

## 株式会社SANKYO 2020.8.7

Presentation on Business Results for the First Quarter of FY 3/2021 (April 1, 2020 to June 30, 2020) 1<sup>st</sup> Sec. of the TSE #6417 Current Price: Y 2,696 (August 6, 2020) Shares Outstanding: 69.5 million Market Cap: Y 187,634 million

銘柄コード 6417 SANKYO CO., LTD.





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# 2021年3月期第1四半期総括

**Overview of the First Quarter of FY 3/2021** 





### **Financial Highlights**

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已上高 let Sales	17,960	million yen YoY 58.2%	Pachir > 新型 は、
當業利益 Operating Income	3,752	million yen YoY -%	休業 Owing from a
会社株主に帰属する <b>4期純利益</b> Net Income ttributable to owners of parent	3,259	million yen YoY -%	moreo nation > 営業 購買
PS arnings per share	53.28	yen	Players operat new m
			SANK
			新規パチ

パチンコ販売台数 Pachinko machines

パチスロ販売台数 Pachislot machines **33,327** unit YoY 75.4%

> **314** unit YoY -95.2%

## Pachinko Pachislot Market

新型コロナウイルス感染症拡大により、パーラーでは、集客等を目的とした広告宣伝の自粛、全国的な休業を余儀なくされる

Owing to the impact of the COVID-19 pandemic, pachinko parlors refrained from advertising and sales promotion designed to attract players, and moreover were compelled to temporarily suspend business operations nationwide

### 営業再開後の客足の戻りは鈍く、パーラーの新機種 購買意欲の回復にはしばらく時間を要する可能性も

Players have been slow to return following pachinko parlors' resumption of operation, and recovery of pachinko parlor operators' willingness to purchase new models may take a while.

## SANKYO Group

新規パチンコ機:2タイトル Pachinko: 2 titles for new machines 新規パチスロ機:0タイトル Pachislot: 0 title for new machines

フィーバー戦姫絶唱シンフォギア2 (2020年4月発売) は、 発売直後より高稼働をキープしており、前作同様ファ ン・パーラーから好評を博し、追加受注を獲得

*Fever Symphogear 2* (launched in April 2020), which, like its predecessor, was well received by players and pachinko parlors, has been maintaining high utilization since its launch and we have received additional orders.



### **Consolidated Statements of Income**



million yen	FY 3/2020 1st Quarter	FY 3/2021 1st Quarter	ΥοΥ	
売上高	11,351	17,960	+6,609	+58.2%
Net Sales	100.0%	100.0%	-	
売上原価	5,279	8,809	+3,530	+66.9%
Cost of Sales	46.5%	49.0%	+2.5pt	
売上総利益	6,071	9,151	+3,080	+50.7%
Gross Profit	53.5%	51.0%	-2.5pt	
販管費	6,667	5,399	-1,268	-19.0%
SG & A Expenses	58.7%	30.1%	-28.7pt	
営業利益	(596)	3,752	+4,348	
Operating Income	-5.3%	20.9%	+26.1pt	
経常利益	(155)	4,181	+4,336	
Recurring Income	-1.4%	23.3%	+24.6pt	
親会社株主に帰属する四半期純利益	(93)	3,259	+3,352	
Net Income   attributable to owners of parent	-0.8%	18.1%	+19.0pt	

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### **Net Sales**

<b>FY 3/2020</b> 1 <sup>st</sup> Quarter (Apr-Jun) 11,	,351		
パチンコ機関連事業 Pachinko Machines Business		+9,888	mi 克
<b>パチスロ機関連事業</b> Pachislot Machines Business		- <mark>2,42</mark> 5	5
<b>補給機器関連事業</b> Ball Bearing Supply Business	-7	706	i
その他の事業 Other Businesses	-14	7	
FY 3/2021 1 <sup>st</sup> Quarter (Apr-Jun)	17,96	D	+6,609
			million ven

	FY 3/2020	FY 3/2021	ΥοΥ
million yen	1st Quarter	1st Quarter	
売上高	11,351	17,960	+6,609
Net Sales			.,
パチンコ機関連事業	7,064	16,952	+9,888
Pachinko Machines Business	.,		.,
パチスロ機関連事業	2,635	210	-2,425
Pachislot Machines Business	_,		_,
補給機器関連事業	1,448	742	-706
Ball Bearing Supply Business	1,440	/42	-700
その他の事業	203	56	-147
Other Businesses	205	50	-147

