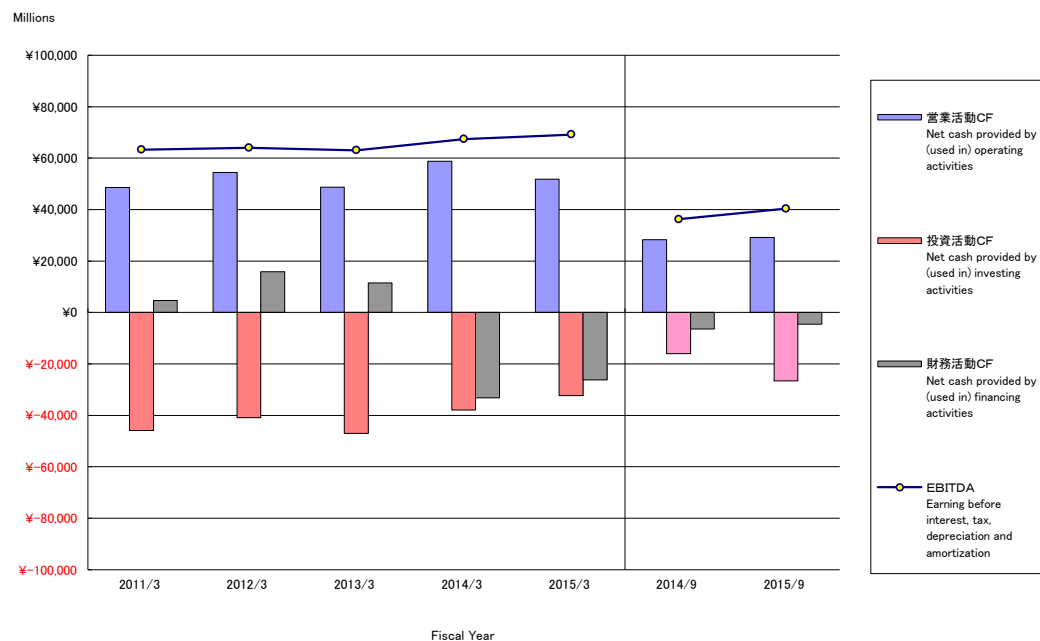
	2011/3	2012/3	2013/3	2014/3	2015/3	2015/9	(100万円/¥-mil.) 増減 change
総資産 Total assets	746,979	791,640	793,293	787,825	782,422	775,153	△ 7,269
純資産 Net assets	251,405	260,549	278,834	292,607	307,726	315,395	7,669
自己資本 Shareholders' equity	251,405	260,421	278,677	292,410	307,505	315,171	7,665
自己資本比率 Equity ratio	33.7%	32.9%	35.1%	37.1%	39.3%	40.7%	1.4%
利益剰余金 Retained earnings	166,492	175,259	186,342	197,348	204,647	216,264	11,616
有利子負債 Interest-bearing debt*	317,762	340,182	356,366	328,941	308,157	306,299	△ 1,857
借入金 Loans payable	188,750	190,827	196,678	199,191	198,351	196,396	△ 1,954
社債 Bonds payable	128,251	148,831	159,411	129,607	109,803	109,901	△ 98
鉄道・運輸機構未払金 Long-term accounts payable to Japan railway construction, transport and technology agency	759	523	276	142	2	1	△ 1

* 有利子負債 = 借入金 + 社債 + 鉄道・運輸機構未払金

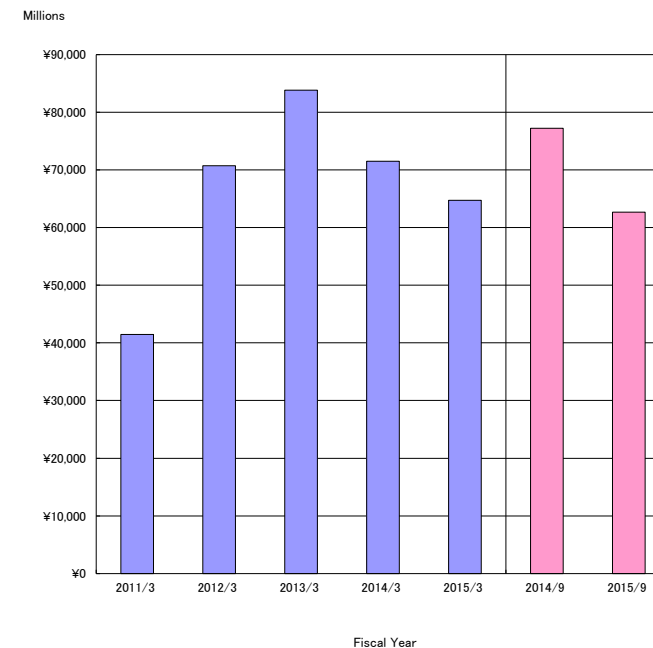
Interest-bearing debt = Loans payable + Bonds payable + Long-term accounts payable to Japan railway construction, transport and technology agency

データ・ハイライト〔連結〕
Data highlights [Consolidated]

キャッシュ・フロー
Cash flows



現金及び現金同等物の期末残高
Cash and cash equivalents at end of period



	2011/3	2012/3	2013/3	2014/3	2015/3	2014/9	2015/9
営業活動CF Net cash provided by (used in) operating activities	48,630	54,370	48,711	58,772	51,858	28,324	29,151
投資活動CF Net cash provided by (used in) investing activities	△ 45,940	△ 40,976	△ 47,080	△ 37,939	△ 32,325	△ 16,073	△ 26,655
財務活動CF Net cash provided by (used in) financing activities	4,673	15,854	11,442	△ 33,158	△ 26,281	△ 6,495	△ 4,579
EBITDA* Earning before interest, tax, depreciation and amortization	63,257	64,028	63,032	67,420	69,171	36,191	40,364
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	41,461	70,715	83,795	71,473	64,724	77,230	62,640

* EBITDA = 営業利益 + 減価償却費 + のれん償却額

EBITDA = Operating income + Depreciation and amortization + Amortization of goodwill

