



## 2018年2月期第2四半期 決算参考資料

Summary of Selected Financial Data for the 1st Half Ended August 31, 2017

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—当資料について—

- ・当社は2017年2月期より国際会計基準(IFRS)を任意適用しております。
- ・2018年2月期第2四半期連結会計期間において、企業結合に係る暫定的な会計処理の確定を行っており、2017年2月期については、暫定的な会計処理の確定の内容を反映させております。

—Regarding this document—

- ・Since the fiscal 2016, the Company adopt the International Reporting Standards (IFRS) in place of the conventional Japanese Accounting Standards (Japanese GAAP).
- ・In the first half ended August 31, 2017, the provisional accounting treatments related to the management integration were finalized, and figures for the fiscal year ended February 28, 2017, have been restated accordingly.

—注意事項—

本資料の記述には、当社の将来の業績等に関する見通しが含まれていますが、これらは現在入手可能な情報から得られた当社経営陣の判断に基づいています。実際の業績等は、経済の動向、当社を取り巻く事業環境等の様々な要因により、これらの見通しとは大きく異なる結果となりうることをご承知おきください。

—Disclaimer—

This report contains forward-looking statements, including the Company's strategies, future business plans, and projections. Such forward-looking statements are not based on historical facts and involve known and unknown risks and uncertainties that relate to, but are not necessarily confined to, such areas as economic trends and consumer preferences in Japan and abrupt changes in the market environment. Accordingly, the actual business performance of the Company may substantially differ from the forward-looking statements in this report.

# 1. 連結決算概況

## Consolidated Financial Results

### (1) 連結決算概要及び業績見通し(IFRS) Consolidated Financial Summary and Financial Forecast (Based on IFRS)

※企業会計上の数値/Numerical values under corporate accounting procedures

(単位:百万円/millions of yen)

|  | 2017年2月期/FY2016        |                   |            |                 | 2018年2月期/FY2017 |            |                                     |        |
|--|------------------------|-------------------|------------|-----------------|-----------------|------------|-------------------------------------|--------|
|  | 上期/1H                  |                   |            | 通期<br>Full year | 上期/1H           |            | 通期/Full year<br>(修正計画/Revised Est.) |        |
|  | ファミリーマート<br>FamilyMart | ユニーGHD<br>UNY GHD | 計<br>Total |                 | 前年同期比<br>YoY    | 前期比<br>YoY |                                     |        |
| 営業収益<br>Gross operating revenues                                     | 211,536                |                   | 211,536    | 843,815         |                 |            | 633,636                             | 299.5% |
| 営業利益<br>Operating profit   | 20,130                 |                   | 20,130     | 32,976          | 33,474          | 166.3%     | 32,900                              | 99.8%  |
| 親会社の所有者に帰属する当期(四半期)利益<br>Profit attributable to owners of the parent | 11,978                 |                   | 11,978     | 21,585          | 22,367          | 186.7%     | 31,000                              | 143.6% |

### 《参考》 ユニーグループHDの17/2期実績を含む前年比較(IFRS)

《FYI》 Year-on-Year Comparisons Including the Performance of UNY GHD in Fiscal 2016 (Based on IFRS)

※企業会計上の数値とは異なります/Differs from numerical values under corporate accounting procedures

(単位:百万円/millions of yen)

|  | 2017年2月期/FY2016        |                   |            |                 | 2018年2月期/FY2017          |                        |                                     |        |
|--|------------------------|-------------------|------------|-----------------|--------------------------|------------------------|-------------------------------------|--------|
|  | 上期/1H                  |                   |            | 通期<br>Full year | 上期/1H                    |                        | 通期/Full year<br>(修正計画/Revised Est.) |        |
|  | ファミリーマート<br>FamilyMart | ユニーGHD<br>UNY GHD | 計<br>Total |                 | (参考/FYI)<br>前年同期比<br>YoY | (参考/FYI)<br>前期比<br>YoY |                                     |        |
| 営業収益<br>Gross operating revenues                                     | 211,536                | 423,514           | 635,049    | 1,267,329       | 633,636                  | 99.8%                  | 1,242,000                           | 98.0%  |
| コンビニエンスストア事業<br>Convenience store business                           |                        |                   |            |                 | 293,632                  |                        | 555,600                             |        |
| 総合小売事業<br>General merchandise store business                         |                        |                   |            |                 | 341,239                  |                        | 688,600                             |        |
| 連結調整および当社<br>Eliminations/Corporate                                  |                        |                   |            |                 | △ 1,235                  |                        | △ 2,200                             |        |
| 営業総利益<br>Operating gross profit                                      | 178,818                | 173,765           | 352,583    | 702,997         | 357,495                  | 101.4%                 | 709,500                             | 100.9% |
| 販売費及び一般管理費<br>Selling, general and administrative expenses           | 150,612                | 153,434           | 304,046    | 626,995         | 315,536                  | 103.8%                 | 643,000                             | 102.6% |
| コンビニエンスストア事業<br>Convenience store business                           |                        |                   |            |                 | 214,806                  |                        | 421,600                             |        |
| 総合小売事業<br>General merchandise store business                         |                        |                   |            |                 | 101,330                  |                        | 222,500                             |        |
| 連結調整および当社<br>Eliminations/Corporate                                  |                        |                   |            |                 | △ 600                    |                        | △ 1,100                             |        |
| 持分法による投資損益<br>Equity in earnings of associates and joint ventures    | 1,093                  | 121               | 1,214      | 852             | △ 536                    | -                      | 700                                 | 82.2%  |
| その他収益<br>Other income  | 1,181                  | 1,264             | 2,445      | 5,143           | 1,802                    | 73.7%                  | 2,400                               | 46.7%  |
| その他費用<br>Other expenses  | 10,349                 | 3,940             | 14,289     | 31,244          | 9,751                    | 68.2%                  | 36,700                              | 117.5% |
| 営業利益<br>Operating profit   | 20,130                 | 17,776            | 37,907     | 50,753          | 33,474                   | 88.3%                  | 32,900                              | 64.8%  |
| コンビニエンスストア事業<br>Convenience store business                           |                        |                   |            |                 | 20,760                   |                        | 9,900                               |        |
| 総合小売事業<br>General merchandise store business                         |                        |                   |            |                 | 12,881                   |                        | 23,200                              |        |
| 連結調整および当社<br>Eliminations/Corporate                                  |                        |                   |            |                 | △ 166                    |                        | △ 200                               |        |
| 金融収益<br>Finance income   | 1,556                  | 741               | 2,297      | 4,041           | 1,729                    | 75.3%                  | 2,800                               | 69.3%  |
| 金融費用<br>Finance costs  | 957                    | 896               | 1,853      | 3,478           | 1,206                    | 65.1%                  | 2,600                               | 74.8%  |
| 親会社の所有者に帰属する当期(四半期)利益<br>Profit attributable to owners of the parent | 11,978                 | 7,082             | 19,059     | 28,667          | 22,367                   | 117.4%                 | 31,000                              | 108.1% |
| コンビニエンスストア事業<br>Convenience store business                           |                        |                   |            |                 | 12,435                   |                        | △ 800                               |        |
| 総合小売事業<br>General merchandise store business                         |                        |                   |            |                 | 9,545                    |                        | 15,500                              |        |
| 連結調整および当社<br>Eliminations/Corporate                                  |                        |                   |            |                 | 386                      |                        | 16,300                              |        |
| 事業利益※<br>Core operating income*                                      | 28,206                 | 20,332            | 48,538     | 76,001          | 41,959                   | 86.4%                  | 66,500                              | 87.5%  |
| コンビニエンスストア事業<br>Convenience store business                           |                        |                   |            |                 | 29,199                   |                        | 42,400                              |        |
| 総合小売事業<br>General merchandise store business                         |                        |                   |            |                 | 12,988                   |                        | 24,200                              |        |
| 連結調整および当社<br>Eliminations/Corporate                                  |                        |                   |            |                 | △ 228                    |                        | △ 100                               |        |

※事業利益とは、営業収益から売上原価並びに販売費及び一般管理費を控除した、日本基準における営業利益に相当する利益指標です。

\* Core operating income is a profit indicator for operating income under Japanese GAAP that is calculated by subtracting the cost of sales and selling, general and administrative expenses from gross operating revenues.

## (2) 連結財政状態計算書(IFRS) Consolidated Statement of Financial Position (Based on IFRS)

(単位:百万円/millions of yen)