million yen



### Pachinko Machines Business



FY 3/2020     1st Quarter       (Apr-Jun)     7,064		million yen	FY 3/2020 1st Quarter	<b>FY 3/2021</b> 1st Quarter	ΥοΥ
SANKYO+JBパチンコ機の数量増加 Sales volume of SANKYO-brand and JB-brand pachinko machines increases.	+4,918	売上高 Net Sales <b>営業利益</b> Operating Income	7,064 (238) -3.4%	16,952 5,408 31.9%	+9,888 +5,646
SANKYO+JBパチンコ機の価格上昇 Unit price of SANKYO-brand and JB-brand pachinko machines increases.	+6,341	販売台数 Unit Sales of Pachinko Machines	18,997	33,327	+14,330
<b>Bistyパチンコ機の数量減少</b> Sales volume of Bisty-brand pachinko machines decreases.	-708	SANKYO+JB Frame Gauge	<b>16,401</b> 4,000 12,401	<b>32,409</b> 30,870 1,539	+16,008 +26,870 -10,862
<b>Bistyパチンコ機の価格下落</b> Unit price of Bisty-brand pachinko machines decreases.	-38	<b>Bisty</b> Frame Gauge	<b>2,596</b> 2,559 37	918 864 54	- <b>1,678</b> -1,695 +17
その他 Other factors	-625				
<b>FY 3/2021</b> 1 <sup>st</sup> Quarter (Apr-Jun)	16,952	+9,888			

million yen

## パチスロ機関連事業

### **Pachislot Machines Business**



	<b>Y 3/2</b> Apr-Jun	<b>020</b> 1 <sup>st</sup> Quarter )	2,635	
		YOパチスロ機の数量減少 ume of SANKYO-brand pachislot machines decreases.	-2,239	Net Sales <b>営業利益</b> Operating Income
	0	SANKYOパチスロ機の価格差異 Price difference of SANKYO-brand pachislot machines		<b>販売台数</b> Unit Sales of Pachislot Mach
	-254	<b>Bistyパチスロ機の数量減少</b> Sales volume of Bisty-brand pachislot machines decreases.		SANKYO Bisty
1		<b>Bistyパチスロ機の価格上昇</b> Unit price of Bisty-brand pachislot machines increases.		
27		その他 Other fortune		

+31

210

Other factors

FY 3/2021 1<sup>st</sup> Quarter (Apr-Jun)



million yen

	FY 3/2020	FY 3/2021	ΥοΥ
million yen	1st Quarter	1st Quarter	101
売上高	2,635	210	-2,425
Net Sales	2,033	210	-2,423
営業利益	718	(722)	-1,440
Operating Income	27.2%	(343.8%)	-1,440
販売台数	6 521	214	6 217
Unit Sales of Pachislot Machines	6,531	314	-6,217
SANKYO	5,244	0	-5,244
Bisty	1,287	314	-973

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### **Operating Income**

(596)	FY 3/2020 1 <sup>st</sup> Quarter (Apr-Jun)				FY 3/2020 1st Quarter	FY 3/2021 1st Quarter	ΥοΥ
	パチンコ機売上総利益の増加			元上高 Net Sales	11,351	17,960	+6,609
	バテンコ機元工稿小量の増加 The gross profit of the pachinko machine sales increases.	+5,254		<b>売上原価</b> Cost of Sales	5,279	8,809	+3,530
	パチスロ機売上総利益の減少 The gross profit of the pachislot	-1,343		<b>売上総利益</b> Gross Profit	6,071	9,151	+3,080
	machine sales decreases.			<mark>販管費</mark> SG & A Expenses	6,667	5,399	-1,268
	広告宣伝費の減少 +2 Advertising expenses decreases.	252		広告宣伝費 Advertising Expenses	374	122	-252
				<b>販売手数料</b> Sales Commission	309	292	-17
	販売手数料の減少 Sales commission decreases.	+17		研究開発費 R&D Expenses	3,555	2,859	-696
	研究開発費の減少 R&D expenses decreases.	+696		<b>営業利益</b> Operating Income	(596)	3,752	+4,348
	その他 Other factors	-528					
	FY 3/2021 1 <sup>st</sup> Quarter 3,75 (Apr-Jun)	2	+4,348 million yen				

## 連結貸借対照表



### **Consolidated Balance Sheets**

	As of	As of	Change	
million yen	31-Mar-20	30-Jun-20	Change	
当座資產 Quick assets	259,589	258,172	-1,417	現預金の増加、売上債権および有価証券の減少 Decrease in notes and accounts receivable - trade and marketable securities,
流動資産 Total current assets	276,041	267,352	-8,689	and Increase in cash and deposit
投資有価証券 Investment securities	13,035	13,334	+299	特定投資株式の時価評価 Fair value evaluation of specific investment equities
固定資産 Total fixed assets	49,190	48,648	-542	
資產合計 Total assets	325,232	316,000	-9,232	
<b>流動負債</b> Total current liabilities	47,224	38,534	-8,690	支払手形及び買掛金の減少 Decreases in notes and accounts payable-trade
新株予約権付社債 Bonds with subscription righ	<b>20,006</b> ts to shares	20,001	-5	
<b>固定負債</b> Total long-term liabilities	8,486	8,505	+19	
<mark>負債合計</mark> Total liabilities	55,711	47,039	-8,672	
純資產合計 Total net assets	269,521	268,960	-561	配当金の支払いを減算、当期利益を加算 Decrease due to cash dividends paid and increase due to Net Income
<b>負債純資産合計</b> Total liabilities and total net as	325,232	316,000	-9,232	

