

Better Health, Brighter Future

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Takeda Information

2019年11月15日

米国ジョージア州コビントンにおける PDT Day 開催について

当社は、米国東部時間の 11 月 15 日 11 時 15 分から 15 時 45 分(日本時間 11 月 16 日 1 時 15 分から 5 時 45 分) にかけて、米国ジョージア州コビントンにて PDT (Plasma-Derived Therapies: 血漿分画製剤) に関する説明会 (PDT Day) を開催します。

本 PDT Day では、血漿分画製剤の R&D に関する戦略や計画のプレゼンテーションを行いますので、本プレゼンテーション資料(英語)を公開させていただきます。また、本 PDT Day の模様は、当社ウェブサイトの2019 年度 IR イベントのページから視聴が可能です。

なお、日本時間 11 月 21 日 11 時から 17 時にかけて、東京にて、R&D Day と PDT Day を同時に開催します (アナリスト・投資家向け)。米国で開催した R&D Day (ニューヨークにて 11 月 14 日に開催) と PDT Day (ジョージア州コビントンにて 11 月 15 日に開催)の内容を含む日本語プレゼンテーション資料はよび英語プレゼンテーション資料は、当日の 10 時 40 分に公開させていただく予定です。

以上



Realizing the Potential of Plasma-Derived Therapies Investor Relations Day, Covington, GA



15th November 2019

Julie Kim

President, Plasma-Derived Therapies Business Unit (PDT BU)

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Medical information

This presentation contains information about products that may not be available in all countries, or may be available under different trademarks, for different indications, in different strengths. Nothing contained herein should be considered a solicitation, promotion or advertisement for any prescription drugs including the ones under development.

Financial information

Takeda's financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS").

The revenue of Shire plc ("Shire"), which were presently, presented in accordance with accounting principles generally accepted in the United States ("U.S. GAAP"), have been conformed to IFRS, without material difference.

The Shire acquisition closed on January 8, 2019, and our consolidated results for the fiscal year ended March 31, 2019 include Shire's results from January 8, 2019 to March 31, 2019. References to "Legacy Takeda" businesses are to our businesses held prior to our acquisition of Shire. References to "Legacy Shire" businesses are to those businesses acquired through the Shire acquisition.

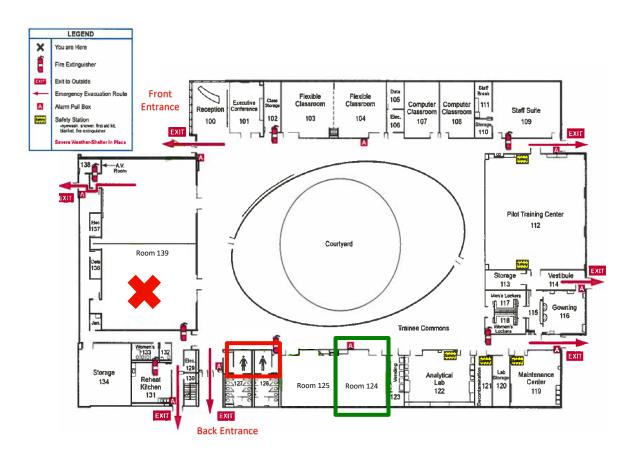
This presentation includes certain pro forma information giving effect to the Shire acquisition as if it had occurred on April 1, 2018. This pro forma information has not been prepared in accordance with Article 11 of Regulation S-X. This pro forma information is presented for illustrative purposes and is based on certain assumptions and judgments based on information available to us as of the date hereof, which may not necessarily have been applicable if the Shire acquisition had actually happened as of April 1, 2018. Moreover, this pro forma information gives effect to certain transactions and other events which are not directly attributable to the Shire acquisition and/or which happened subsequently to the Shire acquisition, such as divestitures and the effects of the purchase price allocation for the Shire acquisition, and therefore may not accurately reflect the effect on our financial condition and results of operations if the Shire acquisition had actually been completed on April 1, 2018. Therefore, undue reliance should not be placed on the pro forma information included herein.

Thank you to the Georgia BioScience Training Center









Agenda



PDT Overview

Julie Kim, President, PDT BU

Lunch buffet

PDT R&D Overview

Christopher Morabito, Head, R&D, PDT

Covington Site Introduction

Carlos Soto, Covington Site Head

Q&A

Sue Brown, Head, Global BioLife Operations

Julie Kim, President, PDT BU

Christopher Morabito, Head, R&D, PDT

Adrian Murphy, Head of Plasma Operating Unit, Global Manufacturing & Supply

Costa Saroukos, Chief Financial Officer

Carlos Soto, Covington Site Head

Close

Julie Kim, President, PDT BU

Training Center & Covington Site tour



Introducing Takeda's Plasma-Derived Therapies Business



Julie Kim

President, Plasma-Derived Therapies Business Unit

Plasma-derived therapies are critical, life-saving medicines, relied upon by thousands of people worldwide with rare and complex diseases



Lynayah's Family

I probably wouldn't have lived to see six months, which is why my family and I are eternally grateful for you. Your time, and your donation helped save my life.