|  |   | 2017年2月期/FY2016  |                   | 2018年2月期/FY2017                           |                   |          |
|--|---|--|-------------------|---|-------------------|----------|
|  |   | (2017年2月28日現在)<br>As of February 28, 2017                            |                   | 上期(2017年8月31日現在)<br>As of August 31, 2017 |                   |          |
|  |   |  | 前期末差<br>Inc./dec. |   | 前期末差<br>Inc./dec. |          |
| 流動資産合計<br>Total current assets             | 現金及び現金同等物<br>Cash and cash equivalents                                | 188,289  | 49,253            | 238,589                                   | 50,301            |          |
|  | 営業債権及びその他の債権<br>Trade and other receivables                           | 258,729  | 172,331           | 257,981                                   | △ 749             |          |
|  | その他の金融資産<br>Other financial assets                                    | 27,254   | 13,597            | 26,909                                    | △ 344             |          |
|  | 棚卸資産<br>Inventories   | 53,401   | 36,502            | 55,295                                    | 1,894             |          |
|  | その他の流動資産<br>Other current assets                                      | 27,383   | 10,289            | 24,806                                    | △ 2,577           |          |
|  | 売却目的で保有する資産<br>Assets held for sale                                   | 3,591  | 3,591             | 2,159                                     | △ 1,431           |          |
|  | 流動資産合計<br>Total current assets  | 558,646  | 285,562           | 605,739                                   | 47,093            |          |
|  | 非流動資産合計<br>Total non-current assets                                   | 有形固定資産<br>Property, plant and equipment                              | 367,232           | 184,648                                   | 388,148           | 20,916   |
|  |   | 投資不動産<br>Investment property   | 156,501           | 147,681                                   | 153,638           | △ 2,863  |
|  |   | のれん<br>Goodwill  | 161,496           | 150,012                                   | 165,201           | 3,705    |
|  |   | 無形資産<br>Intangible assets  | 71,606            | 50,353                                    | 71,872            | 266      |
|  |   | 持分法で会計処理されている投資<br>Investments accounted for using the equity method | 23,285            | 9,633                                     | 14,632            | △ 8,653  |
|  |   | 敷金<br>Leasehold deposits receivable                                  | 140,226           | 72,425                                    | 131,739           | △ 8,487  |
|  |   | その他の金融資産<br>Other financial assets                                   | 138,146           | 15,868                                    | 149,059           | 10,913   |
|  |   | 退職給付に係る資産<br>Net defined benefit assets                              | 927               | 927                                       | 1,205             | 278      |
|  |   | 繰延税金資産<br>Deferred tax assets  | 34,851            | 18,851                                    | 28,267            | △ 6,584  |
|  |   | その他の非流動資産<br>Other non-current assets                                | 14,158            | 2,137                                     | 16,117            | 1,960    |
| 非流動資産合計<br>Total non-current assets        |   | 1,108,428  | 652,536           | 1,119,880                                 | 11,452            |          |
| 資産合計<br>Total assets                       | 1,667,074   | 938,098  | 1,725,619         | 58,545                                    |                   |          |
| 流動負債合計<br>Total current liabilities        | 営業債務及びその他の債務<br>Trade and other payables                              | 279,299  | 134,737           | 304,683                                   | 25,384            |          |
|  | 預り金<br>Deposits received  | 159,957  | 46,631            | 175,762                                   | 15,804            |          |
|  | 社債及び借入金<br>Bonds and borrowings                                       | 117,147  | 112,777           | 115,046                                   | △ 2,101           |          |
|  | リース債務<br>Lease obligations  | 20,240   | 1,583             | 21,924                                    | 1,684             |          |
|  | 未払法人所得税等<br>Income taxes payable                                      | 4,579  | 947               | 6,153                                     | 1,574             |          |
|  | その他の流動負債<br>Other current liabilities                                 | 58,141   | 35,752            | 56,807                                    | △ 1,335           |          |
|  | 流動負債合計<br>Total current liabilities                                   | 639,363  | 332,426           | 680,373                                   | 41,010            |          |
|  | 非流動負債合計<br>Total non-current liabilities                              | 社債及び借入金<br>Bonds and borrowings                                      | 276,682           | 258,795                                   | 257,446           | △ 19,236 |
|  |   | リース債務<br>Lease obligations   | 83,812            | 11,870                                    | 91,759            | 7,947    |
|  |   | その他の金融負債<br>Other financial liabilities                              | 55,873            | 44,021                                    | 53,512            | △ 2,361  |
|  |   | 退職給付に係る負債<br>Net defined benefit liabilities                         | 15,245            | 603                                       | 17,252            | 2,006    |
| 引当金<br>Provisions                          |   | 51,309   | 33,136            | 49,814                                    | △ 1,494           |          |
| その他の非流動負債<br>Other non-current liabilities |   | 11,391   | 7,372             | 12,548                                    | 1,157             |          |
| 非流動負債合計<br>Total non-current liabilities   | 494,313   | 355,796  | 482,331           | △ 11,982                                  |                   |          |
| 負債合計<br>Total liabilities                  | 1,133,676   | 688,222  | 1,162,704         | 29,028                                    |                   |          |
| 資本合計<br>Total equity                       | 資本金<br>Paid-in capital  | 16,659   | -                 | 16,659                                    | -                 |          |
|  | 資本剰余金<br>Share premium  | 237,008  | 223,303           | 237,021                                   | 13                |          |
|  | 自己株式<br>Treasury shares   | △ 441  | 8,343             | △ 679                                     | △ 238             |          |
|  | その他の資本の構成要素<br>Other components of equity                             | 8,203  | 2,795             | 13,512                                    | 5,310             |          |
|  | 利益剰余金<br>Retained earnings  | 256,414  | 11,526            | 270,391                                   | 13,977            |          |
|  | 親会社の所有者に帰属する持分合計<br>Total equity attributable to owners of the parent | 517,842  | 245,966           | 536,905                                   | 19,062            |          |
|  | 非支配持分<br>Non-controlling interests                                    | 15,555   | 3,909             | 26,010                                    | 10,454            |          |
|  | 資本合計<br>Total equity  | 533,398  | 249,875           | 562,914                                   | 29,517            |          |
| 負債及び資本合計<br>Total liabilities and equity   | 1,667,074   | 938,098  | 1,725,619         | 58,545                                    |                   |          |

### (3) 有利子負債の状況(IFRS) Interest-bearing Liabilities (Based on IFRS)

(単位:百万円/millions of yen)

|                                | 2017年2月期<br>FY2016                        | 2018年2月期<br>FY2017                        |
|--------------------------------|---|---|
|                                | (2017年2月28日現在)<br>As of February 28, 2017 | 上期(2017年8月31日現在)<br>As of August 31, 2017 |
| 短期借入金<br>Short-term debt       | 8,269                                     | 12,079                                    |
| 長期借入金**<br>Long-term debt*     | 249,740                                   | 260,575                                   |
| コマーシャルペーパー<br>Commercial paper | 96,000                                    | 60,000                                    |
| 社債**<br>Corporate bonds*       | 39,820                                    | 39,837                                    |
| リース債務**<br>Lease obligations*  | 104,052                                   | 113,683                                   |
| 合計<br>Total                    | 497,881                                   | 486,175                                   |

※ 1年以内返済・償還予定分を含む

\* The figure above includes repayable ones within one year.

### (4) 設備投資の状況(IFRS) Capital Expenditure (Based on IFRS)

(単位:百万円/millions of yen)

|  | 2017年2月期/FY2016 |        |              | 2018年2月期/FY2017 |                                     |
|--|-----------------|--------|--------------|-----------------|-------------------------------------|
|  | 上期/1H           | 下期/2H  | 通期/Full year | 上期/1H           | 通期/Full year<br>(修正計画/Revised Est.) |
| 株式会社ファミリーマート(単体) FamilyMart Co., Ltd. (Non-consolidated) |                 |        |              |                 |                                     |
| 敷金/Lease deposits  | 8,724           | 8,450  | 17,174       | 7,619           | 13,601                              |
| 新設店投資/New stores   | 6,021           | 10,340 | 16,361       | 9,341           | 30,993                              |
| 既存店投資/Existing stores                                    | 2,388           | 2,207  | 4,595        | 2,345           | 6,848                               |
| 店舗投資計/For stores   | 8,409           | 12,547 | 20,956       | 11,685          | 37,841                              |
| 内装設備・器具備品等<br>Head office investment                     | 257             | 520    | 777          | 298             | 4,638                               |
| システム投資/System investment                                 | 916             | 3,923  | 4,839        | 2,659           | 7,124                               |
| 本部投資計/For head office                                    | 1,173           | 4,443  | 5,616        | 2,957           | 11,762                              |
| リース/Lease  | 14,230          | 15,145 | 29,375       | 21,528          | 44,646                              |
| 設備投資計/Total capital expenditure                          | 32,538          | 40,585 | 73,123       | 43,789          | 107,851                             |
| ユニー株式会社(単体) UNY CO., LTD. (Non-consolidated)             |                 |        |              |                 |                                     |
| 先行投資/Future development                                  |                 | 626    | 626          | 47              | 5,000                               |
| 新設店投資/New stores   |                 | 2,150  | 2,150        | 929             | 3,000                               |
| 既存店投資/Existing stores                                    |                 | 1,785  | 1,785        | 1,965           | 12,000                              |
| 設備投資計/Total capital expenditure                          |                 | 4,560  | 4,560        | 2,941           | 20,000                              |
| 連結計 Consolidated total                                   |                 |        |              |                 |                                     |
| 設備投資計/Total capital expenditure                          |                 |        | 90,831       | 53,422          |                                     |
| 減価償却費/Depreciation                                       |                 |        | 46,967       | 31,898          |                                     |

### (5) 国内グループ売上高(日本基準)

#### Domestic Group Total Sales (Based on Japanese GAAP)

(単位:百万円/millions of yen)

|  | 2017年2月期<br>FY2016 | 2018年2月期<br>FY2017 |
|--|--------------------|--------------------|
|  | 通期/Full year       | 上期/1H              |
| 国内コンビニエンスストア(AFC含む)<br>Domestic convenience store<br>(including are franchised stores) | 3,208,640          | 1,626,484          |
| 総合小売(GMS)<br>General merchandise store   | 768,427            | 364,263            |
| 合計/Total   | 3,977,067          | 1,990,747          |

(注) 17/2期実績には、ユニーグループHDの17/2期上期実績を含んでおります。

Note. The figure above includes the performance of UNY GHD in the 1st half of fiscal 2016.