財務諸表〔連結〕
Financial statements [Consolidated]
連結貸借対照表 Consolidated balance sheets

	(100万円/¥-mil.)					(100万円/¥-mil.)	
	2011/3	2012/3	2013/3	2014/3	2015/3	2015/9	増減 change
資産の部 Assets							
流動資産 Current assets	95,534	132,834	147,530	139,586	133,196	130,855	△ 2,340
現金及び預金 Cash and deposits	41,482	47,236	48,315	38,993	34,744	33,161	△ 1,582
受取手形及び売掛金 Notes and accounts receivable-trade	27,635	32,806	32,204	36,406	33,186	27,783	△ 5,402
有価証券 Short-term investment securities	—	23,535	35,550	32,505	30,050	29,798	△ 252
商品及び製品 Merchandise and finished goods	15,690	15,117	14,682	12,629	13,942	13,634	△ 307
仕掛品 Work in process	682	3,545	7,574	8,733	9,698	14,769	5,070
原材料及び貯蔵品 Raw materials and supplies	1,438	1,667	1,590	1,675	1,856	2,020	164
繰延税金資産 Deferred tax assets	2,990	2,783	3,021	3,552	3,395	3,333	△ 61
その他 Other	5,739	6,245	4,687	5,192	6,410	6,466	55
貸倒引当金 Allowance for doubtful accounts	△ 124	△ 102	△ 94	△ 100	△ 87	△ 112	△ 24
固定資産 Noncurrent assets	651,445	658,806	645,763	648,238	649,226	644,297	△ 4,929
有形固定資産 Property, plant and equipment	580,318	584,756	564,563	561,458	565,689	566,010	320
建物及び構築物(純額) Buildings and structures, net	246,600	266,807	305,351	315,526	321,921	318,379	△ 3,542
機械装置及び運搬具(純額) Machinery, equipment and vehicles, net	45,569	40,137	37,240	34,067	33,204	31,647	△ 1,556
土地 Land	166,729	167,797	175,153	178,661	188,139	188,602	463
建設仮勘定 Construction in progress	113,156	101,693	38,866	25,236	14,230	19,015	4,785
その他(純額) Other, net	8,263	8,320	7,952	7,965	8,194	8,365	171
無形固定資産 Intangible assets	6,781	10,297	10,745	10,245	9,862	8,896	△ 966
投資その他の資産 Investments and other assets	64,344	63,752	70,453	76,535	73,674	69,390	△ 4,283
投資有価証券 Investment securities	42,630	43,095	54,571	56,548	53,695	49,065	△ 4,630
退職給付に係る資産 Net defined benefit asset	—	—	—	6,679	5,395	5,644	248
繰延税金資産 Deferred tax assets	13,967	12,465	6,510	5,970	7,063	7,125	62
その他 Other	8,088	8,524	9,659	7,620	7,704	7,741	36
貸倒引当金 Allowance for doubtful accounts	△ 341	△ 333	△ 286	△ 284	△ 185	△ 186	△ 1
資産合計 Total assets	746,979	791,640	793,293	787,825	782,422	775,153	△ 7,269
《参考》 Reference						2015/9	
有形固定資産の増減内訳 Increase(decrease) in property, plant and equipment							
取得 Acquired	55,275	40,721	52,658	40,863	46,116	15,593	
償却 Depreciation	△ 33,571	△ 32,593	△ 32,747	△ 31,767	△ 32,874	△ 16,211	
除却 Retirement	△ 1,714	△ 989	△ 2,681	△ 1,576	△ 1,277	△ 199	
その他 Other	△ 2,085	△ 2,701	△ 37,422	△ 10,624	△ 7,732	1,138	
計 Total	17,903	4,437	△ 20,192	△ 3,105	4,231	320	
投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities							
投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities	△ 6,236	△ 6	11,258	571	8,549	△ 4,551	

財務諸表〔連結〕
Financial statements [Consolidated]

連結貸借対照表 Consolidated balance sheets

	(100万円/¥-mil.)					(100万円/¥-mil.)	
	2011/3	2012/3	2013/3	2014/3	2015/3	2015/9	増減 change
負債の部 Liabilities							
流動負債 Current liabilities	177,948	211,561	195,399	198,037	175,546	173,096	△ 2,449
支払手形及び買掛金 Notes and accounts payable-trade	16,011	16,850	17,189	18,274	17,478	13,387	△ 4,091
短期借入金 Short-term loans payable	51,807	52,655	60,612	65,596	66,572	67,594	1,021
1年内償還予定の社債 Current portion of bonds	—	20,000	30,000	20,000	—	9,901	9,901
未払法人税等 Income taxes payable	4,864	6,116	2,765	8,008	4,412	7,841	3,429
前受金 Advances received	43,606	50,528	18,228	18,878	15,941	18,855	2,914
賞与引当金 Provision for bonuses	2,189	2,018	2,028	2,221	2,188	5,745	3,557
その他の引当金 Other provision	1,863	2,013	2,464	2,056	2,079	1,929	△ 149
その他 Other	57,606	61,376	62,110	63,001	66,874	47,840	△ 19,033
固定負債 Noncurrent liabilities	317,625	319,529	319,060	297,180	299,149	286,660	△ 12,489
社債 Bonds payable	128,251	128,831	129,411	109,607	109,803	100,000	△ 9,803
長期借入金 Long-term loans payable	136,943	138,171	136,066	133,595	131,778	128,801	△ 2,976
繰延税金負債 Deferred tax liabilities	49	43	32	907	2,598	752	△ 1,845
退職給付引当金 Provision for retirement benefits	22,557	21,544	20,961	—	—	—	—
退職給付に係る負債 Net defined benefit liability	—	—	—	18,997	20,236	20,376	139
その他 Other	29,823	30,938	32,589	34,073	34,732	36,730	1,997
負債合計 Total liabilities	495,574	531,090	514,459	495,218	474,696	459,757	△ 14,939
純資産の部 Net assets							
株主資本 Shareholders' equity	248,360	257,120	268,095	278,953	286,223	297,828	11,604
資本金 Capital stock	59,023	59,023	59,023	59,023	59,023	59,023	—
資本剰余金 Capital surplus	42,009	42,008	42,008	42,008	42,009	42,009	0
利益剰余金 Retained earnings	166,492	175,259	186,342	197,348	204,647	216,264	11,616
自己株式 Treasury stock	△ 19,165	△ 19,172	△ 19,279	△ 19,427	△ 19,456	△ 19,469	△ 13
その他の包括利益累計額 Accumulated other comprehensive income	3,044	3,301	10,581	13,457	21,281	17,343	△ 3,938
その他有価証券評価差額金 Valuation difference on available-for-sale securities	3,044	3,301	10,580	10,947	17,287	14,216	△ 3,071
為替換算調整勘定 Foreign currency translation adjustment	—	0	1	7	11	12	0
退職給付に係る調整累計額 Remeasurements of defined benefit plans	—	—	—	2,502	3,982	3,114	△ 867
非支配株主持分 Non-controlling interests	—	127	156	196	220	224	3
純資産合計 Total net assets	251,405	260,549	278,834	292,607	307,726	315,395	7,669
負債純資産合計 Total liabilities and net assets	746,979	791,640	793,293	787,825	782,422	775,153	△ 7,269

