

# 株式会社SANKYO 2019年3月期決算説明会

# 代表取締役社長 筒井公久 2019年5月10日

Presentation on Business Results of FY 3/2019 (April 1, 2018 to March 31, 2019) Kimihisa Tsutsui President & Chief Operating Officer

May 10, 2019 at Bellesalle Yaesu

1<sup>st</sup> Sec. of the TSE #6417 Current Price: Y 4,460 (May 7, 2019) Shares Outstanding: 89.5 million Market Cap: Y 399,604 million





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# 2019年3月期総括

Overview of FY 3/2019







### **Financial Highlights**

売上高 **Net Sales** 営業利益 **Operating Income**  88,558 million yen YoY 2.7%

21,286 million yen YoY 109.1%

**EPS** Earnings per share 164.88 yen YoY 141.2%

パチンコ販売台数

**Pachinko** machines

パチスロ販売台数 Pachislot machines

**196,007** unit YoY 14.0%

> **17,435** unit YoY -40.8%

パチンコ市場前年比約7%マイナス、パチスロ市場 は約20%マイナス Pachinko market and pachislot market shrank about 7% and 20%, respectively, year on year.

当社グループは、パチンコ機関連事業は新規則機等 で他社に先行し、2期連続で販売シェアを伸ばす Regarding the pachinko machines business, the Group was ahead of competitors in introducing pachinko machines compliant with the new regulations, resulting in a higher market share for the second consecutive year.

## パチスロ機関連事業は厳しい市場環境を背景に赤字 を計上

The pachislot machines business recorded a loss against the backdrop of a challenging market environment.

投資有価証券評価損等の特別損失はあったものの、 パチンコ機関連事業の伸長、従来から取り組んでい たコスト削減策も奏功し、大幅増益を果たす Substantial increase in profit thanks to the growth of the pachinko machines business and the cost reduction measures that the Group has been implementing for some time, despite recording of extraordinary losses including loss on evaluation of investment securities



### Consolidated Statements of Income



million yen	FY 3/2018	FY 3/2019	ΥοΥ	
	86,220	88,558	+2,338	+2.7%
Net Sales	100.0%	100.0%	_,	
売上原価	42,506	38,771	-3,735	-8.8%
Cost of Sales	49.3%	43.8%	-5.5pt	
売上総利益	43,714	49,786	+6,072	+13.9%
Gross Profit	50.7%	56.2%	+5.5pt	
販管費	33,533	28,500	-5,033	-15.0%
SG & A Expenses	38.9%	32.2%	-6.7pt	
営業利益	10,181	21,286	+11,105	+109.1%
Operating Income	11.8%	24.0%	+12.2pt	
経常利益	11,319	22,300	+10,981	+97.0%
Recurring Income	13.1%	25.2%	+12.1pt	
親会社株主に帰属する 当期純利益	5,550	13,384	+7,834	+141.2%
Net Income attributable to owners of parent	6.4%	15.1%	+8.7pt	
EPS	Y68.37	Y164.88		
Earnings per share	100.57	1104.00		





### **Net Sales**

<b>FY 3/2018</b> (Apr 2017 - Mar 2018)	86,220	million yen 売上高
パチンコ機関連事業 Pachinko Machines Business	+8,5	Net Sales
<mark>パチスロ機関連事業</mark> Pachislot Machines Business	-5,1	パチスロ機関 93 Pachislot Machin 補給機器関連
補給機器関連事業 Ball Bearing Supply Business	-1,032	Ball Bearing Supp その他の事業 Other Businesses
その他の事業 Other Businesses	+41	
<b>FY 3/2019</b> (Apr 2018 - Mar 2019)	88,558	+2,338

nillion yen	FY 3/2018	FY 3/2019	ΥοΥ
売上高 Net Sales	86,220	88,558	+2,338
パチンコ機関連事業 Pachinko Machines Business	67,271	75,792	+8,521
パチスロ機関連事業 Pachislot Machines Business	11,172	5,979	-5,193
補給機器関連事業 Ball Bearing Supply Business	7,246	6,214	-1,032
その他の事業 Other Businesses	530	571	+41



### Pachinko Machines Business



<b>FY 3/2018</b> (Apr 2017 - Mar 2018)	67,271		million yen	FY 3/2018	FY 3/2019	ΥοΥ
SANKYO+JBパチンコ機の数量増加 Sales volume of SANKYO-brand and JB-brand		+19,423	売上高 Net Sales 営業利益	67,271	75,792	+8,521
pachinko machines increases. SANKYO+JBパチンコ機の価格下落		. 13,423	Operating Income	14,570 21.7%	<b>26,861</b> 35.4%	+12,291
SANK YO+JDバテクコ機の順府 ド洛 Unit price of SANKYO-brand and JB-brand pachinko machines decreases.		-410	<b>販売台数</b> Unit Sales of Pachinko Machines	171,919	196,007	+24,088
Bistyパチンコ機の数量減少			SANKYO+JB	108,128	161,884	+53,756
Sales volume of Bisty-brand pachinko machines decreases.		-11,015	Frame	49,005	72,922	+23,917
paciniko macinies decreases.			Gauge	59,123	88,962	+29,839
Bistyパチンコ機の価格上昇			Bisty	63,791	34,123	-29,668
Unit price of Bisty-brand pachinko machines increases.		+399	Frame	53,148	27,938	-25,210
			Gauge	10,643	6,185	-4,458
その他 Other factors		+123				
<b>FY 3/2019</b> (Apr 2018 - Mar 2019)	75,79	2 +	8,521			