## (6) 株主の状況(2017年8月末現在) Principal Shareholders as of August 31, 2017

## ① 大株主の状況 The Ten Largest Shareholders

(単位:千株/thousands)

|          | 株主名<br>Name of Shareholders  | 所有株式数<br>Number of Shares | 所有株式数割合<br>Shareholdings |
|----------|--|---------------------------|--------------------------|
| 1        | 伊藤忠商事株式会社<br>ITOCHU Corporation  | 47,076.3                  | 37.15%                   |
| 2        | 日本マスタートラスト信託銀行株式会社(信託口)<br>The Master Trust Bank of Japan, Ltd. (Trust account)                        | 15,628.8                  | 12.33%                   |
| 3        | 日本トラスティ・サービス信託銀行株式会社(信託口)<br>Japan Trustee Services Bank, Ltd. (Trust account)                         | 7,783.8                   | 6.14%                    |
| 4        | 株式会社NTTドコモ<br>NTT DOCOMO, INC.   | 2,930.5                   | 2.31%                    |
| 5        | 資産管理サービス信託銀行株式会社(証券投資信託口)<br>Trust & Custody Services Bank, Ltd. (Securities Investment Trust Account) | 2,827.0                   | 2.23%                    |
| 6        | 日本生命保険相互会社<br>Nippon Life Insurance Company  | 2,510.9                   | 1.98%                    |
| 7        | STATE STREET BANK WEST CLIENT - TREATY 505234  | 1,839.3                   | 1.45%                    |
| 8        | BNPパリバ証券株式会社<br>BNP Paribas Securities (Japan) Limited   | 1,624.6                   | 1.28%                    |
| 9        | 日本トラスティ・サービス信託銀行株式会社(信託口5)<br>Japan Trustee Services Bank, Ltd. (Trust account 5)                      | 1,599.5                   | 1.26%                    |
| 10       | BNYM FOR GOLDMAN SACHS JAPAN   | 1,392.8                   | 1.09%                    |
| 合計/Total |  | 85,213.8                  | 67.24%                   |

(注) 上記のほか、自己株式が38,840株あります。

Note. In addition to the above, the Company also holds 38,840 shares in treasury.

## ② 所有者別状況 Distribution of the Shareholders

|   | 2018年2月期/FY2017                           |   |                          |
|---|---|---|--------------------------|
|   | 上期(2017年8月31日現在)<br>As of August 31, 2017 |   |                          |
|   | 株主数<br>Number of shareholders             | 所有株式数<br>(単元)<br>Number of shares<br>(hundreds) | 所有株式数割合<br>Shareholdings |
| 金融機関・証券会社<br>Japanese financial institutions and securities companies | 121                                       | 460,738   | 36.54%                   |
| その他の法人<br>Other Japanese corporations                                 | 755                                       | 548,468   | 43.49%                   |
| 外国法人等<br>Foreign institutions and individuals                         | 460                                       | 181,405   | 14.38%                   |
| 個人・自己株式、他<br>Japanese individuals and others                          | 13,451                                    | 70,294  | 5.57%                    |
| 合計/Total  | 14,787                                    | 1,260,905                                       | 100.00%                  |

(注) 1単元の株式数100株

Note. 100 shares per unit

## (7) 主要企業の状況 Information of Major Companies

### ① 子会社数・関連会社数・共同支配企業数(IFRS)

Number of Subsidiaries, Affiliates and Joint Ventures (Based on IFRS)

|  | 2018年2月期/FY2017 |                                |                          |
|--|-----------------|--------------------------------|--------------------------|
|  | 上期/1H           |                                |                          |
|  |                 | コンビニエンスストア事業<br>(CVS Business) | 総合小売事業<br>(GMS Business) |
| 子会社数<br>Number of subsidiaries                           | 40              | 25                             | 15                       |
| 関連会社数・共同支配企業数<br>Number of affiliates and joint ventures | 28              | 22                             | 6                        |
| 合計<br>Total  | 68              | 47                             | 21                       |

### ② コンビニエンスストア事業の主な子会社の決算概要(IFRS)

Financial Summary of Main Subsidiaries in the Convenience Store Business (Based on IFRS)

(単位:百万円/millions of yen)

|   | 2018年2月期/FY2017 |                                  |        |                          |        |                     |                                 |                                  |        |                          |        |                    |        |
|---|-----------------|----------------------------------|--------|--------------------------|--------|---------------------|---------------------------------|----------------------------------|--------|--------------------------|--------|--------------------|--------|
|   | 上期/1H           |                                  |        |                          |        |                     | 通期/Full year(修正計画/Revised Est.) |                                  |        |                          |        |                    |        |
|   | 出資比率<br>Shares  | 営業収益<br>Gross operating revenues |        | 営業利益<br>Operating profit |        | 四半期利益<br>Net income |                                 | 営業収益<br>Gross operating revenues |        | 営業利益<br>Operating profit |        | 当期利益<br>Net income |        |
|   |                 | 前年同期比<br>YoY                     |        | 前年同期比<br>YoY             |        | 前年同期比<br>YoY        |                                 | 前期比<br>YoY                       |        | 前期比<br>YoY               |        | 前期比<br>YoY         |        |
| 《参考》(株)ファミリーマート(単体) <sup>※1</sup><br>《FYI》FamilyMart Co., Ltd. (non-consolidated) <sup>※1</sup> | 100.00%         | 247,705                          | 145.9% | 15,563                   | 109.6% | 17,146              | 165.7%                          | 474,929                          | 120.6% | 1,047                    | 10.8%  | 2,195              | 34.3%  |
| 台湾ファミリーマート<br>Taiwan FamilyMart Co., Ltd.   | 50.00%          | 29,989                           | 107.7% | 4,056                    | 106.5% | 3,399               | 108.8%                          | 非開示/undisclosed                  |        |                          |        |                    |        |
| (株)ファミマ・ドット・コム <sup>※2</sup><br>famima.com Co., Ltd. <sup>※2</sup>                              | 72.33%          | 5,765                            | 119.0% | 812                      | 123.9% | 562                 | 126.8%                          | 9,926                            | 100.8% | 783                      | 72.6%  | 391                | 53.7%  |
| (株)シニアライフクリエイテ<br>SENIOR LIFE CREATE Co., Ltd.  | 95.43%          | 4,590                            | 110.5% | 254                      | 260.4% | 172                 | 310.6%                          | 8,792                            | 103.4% | 476                      | 121.3% | 319                | 128.6% |

※1 (株)ファミリーマート(単体)の前年同期比は、17/2期における経営統合前の旧(株)ファミリーマートの上期実績と経営統合後の(株)ファミリーマートの下期実績を合算した参考数値との比較です。

※1 Year-on-year comparisons for FamilyMart Co., Ltd. (non-consolidated) use reference figures that have been arrived at by adding first-half figures for pre-integration FamilyMart Co., Ltd., to second-half figures for post-integration FamilyMart Co., Ltd.

※2 2017年9月1日付にて、社名を株式会社UFI FUTECHに変更しております。

※2 famima.com Co., Ltd. was renamed as UFI FUTECH Co., Ltd. on September 1, 2017.

### ③ 総合小売事業の主な子会社の決算概要(IFRS)

Financial Summary of Main Subsidiaries in the General Merchandise Store Business (Based on IFRS)

(単位:百万円/millions of yen)

|   | 2018年2月期/FY2017 |                                  |   |                          |   |                     |                                 |                                  |   |                          |   |                    |   |
|---|-----------------|----------------------------------|---|--------------------------|---|---------------------|---------------------------------|----------------------------------|---|--------------------------|---|--------------------|---|
|   | 上期/1H           |                                  |   |                          |   |                     | 通期/Full year(修正計画/Revised Est.) |                                  |   |                          |   |                    |   |
|   | 出資比率<br>Shares  | 営業収益<br>Gross operating revenues |   | 営業利益<br>Operating profit |   | 四半期利益<br>Net income |                                 | 営業収益<br>Gross operating revenues |   | 営業利益<br>Operating profit |   | 当期利益<br>Net income |   |
|   |                 | 前年同期比<br>YoY                     |   | 前年同期比<br>YoY             |   | 前年同期比<br>YoY        |                                 | 前期比<br>YoY                       |   | 前期比<br>YoY               |   | 前期比<br>YoY         |   |
| ユニー(株)(単体)<br>LUNY CO., LTD. (non-consolidated) | 100.00%         | 302,066                          | / | 10,851                   | / | 8,600               | /                               | 596,392                          | / | 18,231                   | / | 14,000             | / |
| (株)99イチバ<br>99 ICHIBA Co., Ltd.                 | 100.00%         | 6,979                            | / | 88                       | / | 106                 | /                               | 13,708                           | / | 103                      | / | 114                | / |
| (株)UCS<br>UCS CO., LTD.                         | 81.35%          | 8,736                            | / | 1,862                    | / | 1,236               | /                               | 18,441                           | / | 4,208                    | / | 2,637              | / |

### ④ 主な関連会社・共同支配企業の決算概要(IFRS)

Financial Summary of Main Affiliates and Joint Ventures (Based on IFRS)

(単位:百万円/millions of yen)

|  | 2018年2月期/FY2017 |                     |       |
|--|-----------------|---------------------|-------|
|  | 上期/1H           |                     |       |
|  | 取込比率<br>Shares  | 四半期利益<br>Net income |       |
|  |                 | 前年同期比<br>YoY        |       |
| (株)沖縄ファミリーマート<br>Okinawa FamilyMart Co., Ltd.        | 48.98%          | 580                 | 98.5% |
| (株)南九州ファミリーマート<br>Minami Kyushu FamilyMart Co., Ltd. | 49.00%          | 287                 | -     |
| タイファミリーマート<br>Central FamilyMart Co., Ltd.           | 49.00%          | △ 319               | -     |
| 上海ファミリーマート<br>Shanghai FamilyMart Co., Ltd.          | 31.19%          | △ 70                | -     |

## 2. セグメント別主要会社の決算概況および営業数値 Financial Results and Business Performance of Major Subsidiaries by Segment

【コンビニエンスストア事業/Convenience Store Business】株式会社ファミリーマート/FamilyMart Co., Ltd.