# 市場の見通しと当社の取り組み

Market Forecasts and SANKYO's Initiatives



# 旧規則機の取扱いについて:パチンコ機



### **Dealing with Pachinko Machines with the Former Regulations**

#### 改正遊技機規則の改正・施行により、旧規則機の経過措置(撤去期限)が1年延長される The Amended Pachinko and Pachislot Machines Regulations enforced in February 2018 were again amended and enforced in May 2020, and the due date for removal of pachinko and pachislot machines compliant with the former regulations was extended for one year 業界団体の自主規制により、遊技機のタイプに応じて撤去期限の方針が固まる A policy has been determined on due dates for removal, which depend on the types of pachinko/pachislot machines, based on the industry association's voluntary regulations. 2020 2021 ※タイプ別台数は当社推計 5 6 8 9 10 11 12 1 2 3 8 9 10 11 \*The number of machines by type is Amadeji (digital pachinko machines with relatively high jackpot probability), 甘デジ、ハネモノ、ちょいパチ (1) based on SANKYO's estimate. hanemono (airplane type), choipachi 約8万台 当初の検定・認定期限から7カ月(210日)以内に撤去 About 2020年12月31日以前に当初の 80 Thousand units (ただし、オリンピック期間である7~9月は除外) 検定・認定期間が満了 Removal within 7 months (210 days) from the initial date of expiry of validity of inspection and certification (excluding July-September period corresponding to Olympics) Machines whose initial certification and inspection expired before ①以外のパチンコ Pachinko except for pachinko(①) December 31, 2020 About 約 20万台 200 Thousand units 5/20時点の設置台数を100とし、12/31までに毎月15%を目安に撤去 The rough target is to remove every month through December 31 15% of the pachinko/pachislot machines installed as of May 20. About すべてのパチン<mark>コ All of the pa</mark>chinko 3 1,020 Thousand units 2021年1月1日以降に当初の 約 102万台 検定・認定期間が満了 1/31時点の設置台数を100とし、11/30までに毎月15%を目安に撤去 Machines whose initial certification (ただし、オリンピック期間である7~9月は除外) and inspection expired after The rough target is to remove every month through November 30 15% of the January 1, 2021 pachinko/pachislot machines installed as of January 31. (excluding July-September \_11\_

period corresponding to Olympics)

# 旧規則機の取扱いについて:パチスロ機



#### **Dealing with Pachislot Machines with the Former Regulations**



period corresponding to Olympics)

# 新型コロナウイルスによる業界の影響状況



#### **Circumstances of Pachinko and Pachislot Industry Affected by the COVID-19**

### 緊急事態宣言下の臨時休業により、パーラーの経営状況は悪化

Pachinko parlor operators' financial conditions deteriorated owing to temporary closure under the declaration of the state of emergency.

全国9割以上のパーラーが、政府・地方自治体による休業要請に従い、休業を実施

Over 90% of pachinko parlors nationwide temporarily suspended operation in response to the request for closure by the national government and local governments.

### 都道府県ごとにパーラーの営業が徐々に再開

Parlors gradually restarted its operation in each prefectures

感染症の不安から客足の戻りは鈍く、新機種購買意欲も本格的な回復に至らず

Players have been slow to return owing to anxiety about infection and a decisive recovery of willingness to purchase new models has yet to materialize.

### 6月の遊技機販売台数は少数にとどまる

Sales of unit of June were limited to small

7月以降、徐々に新規タイトルの投入が開始される

Manufacturers gradually started to introduce new titles after July

## パーラーの稼働状況は回復基調へ

Machine utilization at pachinko parlors is on a recovery trend.

4月~5月の最悪期を脱し、日を追うごとに稼働は回復

Machine utilization is recovering day by day, following the dire situation in April and May.

### 9月以降、パーラーの購買意欲の回復を見込む

Recovery of pachinko parlor operators' willingness to purchase new models is suppose to be after September 有力タイトルを含め、メーカーの新機種供給も進む Manufacturers will advance supply of new models including popular titles

# パチンコ・パチスロ市場(1月~6月)

Pachinko and Pachislot Machine Market (January to June)



**Pachinko** 

総販売台数 (1月~6月)

Total number of units sold (January to June)



 $rac{VoY}{about}$  -18%

### 3万台以上販売は3タイトル(1月~6月)

3 titles sold 30,000 units or more. (January to June)

## **Pachislot**

総販売台数 (1月~6月)

Total number of units sold (January to June)



YoY about



### 2万台以上販売は4タイトル(1月~6月)

4 titles sold 20,000 units or more. (January to June)

# 当社のパチンコ・パチスロ市場における取り組み



Initiatives of SANKYO in The Pachinko and Pachislot Machine Markets

> コロナ禍による、開発の進捗や部材調達への影響は僅少

COVID-19 has had only a minor impact on the progress of development and parts procurement.