# パチスロ機関連事業

### **Pachislot Machines Business**



<b>FY 3/2018</b> (Apr 2017 - Mar 2018)		11,172		FY 3/2018		ΥοΥ
SANKYOパチスロ機の数量減少 Sales volume of SANKYO-brand pachislot		-5,736	Net Sales <b>営業利益</b> Operating Income	11,172 130 1.2%	5,979 (942) (15.8%)	-5,193 -1,072
SANKYOパチスロ機の価格下落 Unit price of SANKYO-brand -218 pachislot machines decreases.			<b>販売台数</b> Unit Sales of Pachislot Machines	29,431	17,435	-11,996
Bistyパチスロ機の数量増加 Sales volume of Bisty-brand pachislot mach	+511 nines increases.		SANKYO Bisty	17,996 11,435	4,226 13,209	-13,770 +1,774
<b>Bistyパチスロ機の価格上昇</b> Unit price of Bisty-brand pachislot machines increases.	+321					

その他 Other factors -71

**FY 3/2019** (Apr 2018 - Mar 2019) 5,979





### **Operating Income**



FY 3/2018 (Apr 2017 - Mar 2018) 10,181		million yen	FY 3/2018	FY 3/2019	ΥοΥ
パチンコ機売上総利益の増加		売上高 Net Sales	86,220	88,558	+2,338
The gross profit of the pachinko machine sales increases.	+8,44	4 売上原価 Cost of Sales	42,506	38,771	-3,735
パチスロ機売上総利益の減少 The gross profit of the pachislot -2,724		<b>売上総利益</b> Gross Profit	43,714	49,786	+6,072
machine sales decreases. 広告宣伝費の減少		<mark>販管費</mark> SG & A Expenses	33,533	28,500	-5,033
Advertising expenses decreases.	+751	広告宣伝費 Advertising Expenses 販売手数料	1,931	1,180	-751
<mark>販売手数料の減少</mark> Sales commission decreases.	+1,484	Sales Commission	4,308 17,482	2,824 14,631	-1,484 -2,851
研究開発費の減少 R&D expenses decreases.		R&D Expenses <b>営業利益</b> +2,851 <sup>Operating Income</sup>	10,181	21,286	+11,105
その他 Other factors		+298			
<b>FY 3/2019</b> (Apr 2018 - Mar 2019)	21,286	+11,105 million yen			

# 連結貸借対照表



### **Consolidated Balance Sheets**

	As of	As of	Change	
million yen	31-Mar-18	31-Mar-19	Change	
当座資產 Quick assets	314,056	320,473	+6,417	売上債権の増加等 Increase in notes and accounts receivable - trade
流動資産 Total current assets	322,660	332,115	+9,455	
投資有価証券 Investment securities	25,015	19,233	-5,782	特定投資株式の時価評価、投資有価証券の評価損 Fair value evaluation of specific investment equities and loss on
固定資産 Total fixed assets	73,631	67,470	-6,161	valuation of investment securities
資產合計 Total assets	396,291	399,585	+3,294	
流動負債	30,599	33,763	+3,164	
Total current liabilities 新株予約権付社債 Bonds with subscription r	<b>20,046</b> ights to shares	20,026	-20	
固定負債 Total long-term liabilities	28,449	28,444	-5	
<b>負債合計</b> Total liabilities	59,048	62,208	+3,160	
<b>純資産合計</b> Total net assets	337,242	337,377	+135	配当金の支払いを減算、当期純利益を加算 Decrease due to cash dividends paid and increase due to profit
<mark>負債純資産合計</mark> Total liabilities and total ne	<b>396,291</b> tt assets	399,585	+3,294	

# 連結キャッシュフロー

### **Consolidated Statements of Cash Flows**



現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of the peri	od	274,017	
	<sup>—</sup> 税金等調整前当期純利益 Income before income taxes and minority interests	+1	18,340
	売上債権の増加 Increase in notes and accounts receivable - trade	-4,138	3
営業活動によるキャッシュフロー Cash flows from operating activities	たな卸資産の増加 Increase in inventories	-714	
	仕入債務の増加 Increase in notes and accounts payable - trade		+798
	その他 — Other factors		+2,542
投資活動によるキャッシュフロー Cash flows from investing activities		-4,367	
財務活動によるキャッシュフロー	— 配当金の支払額 Cash dividends paid	-12,176	
Cash flows from financing activities	その他 Other factors	-7	
現金及び現金同等物の期末残高 Cash and cash equivalents at end of the period		274,295	+278
			million yen





### Pachinko Machines Market Share (unit basis)







### Pachislot Machines Market Share (unit basis)







### Gross profit margin and OP margin



## 粗利率は50%前後をキープ

Gross profit margin of around 50% has been maintained.