(1) ≪参考≫ 単体業績概要及び業績見通し(日本基準)

≪FYI≫ Non-consolidated Financial Summary and Financial Forecast (Based on Japanese GAAP)

※企業会計上の数値とは異なります/Differs from numerical values under corporate accounting procedures

(単位:百万円/millions of yen)

| FM:ファミリーマート/FamilyMart<br>CKS:サークルK・サンクス/Circle K and Sunkus         | 2017年2月期/FY2016 |          |            |              | 2018年2月期/FY2017 |                          |                                     |                        |
|--|-----------------|----------|------------|--------------|-----------------|--------------------------|-------------------------------------|------------------------|
|  | 上期/1H           |          |            | 通期/Full year | 上期/1H           |                          | 通期/Full year<br>(修正計画/Revised Est.) |                        |
|  | FM              | CKS      | 計<br>Total | FM + CKS     | FM + CKS        | (参考/FYI)<br>前年同期比<br>YoY | FM + CKS                            | (参考/FYI)<br>前期比<br>YoY |
| チェーン全店売上高<br>Total store sales                                       | 1,066,299       | 478,064  | 1,544,364  | 3,009,363    | 1,551,390       | 100.5%                   | 3,038,000                           | 101.0%                 |
| 営業総収入<br>Gross operating revenues                                    | 173,629         | 73,832   | 247,461    | 477,537      | 254,363         | 102.8%                   | 487,100                             | 102.0%                 |
| 加盟店からの収入<br>Income from franchised stores                            | 121,863         | 49,343   | 171,206    | 326,667      | 169,969         | 99.3%                    | 331,174                             | 101.4%                 |
| その他の営業収入<br>Other operating revenues                                 | 14,593          | 5,740    | 20,334     | 40,760       | 21,301          | 104.8%                   | 39,533                              | 97.0%                  |
| 直営売上高<br>Net sales   | 37,171          | 18,749   | 55,920     | 110,109      | 63,092          | 112.8%                   | 116,391                             | 105.7%                 |
| 営業総利益<br>Operating gross profit                                      | 146,822         | 59,320   | 206,142    | 395,751      | 207,427         | 100.6%                   | 401,700                             | 101.5%                 |
| 販売費及び一般管理費<br>Selling, general and administrative expenses           | 123,805         | 52,485   | 176,291    | 352,993      | 182,608         | 103.6%                   | 364,200                             | 103.2%                 |
| 借地借家料<br>Leasehold and office rents                                  | 56,217          | 24,271   | 80,488     | 161,892      | 82,782          | 102.9%                   |                                     |                        |
| 人件費<br>Personnel expenses  | 21,989          | 9,906    | 31,896     | 63,061       | 33,317          | 104.5%                   |                                     |                        |
| 宣伝販促費<br>Advertising expenses  | 10,884          | 1,815    | 12,699     | 25,561       | 11,633          | 91.6%                    |                                     |                        |
| 減価償却費<br>Depreciation  | 14,456          | 6,389    | 20,845     | 39,378       | 21,007          | 100.8%                   |                                     |                        |
| その他<br>Other   | 20,257          | 10,103   | 30,361     | 63,100       | 33,867          | 111.5%                   |                                     |                        |
| 営業利益<br>Operating income   | 23,016          | 6,834    | 29,851     | 42,758       | 24,818          | 83.1%                    | 37,500                              | 87.7%                  |
| 営業外収益<br>Non-operating income  | 4,359           | 507      | 4,867      | 7,994        | 9,460           | 194.4%                   | 10,900                              | 136.3%                 |
| 営業外費用<br>Non-operating expenses                                      | 1,172           | 345      | 1,518      | 2,728        | 1,207           | 79.5%                    | 2,500                               | 91.6%                  |
| 経常利益<br>Ordinary income  | 26,203          | 6,996    | 33,200     | 48,023       | 33,071          | 99.6%                    | 45,900                              | 95.6%                  |
| 特別利益<br>Extraordinary income   | 535             | 65       | 600        | 772          | 3,594           | 598.3%                   | 3,600                               | 465.8%                 |
| 特別損失<br>Extraordinary loss   | 10,494          | 43,541   | 54,035     | 75,072       | 12,660          | 23.4%                    | 21,900                              | 29.2%                  |
| 固定資産処分損<br>Loss on disposal of fixed assets                          | 2,328           | 1,648    | 3,977      | 6,908        | 2,099           | 52.8%                    |                                     |                        |
| 減損損失<br>Impairment loss  | 6,280           | 29,119   | 35,399     | 42,732       | 6,136           | 17.3%                    |                                     |                        |
| 関係会社等事業損失<br>Loss on business of subsidiaries, affiliates and others | 598             | 1,394    | 1,992      | 4,380        | 1,245           | 62.5%                    |                                     |                        |
| その他<br>Other   | 1,286           | 11,379   | 12,665     | 21,049       | 3,180           | 25.1%                    |                                     |                        |
| 税引前当期(四半期)純利益<br>Income before income taxes                          | 16,244          | △ 36,478 | △ 20,234   | △ 26,275     | 24,004          | -                        | 27,600                              | -                      |
| 当期(四半期)純利益<br>Net income   | 9,908           | △ 26,355 | △ 16,446   | △ 21,899     | 18,629          | -                        | 21,100                              | -                      |

(注) 2017年10月11日に発表した「その他の費用(IFRS)の計上」(約160億円)につきましては、上記の通期業績見通し(日本基準)には含まれておりませんが、下記の通期業績見通し(IFRS)には含まれております。

Note. The recording of other expenses amounting to approximately ¥16.0 billion (IFRS) is not included in the above full-year outlook (based on Japanese GAAP), but is included in the full-year outlook (based on IFRS) listed below.

≪ご参考≫ 単体業績概要及び業績見通し(IFRS)

≪FYI≫ Non-consolidated Financial Forecast (Based on IFRS)

(単位:百万円/millions of yen)

|                                  | 2018年2月期/FY2017 |              |                                     |            |
|----------------------------------|-----------------|--------------|-------------------------------------|------------|
|                                  | 上期/1H           |              | 通期/Full year<br>(修正計画/Revised Est.) |            |
|                                  | FM + CKS        | 前年同期比<br>YoY | FM + CKS                            | 前期比<br>YoY |
| 営業収益<br>Gross operating revenues | 247,705         |              | 474,929                             |            |
| 営業利益<br>Operating profit         | 15,563          |              | 1,047                               |            |
| 当期(四半期)利益<br>Net income          | 17,146          |              | 2,195                               |            |
| 事業利益*<br>Core operating income*  | 24,197          |              | 34,971                              |            |

\* 事業利益とは、営業収益から売上原価並びに販売費及び一般管理費を控除した、日本基準における営業利益に相当する利益指標です。

\* Core operating income is a profit indicator for operating income under Japanese GAAP that is calculated by subtracting the cost of sales and selling, general and administrative expenses from gross operating revenues.

## (2) 営業実績の状況(単体) Business Performance (Non-consolidated)

(per store)

| FM : ファミリーマート/FamilyMart<br>CKS : サークルK・サンクス/Circle K and Sunkus   | 2017年2月期/FY2016 |                    |       |                    | 2018年2月期/FY2017 |                    |       |                    |                                 |                    |       |                    |
|--|-----------------|--------------------|-------|--------------------|-----------------|--------------------|-------|--------------------|---------------------------------|--------------------|-------|--------------------|
|  | 上期/1H           |                    |       |                    | 上期/1H           |                    |       |                    | 通期/Full year(修正計画/Revised Est.) |                    |       |                    |
|  | FM              | 前年同期差<br>Inc./dec. | CKS   | 前年同期差<br>Inc./dec. | FM              | 前年同期差<br>Inc./dec. | CKS   | 前年同期差<br>Inc./dec. | FM                              | 前年同期差<br>Inc./dec. | CKS   | 前年同期差<br>Inc./dec. |
| 全店平均日商(千円/thousands of yen)<br>Average daily sales at total stores   | 529             | 8                  | 439   | 2                  | 531             | 2                  | 395   | △ 44               | 524                             | 2                  | 388   | △ 37               |
| 平均客数(人)<br>Average customers per day   | 932             | △ 1                | 705   | △ 11               | 917             | △ 15               | 638   | △ 67               | 904                             | △ 7                |       |                    |
| 平均客単価(円)<br>Average purchase per customer (yen)  | 568             | 10                 | 623   | 12                 | 579             | 11                 | 620   | △ 3                | 580                             | 7                  |       |                    |
| 既存店平均日商(千円/thousands of yen)<br>Average daily sales at existing stores   | 531             | 6                  | 438   | ±0                 | 532             | 1                  | 397   | △ 41               | 527                             | 4                  | 388   | △ 36               |
| 平均客数(人)<br>Average customers per day   | 935             | △ 7                | 703   | △ 14               | 927             | △ 8                | 639   | △ 64               | 910                             | △ 4                |       |                    |
| 平均客単価(円)<br>Average purchase per customer (yen)  | 567             | 9                  | 623   | 12                 | 574             | 7                  | 621   | △ 2                | 579                             | 8                  |       |                    |
| 既存店日商伸び率<br>Growth rate of average daily sales of existing stores  | 101.2%          | -                  | 99.3% | -                  | 99.7%           | -                  | 94.3% | -                  | 99.9%                           | -                  | 96.2% | -                  |
| ≪参考/FYI≫<br>ブランド転換店含む既存店日商伸び率<br>Growth rate of average daily sales of existing stores including converted stores from CKS | -               | -                  | -     | -                  | 101.3%          | -                  | -     | -                  | -                               | -                  | -     | -                  |
| 新店日商(千円/thousands of yen)<br>Average daily sales at newly opened stores  | 516             | 24                 | 506   | 18                 | 530             | 14                 | -     | -                  | 511                             | 25                 | -     | -                  |

(注) ブランド転換後のサークルK・サンクスはファミリーマートの全店に含んでおりますが、既存店・新店日商には含んでおりません。

Note: While Circle K Sunkus after brand conversion is included in figures for total FamilyMart stores, it is not included in figures for existing stores and newly opened stores.