財務諸表〔連結〕
Financial statements〔Consolidated〕

連結損益計算書 Consolidated statements of income

	(100万円/¥-mil.)					(10億円/¥-bil.)		(100万円/¥-mil.)		
	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3 (Plan)	増減 change (%)	2014/9	2015/9	増減 change (%)
営業損益 Operating income and expenses										
営業収益 Operating revenues	391,172	390,472	396,860	407,985	408,039	417.6	9.5 (2.3)	196,912	202,551	5,639 (2.9)
運輸業 Transportation	125,081	124,217	125,300	126,600	126,887	129.2	2.3 (1.9)	63,689	65,154	1,464 (2.3)
流通業 Merchandise sales	166,316	165,051	161,434	163,239	159,097	160.2	1.1 (0.7)	76,406	77,149	743 (1.0)
不動産業 Real estate	24,601	26,696	31,624	35,375	37,141	40.0	2.8 (7.8)	16,163	17,751	1,588 (9.8)
レジャー・サービス業 Leisure	65,148	61,879	65,665	67,882	70,310	73.2	2.8 (4.1)	35,151	36,507	1,355 (3.9)
その他業 Other businesses	52,463	48,636	49,690	53,664	54,072	56.6	2.6 (4.8)	18,809	21,831	2,822 (15.0)
連結修正 Elimination	△ 42,439	△ 36,009	△ 36,854	△ 38,777	△ 39,470	△ 41.8	△ 2.3 —	△ 13,308	△ 15,643	△ 2,334 —
営業利益 Operating income	28,221	29,640	28,022	33,073	33,845	37.4	3.5 (10.5)	19,042	22,903	3,860 (20.3)
運輸業 Transportation	11,009	11,538	8,852	11,690	12,279	15.4	3.1 (25.7)	8,326	10,115	1,789 (21.5)
流通業 Merchandise sales	4,629	5,266	5,327	4,980	4,809	3.9	△ 0.8 (△ 17.3)	2,183	2,745	562 (25.8)
不動産業 Real estate	8,579	9,384	9,283	10,251	9,616	9.2	△ 0.3 (△ 3.7)	4,867	5,166	299 (6.2)
レジャー・サービス業 Leisure	2,864	2,796	4,075	4,763	5,641	6.5	0.8 (15.4)	3,429	4,123	694 (20.3)
その他業 Other businesses	1,634	1,213	1,024	1,755	2,295	3.0	0.7 (34.8)	178	782	603 —
連結修正 Elimination	△ 496	△ 560	△ 541	△ 368	△ 797	△ 0.7	0.0 —	57	△ 31	△ 88 —
営業外損益 Non operating income and expenses										
営業外収益 Non-operating income	2,501	2,934	2,800	2,470	2,629	1.9	△ 0.6 (△ 26.3)	1,622	1,058	△ 564 (△ 34.8)
営業外費用 Non-operating expenses	6,146	6,136	6,283	5,300	5,084	4.6	△ 0.3 (△ 7.7)	2,495	2,338	△ 156 (△ 6.3)
経常利益 Ordinary income	24,576	26,437	24,538	30,244	31,390	34.7	3.3 (10.5)	18,169	21,622	3,453 (18.9)
特別損益 Extraordinary income and loss										
特別利益 Extraordinary income	2,961	2,158	35,683	8,135	5,261	1.9	△ 3.3 (△ 63.8)	2,792	369	△ 2,422 (△ 88.8)
特別損失 Extraordinary loss	6,669	4,248	36,729	12,069	9,903	6.5	△ 3.3 (△ 33.9)	2,310	578	△ 1,731 (△ 75.0)
税金等調整前当期(四半期)純利益 Income before income taxes and minority interests	20,869	24,347	23,493	26,310	26,748	30.0	3.3 (12.5)	18,651	21,413	2,762 (14.8)
法人税等 Income taxes	—	—	—	—	—	—	— —	6,822	7,350	528 (7.7)
法人税 住民税及び事業税 Income taxes-current	8,949	9,968	7,032	10,742	9,076	10.4	1.0 (10.7)	—	—	— —
法人税等調整額 Income taxes-deferred	2,642	1,947	1,684	△ 670	400	—	— —	—	—	— —
当期純利益 Profit	9,276	12,431	14,777	16,237	17,272	19.6	2.3 (13.5)	11,828	14,062	2,234 (18.9)
非支配株主に帰属する当期(四半期)純利益(純損失) Profit(loss) attributable to non-controlling interests	—	△ 1	28	40	23	0.0	△ 0.0 (△ 15.3)	4	3	△ 1 (△ 24.1)
親会社株主に帰属する当期(四半期)純利益 Profit attributable to owners of parent	9,276	12,433	14,748	16,197	17,248	19.5	2.2 (13.1)	11,823	14,059	2,235 (18.9)
《参考》 Reference	2011/3	2012/3	2013/3	2014/3	2015/3			2014/9	2015/9	増減 change (%)
営業費 Operating expenses										
運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation	317,143	314,632	322,176	328,481	328,519			155,505	157,169	1,663 (1.1)
販売費及び一般管理費 Selling, general and administrative expenses	45,807	46,200	46,661	46,430	45,675			22,364	22,479	114 (0.5)
計 Total	362,950	360,832	368,838	374,911	374,194			177,869	179,648	1,778 (1.0)
営業外収益 Non-operating income										
受取利息 Interest income	55	60	76	66	77			40	30	△ 9 (△ 24.1)
受取配当金 Dividends income	854	864	839	1,044	1,128			753	622	△ 131 (△ 17.4)
受取保険金 Insurance Income	—	343	—	—	—			—	—	— —
匿名組合投資利益 Gain on investments in silent partnership	579	463	442	353	439			435	—	△ 435 (△ 100.0)
持分法による投資利益 Equity in earnings of affiliates	49	139	76	107	17			—	—	— —
雑収入 Miscellaneous income	962	1,062	1,365	898	967			392	404	12 (3.1)
計 Total	2,501	2,934	2,800	2,470	2,629			1,622	1,058	△ 564 (△ 34.8)
営業外費用 Non-operating expenses										
支払利息 Interest expenses	5,521	5,613	5,614	4,942	4,669			2,379	2,164	△ 215 (△ 9.1)
持分法による投資損失 Equity in losses of affiliates	—	—	—	—	—			1	12	11 —
雑支出 Miscellaneous expenses	625	523	669	357	414			113	161	47 (41.9)
計 Total	6,146	6,136	6,283	5,300	5,084			2,495	2,338	△ 156 (△ 6.3)
特別利益 Extraordinary income										
固定資産売却益 Gain on sales of noncurrent assets	514	134	207	306	505			35	135	99 —
受取損害賠償金 Compensation income for damage	—	—	—	—	—			—	91	91 —
工事負担金等受入額 Contribution for construction	1,071	1,015	35,383	6,509	4,178			2,227	88	△ 2,138 (△ 96.0)
投資有価証券売却益 Gain on sales of investment securities	—	—	16	1,166	—			—	—	— —
SFカード未使用分受入額 Gain on unused amounts of stored fare cards	684	715	—	—	—			—	—	— —
受取補償金 Compensation Income	—	229	—	—	—			—	—	— —
その他 Other	692	63	76	152	577			529	53	△ 476 (△ 89.8)
計 Total	2,961	2,158	35,683	8,135	5,261			2,792	369	△ 2,422 (△ 88.8)
特別損失 Extraordinary loss										
固定資産除却損 Loss on retirement of noncurrent assets	3,246	756	878	954	626			75	270	194 —
退職加算金等 Extra retirement payments, etc.	—	—	—	—	1,311			—	122	122 —
固定資産圧縮損 Loss on reduction of noncurrent assets	1,073	1,102	35,382	6,530	4,628			2,228	91	△ 2,136 (△ 95.9)
減損損失 Impairment loss	1,359	2,241	93	4,079	3,137			—	—	— —
退店補償金 Compensation for tenants closing	348	31	62	254	65			—	—	— —
固定資産売却損 Loss on sales of noncurrent assets	21	—	—	—	—			—	—	— —
その他 Other	619	116	311	251	133			6	94	88 —
計 Total	6,669	4,248	36,729	12,069	9,903			2,310	578	△ 1,731 (△ 75.0)