## 営業利益率は改善傾向

**OP** margin is improving.

# 2020年3月期は、販売増・シェアアップのための適切な投資・費用投入を図る

In FY 3/2020 the Group will invest appropriately to boost sales and increase its market share.

# 研究開発費の推移



### **R&D** expenditure



## 開発期間の短縮、タイトル毎のコスト管理の徹底 により、研究開発費の抑制が進む

Shorter development time and thorough cost control for each title spurred curtailment of R&D expenditure.

## 2020年3月期は、新規則機の適合の積み重ねを 想定し、前期比増を見込む

A year-on-year increase is expected for FY 3/2020, assuming that the format inspection pass rate of machines compliant with the new regulations increases.

# 市場の見通しと当社の取り組み

Market Forecasts and SANKYO's Initiatives





### Pachinko Machine Market





2018年度の実績:約1,300千台

Approx. 1,300,000 units were sold in FY2018.

Sales volume forecast

1,200 Thousand units



横ばい Flat

多品種少ロット化 Trend toward wide-variety small-lot

5万台以上販売は4タイトル(2018年4月~2019年3月) 4 titles sold 50,000 units or more. (from April 2018 to March 2019)

# 新規則機への移行は低調に推移 Transition to machines compliant with the new regulations has been slow.

### 新規則機への移行は最大2021年1月末まで猶予があることから、パーラーにおいて積極的に購入するまでには至らず

Pachinko parlor operators have yet to actively purchase machines compliant with the new regulations because the final deadline for transitioning to pachinko machines compliant with the new regulations is January 31, 2021.



### **Pachislot Machine Market**





Sales volume forecast

2018年度の実績:約480千台 Approx. 480,000 units were sold in FY2018.







Flat

# 多品種少ロット化 Trend toward wide-variety small-lot

2万台以上販売は2タイトル(2018年4月~2019年3月) 2 titles sold 20,000 units or more. (from April 2018 to March 2019)

# 6号機の販売タイトルが少なく、市場は盛り上がりに欠ける

The market has been sluggish because only a few #6 model titles have been introduced.

6号機の適合状況が低調に推移

The format inspection pass rate of #6 models has been low.

# パチンコ機遊技機規則等

### **Regulations governing pachinko machines**





# パチンコ・パチスロ市場における取り組み



### **Initiatives in Pachinko and Pachislot Machine Markets**



**Environment of the industry** 

### 遊技機規則改正・内規改定

Amendment of Pachinko and Pachislot Machines Regulations and revision of Nikkoso's internal regulations

## 新規則機の普及・定着

Diffusion and entrenchment of machines compliant with the new regulations

対応

Correspondence

### 改正規則等の特徴を活かした商品開発

Product development taking advantage of the characteristics of revised regulations

バラエティに富んだ商品の市場投入

Introduction of a rich variety of products

大型タイトルの市場投入

Introduction of major titles

## 成果

Achievement

フィーバーヴァルヴレイヴW Fever Valvravethe Liberator W ヱヴァンゲリヲン超暴走 Evangelion Super berserk ヱヴァンゲリヲン超覚醒

Evangelion Super awakening

### 開発競争に伴う高コスト化

Cost increase due to development competition

## 多品種少ロット化

Initiatives to sell a wide variety of machines and smaller lots

## 開発期間の短縮

Shorter development time

## 商品ごとの損益管理の徹底

Thorough profit/loss management for each product

利益率の向上 Improvement of profitability

# 旧規則機の取扱いについて

**Regulations (February 2018)** 

上記以外の游技機

る遊技機

(February 2018)

already expired

### Treatment of machines compliant with the former regulations



2019 2019 Dec Apr 12月 4月 遊技機規則改正前(2018年2月)に 検定・認定の有効期間が満了した遊技機 Machines whose certification of inspection expired before the amendment of the Pachinko and Pachislot Machines 2019年12月末までに撤去 比較的射幸性の低い遊技機 To be removed by December 31, 2019 Machines with relatively low gambling property 速やかに撤去 Machines other than those mentioned above To be removed immediately 遊技機規則改正後(2018年2月) に検定・認定の有効期間が満了す Machines whose certification of inspection has expired/will expire after the amendment of the **Pachinko and Pachislot Machines Regulations** すでに有効期間が満了した遊技機 **速やかに**撤去 Machines whose certification of inspection has To be removed immediately 今後、有効期間が満了する遊技機 有効期間が満了するまでに撤去 (原則2021年1月31日まで) Machines whose certification of inspection will expire To be removed by the expiration of the validity (in principle, by January 31, 2021)



### **Recent environment of the industry (1)**

## ギャンブル等依存症対策基本法案 Bill for Basic Law Concerning Countermeasures for Gambling Addiction

ギャンブル等依存症対策推進基本計画で示されたぱちんこにおける取組

第1 ぱちんこにおける広告・宣伝の在り方 第2 ぱちんこにおけるアクセス制限 第3 ぱちんこにおける施設内の取組 第4 ぱちんこにおける相談・治療につなげる取組 第5 ぱちんこにおける依存症対策の体制整備