Lynayah & Family

Pawel

It's not always easy but, to reach the top, you must go uphill.

March 2019

Plasma presents a unique opportunity



Plasma is a durable business with compelling growth opportunity...



Products have lifecycle spanning decades



Indication **expansion** continues



Not subject to patent cliffs



Probability of success for R&D is generally high



Market demand continues to grow steadily

...AND HAS DISTINCT ASPECTS



Plasma is collected from human donations - scarce supply



It can take more than 7 months to produce plasma-derived therapies

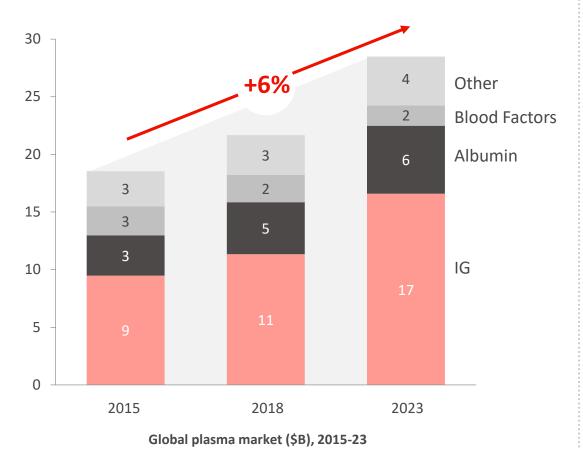


Capital-intensive manufacturing process

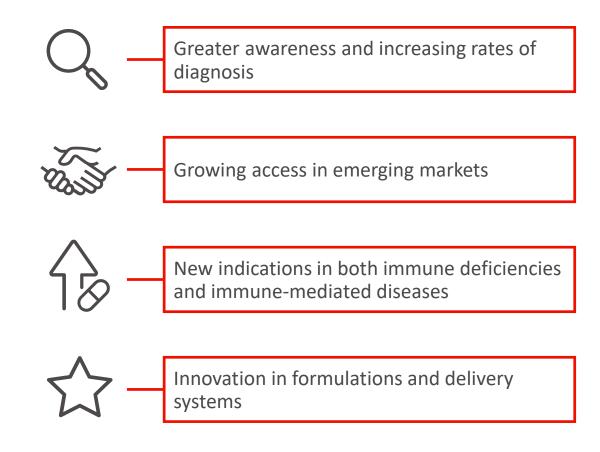
Demand for key plasma-derived therapies has been continuously increasing and expected to grow



Worldwide demand for plasma-derived therapies is expected to increase each year

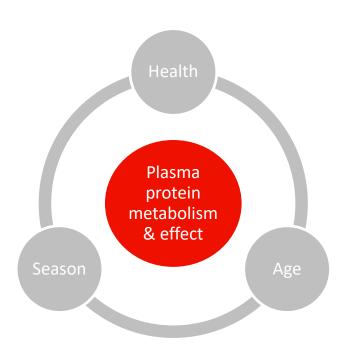


This trend is primarily driven by:



And plasma still has significant untapped therapeutic potential

Multiple factors influence plasma protein metabolism and effects in individuals



By advancing our understanding of plasma proteins, we can:

- Predict how different patients metabolize plasma proteins, and drive individualization of therapy
- Investigate strategies that allow the plasma protein to more precisely target disease or remain in the body longer
- Extend the benefits of plasma-derived therapies across our portfolio



Takeda is now organized – and uniquely positioned - to realize the full potential of plasma-derived therapies