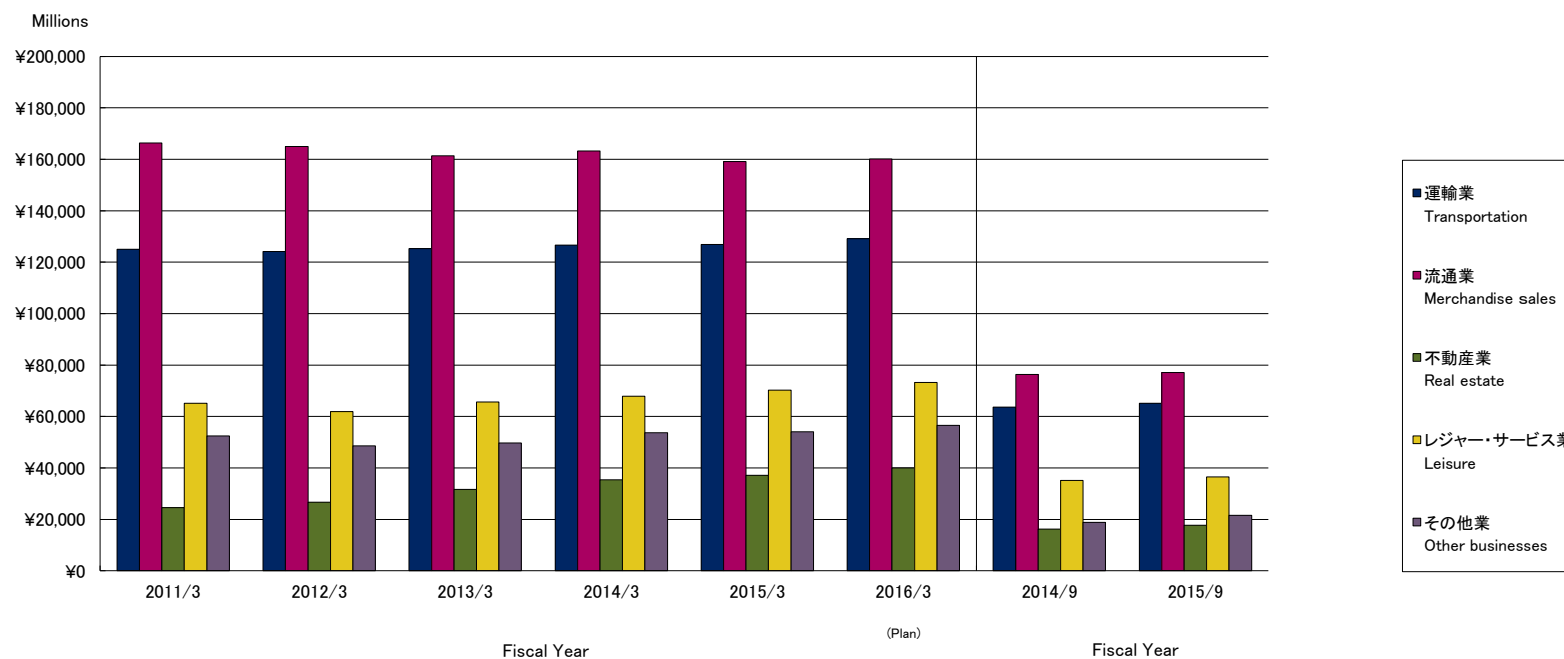
財務諸表〔連結〕
Financial statements〔Consolidated〕

連結キャッシュ・フロー計算書 Consolidated statements of cash flows

	(100万円/¥-mil.)					(100万円/¥-mil.)		
	2011/3	2012/3	2013/3	2014/3	2015/3	2014/9	2015/9	増減 change
税金等調整前当期(四半期)純利益 Income before income taxes and minority interests	20,869	24,347	23,493	26,310	26,748	18,651	21,413	2,762
減価償却費 Depreciation and amortization	35,036	34,287	34,605	33,942	34,921	16,946	17,258	312
減損損失 Impairment loss	1,359	2,241	93	4,079	3,137	—	—	—
のれん償却額 Amortization of goodwill	—	101	404	404	404	202	202	—
退職給付引当金の増減額(△は減少) Increase (decrease) in provision for retirement benefits	△ 1,405	△ 1,012	△ 583	△ 20,961	—	—	—	—
退職給付に係る負債の増減額(△は減少) Increase (decrease) in net defined benefit liability	—	—	—	—	20,443	—	—	—
前払年金費用の増減額(△は増加) Decrease (increase) in prepaid pension costs	201	△ 515	△ 663	2,930	—	—	—	—
退職給付に係る資産の増減額(△は減少) Increase (decrease) in net defined benefit asset	—	—	—	△ 4,272	△ 1,899	—	—	—
販売用土地評価損 Loss on valuation of land for sale	98	37	153	64	103	—	—	—
投資有価証券評価損益(△は益) Loss (gain) on valuation of investment securities	7	—	—	—	—	—	—	—
固定資産除却損 Loss on retirement of noncurrent assets	1,735	1,116	2,699	1,617	1,285	—	—	—
固定資産圧縮損 Loss on reduction of noncurrent assets	1,073	1,102	35,382	6,530	4,628	—	—	—
受取利息及び受取配当金 Interest and dividends income	△ 910	△ 925	△ 916	△ 1,111	△ 1,206	—	—	—
支払利息 Interest expenses	5,521	5,613	5,614	4,942	4,669	—	—	—
投資有価証券売却損益(△は益) Loss (gain) on sales of investment securities	—	—	△ 16	△ 1,166	—	—	—	—
工事負担金等受入額 Proceeds from contribution for construction	△ 1,071	△ 1,015	△ 35,383	△ 6,509	△ 4,178	—	—	—
退職加算金等 Extra retirement payments, etc.	—	—	—	—	1,311	—	—	—
退店補償金 Compensation for tenants closing	348	31	62	254	65	—	—	—
営業債権の増減額(△は増加) Decrease (increase) in operating receivables	4,127	△ 3,898	△ 264	△ 4,164	3,035	—	—	—
たな卸資産の増減額(△は増加) Decrease (increase) in inventories	1,899	1,034	△ 3,914	745	△ 2,595	—	—	—
営業債務の増減額(△は減少) Increase (decrease) in operating debt	△ 1,633	1,753	1,351	1,468	△ 3,117	—	—	—
その他 Other, net	△ 4,393	2,770	1,040	2,612	1,498	—	—	—
小計 Subtotal	62,863	67,071	63,159	68,159	67,799	—	—	—
利息及び配当金の受取額 Interest and dividends income received	914	927	920	1,116	1,210	—	—	—
利息の支払額 Interest expenses paid	△ 4,919	△ 5,000	△ 5,046	△ 4,784	△ 4,509	—	—	—
退店補償金の支払額 Compensation paid for tenants closing	△ 1,120	△ 62	△ 62	△ 254	△ 65	—	—	—
法人税等の支払額 Income taxes paid	△ 9,108	△ 8,564	△ 10,259	△ 5,464	△ 12,575	△ 7,841	△ 2,898	4,942
その他 Other, net	—	—	—	—	—	365	△ 6,824	△ 7,190
営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities	48,630	54,370	48,711	58,772	51,858	28,324	29,151	826
有形及び無形固定資産の取得による支出 Purchase of property, plant and equipment and intangible assets	—	—	—	△ 43,204	△ 47,618	△ 27,025	△ 29,563	△ 2,538
有形固定資産の取得による支出 Purchase of property, plant and equipment	△ 53,365	△ 40,570	△ 53,067	—	—	—	—	—
工事負担金等受入による収入 Proceeds from contribution received for construction	7,767	5,819	6,351	4,420	3,286	2,412	2,369	△ 42
投資有価証券の取得による支出 Purchase of investment securities	△ 16	△ 376	△ 377	△ 1,466	△ 1,603	△ 16	△ 237	△ 220
投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities	279	11	207	1,328	12,545	7,540	3	△ 7,537
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of investments in subsidiaries resulting in change in scope of consolidation	—	△ 5,414	—	—	—	—	—	—
その他 Other, net	△ 605	△ 445	△ 194	982	1,065	1,016	772	△ 243
投資活動によるキャッシュ・フロー Net cash provided by (used in) investing activities	△ 45,940	△ 40,976	△ 47,080	△ 37,939	△ 32,325	△ 16,073	△ 26,655	△ 10,582
短期借入金の純増減額(△は減少) Net increase (decrease) in short-term loans payable	2,110	100	4,490	4,780	2,788	991	1,203	212
長期借入れによる収入 Proceeds from long-term loans payable	15,290	9,340	13,610	12,400	11,580	—	1,420	1,420
長期借入金の返済による支出 Repayment of long-term loans payable	△ 8,739	△ 9,430	△ 12,249	△ 14,667	△ 15,208	△ 4,799	△ 4,578	221
社債の発行による収入 Proceeds from issuance of bonds	—	19,906	29,859	—	—	—	—	—
社債の償還による支出 Redemption of bonds	—	—	△ 20,000	△ 30,000	△ 20,000	—	—	—
自己株式の取得による支出 Purchase of treasury stock	△ 26	△ 12	△ 107	△ 50	△ 29	△ 11	△ 14	△ 3
配当金の支払額 Cash dividends paid	△ 3,660	△ 3,663	△ 3,664	△ 5,193	△ 4,887	△ 2,443	△ 2,439	3
その他 Other, net	△ 299	△ 386	△ 495	△ 426	△ 524	△ 231	△ 170	61
財務活動によるキャッシュ・フロー Net cash provided by (used in) financing activities	4,673	15,854	11,442	△ 33,158	△ 26,281	△ 6,495	△ 4,579	1,915
現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents	7	5	7	4	△ 0	0	△ 0	△ 0
現金及び現金同等物の増減額(△は減少) Net increase (decrease) in cash and cash equivalents	7,371	29,253	13,080	△ 12,321	△ 6,749	5,756	△ 2,084	△ 7,840
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	34,090	41,461	70,715	83,795	71,473	71,473	64,724	△ 6,749
連結子会社による非連結子会社の合併に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents resulting from merger of unconsolidated subsidiaries of subsidiaries	—	—	—	—	0	0	—	△ 0
現金及び現金同等物の期末(四半期)残高 Cash and cash equivalents at end of period	41,461	70,715	83,795	71,473	64,724	77,230	62,640	△ 14,590