Initiatives concerning pachinko indicated in the Japanese government's basic plan for promotion of countermeasures for gambling addiction

- 1. Advertising and sales promotion concerning pachinko
- 2. Access restriction concerning pachinko
- 3. Initiatives within amusement business facilities concerning pachinko
- 4. Initiatives facilitating consultation and medical treatment concerning pachinko
- 5. Establishment of a framework for countermeasures for becoming overly immersed in playing pachinko

## 消費税増税について About consumption tax increase

パーラーにおいては、設備投資が必要となる可能性も

### 2014年 消費税5%から8%への増税時におけるパーラーの主な対応方法

- ・税込遊技料金の据え置き(遊技料金の変更なし)
- ・個(枚)数の調整

Parlors may need capital investment.

Principal responses by parlors at the time of the increase of the consumption tax rate from 5% to 8% in 2014

- Keeping of the fee for playing including tax unchanged (No change to the fee for playing)
- Adjustment of the number of balls (tokens)

# 最近の業界環境について ②

### **Recent environment of the industry (2)**

# راجه بالمربق Good luck. Good life.

## 健康増進法の一部を改正する法律(いわゆる受動喫煙対策法)

Act for Partial Amendment of the Health Promotion Act (so-called Act on Passive Smoking Countermeasures)

### 求められるパーラーの対応

- ・原則屋内禁煙(喫煙専用室の設置により対応が可能)
- ・喫煙専用室等の設備投資
- ・加熱式タバコにおいては、専用エリア内であれば遊技しながらの喫煙が可能

**Responses required for parlors** 

- Indoor smoking is banned, in principle. (Smoking is permitted in a designated smoking room.)
- Capital investment for designated smoking rooms
- Smoking of heat-not-burn tobacco products is permitted while playing in a designated area.

### 禁煙化によるファン離れ等の影響は想定せず

- ・飲食店、商業施設などの禁煙化の流れはすでに進んでいる
- ・喫煙によるタバコの煙を理由に、遊技を敬遠しているファンも存在

The smoking ban is not expected to have an adverse impact, such as drifting away of players.

- The trend toward non-smoking is already underway at restaurants and commercial facilities, etc.
- There are players who avoid playing pachinko/pachislot because of second-hand tobacco smoke.

# 2020年3月期予想

Forecast of FY 3/2020





### Highlight of Financial Results Forecast



売上高 Net Sales

**99,000** million yen YoY +11.8%

**営業利益** Operating Income **16,000** million yen YoY -24.8%

**EPS** Earnings per share **135.51** yen YoY -17.8%

**DPS** Dividents per share 150.00 yen Unchanged パチンコ販売台数 Unit Sales of Pachinko Machines

販売シエア Market share

パチスロ販売台数 Unit Sales of Pachislot Machines 58,000 Units YoY +232.7% 12-13 %

200,000 Units

**16-17** %

YoY +2.0%

販売シェア Market share





### **Net Sales**

<b>FY 3/2019 Results</b> (Apr 2018 - Mar 2019)	88,558
パチンコ機関連事業 Pachinko Machines Business	-3,792
<b>パチスロ機関連事業</b> Pachislot Machines Business	+14,421
補給機器関連事業 Ball Bearing Supply Business	-114
その他の事業 Other Businesses	-71
<b>FY 3/2020 Forecast</b> (Apr 2019 - Mar 2020)	99,000

million yen	FY 3/2019	FY 3/2020	ΥοΥ
売上高	88,558	99,000	+10,442
Net Sales パチンコ機関連事業	75,792	72,000	-3,792
Pachinko Machines Business	13,192	72,000	-3,752
パチスロ機関連事業 Pachislot Machines Business	5,979	20,400	+14,421
補給機器関連事業	6,214	6,100	-114
Ball Bearing Supply Business その他の事業			
Other Businesses	571	500	-71

+10,442 million yen



### **Net Sales**



FY 3/2019 Results (Apr 2018 - Mar 2019)	75,792	million yen	FY 3/2019	FY 3/2020	ΥοΥ
SANKYO+JBパチンコ機の数量減少	4 001	売上高 Net Sales	75,792	72,000	-3,792
Sales volume of SANKYO-brand and JB-brand pachinko machines decreases.	-4,981	<b>営業利益</b> Operating Income	<b>26,861</b> 35.4%	15,300 21.3%	-11,561
SANKYO+JBパチンコ機の価格下落 Unit price of SANKYO-brand and JB-brand pachinko machines decreases.	-3,376	<mark>販売台数</mark> Unit Sales of Pachinko Machines	196,007	200,000	+3,993
BIstyパチンコ機の数量増加	+6,847	SANKYO+JB	161,884	148,000	-13,884
Sales volume of Bisty-brand pachinko machines increases.	+0,047	Frame	72,922	83,100	+10,178
		Gauge	88,962	64,900	-24,062
BIsty パチンコ 機の 価格下落	-917	Bisty	34,123	52,000	+17,877
Unit price of Bisty-brand pachinko machines decreases.		Frame	27,938	48,000	+20,062
その他 Other factors	-1,364	Gauge	6,185	4,000	-2,185
FY 3/2020 Forecast (Apr 2019 - Mar 2020)	72,000	-3,792			
		million yen			