> 型式試験の適合状況によっては、販売スケジュールに影響が発生する可能性あり

Sales schedule may be affected, depending on the situation of compliance with format inspection.

### ${f Q1}$ Apr-Jun

## ✓ 新解釈基準機への迅速な対応

### Swift response to the new regulations

「フィーバー真花月2 夜桜バージョン」を投入 Introduction of "Fever Shinkagetsu 2 Yozakura Version"

## ✓ ヒット機種後継機の投入

### Introduction of hit models' successors

「フィーバー戦姫絶唱シンフォギア2」を投入 Introduction of *"Fever Symphogear 2*"

### 発売直後より高稼働をキープしており、前作同様ファン・ パーラーから好評を博し、追加受注をいただく

Fever Symphogear 2 (launched in April 2020), which, like its predecessor, was well received by players and pachinko parlors, has been maintaining high utilization since its launch and we have received additional orders.

### From Q2 onward Q2以降

## ✓ パーラーの購買意欲を見極め、 販売スケジュールは柔軟に対応

Flexibly adjust the sales schedule by grasping pachinko parlor operators' willingness to purchase.

足元ではリユース機を中心に展開 Centering on reuse models for the time being.

## ✓ 新解釈基準機の普及・定着

# Diffusion and entrenchment of machines compliant with the new Standards for Interpretation of Technical Standards

### 新解釈基準機の適合の積み重ね

Building up a successful record of format inspection passes for machines compliant with the new Standards for Interpretation of Technical Standards

### 新解釈基準の特徴を活かした商品の投入

Introduction of machines which capitalized on the characteristics of the new Standards for Interpretation of Technical Standards

## 販売予定タイトル

### Number of Pachinko/Pachislot Titles to be Released

14475	Good	luck.Good life.
いい笑朗.	S	NKYO

	Q1 Apr-Jun	Q2 Jul-Sep	From Q3 ( Q3以降	onward
Pachinko リユースを除く	<b>SÅNKYO</b> フィーバー戦姫絶唱シンフォギア2 Fever Symphogear 2		JB	フィーバークィーン II Fever Queen II
Excluding Reused Models	<b>SÅNKYO</b> フィーバー真花月2 夜桜バージョン Fever ShinKagetsu 2 Yozakura ver.		sAnkyo Јв	x 4
8 titles			Bisty	x 1

Reused Models パチンコリユース	<b>sAncyo</b> フィーバートータル・イクリプス LIGHT ver. <i>Fever TOTAL ECLIPSE LIGHT ver.</i>	<b>sAncyo</b> フィーバー バイオハザードリベレーションズ2 Fever BIOHAZARD REVELATIONS 2 Light ver. & Light middle ver.	<b>Bisty</b> 新世紀エヴァンゲリオン 決戦 〜真紅〜 NEON GENESIS EVANGELION Decisive Battle -Crimson-
		<b>SANKYO</b> フィーバーアクエリオンALL STARS Fever Aquarion ALL STARS Light ver.	



### 販売予定タイトルにつきましては現時点における計画であり、変更になる可能性もあります。

Introduction of titles is in line with the current plan to date, but may be subject to changes.

# 2021年3月期予想

Forecast of FY 3/2021





### **Pachinko Machine Market**





## 総販売台数予測

Sales volume forecast

## 800 <sup>千台</sup> Thou

十百 Thousand units

2019年度の実績:約1,190千台

Approx. 1,190,000 units were sold in FY2019.



### **Pachislot Machine Market**





Source: Yano Research Institute ※2019実績は当社推計値

**※**Figures for 2019 are SANKYO's estimates.

## 総販売台数予測

Sales volume forecast

370<sup>千台</sup> Thousand units

2019年度の実績:約580千台

Approx. 580,000 units were sold in FY2019.



### **Highlight of Financial Results Forecast**



売上高 Net Sales

**73,500** million yen YoY -6.3 %

営業利益 Operating Income **8,000** million yen YoY -36.3 %

**EPS** Earnings per share **101.34** yen YoY -82.09 yen

**DPS** Dividents per share 150.00 yen Unchanged パチンコ販売台数 Unit Sales of Pachinko Machines

販売シェア Market share **150,000** Units YoY +0.3%

**18-19** %

パチスロ販売台数 Unit Sales of Pachislot Machines **28,000** Units YoY -3.0%

販売シエア Market share **7-8** %

# 2021年3月期 業績予想に対する進捗



### Progress up to the First Quarter of FY 3/2021

売上高 Net Sales 24.4%	
17,960	73,500
営業利益 Operating Income 46.9%	
3,752	8,000
経常利益 Recurring Income 48.1%	
4,181	8,700
親会社株主に帰属する 52.6% 四半期純利益 Net Income attributable to owners of parent	
3,259	6,200
パチンコ販売台数 Unit Sales of Pachinko Machines 22.23	%
33,327	150,000