セグメント情報
Segment information

営業収益 Operating revenues



(100万円/¥-mil.) (10億円/¥-bil.) (100万円/¥-mil.)

	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)	2014/9	2015/9
運輸業 Transportation	125,081	124,217	125,300	126,600	126,887	129.2	63,689	65,154
流通業 Merchandise sales	166,316	165,051	161,434	163,239	159,097	160.2	76,406	77,149
不動産業 Real estate	24,601	26,696	31,624	35,375	37,141	40.0	16,163	17,751
レジャー・サービス業 Leisure	65,148	61,879	65,665	67,882	70,310	73.2	35,151	36,507
その他業 Other businesses	52,463	48,636	49,690	53,664	54,072	56.6	18,809	21,631
合計 Total	433,611	426,481	433,715	446,763	447,510	459.4	210,220	218,194
連結修正 Elimination	△ 42,439	△ 36,009	△ 36,854	△ 38,777	△ 39,470	△ 41.8	△ 13,308	△ 15,643
連結 Consolidated	391,172	390,472	396,860	407,985	408,039	417.6	196,912	202,551

セグメント情報
Segment information

営業収益の明細 Operating revenues transaction

	2011/3	2012/3	2013/3	2014/3	2015/3	2014/9	2015/9
(100万円/¥-mil.)							
運輸業 Transportation							
鉄道事業 Railways	80,621	79,901	80,974	81,748	81,908	40,960	41,981
バス事業 Bus services	32,183	32,499	33,060	33,955	34,547	17,531	18,078
タクシー業 Taxi services	13,569	13,305	13,132	12,909	12,655	6,284	6,272
その他 Others	2,429	2,451	2,464	2,529	2,728	1,306	1,330
消去 Elimination	△ 3,722	△ 3,940	△ 4,332	△ 4,541	△ 4,952	△ 2,393	△ 2,508
合計 Total	125,081	124,217	125,300	126,600	126,887	63,689	65,154
流通業 Merchandise sales							
百貨店業 Department stores	93,545	92,806	90,680	92,714	86,977	40,917	41,160
ストア業 Retail stores	37,795	37,045	36,482	37,027	38,060	18,646	19,149
書籍販売業 Retail stores for books	10,887	10,703	10,368	9,842	9,087	4,523	4,179
駅売店業 Retail stores at stations	8,812	8,926	8,430	7,989	7,639	3,953	3,856
ショッピングセンター事業 Shopping centers	10,903	10,535	10,530	10,548	12,424	6,197	6,553
その他 Others	11,473	11,713	11,537	11,577	11,751	5,629	5,723
消去 Elimination	△ 7,100	△ 6,679	△ 6,594	△ 6,460	△ 6,842	△ 3,461	△ 3,472
合計 Total	166,316	165,051	161,434	163,239	159,097	76,406	77,149
不動産業 Real estate							
不動産賃貸業 Land and building leasing	25,536	27,079	29,380	30,211	30,240	14,980	15,770
不動産販売業 Development for selling by lots	4,602	5,903	9,868	12,432	14,371	4,665	4,918
その他 Others	1,286	1,229	1,178	1,078	1,370	631	743
消去 Elimination	△ 6,824	△ 7,516	△ 8,803	△ 8,346	△ 8,841	△ 4,114	△ 3,681
合計 Total	24,601	26,696	31,624	35,375	37,141	16,163	17,751
レジャー・サービス業 Leisure							
ホテル業 Hotels	42,105	39,347	42,187	44,281	45,389	21,876	23,502
旅行業 Travel services	16,385	16,154	16,660	16,273	16,615	9,171	9,313
広告代理業 Advertising services	10,159	9,844	10,420	11,100	11,954	5,674	5,216
その他 Others	6,090	6,007	5,991	5,911	6,032	3,200	3,220
消去 Elimination	△ 9,591	△ 9,474	△ 9,593	△ 9,685	△ 9,681	△ 4,770	△ 4,746
合計 Total	65,148	61,879	65,665	67,882	70,310	35,151	36,507
その他業 Other businesses							
ビル総合管理業 Building maintenance	19,867	20,429	21,275	22,511	21,614	8,907	9,373
車両整備業 Railway car maintenance	9,030	8,132	8,641	8,322	8,939	3,532	3,017
建築・土木業 Construction	20,573	17,813	16,389	19,247	20,238	4,212	6,883
その他 Others	5,160	4,708	5,724	6,156	6,516	3,098	3,296
消去 Elimination	△ 2,168	△ 2,446	△ 2,340	△ 2,573	△ 3,236	△ 941	△ 939
合計 Total	52,463	48,636	49,690	53,664	54,072	18,809	21,631