# パチスロ機関連事業

### Pachislot Machines Business



YoY

+14,421

+6,942

+40,565

+23,774

+16,791

5,979 FY 3/2019 Results (Apr 2018 - Mar 2019)		million yen	FY 3/2019	FY 3/2020
		売上高	5,979	20,400
SANKYOパチスロ機の数量増加 +8,679 Gales volume of SANKYO-brand pachislot machines increases.		Net Sales <b>営業利益</b> Operating Income	(942) (15.8%)	6,000 29.4%
SANKYOパチスロ機の価格上昇 +818 Jnit price of SANKYO-brand pachislot machines increases.		販売台数 Unit Sales of Pachislot Machines	17,435	58,000
		SANKYO	4,226	28,000
<b>BIstyパチスロ機の数量増加</b> Sales volume of Bisty-brand pachislot machines increases.	+5,247	Bisty	13,209	30,000
<mark>BIstyパチスロ機の価格下落</mark> Unit price of Bisty-brand pachislot machines decreases.	-375			
その他 Other factors	+52			
FY 3/2020 Forecast (Apr 2019 - Mar 2020)	20,400	+14,421		
		million yen		



### **Operating Income**



FY 3/2019 Results (Apr 2018 - Mar 2019)	21,286	million yen	FY 3/2019	FY 3/2020	ΥοΥ
パチンコ機売上総利益の減少	5 507	<b>売上高</b> Net Sales	88,558	99,000	+10,442
The gross profit of the pachinko machine sales decreases.	-5,507	<b>売上原価</b> Cost of Sales	38,771	47,700	+8,929
<b>パチスロ機売上総利益の増加</b> The gross profit of the pachislot	+7,409	<b>売上総利益</b> Gross Profit	49,786	51,300	+1,514
machine sales increases. 広告宣伝費の増加		<b>販管費</b> SG & A Expenses	28,500	35,300	+6,800
Advertising expenses increases.	-1,764	Advertising Expenses	1,180	2,944	+1,764
販売手数料の増加 Sales commission increases.	-1,314	版売手数料 Sales Commission 研究開発費	2,824	4,138	+1,314
		R&D Expenses 営業利益	14,631	17,091	+2,460
研究開発費の増加 R&D expenses increases.	- <mark>2,460</mark>	Operating Income	21,286	16,000	-5,286
その他 Other factors	-1, <mark>649</mark>				
FY 3/2020 Forecast	E 296				



# 販売予定タイトル

### Number of Pachinko/Pachislot Titles to be Released

1++ Y 3 C.	Good	luck.Good life.
いい笑顔.	S	NKYO

	Q1 Apr-Jun	From Q2 onward <sub>Q2以降</sub>
Pachinko	SANKYO フィーバースーパー戦隊 Fever Super Sentai	зАнкуо јв x б
リユースを除く Excluding	<b>SAncyo</b> フィーバーマクロスフロンティア3 LM ver. Fever MacrossFrontier 3 LM ver.	Bisty x 3
Reused Models <b>11</b> titles		
Reused Models	<b>SÅNK YO</b> フィ-バ-革命機ヴァルヴレイヴYR Fever Valvrave the Liberator YR	
パチンコリユース	ร <b>่งหะงo</b> ドラムゴルゴ13 sY Drum Golgo13 sY	
	<b>SANCYO</b> フィーバーバイオハザードリベレーションズ sY Fever BIOHAZARD REVELATIONS sY	
Pachislot	sAncyo ボンバーパワフル3V Bomber Powerful 3V	sánkyo x 2
		Bisty x 2
5		

**5** titles

### 販売予定タイトルにつきましては現時点における計画であり、変更になる可能性もあります。

Introduction of titles is in line with the current plan to date, but may be subject to changes.



### **Policy on Return of Profits to Shareholders**



## 配当方針

**Dividend Policy** 

### 安定配当 公約配当性向25% 1991年の上場以来減配がない

Stable dividend Commitment to 25% payout ratio No dividend cut since the listing

### 2020年3月期 FY 3/2020

## 自己株式取得に関する考え方

Views on purchase of treasury stock

### 以下の要素を勘案し機動的に判断

Flexible decision-making, considering the following factors

### 株価 株主・投資家の意見 業績の見通し 当社の経営環境など

Stock price Opinions of shareholders and investors Forecast of business results SANKYO's management environment and others