パチンコ	新規2タイトル
パチスロ	新規0タイトル

Pachinko: 2 titles for new machines

Pachislot: 0 title for new machines





### **Net Sales**

<b>FY 3/2020 Results</b> (Apr 2019 - Mar 2020)	78,416
<mark>パチンコ機関連事業</mark> Pachinko Machines Business	-3,51 <mark>4</mark>
<mark>パチスロ機関連事業</mark> Pachislot Machines Business	-1,441
補給機器関連事業 Ball Bearing Supply Business	+300
その他の事業 Other Businesses	-259
<b>FY 3/2021 Forecast</b> (Apr 2020 - Mar 2021)	73,500

million yen	FY 3/2020	FY 3/2021	ΥοΥ
売上高	78,416	73,500	-4,916
Net Sales パチンコ機関連事業	60,514	57,000	-3,514
Pachinko Machines Business パチスロ機関連事業	00,514	57,000	-3,314
Pachislot Machines Business	11,441	10,000	-1,441
補給機器関連事業 Ball Bearing Supply Business	5,900	6,200	+300
その他の事業	559	300	-259
Other Businesses	333		-235







### **Net Sales**

<b>FY 3/2020 Results</b> (Apr 2019 - Mar 2020)	60,514		millio 売」
SANKYO+JBパチンコ機の数量増加 Sales volume of SANKYO-brand and JB-brand pachinko machines increases.	+5,	788	Net 営業 Ope
SANKYO+JBパチンコ機の価格上昇 Unit price of SANKYO-brand and JB-brand pachinko machines increases.	+:	1,651	, 販引 Unit
BIstyパチンコ機の数量減少 Sales volume of Bisty-brand pachinko machines dec	-( creases.	6 <b>,028</b>	SAI Fran
<b>BIstyパチンコ機の価格下落</b> Unit price of Bisty-brand pachinko machines decrea	- <b>3,413</b> Ises.		Gau <b>Bis</b> Frar
その他 Other factors	-1,511		Gau
FY 3/2021 Forecast (Apr 2020 - Mar 2021)	57,000		-3,514
			million yen

million yen	FY 3/2020	FY 3/2021	ΥοΥ
売上高 Net Sales	60,514	57,000	-3,514
営業利益	14,804	13,500	-1,304
Operating Income	24.5%	23.7%	
<mark>販売台数</mark> Unit Sales of Pachinko Machines	149,520	150,000	+480
SANKYO+JB	95,569	111,000	+15,431
Frame	53,211	92,000	+38,789
Gauge	42,358	19,000	-23,358
Bisty	53,951	39,000	-14,951
Frame	46,381	22,100	-24,281
Gauge	7,570	16,900	+9,330

## パチスロ機関連事業

### **Pachislot Machines Business**

FY 3/2020 Results (Apr 2019 - Mar 2020)	11,441
SANKYOパチスロ機の数量減少 Sales volume of SANKYO-brand pachislot machines decreases.	-1,735
SANKYOパチスロ機の価格下落 -297 Unit price of SANKYO-brand pachislot machines decreases.	
BIstyパチスロ機の数量増加 Sales volume of Bisty-brand pachislot machines increases.	1,366
<b>BIstyパチスロ機の価格下落</b> Unit price of Bisty-brand pachislot machines decreases.	-731
その他 -4 Other factors	4
FY 3/2021 Forecast     10,000       (Apr 2020 - Mar 2021)     10,000	0

million yen	FY 3/2020	FY 3/2021	ΥοΥ
売上高 Net Sales	11,441	10,000	-1,441
<mark>営業利益</mark> Operating Income	<b>2,449</b> 21.4%	<b>(700)</b> (7.0%)	-3,149
<mark>販売台数</mark> Unit Sales of Pachislot Machines	28,869	28,000	-869
SANKYO	14,037	10,000	-4,037
Bisty	14,832	18,000	+3,168