## (3) 商品の状況 Product Breakdown

## 商品分類別売上高・売上高構成比・差益率(単体)

## Sales and Gross Profit Ratio by Product Category (Non-consolidated)

## ファミリーマート/FamilyMart

(単位: 百万円/millions of yen)

|                           | 2017年2月期/FY2016 |              |                    |                           |        | 2018年2月期/FY2017 |              |                    |                           |        | 通期/Full year<br>(修正計画/Revised Est.) |                  |
|---------------------------|-----------------|--------------|--------------------|---------------------------|--------|-----------------|--------------|--------------------|---------------------------|--------|-------------------------------------|------------------|
|                           | 上期/1H           |              |                    |                           |        | 上期/1H           |              |                    |                           |        | 差益率<br>Gross profit ratio           |                  |
|                           | 売上高<br>Sales    | 前年同期比<br>YoY | 売上<br>構成比<br>Share | 差益率<br>Gross profit ratio |        | 売上高<br>Sales    | 前年同期比<br>YoY | 売上<br>構成比<br>Share | 差益率<br>Gross profit ratio |        | 前年同期差<br>Inc./dec.                  | 前期差<br>Inc./dec. |
| ファスト・フード<br>Fast food     | 56,424          | 105.7%       | 5.3%               | 45.24%                    | 0.54%  | 72,528          | 128.5%       | 5.8%               | 45.34%                    | 0.10%  |                                     |                  |
| 日配食品<br>Daily food        | 300,035         | 105.1%       | 28.4%              | 35.76%                    | △0.36% | 346,067         | 115.3%       | 27.8%              | 35.94%                    | 0.18%  |                                     |                  |
| 加工食品<br>Processed food    | 269,155         | 103.9%       | 25.5%              | 37.92%                    | △0.63% | 318,451         | 118.3%       | 25.6%              | 38.16%                    | 0.24%  |                                     |                  |
| 酒<br>Liquor               | 44,141          | 101.6%       | 4.2%               | 24.50%                    | △0.18% | 52,561          | 119.1%       | 4.2%               | 25.19%                    | 0.69%  |                                     |                  |
| 食品小計<br>Food sub-total    | 625,615         | 104.6%       | 59.2%              | 37.55%                    | △0.39% | 737,047         | 117.8%       | 59.2%              | 37.83%                    | 0.28%  |                                     |                  |
| 非食品<br>Non-food items     | 312,337         | 103.6%       | 29.6%              | 15.72%                    | △0.03% | 362,211         | 116.0%       | 29.1%              | 15.57%                    | △0.15% |                                     |                  |
| 煙草<br>Cigarette           | 251,203         | 104.1%       | 23.8%              | 10.83%                    | 0.03%  | 296,209         | 117.9%       | 23.8%              | 10.80%                    | △0.03% |                                     |                  |
| サービス<br>Services          | 15,923          | 100.0%       | 1.5%               | 9.53%                     | △0.15% | 18,246          | 114.6%       | 1.5%               | 9.32%                     | △0.21% |                                     |                  |
| EC<br>Electronic Commerce | 102,372         | 112.2%       | 9.7%               | 5.33%                     | 0.11%  | 127,335         | 124.4%       | 10.2%              | 5.24%                     | △0.09% |                                     |                  |
| 合計<br>Total               | 1,056,249       | 104.9%       | 100.0%             | 27.55%                    | △0.34% | 1,244,841       | 117.9%       | 100.0%             | 27.61%                    | 0.06%  | 27.51%                              | 0.07%            |

(注) 上記には自販機コンビニ(ASD)を含んでおりません。

Note: The figure above does not reflect the performance results of Automatic Super Delice machines.

(注) 商品分類の主な内訳は下記の通りです。

ファスト・フード: フライドチキン、中華まん、おでん、カウンターコーヒー等  
 日配食品: 米飯、調理麺、調理パン、デザート等  
 加工食品: 飲料、酒、カップ麺、菓子等

非食品: 雑誌、雑貨、煙草等  
 サービス: コピー、宅急便等  
 EC: チケット、プリペイドカード

Note: The main description of each merchandise category is as follows:

Fast food: Fried chickens, steamed meat buns, oden, and counter coffee etc.  
 Daily food: Lunch boxes, noodles, sandwiches, desserts etc.  
 Processed food: Beverages, liquor, instant noodles, confectionery etc.

Non-food items: Magazines, daily goods, cigarette etc.  
 Services: Copy service, express service etc.  
 EC: Ticket, pre-paid card.

## サークルK・サンクス/Circle K and Sunkus

(単位: 百万円/millions of yen)

|             | 2017年2月期/FY2016 |                    |                           |        | 2018年2月期/FY2017 |              |                           |       | 通期/Full year<br>(修正計画/Revised Est.) |                  |
|-------------|-----------------|--------------------|---------------------------|--------|-----------------|--------------|---------------------------|-------|-------------------------------------|------------------|
|             | 上期/1H           |                    |                           |        | 上期/1H           |              |                           |       | 差益率<br>Gross profit ratio           |                  |
|             | 売上高<br>Sales    | 前年同期差<br>Inc./dec. | 差益率<br>Gross profit ratio |        | 売上高<br>Sales    | 前年同期比<br>YoY | 差益率<br>Gross profit ratio |       | 前年同期差<br>Inc./dec.                  | 前期差<br>Inc./dec. |
| 合計<br>Total | 475,320         | 99.8%              | 26.31%                    | △0.05% | 304,183         | 64.0%        | 26.45%                    | 0.14% | 26.38%                              | 0.13%            |

## (4) 店舗の状況 Profile of Stores

## ① 店舗数の推移 Number of Stores

(単位: 店/stores)

| FM : ファミリーマート/FamilyMart<br>CKS : サークルK・サンクス/Circle K and Sunkus | 2017年2月期/FY2016 |                   | 2018年2月期/FY2017 |                   |                                     |                   |
|--|-----------------|-------------------|-----------------|-------------------|-------------------------------------|-------------------|
|  | 上期/1H           |                   | 上期/1H           |                   | 通期/Full year<br>(修正計画/Revised Est.) |                   |
|  |                 | 前期末差<br>Inc./dec. |                 | 前期末差<br>Inc./dec. |                                     | 前期末差<br>Inc./dec. |
| 直営店/Company-owned stores   | 355             | 8                 | 355             | △ 1               | 350                                 | △ 6               |
| 1FC/Type 1   | 6,435           | 11                | 6,841           | 253               |                                     |                   |
| 2FC/Type 2   | 4,280           | 217               | 6,424           | 1,279             |                                     |                   |
| 加盟店/Franchised stores  | 10,715          | 228               | 13,265          | 1,532             | 14,389                              | 2,656             |
| ファミリーマート(単体)/FM (non-consolidated)                               | 11,070          | 236               | 13,620          | 1,531             | 14,739                              | 2,650             |
| 直営店/Company-owned stores   |                 |                   | 431             | 58                | 200                                 | △ 173             |
| 加盟店/Franchised stores  |                 |                   | 2,957           | △ 1,582           | 1,450                               | △ 3,089           |
| サークルK・サンクス(単体)/CKS (non-consolidated)                            |                 |                   | 3,388           | △ 1,524           | 1,650                               | △ 3,262           |
| 国内単体計/Domestic total (non-consolidated)                          | 11,070          | 236               | 17,008          | 7                 | 16,389                              | △ 612             |
| 沖縄ファミリーマート/Okinawa FM  | 296             | 27                | 320             | 2                 |                                     |                   |
| 南九州ファミリーマート/Minami Kyushu FM                                     | 403             | 50                | 405             | ±0                |                                     |                   |
| 北海道ファミリーマート <sup>*1</sup> /Hokkaido FM <sup>*1</sup>             | -               | △ 47              | -               | -                 |                                     |                   |
| JR九州リテール/JR KYUSHU RETAIL  | 176             | 23                | 188             | 5                 |                                     |                   |
| サンクス西四国 <sup>*2</sup> /Sunkus Nishi-Shikoku <sup>*2</sup>        |                 |                   | -               | △ 63              | -                                   | -                 |
| サークルケイ四国 <sup>*2</sup> /Circle K Shikoku <sup>*2</sup>           |                 |                   | -               | △ 155             | -                                   | -                 |
| 国内AFC計/Domestic area franchised stores                           | 875             | 53                | 913             | △ 211             | 937                                 | △ 187             |
| 国内計/Domestic chain stores  | 11,945          | 289               | 17,921          | △ 204             | 17,326                              | △ 799             |
| 台湾/Taiwan  | 3,020           | 35                | 3,122           | 51                | 3,160                               | 89                |
| タイ/Thailand  | 1,114           | 5                 | 1,135           | △ 3               | 1,132                               | △ 6               |
| 上海/Shanghai  | 1,059           | 79                | 1,253           | 103               | 1,272                               | 122               |
| 広州/Guangzhou   | 197             | 12                | 233             | 18                | 254                                 | 39                |
| 蘇州/Suzhou  | 145             | 10                | 191             | 22                | 191                                 | 22                |
| 杭州/Hangzhou  | 96              | 20                | 134             | 19                | 141                                 | 26                |
| 成都/Chengdu   | 56              | 3                 | 72              | 8                 | 79                                  | 15                |
| 深圳/Shenzhen  | 40              | 8                 | 60              | 3                 | 84                                  | 27                |
| 無錫/Wuxi  | 56              | 12                | 81              | 12                | 84                                  | 15                |
| 北京/Beijing   | 15              | 1                 | 29              | 8                 | 40                                  | 19                |
| 東莞/Dongguan  | 14              | 3                 | 18              | 3                 | 15                                  | ±0                |
| 中国小計/China sub-total   | 1,678           | 148               | 2,071           | 196               | 2,160                               | 285               |
| ベトナム/Vietnam   | 110             | 23                | 141             | 19                | 174                                 | 52                |
| インドネシア/Indonesia   | 69              | 42                | 76              | 6                 | 100                                 | 30                |
| フィリピン/The Philippines  | 101             | △ 7               | 69              | △ 26              | 85                                  | △ 10              |
| マレーシア/Malaysia   | -               | -                 | 21              | 17                | 19                                  | 15                |
| 海外AFC計/Overseas area franchised stores                           | 6,092           | 246               | 6,635           | 260               | 6,830                               | 455               |
| 国内・海外AFC計/Total area franchised stores                           | 6,967           | 299               | 7,548           | 49                | 7,767                               | 268               |
| チェーン計/Total chain stores   | 18,037          | 535               | 24,556          | 56                | 24,156                              | △ 344             |

(注) 経営統合前のサークルK・サンクス店舗数: 16/8期末: 6,049店(単体)、6,295店(AFC含む)

Note: Number of Circle K and Sunkus stores before the management integration: 16/8: 6,049 stores (non-consolidated), 6,295 stores (including area franchised stores)

※1 2016年3月1日に北海道ファミリーマートはファミリーマート(単体)に組み込まれました。

\*1 Hokkaido FamilyMart integrated with FamilyMart Co., Ltd. on March 1, 2016.