Including interim dividend

# 株価と株主還元の実績

### Share Price and Return of Profits to Shareholders (Results)







## Appendix



# 2019年3月期 実績



### Business Results of FY 3/2019

		FY 3/2018	FY 3/2019		Forecast		FY 3/2018				FY 3/2019			
連結:百万円	Consolidated: million yen	Full Year	Full Year	YoY	(3-Apr)	Change	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
売上高	Net Sales	86,220	88,558	+2,338	88,000	+558	11,108	10,115	24,974	40,023	14,521	15,249	25,571	33,217
パチンコ	Pachinko	67,271	75,792	+8,521			5,600	4,073	22,444	35,154	12,700	13,021	22,388	27,683
パチスロ	Pachislot	11,172	5,979	-5,193			3,906	3,736	179	3,351	334	1,214	166	4,265
補給機器	Ball Bearing Supply	7,246	6,214	-1,032			1,479	2,165	2,203	1,399	1,342	876	2,858	1,138
その他事業	Other Business	530	571	+41			122	141	147	120	144	137	160	130
売上原価	Cost of Sales	42,506	38,771	-3,735			5,376	5,038	13,019	19,073	6,361	6,168	11,064	15,178
売上総利益	Gross Profit	43,714	49,786	+6,072			5,732	5,077	11,954	20,951	8,160	9,081	14,507	18,038
販管費	SG & A Expenses	33,533	28,500	-5,033			8,072	8,313	9,291	7,857	6,784	7,208	6,806	7,702
営業利益	Operating Income	10,181	21,286	+11,105	21,000	+286	(2,340)	(3,236)	2,663	13,094	1,375	1,874	7,700	10,337
パチンコ	Pachinko	14,570	26,861	+12,291			(1,970)	(2,351)	5,165	13,726	3,254	3,941	9,624	10,042
パチスロ	Pachislot	130	(942)	-1,072			814	443	(1,666)	539	(819)	(428)	(1,077)	1,382
補給機器	Ball Bearing Supply	453	400	-53			66	146	167	74	37	44	272	47
その他事業	Other Business	(489)	(318)	+171			(165)	(119)	(75)	(130)	(92)	(125)	(42)	(59)
消去又は全社	Elimination/Corporate	(4,483)	(4,715)	-232			(1,085)	(1,355)	(928)	(1,115)	(1,004)	(1,558)	(1,078)	(1,075)
経常利益	Recurring Income	11,319	22,300	+10,981	22,000	+300	(1,818)	(3,151)	3,102	13,186	1,827	1,959	8,060	10,454
特別利益	Extraordinary Gains	2	1	-1			2	0	0	0	0	0	1	0
特別損失	Extraordinary Losses	3,266	3,961	+695			45	10	3	3,208	0	2	15	3,944
当期純利益	Net Income	5,550	13,384	+7,834	13,000	+384	(1,167)	(2,242)	2,127	6,832	1,460	1,444	5,908	4,572
EPS: 円	EPS: yen	68.37	164.88	+96.51	160.15	+4.73								

#### 販売台数:台 Machines sales: units

パチンコ	Pachinko	171,919	196,007	+24,088	196,000	+7	14,936	9,512	56,202	91,269	33,456	36,373	56,295	69,883
SANKYO+JE	B SANKYO+JB	108,128	161,884	+53,756			8,146	8,784	17,662	73,536	32,737	30,564	54,544	44,039
Bisty	Bisty	63,791	34,123	-29,668			6,790	728	38,540	17,733	719	5,809	1,751	25,844
パチスロ	Pachislot	29,431	17,435	-11,996	17,000	+435	9,263	8,491	420	11,257	817	3,163	250	13,205
SANKYO	SANKYO	17,996	4,226	-13,770			8,868	8,491	0	637	817	3,163	0	246
Bisty	Bisty	11,435	13,209	+1,774			395	0	420	10,620	0	0	250	12,959