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PLASMA-DERIVED THERAPIES

RARE DISEASE LEADER

Deep understanding of patient's needs

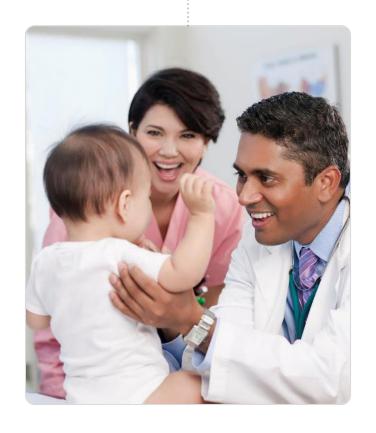
GLOBAL PHARMA SCALE & EXPERTISE

Capabilities in digital technology, data analytics, patient insights

75+ YEAR pioneer legacy in plasma

PLASMA-DERIVED THERAPIES DEDICATED BUSINESS UNIT

Top 3 plasma company, investing to grow

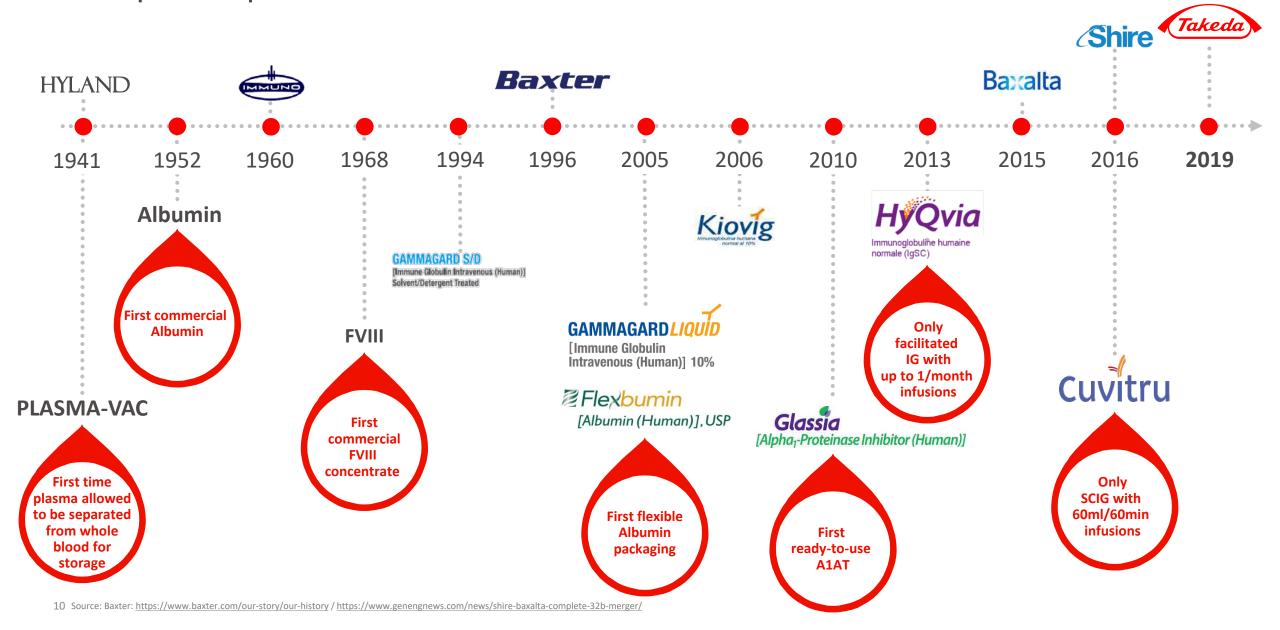


PLASMA-FOCUSED R&D Team 8 MANUFACTURING SITES

140+ PLASMA COLLECTION CENTERS

13,000 EMPLOYEES worldwide, focused on plasma business

We are building on a long and successful history of bringing innovative therapies to patients



We've established a dedicated business unit to steer our path, bring focus and harness our end-to-end plasma capabilities





Plasma Strategy & Operations





Commercial Strategy & Sales













Hospitals & Patients











Plasma Sourcing

BioLife

RESEARCH & DEVELOPMENT

Manufacturing

Our PDT BU leadership team draws on, and brings together, Takeda's extensive plasma experience and broader expertise across our business



Julie Kim Head of Plasma-Derived Therapies BU



Executive Assistant



Ingrid Hofström Emi Psachoulia Chief of Staff



Sue Brown Plasma Sourcing (BioLife)



Christopher Morabito R&D



Michael Shires Strategy



Shady **AbouZahra** Operations



Annick **Deschoolmeester** Finance HR



Ramy Riad



Luana Banu **Public Affairs**



Deborah Hibbett Communications



Adrian Murphy Manufacturing



Barbara **Glantschnig** Quality



Thomas Kreil Pathogen Safety Commercial



Kasha Witkos



Paula Leca Legal



Gabriele Ricci IT



Linda Peralta Ethics & Compliance



Charlie **Alexander Business** Development

combined years of plasma experience

team members

nationalities





Our Ambition

Build a respected, sustainable plasma business that reimagines the industry to best serve patients worldwide



We have a singular, dedicated plasma focus and strategy

- → Responsibility for end-to-end plasma business
- → Dedicated R&D organization and budget

We also benefit from the support of a global, values-based biopharmaceutical company

- → Long-term view with commitment to invest as plasma is a key growth driver for Takeda
- → Access to Takeda's broader resources, capabilities and expertise, particularly R&D and manufacturing