※2 2017年3月1日にサンクス西四国およびサークルケイ四国はファミリーマート(単体)に組み込まれました。

\*2 Sunkus Nishi-Shikoku and Circle K Shikoku integrated with FamilyMart Co., Ltd. on March 1, 2017.

## ② 出店・閉店数の推移(単体) Number of Store Openings and Closures (Non-consolidated)

(単位: 店/stores)

| FM : ファミリーマート/FamilyMart<br>CKS : サークルK・サンクス/Circle K and Sunkus | 2017年2月期<br>FY2016 | 2018年2月期/FY2017 |        |         |                                 |        |         |
|--|--------------------|-----------------|--------|---------|---------------------------------|--------|---------|
|  | 上期/1H              | 上期/1H           |        |         | 通期/Full year(修正計画/Revised Est.) |        |         |
|  | FM                 | 合計<br>Total     | FM     | CKS     | 合計<br>Total                     | FM     | CKS     |
| 期末店舗数/Number of stores   | 11,070             | 17,008          | 13,620 | 3,388   | 16,389                          | 14,739 | 1,650   |
| 出店/Opening   | 417                | 270             | 270    | -       | 600                             | 600    | -       |
| 内、B&S(ビルド&スクラップ)/Re-location                                     | 108                | 116             | 116    | -       | 325                             | 325    | -       |
| 転換店(サークルK・サンクス→FM)<br>Converting CKS stores to FM brand          | -                  | 1,521           | 1,521  | -       | 2,600                           | 2,600  | -       |
| 閉店 <sup>*</sup> /Closure <sup>*</sup>                            | 228                | 2,002           | 260    | 1,742   | 4,030                           | 550    | 3,480   |
| 純増減/Net increase/decrease  | 189                | △ 211           | 1,531  | △ 1,742 | △ 830                           | 2,650  | △ 3,480 |

※ サークルK・サンクスの閉店数は、ファミリーマートへのブランド転換に伴う閉店を含んでおります。

\* Figures for closure of Circle K Sunkus stores include closures that occurred following the conversion to the FamilyMart brand.

③ 都道府県別店舗数(AFC含む) Number of Stores by Prefecture (Including Area Franchised stores)

(単位:店/stores)

| FM : FamilyMart<br>CKS : Circle K and Sunkus |       | 2018年2月期/FY2017 |                   |  |
|--|-------|-----------------|-------------------|--|
|  |       | 上期/1H           |                   |  |
|  |       | ファミリーマート<br>FM  | サークルK・サンクス<br>CKS |  |
| 北海道 Hokkaido                                 | 243   | 189             | 54                |  |
| 青森 Aomori                                    | 243   | 107             | 136               |  |
| 岩手 Iwate                                     | 187   | 148             | 39                |  |
| 宮城 Miyagi                                    | 376   | 320             | 56                |  |
| 秋田 Akita                                     | 169   | 107             | 62                |  |
| 山形 Yamagata                                  | 160   | 126             | 34                |  |
| 福島 Fukushima                                 | 181   | 178             | 3                 |  |
| 東北計 Tohoku                                   | 1,316 | 986             | 330               |  |
| 茨城 Ibaraki                                   | 350   | 323             | 27                |  |
| 栃木 Tochigi                                   | 232   | 207             | 25                |  |
| 群馬 Gunma                                     | 132   | 121             | 11                |  |
| 埼玉 Saitama                                   | 825   | 730             | 95                |  |
| 千葉 Chiba                                     | 661   | 584             | 77                |  |
| 東京 Tokyo                                     | 2,612 | 2,243           | 369               |  |
| 神奈川 Kanagawa                                 | 1,090 | 893             | 197               |  |
| 関東計 Kanto                                    | 5,902 | 5,101           | 801               |  |
| 山梨 Yamanashi                                 | 86    | 86              | -                 |  |
| 長野 Nagano                                    | 291   | 224             | 67                |  |
| 新潟 Niigata                                   | 195   | 138             | 57                |  |
| 甲信越計 Koshinetsu                              | 572   | 448             | 124               |  |
| 富山 Toyama                                    | 172   | 127             | 45                |  |
| 石川 Ishikawa                                  | 286   | 171             | 115               |  |
| 福井 Fukui                                     | 166   | 135             | 31                |  |
| 北陸計 Hokuriku                                 | 624   | 433             | 191               |  |
| 岐阜 Gifu                                      | 410   | 243             | 167               |  |
| 静岡 Shizuoka                                  | 600   | 373             | 227               |  |
| 愛知 Aichi                                     | 1,785 | 1,126           | 659               |  |
| 三重 Mie                                       | 442   | 306             | 136               |  |
| 東海計 Tokai                                    | 3,237 | 2,048           | 1,189             |  |

| FM : FamilyMart<br>CKS : Circle K and Sunkus |        | 2018年2月期/FY2017 |                   |  |
|--|--------|-----------------|-------------------|--|
|  |        | 上期/1H           |                   |  |
|  |        | ファミリーマート<br>FM  | サークルK・サンクス<br>CKS |  |
| 滋賀 Shiga                                     | 166    | 132             | 34                |  |
| 京都 Kyoto                                     | 343    | 290             | 53                |  |
| 大阪 Osaka                                     | 1,451  | 1,249           | 202               |  |
| 兵庫 Hyogo                                     | 585    | 487             | 98                |  |
| 奈良 Nara                                      | 149    | 128             | 21                |  |
| 和歌山 Wakayama                                 | 125    | 112             | 13                |  |
| 関西計 Kansai                                   | 2,819  | 2,398           | 421               |  |
| 鳥取 Tottori                                   | 71     | 71              | -                 |  |
| 島根 Shimane                                   | 66     | 66              | -                 |  |
| 岡山 Okayama                                   | 254    | 178             | 76                |  |
| 広島 Hiroshima                                 | 280    | 268             | 12                |  |
| 山口 Yamaguchi                                 | 94     | 94              | -                 |  |
| 中国計 Chugoku                                  | 765    | 677             | 88                |  |
| 香川 Kagawa                                    | 135    | 121             | 14                |  |
| 愛媛 Ehime                                     | 260    | 164             | 96                |  |
| 徳島 Tokushima                                 | 89     | 71              | 18                |  |
| 高知 Kochi                                     | 113    | 76              | 37                |  |
| 四国計 Shikoku                                  | 597    | 432             | 165               |  |
| 福岡 Fukuoka                                   | 559    | 534             | 25                |  |
| 佐賀 Saga                                      | 78     | 78              | -                 |  |
| 長崎 Nagasaki                                  | 159    | 159             | -                 |  |
| 熊本 Kumamoto                                  | 206    | 206             | -                 |  |
| 大分 Oita                                      | 119    | 119             | -                 |  |
| 宮崎 Miyazaki                                  | 125    | 125             | -                 |  |
| 鹿児島 Kagoshima                                | 280    | 280             | -                 |  |
| 九州計 Kyushu                                   | 1,526  | 1,501           | 25                |  |
| 沖縄 Okinawa                                   | 320    | 320             | -                 |  |
| 合計 Total                                     | 17,921 | 14,533          | 3,388             |  |

④ 条件別店舗数(単体) Number of Stores by Operating Conditions (Non-consolidated)

(単位:店/stores)

| FM : FamilyMart<br>CKS : Circle K and Sunkus | 2017年2月期/FY2016 |                   | 2018年2月期/FY2017 |                   |
|--|-----------------|-------------------|-----------------|-------------------|
|  | 上期/1H           |                   | 上期/1H           |                   |
|  | ファミリーマート<br>FM  | サークルK・サンクス<br>CKS | ファミリーマート<br>FM  | サークルK・サンクス<br>CKS |
| 24時間営業店<br>24-hour stores                    | 10,391          | 5,921             | 12,910          | 3,306             |
| 構成比/Share                                    | 93.9%           | 97.9%             | 94.8%           | 97.6%             |
| 酒有店<br>Stores handling liquor                | 10,724          | 5,942             | 13,259          | 3,338             |
| 構成比/Share                                    | 96.9%           | 98.2%             | 97.3%           | 98.5%             |
| 煙草有店<br>Stores handlings cigarette           | 10,394          | 5,871             | 12,980          | 3,299             |
| 構成比/Share                                    | 93.9%           | 97.1%             | 95.3%           | 97.4%             |
| 合計/Total                                     | 11,070          | 6,049             | 13,620          | 3,388             |

(5) 従業員の状況(単体) Number of Employees (Non-consolidated)

| FM : FamilyMart<br>CKS : Circle K and Sunkus  | 2017年2月期<br>FY2016 |                   | 2018年2月期<br>FY2017 |                   |
|---|--------------------|-------------------|--------------------|-------------------|
|   | 上期/1H              |                   | 上期/1H              |                   |
|   | ファミリーマート<br>FM     | サークルK・サンクス<br>CKS | ファミリーマート<br>FM     | サークルK・サンクス<br>CKS |
| 従業員数<br>Number of full-time employees         | 4,363              | 1,805             | 6,292              |                   |
| 開発担当者<br>Number of store developers           | 199                | 117               | 217                |                   |
| 営業担当者<br>Number of store supervisors          | 1,529              | 792               | 2,306              |                   |
| 臨時雇用者数※<br>Average part-timers during period* | 2,850              | 761               | 2,834              |                   |

※ 臨時雇用者数は、期中平均8時間換算人員数を記載しております。

\* The numbers of part-timers have been adjusted to be comparable to the full-time employment (8 hours working per day).