-1,441

million yen



### **Operating Income**



YoY

-4,916

+1,329

-6,245

-1,693

-709

-930

-467

-4,551

<b>Y 3/2020 Results</b> Apr 2019 - Mar 2020)	12,551	million yen	FY 3/2020
、チンコ機売上総利益の減少		売上高 Net Sales	78,416
he gross profit of the pachinko nachine sales decreases.	-4,322	<b>売上原価</b> Cost of Sales	36,671
ペチスロ機売上総利益の減少 he gross profit of the pachislot -1,821		<b>売上総利益</b> Gross Profit	41,745
achine sales decreases.		<mark>販管費</mark> SG & A Expenses	29,193
dvertising expenses decreases. +709		広告宣伝費 Advertising Expenses	1,942
远売手数料の減少 Iles commission decreases. +930		販売手数料 Sales Commission 研究開発費	3,509
les commission decreases.		R&D Expenses 営業利益	13,847
<b>肝究開発費の減少</b> &D expenses decreases. +467	7	Operating Income	12,551
その他 Other factors -524	1		
3/2021 Forecast or 2020 - Mar 2021) 8,000	-4,551		

million yen



### **Policy on Return of Profits to Shareholders**



### 配当方針

**Dividend Policy** 

### 安定的かつ継続的な配当 1991年の上場以来減配なし

Stable dividend No dividend cut since the listing

2021年3月期 FY 3/2021

## 自己株式取得に関する考え方

Views on purchase of treasury stock

### 以下の要素を勘案し機動的に判断

Flexible decision-making, considering the following factors

### 株価 株主・投資家の意見 業績の見通し 当社の経営環境など

Stock price Opinions of shareholders and investors Forecast of business results SANKYO's management environment and others



中間配当を含む Including interim dividend



## Appendix



# 2021年3月期 第1四半期実績

### **Business Results for the First Quarter of FY 3/2021**

		FY 3/2021		Forecast	FY 3/2019				FY 3/2020			
連結:百万円	Consolidated: million yen	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
売上高	Net Sales	17,960	+6,609	73,500	14,521	15,249	25,571	33,217	11,351	22,142	28,245	16,678
パチンコ	Pachinko	16,952	+9,888	57,000	12,700	13,021	22,388	27,683	7,064	20,214	20,247	12,989
パチスロ	Pachislot	210	-2,425	10,000	334	1,214	166	4,265	2,635	394	6,516	1,896
補給機器	Ball Bearing Supply	742	-706	6,200	1,342	876	2,858	1,138	1,448	1,381	1,357	1,714
その他事業	Other Business	56	-147	300	144	137	160	130	203	152	124	80
売上原価	Cost of Sales	8,809	+3,530	38,000	6,361	6,168	11,064	15,178	5,279	10,492	12,638	8,262
売上総利益	Gross Profit	9,151	+3,080	35,500	8,160	9,081	14,507	18,038	6,071	11,651	15,607	8,416
販管費	SG & A Expenses	5,399	-1,268	27,500	6,784	7,208	6,806	7,702	6,667	7,977	8,136	6,413
営業利益	Operating Income	3,752	+4,348	8,000	1,375	1,874	7,700	10,337	(596)	3,673	7,471	2,003
パチンコ	Pachinko	5,408	+5,646	13,500	3,254	3,941	9,624	10,042	(238)	5,832	6,144	3,066
パチスロ	Pachislot	(722)	-1,440	(700)	(819)	(428)	(1,077)	1,382	718	(711)	2,394	48
補給機器	Ball Bearing Supply	(22)	-110	200	37	44	272	47	88	62	85	91
その他事業	Other Business	10	+84	0	(92)	(125)	(42)	(59)	(74)	(58)	(17)	13
消去又は全社	Elimination/Corporate	(922)	+167	(5,000)	(1,004)	(1,558)	(1,078)	(1,075)	(1,089)	(1,453)	(1,135)	(1,215)
経常利益	Recurring Income	4,181	+4,336	8,700	1,827	1,959	8,060	10,454	(155)	3,761	7,770	2,100
特別利益	Extraordinary Gains	145	+145	145	0	0	1	0	0	66	3,562	1
特別損失	Extraordinary Losses	20	+20	20	0	2	15	3,944	0	142	399	2,115
当期純利益	Net Income	3,259	+3,352	6,200	1,460	1,444	5,908	4,572	(93)	2,276	10,762	100
EPS: 円	EPS: yen			101.34								

#### 販売台数:台 Machines sales: units

パチンコ	Pachinko	33,327	+14,330	150,000	33,456	36,373	56,295	69,883	18,997	48,324	49,545	32,654
SANKYO+JB	SANKYO+JB	32,409	+16,008	111,000	32,737	30,564	54,544	44,039	16,401	38,247	14,281	26,640
Bisty	Bisty	918	-1,678	39,000	719	5,809	1,751	25,844	2,596	10,077	35,264	6,014
パチスロ	Pachislot	314	-6,217	28,000	817	3,163	250	13,205	6,531	846	16,314	5,178
SANKYO	SANKYO	0	-5,244	10,000	817	3,163	0	246	5,244	1	8,771	21
Bisty	Bisty	314	-973	18,000	0	0	250	12,959	1,287	845	7,543	5,157