# パチンコ・パチスロ販売実績



### Pachinko and Pachislot Machines Sales Results

		Series name			No. of mode	ls S	Sales: unit
Pachinko	FY 3/2019	フィーバー戦姫絶唱シンフォギア	Fever Symphogear	SANKYO	(Jul-17)	1	21,600
Распілко	Q1	フィーバーR-18	Fever R-18	SANKYO	(Apr-18)	1	5,40
		フィーバーLADY GAGA G	Fever LADY GAGA G	SANKYO	(Apr-18)	1	
		フィーバー機動戦士Zガンダム Y	Fever Mobile Suit Zeta GUNDAM Y	SANKYO	(Jun-18)	2	9,20
	Q2	フィーバーアクエリオンW	Fever Aquarion w	SANKYO	(Aug-18)	1	14,20
		フィーバー革命機ヴァルヴレイヴ W	Fever Valvrave the Liberator W	SANKYO	(Aug-18)	1	5,40
		ヱヴァンゲリヲン ドラムVER.	Evangelion drum ver.	Bisty	(Aug-18)	1	5,00
		J — R U S H 4	J-RUSH4	JB	(Sep-18)	2	6,70
		フィーバーR-18 Y	Fever R-18 Y	SANKYO	(Sep-18)	1	
		コードギアス エンペラーロード Y	CODE GEASS "Emperor Road" Y	Bisty	(Sep-18)	1	
	Q3	フィーバードラムゴルゴ13	Fever drum Golgo13	SANKYO	(Oct-18)	1	5,60
		フィーバーバイオハザード リベレーションズ	Fever BIOHAZARD REVELATIONS	SANKYO	(Nov-18)	1	24,20
		フィーバー戦姫絶唱シンフォギア LIGHT VER	Fever Symphogear light ver	SANKYO	(Nov-18)	1	14,50
		フィーバーエルドラ	Fever EL.DORADO	SANKYO	(Dec-18)	1	8,60
	Q4	ヱヴァンゲリヲン ドラムVER. YR	Evangelion drum ver. YR	Bisty	(Jan-19)	1	
		フィーバーゴルゴ13	Fever Golgo13	SANKYO	(Jan-19)	1	6,50
		フィーバー蒼穹のファフナー2	Fever Fafner Dead Aggressor 2	SANKYO	(Feb-19)	1	7,30
		フィーバーアクエリオンW Z	Fever Aquarion w z	SANKYO	(Mar-19)	1	8,70
		フィーバーマクロスフロンティア3	Fever Macross Frontier 3	SANKYO	(Mar-19)	1	21,10
		ヱヴァンゲリヲン 超覚醒・超暴走	Evangelion Super awakening • Super berserk	Bisty	(Mar-19)		24,90
	Total						196,00
	_	Series name				:	Sales: uni
Pachislot	FY 3/2019						
	Q1	楽シーサー 30	Tanoshisa 30	SANKYO	(May-18)		
	Q2	トータル・イクリプス	Total Eclipse	SANKYO	(Jul-18)		
	Q4	フィーバークィーンⅡ	Fever Queen II	SANKYO	(Jan-19)		
		ヱヴァンゲリヲンAT777F	Evangelion AT 777F	Bisty	(Feb-19)		13,10
		新世紀エヴァンゲリオン 暴走400	Neon Genesis Evangelion - berserk 400	Bisty	(Mar-19)		-,
	Total			,	(		17,43

# 2020年3月期 予想



### Forecast for FY3/2020

連結:百万円	Consolidated: million yen	FY 3/2019	FY 3/2020	YoY
売上高	Net Sales	88,558	99,000	+10,442
パチンコ	Pachinko	75,792	72,000	-3,792
パチスロ	Pachislot	5,979	20,400	+14,421
補給機器	Ball Bearing Supply	6,214	6,100	-114
その他事業	Other Business	571	500	-71
売上原価	Cost of Sales	38,771	47,700	+8,929
売上総利益	Gross Profit	49,786	51,300	+1,514
販管費	SG & A Expenses	28,500	35,300	+6,800
営業利益	Operating Income	21,286	16,000	-5,286
パチンコ	Pachinko	26,861	15,300	-11,561
パチスロ	Pachislot	(942)	6,000	+6,942
補給機器	Ball Bearing Supply	400	300	-100
その他事業	Other Business	(318)	(300)	+18
消去又は全社	Elimination/Corporate	(4,715)	(5,300)	-585
経常利益	Recurring Income	22,300	17,000	-5,300
特別利益	Extraordinary Gains	1	0	-1
特別損失	Extraordinary Losses	3,961	0	-3,961
当期純利益	Net Income	13,384	11,000	-2,384
EPS: 円	EPS: 円 EPS: yen		135.51	-29.37

連結	Consolidated	FY 3/2019	FY 3/2020	YoY
売上総利益率	Gross Margin	56.2%	51.8%	-4.4pt
営業利益率	Operating Margin	24.0%	16.2%	-7.9pt



連結:百万円	Consolidated: million yen	FY 3/2019	FY 3/2020	YoY
販売手数料	Sales Commission	2,824	4,138	+1,314
広告宣伝費	Advertising Expenses	1,180	2,944	+1,764
研究開発費	R&D Expenses	14,631	17,091	+2,460
給与手当	Salaries & Wages	3,125	3,233	+108
その他	Others	6,740	7,894	+1,154
連結:百万円	Consolidated: million yen			
設備投資額	Capital Expenditure	2,485	3,526	+1,041
減価償却費	Depreciation & Amortizati	3,057	3,415	+358
連結	Consolidated			
従業員数	No. of Employees	982	1,004	+22
開発人員数	No. of R&D Staff	294	300	+6
間接販売比率(	、累計) Indirect Sales Ratio			
SANKYO+JE	3 Pachinko	28.6%	28.6%	+0.0pt
SANKYO Pa	chislot	38.0%	40.4%	+2.4pt





### The Two Mainstay Businesses

### パチンコ機 関連事業 Pachinko Machines Business

連結:百万円	Consolidated: million yen	FY 3/2019	FY 3/2020	YoY
売上高	Net Sales	75,792	72,000	-3,792
営業利益	Operating Income	26,861	15,300	-11,561
営業利益率	Percentage	35.4%	21.3%	-14.2pt