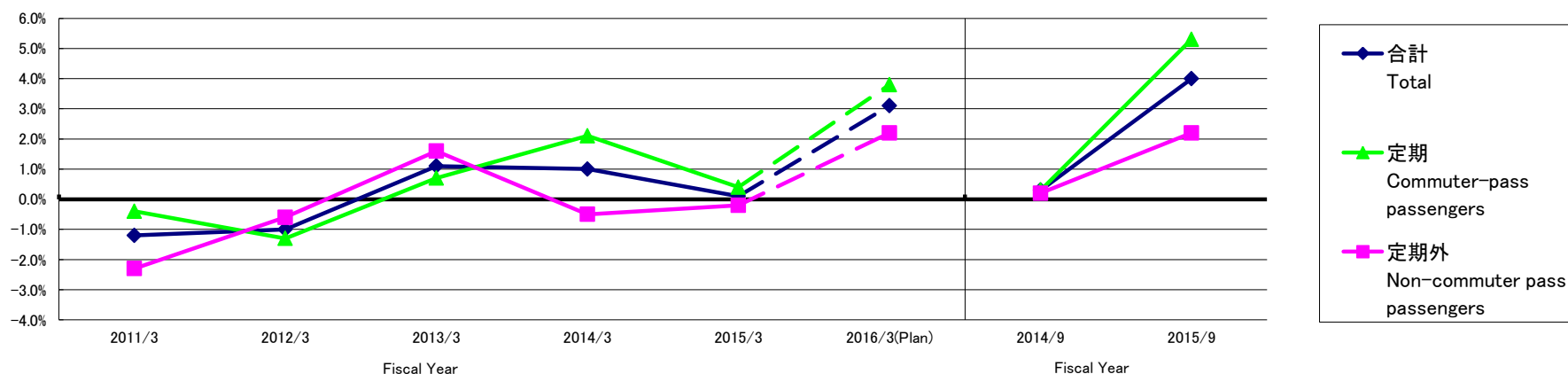
セグメント情報
Segment information

鉄道輸送人員(対前年増減) Passengers transported of Railways (Change of Passengers transported of Railways) (千人 Thousands of people)

	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)
定期 Commuter-pass passengers	363,257 (△ 1,439)	358,466 (△ 4,791)	360,945 (2,479)	368,582 (7,637)	369,922 (1,340)	383,894 (13,972)
通勤 Commuter-pass passengers	269,848 (△ 2,937)	265,965 (△ 3,883)	267,414 (1,449)	273,274 (5,860)	277,935 (4,661)	290,588 (12,653)
通学 Commuter-pass passengers (Students)	93,409 (1,498)	92,501 (△ 908)	93,531 (1,030)	95,308 (1,777)	91,987 (△ 3,321)	93,306 (1,319)
定期外 Non-commuter pass passengers	262,182 (△ 6,297)	260,597 (△ 1,585)	264,740 (4,143)	263,305 (△ 1,435)	262,806 (△ 499)	268,593 (5,787)
合計 Total	625,439 (△ 7,736)	619,063 (△ 6,376)	625,685 (6,622)	631,887 (6,202)	632,728 (841)	652,487 (19,759)

	2014/9	2015/9
定期 Commuter-pass passengers	186,289 (640)	196,134 (9,845)
通勤 Commuter-pass passengers	137,535 (2,045)	145,374 (7,839)
通学 Commuter-pass passengers (Students)	48,754 (△ 1,405)	50,760 (2,006)
定期外 Non-commuter pass passengers	131,092 (289)	133,991 (2,899)
合計 Total	317,381 (929)	330,125 (12,744)

鉄道輸送人員の対前年増減率 Variation ratio against previous year of Passengers transported of Railways



	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)	2014/9	2015/9
定期 Commuter-pass passengers	△ 0.4	△ 1.3	0.7	2.1	0.4	3.8	0.3	5.3
通勤 Commuter-pass passengers	△ 1.1	△ 1.4	0.5	2.2	1.7	4.6	1.5	5.7
通学 Commuter-pass passengers (Students)	1.6	△ 1.0	1.1	1.9	△ 3.5	1.4	△ 2.8	4.1
定期外 Non-commuter pass passengers	△ 2.3	△ 0.6	1.6	△ 0.5	△ 0.2	2.2	0.2	2.2
合計 Total	△ 1.2	△ 1.0	1.1	1.0	0.1	3.1	0.3	4.0

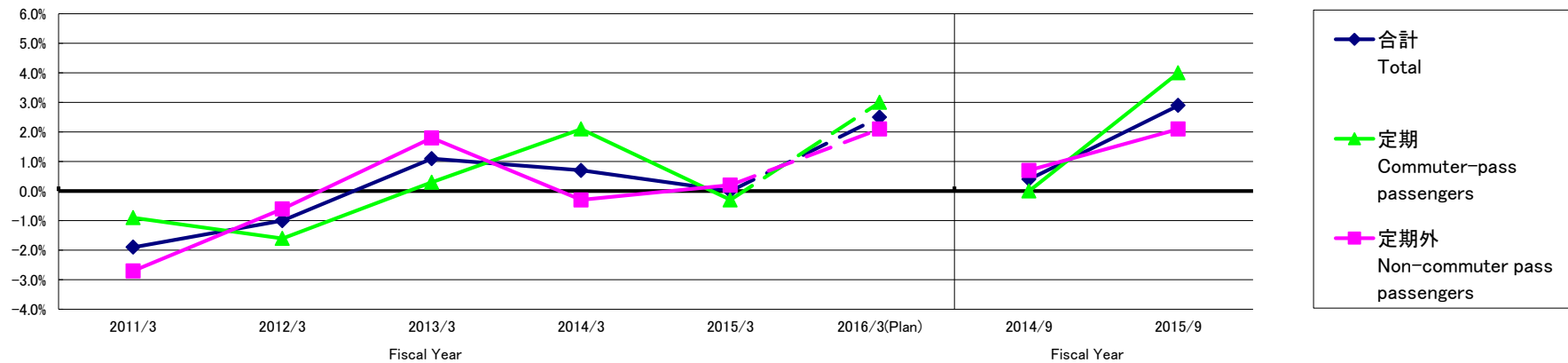
セグメント情報
Segment information

旅客運輸収入(対前年増減) Passenger revenues of Railways (Change of Passenger revenues of Railways)

	2011/3	2012/3	2013/3	2014/3	2015/3	(100万円/¥-mil.) 2016/3(Plan)
定期 Commuter-pass passengers	33,324 (△ 299)	32,790 (△ 533)	32,899 (109)	33,593 (693)	33,479 (△ 113)	34,480 (1,000)
通勤 Commuter-pass passengers	29,631 (△ 358)	29,142 (△ 488)	29,211 (68)	29,833 (622)	29,872 (39)	30,825 (952)
通学 Commuter-pass passengers (Students)	3,693 (58)	3,647 (△ 45)	3,688 (40)	3,759 (71)	3,607 (△ 152)	3,654 (47)
定期外 Non-commuter pass passengers	44,320 (△ 1,235)	44,056 (△ 264)	44,830 (773)	44,707 (△ 122)	44,801 (94)	45,747 (945)
合計 Total	77,644 (△ 1,535)	76,847 (△ 797)	77,729 (882)	78,301 (571)	78,281 (△ 19)	80,227 (1,945)