(1) ≪参考≫ 単体業績概要及び業績見通し(日本基準)

≪FYI≫ Non-consolidated Financial Summary (Based on Japanese GAAP)

(単位:百万円/millions of yen)

|   | 2017年2月期/FY2016 |              | 2018年2月期/FY2017 |        |                                     |        |
|---|-----------------|--------------|-----------------|--------|-------------------------------------|--------|
|   | 上期/1H           | 通期/Full year | 上期/1H           |        | 通期/Full year<br>(修正計画/Revised Est.) |        |
|   |                 |              | 前年同期比<br>YoY    |        | 前期比<br>YoY                          |        |
| 営業総収入<br>Gross operating revenues   | 366,406         | 742,032      | 351,913         | 96.0%  | 704,000                             | 94.9%  |
| 直営売上高<br>Net sales  | 345,829         | 699,822      | 330,837         | 95.7%  | 662,200                             | 94.6%  |
| 既存店前年比(曜日調整後)<br>Y-o-y change in existing store sales<br>(after day-of-the-week adjustment) | 98.9%           | 99.0%        | 98.7%           | -      | 98.7%                               | -      |
| 営業収入<br>Other revenues  | 20,576          | 42,210       | 21,076          | 102.4% | 41,800                              | 99.0%  |
| 売上総利益<br>Gross profit   | 76,518          | 162,609      | 77,204          | 100.9% | 156,000                             | 95.9%  |
| 荒利率<br>Gross profit ratio   | 22.1%           | 23.2%        | 23.3%           | +1.2%  | 23.6%                               | +0.4%  |
| 営業総利益<br>Operating gross profit   | 97,095          | 204,820      | 98,281          | 101.2% | 197,800                             | 96.6%  |
| 販売費及び一般管理費<br>Selling, general and administrative expenses                                  | 95,259          | 190,953      | 90,407          | 94.9%  | 180,500                             | 94.5%  |
| 借地借家料<br>Leasehold and office rents   | 11,490          | 22,970       | 10,808          | 94.1%  |                                     |        |
| 人件費<br>Personnel expenses   | 44,431          | 88,212       | 42,527          | 95.7%  |                                     |        |
| 宣伝販促費<br>Advertising expenses   | 5,223           | 10,766       | 5,260           | 100.7% |                                     |        |
| 減価償却費<br>Depreciation   | 6,454           | 12,353       | 5,542           | 85.9%  |                                     |        |
| 水道光熱費<br>Water, electricity and heating expenses  | 5,429           | 10,404       | 5,127           | 94.4%  |                                     |        |
| その他<br>Other  | 22,229          | 46,246       | 21,139          | 95.1%  |                                     |        |
| 営業利益<br>Operating income  | 1,836           | 13,866       | 7,873           | 428.8% | 17,300                              | 124.8% |
| 営業外収益<br>Non-operating income   | 767             | 3,602        | 1,595           | 208.0% | 2,260                               | 62.7%  |
| 営業外費用<br>Non-operating expenses   | 1,410           | 3,542        | 1,124           | 79.7%  | 2,260                               | 63.8%  |
| 経常利益<br>Ordinary income   | 1,192           | 13,925       | 8,344           | 699.7% | 17,300                              | 124.2% |
| 特別利益<br>Extraordinary income  | 1,017           | 1,030        | 740             | 72.8%  | 1,400                               | 135.8% |
| 特別損失<br>Extraordinary loss  | 56,013          | 66,618       | 1,796           | 3.2%   | 2,600                               | 3.9%   |
| 固定資産処分損<br>Loss on disposal of fixed assets   | 699             | 1,076        | 381             | 54.6%  |                                     |        |
| 減損損失<br>Impairment loss   | 54,444          | 63,970       | 1,373           | 2.5%   |                                     |        |
| その他<br>Other  | 870             | 1,571        | 42              | 4.9%   |                                     |        |
| 税引前当期(四半期)純利益<br>Income before income taxes   | △ 53,803        | △ 51,661     | 7,287           | -      | 16,100                              | -      |
| 当期(四半期)純利益<br>Net income  | △ 54,323        | △ 56,599     | 4,071           | -      | 11,200                              | -      |

≪ご参考≫ 単体業績概要及び業績見通し(IFRS)

≪FYI≫ Non-consolidated Financial Forecast (Based on IFRS)

(単位:百万円/millions of yen)

|                                  | 2018年2月期/FY2017 |              |                                     |            |
|----------------------------------|-----------------|--------------|-------------------------------------|------------|
|                                  | 上期/1H           | 前年同期比<br>YoY | 通期/Full year<br>(修正計画/Revised Est.) |            |
|                                  |                 |              |                                     | 前期比<br>YoY |
| 営業収益<br>Gross operating revenues | 302,066         |              | 596,392                             |            |
| 営業利益<br>Operating profit         | 10,851          |              | 18,231                              |            |
| 当期(四半期)利益<br>Net income          | 8,600           |              | 14,000                              |            |
| 事業利益※<br>Core operating income*  | 11,019          |              | 19,212                              |            |

※ 事業利益とは、営業収益から売上原価並びに販売費及び一般管理費を控除した、日本基準における営業利益に相当する利益指標です。

\* Core operating income is a profit indicator for operating income under Japanese GAAP that is calculated by subtracting the cost of sales and selling, general and administrative expenses from gross operating revenues.

(2) 売上の状況 Sales Breakdown

① 売上伸長率 Sales Growth

|  | 2017年2月期<br>FY2016 | 2018年2月期/FY2017 |   |
|--|--------------------|-----------------|---|
|  | 上期/1H              | 上期/1H           | 通期/Full year<br>(修正計画<br>/Revised Est.) |
| 既存店(曜日調整後)<br>Y-o-y change in existing store sales<br>(after day-of-the-week adjustment) | 98.9%              | 98.7%           | 98.7%                                   |
| 衣料品/Clothing   | 99.0%              | 98.7%           |   |
| 住関連品/Household goods   | 99.8%              | 100.7%          |   |
| 食品/Foods   | 99.1%              | 99.0%           |   |
| 既存店(曜日調整無し)<br>Y-o-y change in existing store sales                                      | 99.7%              | 98.3%           |   |
| 客数/Number of customers   | 98.7%              | 98.2%           |   |
| 客単価/Average spending per customer  | 101.3%             | 100.6%          |   |
| 全店(曜日調整無し)<br>Y-o-y change in all store sales  | 98.8%              | 96.3%           |   |
| 衣料品/Clothing   | 97.9%              | 96.8%           |   |
| 住関連品/Household goods   | 96.8%              | 91.4%           |   |
| 食品/Foods   | 99.6%              | 97.7%           |   |

② 商品別売上高 Sales by Product Category

(単位:百万円/millions of yen)

|                                  | 2017年2月期/FY2016 |        |              | 2018年2月期/FY2017 |        |              |
|----------------------------------|-----------------|--------|--------------|-----------------|--------|--------------|
|                                  | 上期/1H           |        | 構成比<br>Share | 上期/1H           |        | 構成比<br>Share |
|                                  | 前年同期比<br>YoY    |        |              | 前年同期比<br>YoY    |        |              |
| 衣料品/Clothing                     | 48,030          | 97.9%  | 13.9%        | 46,472          | 96.8%  | 14.0%        |
| 婦人衣料/Women's clothing            | 13,321          | 97.2%  | 3.9%         | 12,459          | 93.5%  | 3.8%         |
| 子供衣料/Children's clothing         | 6,488           | 97.7%  | 1.9%         | 6,134           | 94.5%  | 1.9%         |
| 紳士衣料/Men's clothing              | 9,623           | 105.6% | 2.8%         | 8,631           | 89.7%  | 2.6%         |
| 洋品雑貨/Shoes, bags and accessories | 6,647           | 83.4%  | 1.9%         | 7,383           | 111.1% | 2.2%         |
| 肌着類/Underwear                    | 11,949          | 102.8% | 3.5%         | 11,863          | 99.3%  | 3.6%         |
| 住関連品/Household goods             | 48,862          | 96.8%  | 14.1%        | 44,034          | 90.1%  | 13.3%        |
| 住居関連品/Household goods            | 6,845           | 90.7%  | 2.0%         | 4,024           | 58.8%  | 1.2%         |
| 日用雑貨/General merchandises        | 42,017          | 97.9%  | 12.1%        | 40,009          | 95.2%  | 12.1%        |
| 食料品/Foods                        | 244,080         | 99.6%  | 70.6%        | 237,569         | 97.3%  | 71.8%        |
| 生鮮食品/Fresh foods                 | 143,248         | 98.8%  | 41.4%        | 139,464         | 97.4%  | 42.2%        |
| 加工食品/Processed foods             | 100,831         | 100.7% | 29.2%        | 98,105          | 97.3%  | 29.7%        |
| 商品供給高/Commodity supply           | 419             | 110.6% | 0.1%         | 383             | 91.5%  | 0.1%         |
| その他/Other                        | 4,437           | 85.0%  | 1.3%         | 2,376           | 53.6%  | 0.7%         |
| 合計/Total                         | 345,829         | 98.7%  | 100.0%       | 330,837         | 95.7%  | 100.0%       |

③ タイプ別売上高 Net Sales and Growth Ratio of Existing Store Sales by Store Type

(単位:百万円/millions of yen)

|   | 2017年2月期/FY2016 |       |  | 2018年2月期/FY2017 |       |  |
|---|-----------------|-------|--|-----------------|-------|--|
|   | 上期/1H           |       | 既存比 <sup>*1</sup><br>Existing store<br>sales <sup>*1</sup> | 上期/1H           |       | 既存比 <sup>*1</sup><br>Existing store<br>sales <sup>*1</sup> |
|   | 前年同期比<br>YoY    |       |  | 前年同期比<br>YoY    |       |  |
| アピタ/Apita                                 | 227,657         | 99.2% | 99.1%  | 226,703         | 99.6% | 99.4%  |
| ピアゴ/Piagio                                | 113,367         | 98.7% | 98.5%  | 105,309         | 92.9% | 97.4%  |
| ユーホーム <sup>*2</sup> /U-Home <sup>*2</sup> | 3,905           | 77.3% | 103.5%   | -               | -     | -  |
| 合計/Total                                  | 344,930         | 98.8% | 98.9%  | 332,013         | 96.3% | 98.7%  |

\*1 既存店売上前年比は曜日調整後の伸び率です。

\*1 The growth ratio of existing store sales is after day-of-the-week adjustment.