# パチンコ機関連事業



### **Pachinko Machines Business**

		FY 3/2021		Forecast	FY 3/2019				FY 3/2020				
連結:百万円	Consolidated: million ven	Q1	YoY	Full Year	Q1	Q2	Q3	Q4		21	Q2	Q3	Q4
売上高	Net Sales	16,952	+9,888	57,000	12,700	13,021	22,388	27,683	7,0		20,214	20,247	12,989
営業利益	Operating Income	5,408	+5,646	13,500	3,254	3,941	9,624	10,042	(23		5,832	6,144	3,066
営業利益率	Percentage	31.9%	+35.3pt	23.7%	25.6%	30.3%	43.0%	36.3%	(3.4	,	28.9%	30.3%	23.6%
									(	, - ,			
販売台数:台	Machines sales: units												
パチンコ合計	Pachinko	33,327	+14,330	150,000	33,456	36,373	56,295	69,883	18,99	)7	48,324	49,545	32,654
SANKYO+JB	SANKYO+JB	32,409	+16,008	111,000	32,737	30,564	54,544	44,039	16,40	)1 3	38,247	14,281	26,640
枠付き	Frame	30,870	+26,870	92,000	13,019	11,916	29,606	18,381	4,00	0 0	26,914	3,017	19,280
ゲージ盤	Gauge	1,539	-10,862	19,000	19,718	18,648	24,938	25,658	12,40	)1 :	11,333	11,264	7,360
Bisty	Bisty	918	-1,678	39,000	719	5,809	1,751	25,844	2,59	6	10,077	35,264	6,014
枠付き	Frame	864	-1,695	22,100	608	1,985	431	24,914	2,5	9	5,218	35,147	3,457
ゲージ盤	Gauge	54	+17	16,900	111	3,824	1,320	930	3	57	4,859	117	2,557
	Series name							No. of mod	els Sales	: units			
FY 3/2021	フィーバー真花月2 夜桜ハ	バージョン	Feve	r Shinkagetsu	2 Yozakura ver.		SANKYO	(Apr-20)			-		
Q1	フィーバー戦姫絶唱シンフォ	ォギア2	Feve	r Symphogea	r 2		SANKYO	(Apr-20)	1 2	7,800	т	otal	
	フィーバートータル・イク!	ノプス LIGHT v	er. <i>Feve</i>	r TOTAL ECLIP	SE LIGHT ver.		SANKYO	(May-20)	1		3	3,327	
Q2	フィーバーバイオハザード	リベレーショ	ンズ2 Li <i>Feve</i>	r BIOHAZARD	REVELATIONS 2 L	ight/Light r	n SANKYO	(Jul-20)	2				
	フィーバーアクエリオン AL	L STARS Light	t ver. Feve	r Aquarion AL	L STARS Light ve	r.	SANKYO	(Aug-20)	1				
Q3	フィーバークィーンⅡ		Feve	r Queen 🛛			JB	(Oct-20)	1				
	新世紀エヴァンゲリオン 決	戦 ~真紅~	NEO	N GENESIS EVA	ANGELION Decisi	ve Battle -Cri	n Bisty	(Oct-20)	1				

# パチスロ機関連事業



### Pachislot Machines Business

		FY 3/2021		Forecast	FY 3/2019				FY 3/2020			
連結:百万円	Consolidated: million yen	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
売上高	Net Sales	210	-2,425	10,000	334	1,214	166	4,265	2,635	394	6,516	1,896
営業利益	Operating Income	(722)	-1,440	(700)	(819)	(428)	(1,077)	1,382	718	(711)	2,394	48
営業利益率	Percentage	(343.8%)	-371.1pt	(7.0%)	(245.2%)	(35.3%)	(648.8%)	32.4%	27.2%	(180.5%)	36.7%	2.5%
パチスロ合計	Pachislot	314	-6,217	28,000	817	3,163	250	13,205	6,531	846	16,314	5,178
販売台数:台	Machines sales: units											
	SANKYO	0	E 244	10.000	047							
SANKYO	SAINKYO	0	-5,244	10,000	817	3,163	0	246	5,244	1	8,771	21
SANKYO Bisty	Bisty	314	-5,244 -973	10,000	0	3,163 0	0 250	246 12,959	5,244 1,287	1 845	8,771 7,543	
			,	, i							,	21 5,157

 1 3/ 2021				otai
Q1				 314
Q2	シャア専用パチスロ 逆襲の赤い彗星G	Pachislot for CHAR AZNABLE -RED COMET's Count Bisty	(Jul-20)	

# 売上総利益率/営業利益率



### GP Margin/OP Margin

			FY 3/2021		Forecast	FY 3/2019				FY 3/2020			
連	純	Consolidated	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
i	売上総利益率	GP Margin	51.0%	-2.5pt	48.3%	56.2%	59.6%	56.7%	54.3%	53.5%	52.6%	55.3%	50.5%
	営業利益率	OP Margin	20.9%	+26.1pt	10.9%	9.5%	12.3%	30.1%	31.1%	(5.3%)	16.6%	26.5%	12.0%