	2014/9	2015/9
定期 Commuter-pass passengers	16,770 (△ 0)	17,438 (667)
通勤 Commuter-pass passengers	14,859 (68)	15,448 (588)
通学 Commuter-pass passengers (Students)	1,911 (△ 68)	1,990 (78)
定期外 Non-commuter pass passengers	22,381 (155)	22,851 (470)
合計 Total	39,152 (154)	40,289 (1,137)

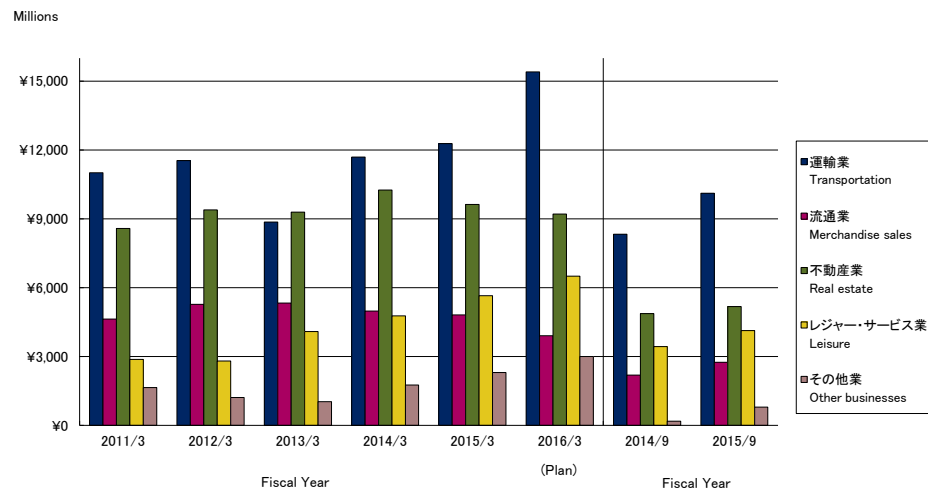
旅客運輸収入の対前年増減率 Variation ratio against previous year of Passenger revenues of Railways



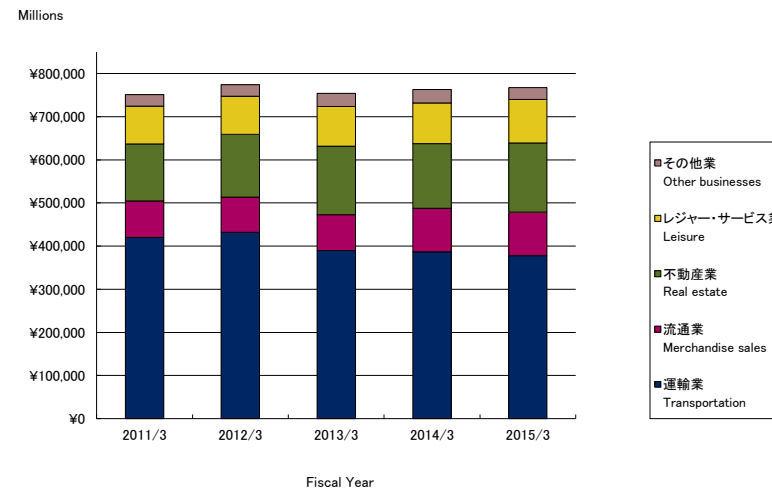
	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)	(%, percent) 2014/9	2015/9
定期 Commuter-pass passengers	△ 0.9	△ 1.6	0.3	2.1	△ 0.3	3.0	△ 0.0	4.0
通勤 Commuter-pass passengers	△ 1.2	△ 1.6	0.2	2.1	0.1	3.2	0.5	4.0
通学 Commuter-pass passengers (Students)	1.6	△ 1.2	1.1	1.9	△ 4.1	1.3	△ 3.5	4.1
定期外 Non-commuter pass passengers	△ 2.7	△ 0.6	1.8	△ 0.3	0.2	2.1	0.7	2.1
合計 Total	△ 1.9	△ 1.0	1.1	0.7	0.0	2.5	0.4	2.9

セグメント情報
Segment information

営業利益 Operating income



総資産 Total assets

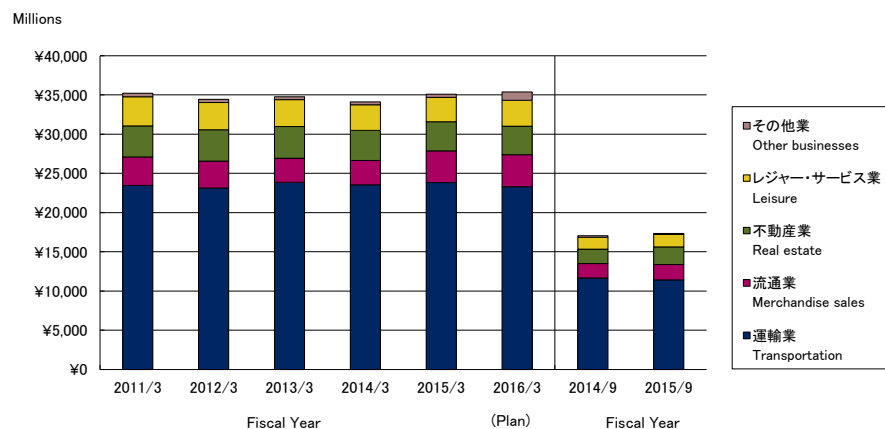


営業利益 Operating income	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)	2014/9	2015/9
運輸業 Transportation	11,009	11,538	8,852	11,690	12,279	15.4	8,326	10,115
流通業 Merchandise sales	4,629	5,266	5,327	4,980	4,809	3.9	2,183	2,745
不動産業 Real estate	8,579	9,384	9,283	10,251	9,616	9.2	4,867	5,166
レジャー・サービス業 Leisure	2,864	2,796	4,075	4,763	5,641	6.5	3,429	4,123
その他業 Other businesses	1,634	1,213	1,024	1,755	2,295	3.0	178	782
合計 Total	28,717	30,200	28,563	33,442	34,642	38.2	18,985	22,934
連結修正 Elimination	△ 496	△ 560	△ 541	△ 368	△ 797	△ 0.7	57	△ 31
連結 Consolidated	28,221	29,640	28,022	33,073	33,845	37.4	19,042	22,903