\*2 ホームセンター事業からの撤退に伴い、2016年6月から8月にかけて、「ユーホーム」全11店舗を閉店しました。

\*2 UNY CO., LTD. withdrew from home center business and closed all 11 U-Home stores from June to August in 2016.

### (3) 商品の状況 Product Breakdown

#### ① 商品別荒利率 Gross Profit Ratio by Product Category

(単位: 店/stores)

|                      | 2017年2月期/FY2016    |       | 2018年2月期/FY2017    |       |                                     |  |
|----------------------|--------------------|-------|--------------------|-------|-------------------------------------|--|
|                      | 上期/1H              |       | 上期/1H              |       | 通期/Full year<br>(修正計画/Revised Est.) |  |
|                      | 前年同期差<br>Inc./dec. |       | 前年同期差<br>Inc./dec. |       | 前期差<br>Inc./dec.                    |  |
| 衣料品/Clothing         | 31.4%              | △5.2% | 35.8%              | 4.4%  |                                     |  |
| 住関連品/Household goods | 22.8%              | △4.9% | 27.3%              | 4.5%  |                                     |  |
| 食品/Foods             | 20.3%              | 0.2%  | 20.2%              | △0.1% |                                     |  |
| 直営計/Total            | 22.1%              | △1.4% | 23.3%              | 1.2%  |                                     |  |

#### ② 商品回転日数・ロス率 Inventory Turnover Days and Loss Ratio

|                                       | 2017年2月期/FY2016    |       | 2018年2月期/FY2017    |        |
|---------------------------------------|--------------------|-------|--------------------|--------|
|                                       | 上期/1H              |       | 上期/1H              |        |
|                                       | 前年同期差<br>Inc./dec. |       | 前年同期差<br>Inc./dec. |        |
| 商品回転日数(直営)<br>Inventory turnover days | 30.4日              | △1.4日 | 27.3日              | △3.1日  |
| 衣料品/Clothing                          | 93.1日              | △1.9日 | 81.5日              | △11.6日 |
| 住関連品/Household goods                  | 91.8日              | △7.3日 | 83.5日              | △8.3日  |
| 食品/Foods                              | 6.0日               | 0.3日  | 6.2日               | 0.2日   |
| ロス率(直営)<br>Loss ratio                 | 6.1%               | +1.2% | 5.1%               | △1.0%  |
| 衣料品/Clothing                          | 24.9%              | +3.7% | 21.4%              | △3.5%  |
| 住関連品/Household goods                  | 11.3%              | +4.6% | 6.8%               | △4.5%  |
| 食品/Foods                              | 1.4%               | +0.1% | 1.6%               | +0.2%  |

### (4) 店舗の状況 Profile of Stores

#### ① 出店店舗及び閉店店舗の概要 Profile of Stores Openings and Closures

|               | 店名<br>Store Name             | 所在地<br>Location                | 営業面積(直営面積)<br>Retail space<br>(Directly operated) | 開閉店日<br>Date of open or close |
|---------------|------------------------------|--------------------------------|---|-------------------------------|
| 閉店<br>Closure | アピタ館林店<br>Apita Tatebayashi  | 群馬県館林市<br>Gunma prefecture     | 15,500㎡ (11,800㎡)                                 | 2017年6月18日<br>June 18, 2017   |
|               | アピタ岩槻店<br>Apita Iwatsuki     | さいたま市岩槻区<br>Saitama prefecture | 14,900㎡ (10,000㎡)                                 | 2017年8月20日<br>August 20, 2017 |
|               | アピタ黒部店<br>Apita Kurobe       | 富山県黒部市<br>Toyama prefecture    | 14,600㎡ (8,000㎡)                                  | 2017年8月20日<br>August 20, 2017 |
|               | アピタ中津川店<br>Apita Nakatsugawa | 岐阜県中津川市<br>Gifu prefecture     | 18,000㎡ (11,500㎡)                                 | 2017年8月20日<br>August 20, 2017 |
|               | ピアゴ菱野店<br>Piago Hishino      | 愛知県瀬戸市<br>Aichi prefecture     | 12,200㎡ (5,600㎡)                                  | 2017年4月9日<br>April 9, 2017    |
|               | ピアゴ中切店<br>Piago Nakagiri     | 愛知県春日井市<br>Aichi prefecture    | 1,700㎡ (1,700㎡)                                   | 2017年6月11日<br>June 11, 2017   |
|               | ピアゴ鹿山店<br>Piago Shikayama    | 名古屋市緑区<br>Aichi prefecture     | 1,900㎡ (1,800㎡)                                   | 2017年6月25日<br>June 25, 2017   |
|               | ピアゴ常滑店<br>Piago Tokoname     | 愛知県常滑市<br>Aichi prefecture     | 7,000㎡ (5,500㎡)                                   | 2017年7月2日<br>July 2, 2017     |
|               | ピアゴ上島店<br>Piago Kamijima     | 浜松市中区<br>Shizuoka prefecture   | 1,900㎡ (1,900㎡)                                   | 2017年8月20日<br>August 20, 2017 |

② 出店・閉店数の推移 Number of Store Openings and Closures

(単位:店/stores)

|                           | 2017年2月期/FY2016 |                   | 2018年2月期/FY2017 |                   |                       |                   |
|---------------------------|-----------------|-------------------|-----------------|-------------------|-----------------------|-------------------|
|                           | 上期/1H           |                   | 上期/1H           |                   | 通期/Full year(計画/Est.) |                   |
|                           |                 | 前期末差<br>Inc./dec. |                 | 前期末差<br>Inc./dec. |                       | 前期末差<br>Inc./dec. |
| 期末店舗数<br>Number of stores | 216             | △ 12              | 201             | △ 9               | 196                   | △ 14              |
| 出店/Opening                | 1               | -                 | 0               | -                 | 1                     | -                 |
| 閉店/Closure                | 13              | -                 | 9               | -                 | 15                    | -                 |

③ タイプ別店舗数 Number of Stores by Store Type

(単位:店/stores)

|              | 2017年2月期/FY2016 |                   | 2018年2月期/FY2017 |                   |
|--------------|-----------------|-------------------|-----------------|-------------------|
|              | 上期/1H           |                   | 上期/1H           |                   |
|              |                 | 前期末差<br>Inc./dec. |                 | 前期末差<br>Inc./dec. |
| アピタ/Apita    | 97              | ±0                | 93              | △ 4               |
| ピアゴ/Piagio   | 119             | △ 1               | 108             | △ 5               |
| ユーホーム/U-Home | -               | △ 11              | -               | -                 |
| 合計/Total     | 216             | △ 12              | 201             | △ 9               |

④ 地域別店舗数 Number of Stores by Geographic Region

(単位:店/stores)

|                | 2017年2月期/FY2016 |              | 2018年2月期/FY2017 |              |
|----------------|-----------------|--------------|-----------------|--------------|
|                | 上期/1H           |              | 上期/1H           |              |
|                |                 | 構成比<br>Share |                 | 構成比<br>Share |
| 東北/Tohoku      | 1               | 0.5%         | 1               | 0.5%         |
| 関東/Kanto       | 25              | 11.6%        | 22              | 10.9%        |
| 甲信越/Koshinetsu | 11              | 5.1%         | 11              | 5.5%         |
| 北陸/Hokuriku    | 16              | 7.4%         | 14              | 7.0%         |
| 東海/Tokai       | 155             | 71.8%        | 146             | 72.6%        |
| 関西/Kansai      | 8               | 3.7%         | 7               | 3.5%         |
| 合計/Total       | 216             | 100.0%       | 201             | 100.0%       |

⑤ 売場面積 Sales Floor Space at Term-end

(単位:店/stores)

|  | 2017年2月期/FY2016 |                   | 2018年2月期/FY2017 |                   |
|--|-----------------|-------------------|-----------------|-------------------|
|  | 上期/1H           |                   | 上期/1H           |                   |
|  |                 | 前期末差<br>Inc./dec. |                 | 前期末差<br>Inc./dec. |
| 期末総売場面積<br>Total sales floor space       | 2,932,864㎡      | △30,841㎡          | 2,845,247㎡      | △87,877㎡          |
| 期末直営売場面積<br>Directly managed floor space | 1,569,772㎡      | △81,328㎡          | 1,462,371㎡      | △65,482㎡          |

(5) 従業員の状況(単体) Number of Employees (Non-consolidated)

(単位:人)

|                                       | 2017年2月期<br>FY2016 | 2018年2月期<br>FY2017 |
|---------------------------------------|--------------------|--------------------|
|                                       | 上期/1H              | 上期/1H              |
| 従業員数<br>Number of full-time employees | 4,990              | 4,779              |
| 臨時雇用者数※<br>Average part-timers during | 16,585             | 14,896             |

※ 臨時雇用者数は、期中平均8時間換算人員数を記載しております。

\* The numbers of part-timers have been adjusted to be comparable to the full-time employment (8 hours working per day).