### 販売費及び一般管理費 SG & A Expenses

連結:百万円	Consolidated: million yen	Q1	YoY	Full Year	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
販売手数料	Sales Commission	292	-17	2,579	261	450	467	1,646	309	773	1,952	475
広告宣伝費	Advertising Expenses	122	-252	1,233	152	420	311	297	374	925	397	246
研究開発費	R&D Expenses	2,859	-696	13,380	3,807	3,627	3,696	3,501	3,555	3,397	3,580	3,315
給与手当	Salaries & Wages	640	+8	3,114	653	644	1,145	683	632	642	1,105	638
その他	Others	1,486	-311	7,194	1,911	2,067	1,187	1,575	1,797	2,240	1,102	1,739
連結:百万円	Consolidated: million yen											
設備投資額	Capital Expenditure	250	-402	3,407	833	345	649	658	652	1,089	647	443
減価償却費	Depreciation & Amortizati	465	-199	2,729	557	662	802	1,036	664	829	929	1,054
連結	Consolidated											
従業員数	No. of Employees	987	-3	990	1,009	1,001	996	982	990	979	950	957
開発人員数	No. of R&D Staff	302	+5	307	308	302	300	294	297	293	293	289
間接販売比率	(累計) Indirect Sales Ratio											
SANKYO+JB	Pachinko	27.4%	+1.3pt	26.6%	29.4%	29.4%	29.2%	28.6%	26.1%	27.1%	26.4%	26.5%
SANKYO Pac	hislot	-	-	35.3%	29.7%	37.6%	37.6%	38.0%	35.3%	35.3%	35.1%	35.1%



### **Return on Equity**

	million yen	3/2013	3/2014	3/2015	3/2016	3/2017	3/2018	3/2019	3/2020
売上高	Net Sales	104,150	158,453	146,579	137,130	81,455	86,220	88,558	78,416
営業利益	Operating Income	7,023	28,023	13,233	18,826	5,059	10,181	21,286	12,551
経常利益	Recurring Income	9,488	30,144	14,870	19,965	3,832	11,319	22,300	13,476
当期純利益	Net Income	5,853	22,400	8,728	10,485	1,777	5,550	13,384	13,045
総資産	Total Assets	464,259	451,149	434,648	414,183	390,585	396,291	399,585	325,232
純資産	Total Net Assets	402,918	413,096	371,670	348,941	340,287	337,242	337,377	269,521
年間配当金(円)	DPS (Yen)	150.00	150.00	150.00	150.00	150.00	150.00	150.00	150.00
ROE	Return on Equity	1.4%	5.5%	2.2%	2.9%	0.5%	1.6%	4.0%	4.3%
ROE 5期平均	Average ROE of five consecutive fiscal years	6.2%	5.8%	4.5%	3.4%	2.5%	2.6%	2.3%	2.7%
当期純利益率	Net Income Ratio	5.6%	14.1%	6.0%	7.6%	2.2%	6.4%	15.1%	16.6%
総資産回転率	Total Asset Turnover	0.22	0.35	0.33	0.32	0.20	0.22	0.22	0.22
財務レバレッジ	Financial Leverage	1.17	1.12	1.13	1.18	1.17	1.16	1.18	1.19

## パチンコ/パチスロ市場

### Pachinko/Pachislot Machine Market







#### Others

### 販売タイトル数推移(全メーカー)

Number of Titles Sold (All Manufacturers)

### パチンコ機 Pachinko Machines



### パチスロ機 Pachislot Machines



### 型式試験適合状況

**Compliance with Format Inspection** 

### パチンコ機 Pachinko Machines

		2015	2016	2017	2018	2019	2020J-J
受付	Applicant	731	864	875	711	945	396
適合	Pass	519	396	361	336	430	117
不適合	Fail	172	458	463	333	560	244
SANKYO	+JB	38	39	34	30	28	14
Bisty		8	8	6	9	19	3
SANKYO	Group Total	46	47	40	39	47	17
					、じゃん球 Arrange Ball,-		

### パチスロ機 Pachislot Machines

		2015	2016	2017	2018	2019	2020J-J
受付	Applicant	650	736	913	596	982	407
適合	Pass	250	300	326	203	191	92
不適合	Fail	328	444	494	444	721	282
SANKYO		21	7	15	6	9	0
Bisty		11	8	3	3	3	7
SANKYO	Group Total	32	15	18	9	12	7
				パロット including			

Source: Security Electronics and Communications Technology Association, Yano Research Institute, Pachinko Gyokai Johokan Members





#### **Contact Us**

## 経営企画部 IR室





### 【見通しに関する注意事項】

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The Company assumes that the 'factors of potential risk and uncertainty' may include the economic climate, especially concerning the pachinko and pachislot markets which constitute the Company's main business field, competition in the market and competitiveness of the Company's products, and also include other unpredictable factors.