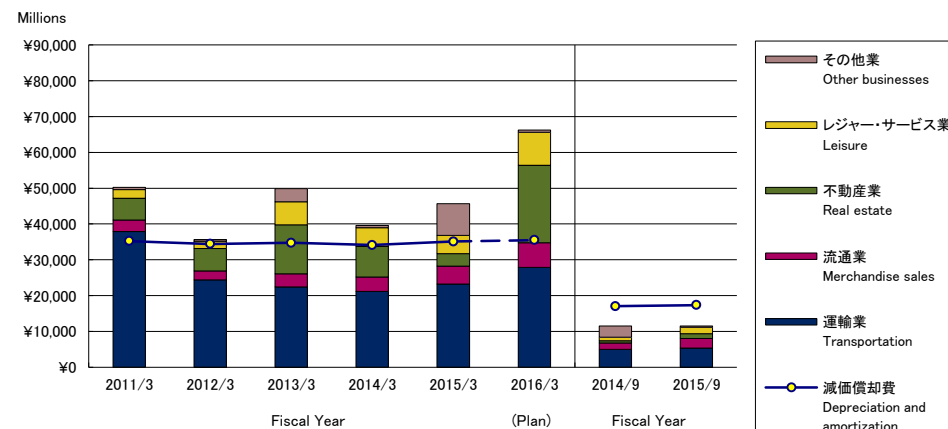
総資産 Total assets	2011/3	2012/3	2013/3	2014/3	2015/3
運輸業 Transportation	420,482	431,972	390,028	386,968	378,200
流通業 Merchandise sales	84,268	81,336	82,938	100,919	100,685
不動産業 Real estate	131,859	146,067	158,303	149,367	159,933
レジャー・サービス業 Leisure	87,834	87,899	92,488	94,236	101,454
その他業 Other businesses	26,582	26,908	30,176	31,369	26,849
合計 Total	751,026	774,185	753,936	762,861	767,123
連結修正 Elimination	△ 4,047	17,454	39,357	24,964	15,299
連結 Consolidated	746,979	791,640	793,293	787,825	782,422

セグメント情報
Segment information

減価償却費 Depreciation and amortization



減価償却費と設備投資 Depreciation and amortization & Capital expenditures



減価償却費 Depreciation and amortization

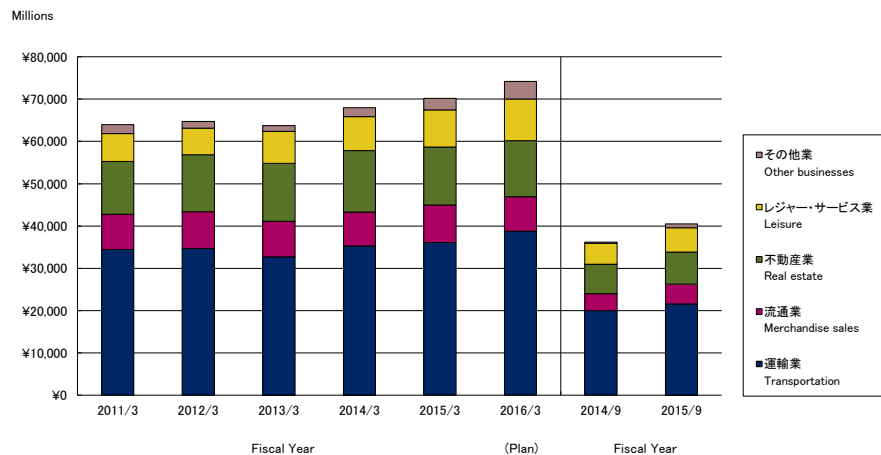
	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)	2014/9	2015/9
運輸業 Transportation	23,455	23,124	23,883	23,560	23,828	23.3	11,684	11,437
流通業 Merchandise sales	3,648	3,434	3,051	3,068	4,029	4.1	1,838	1,962
不動産業 Real estate	3,968	4,001	4,019	3,863	3,723	3.6	1,832	2,234
レジャー・サービス業 Leisure	3,702	3,476	3,441	3,275	3,125	3.3	1,516	1,572
その他業 Other businesses	452	400	366	356	405	1.1	170	147
合計 Total	35,228	34,438	34,761	34,124	35,112	35.7	17,041	17,354
連結修正 Elimination	△ 191	△ 150	△ 156	△ 182	△ 190	△ 0.1	△ 95	△ 95
連結 Consolidated	35,036	34,287	34,605	33,942	34,921	35.5	16,946	17,258

設備投資 Capital expenditures

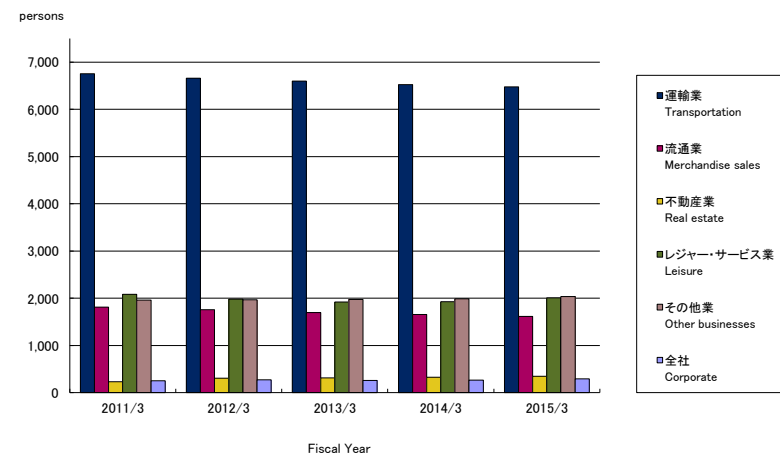
	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)	2014/9	2015/9
運輸業 Transportation	37,899	24,406	22,415	21,148	23,215	27.9	4,977	5,337
流通業 Merchandise sales	3,228	2,517	3,707	4,017	5,063	6.9	1,783	2,704
不動産業 Real estate	6,069	6,256	13,610	8,611	3,415	21.6	667	1,356
レジャー・サービス業 Leisure	2,382	2,004	6,491	5,208	5,124	9.2	940	1,760
その他業 Other businesses	695	442	3,628	590	8,813	0.6	3,122	368
合計 Total	50,275	35,628	49,852	39,576	45,632	66.4	11,490	11,529
連結修正 Elimination	△ 733	△ 639	△ 525	△ 685	△ 722	△ 0.5	1,164	2,331
連結 Consolidated	49,541	34,989	49,327	38,891	44,909	65.8	12,655	13,860

セグメント情報
Segment information

EBITDA Earning before interest, tax, depreciation and amortization



従業員数 Numbers of employee



EBITDA

Earning before interest, tax, depreciation and amortization

	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3(Plan)	2014/9	2015/9
運輸業 Transportation	34,465	34,663	32,735	35,251	36,107	38.8	20,010	21,553
流通業 Merchandise sales	8,278	8,701	8,378	8,048	8,839	8.1	4,021	4,707
不動産業 Real estate	12,547	13,487	13,708	14,520	13,744	13.3	6,902	7,604
レジャー・サービス業 Leisure	6,567	6,273	7,516	8,039	8,766	9.8	4,945	5,696
その他業 Other businesses	2,086	1,613	1,390	2,112	2,700	4.2	348	930
合計 Total	63,945	64,739	63,730	67,971	70,159	74.3	36,229	40,491
連結修正 Elimination	△ 688	△ 710	△ 697	△ 550	△ 987	△ 0.9	△ 38	△ 127
連結 Consolidated	63,257	64,028	63,032	67,420	69,171	73.4	36,191	40,364

	2011/3	2012/3	2013/3	2014/3	2015/3
従業員数 Numbers of employee	13,100	12,944	12,765	12,695	12,777
運輸業 Transportation	6,753	6,657	6,599	6,525	6,473
流通業 Merchandise sales	1,813	1,758	1,696	1,657	1,613
不動産業 Real estate	236	307	316	328	347
レジャー・サービス業 Leisure	2,081	1,984	1,919	1,928	2,010
その他業 Other businesses	1,964	1,967	1,976	1,988	2,039
全社 Corporate	253	271	259	269	295
連結 Consolidated	13,100	12,944	12,765	12,695	12,777