#### 販売台数:台 Machines sales: units

パチンコ合計	Pachinko	196,007	200,000	+3,993
SANKYO+JB	SANKYO+JB	161,884	148,000	-13,884
枠付き	Frame	72,922	83,100	+10,178
ゲージ盤	Gauge	88,962	64,900	-24,062
Bisty	Bisty	34,123	52,000	+17,877
枠付き	Frame	27,938	48,000	+20,062
ゲージ盤	Gauge	6,185	4,000	-2,185

#### 販売タイトル数 Number of the released titles

パチンコ合計 Pa	achinko	12	11	-1
SANKYO+JB	SANKYO+JB	10	8	-2
Bisty	Bisty	2	3	+1

### パチスロ機 関連事業 Pachislot Machines Business

連	結:百万円	Consolidated: million yen	FY 3/2019	FY 3/2020	YoY
ē	記高	Net Sales	5,979	20,400	+14,421
r C	営業利益	Operating Income	(942)	6,000	+6,942
	営業利益率	Percentage	(15.8%)	29.4%	+45.2pt

#### 販売台数:台 Machines sales: units

パチスロ合計	Pachislot	17,435	58,000	+40,565
SANKYO	SANKYO	4,226	28,000	+23,774
Bisty	Bisty	13,209	30,000	+16,791

#### 販売タイトル数 Number of the released titles

パチスロ合計	Pachislot	5	5	+0
SANKYO	SANKYO	3	3	+0
Bisty	Bisty	2	2	+0



## Return on Equity

	million yen	3/2013	3/2014	3/2015	3/2016	3/2017	3/2018	3/2019	3/2020E
売上高	Net Sales	104,150	158,453	146,579	137,130	81,455	86,220	88,558	99,000
営業利益	Operating Income	7,023	28,023	13,233	18,826	5,059	10,181	21,286	16,000
経常利益	Recurring Income	9,488	30,144	14,870	19,965	3,832	11,319	22,300	17,000
当期純利益	Net Income	5,853	22,400	8,728	10,485	1,777	5,550	13,384	11,000
総資産	Total Assets	464,259	451,149	434,648	414,183	390,585	396,291	399,585	
純資産	Total Net Assets	402,918	413,096	371,670	348,941	340,287	337,242	337,377	
年間配当金(円)	DPS (Yen)	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00
ROE	Return on Equity	1.4%	5.5%	2.2%	2.9%	0.5%	1.6%	4.0%	
ROE 5期平均	Average ROE of five consecutive fiscal years	6.2%	5.8%	4.5%	3.4%	2.5%	2.6%	2.3%	
当期純利益率	Net Income Ratio	5.6%	14.1%	6.0%	7.6%	2.2%	6.4%	15.1%	
総資産回転率	Total Asset Turnover	0.22	0.35	0.33	0.32	0.20	0.22	0.22	
財務レバレッジ	Financial Leverage	1.17	1.12	1.13	1.18	1.17	1.16	1.18	

# パチンコ/パチスロ市場

### Pachinko/Pachislot Machine Market









### Others

### 販売タイトル数推移(全メーカー)

Number of Titles Sold (All Manufacturers)

### パチンコ機 Pachinko Machines



### パチスロ機 Pachislot Machines



### 型式試験適合状況

**Compliance with Format Inspection** 

### パチンコ機 Pachinko Machines

		2014	2015	2016	2017	2018	2019J-M
受付	Applicant	613	731	864	875	711	228
適合	Pass	505	519	396	361	336	89
不適合	Fail	97	172	458	463	333	172
SANKYO+JB		40	38	39	34	30	6
Bisty		10	8	8	6	9	7
SANKYO Group Total		50	46	47	40	39	13
					、じゃん球 <sup>;</sup> Arrange Ball,		

### パチスロ機 Pachislot Machines

		2014	2015	2016	2017	2018	2019J-M
受付	Applicant	526	650	736	913	596	230
適合	Pass	203	250	300	326	203	39
不適合	Fail	342	328	444	494	444	188
SANKYO		9	21	7	15	6	2
Bisty		0	11	8	3	3	0
SANKYO	Group Total	9	32	15	18	9	2
			パロットを含む including Palot				

Source: Security Electronics and Communications Technology Association, Yano Research Institute, Pachinko Gyokai Johokan Members





### **Contact Us**

# 経営企画部 IR室





### 【見通しに関する注意事項】

本資料に記載されている、当期ならびに将来の業績に関する予 想、計画、見通し等は、現在入手可能な情報に基づき当社の経 営者が合理的と判断したものです。実際の業績は、様々な要因 の変化により、記載の予想、計画、見通しとは大きく異なるこ とがあり得ます。そのような要因としては、主たる事業領域で ありますパチンコ・パチスロ市場の経済状況および製品需要の 変動、国内外の各種規制ならびに会計基準・慣行等の変更など が含まれます。

The Company's plans, strategies and forecasts, except historical facts, contained in this document may be subject to change due to factors of risk and uncertainty. Therefore, the Company does not guarantee their attainability explicitly or implicitly.

The Company assumes that the 'factors of potential risk and uncertainty' may include the economic climate, especially concerning the pachinko and pachislot markets which constitute the Company's main business field, competition in the market and competitiveness of the Company's products, and also include other unpredictable factors.