

01.連結業績

(百万円)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679	200,436	
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	
売上原価	55,894	109,792	164,896	226,234	60,512	117,654	177,302	239,346	61,629	120,121	173,903	
	149.0%	136.0%	131.3%	130.9%	108.3%	107.2%	107.5%	105.8%	101.8%	102.1%	98.1%	
売上総利益	16,652	32,752	51,133	72,283	18,549	36,469	55,312	78,092	19,156	25,557	26,532	
	129.1%	122.6%	120.9%	120.1%	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%	48.0%	
販売費及び一般管理費	11,639	23,479	36,044	49,743	13,056	26,499	40,692	55,770	14,038	26,787	38,358	
	134.8%	129.3%	126.1%	125.4%	112.2%	112.9%	112.9%	112.1%	107.5%	101.1%	94.3%	
営業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	Δ1,229	Δ11,825	
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	
経常利益	4,961	8,935	14,712	22,532	5,314	9,523	13,956	21,566	4,756	Δ2,020	Δ12,822	
	114.0%	104.7%	108.0%	111.1%	107.1%	106.6%	94.9%	95.7%	89.5%	-	-	
親会社株主に帰属する当期純利益	3,253	5,407	9,063	13,851	3,678	5,628	7,805	12,348	2,567	Δ2,589	Δ12,233	
	113.3%	96.5%	100.3%	103.1%	113.1%	104.1%	86.1%	89.1%	69.8%	-	-	
EBITDA*	12,381	24,109	37,931	53,176	13,601	26,334	39,457	55,767	15,377	18,991	18,265	
	124.9%	117.7%	115.9%	116.3%	109.9%	109.2%	104.0%	104.9%	113.1%	72.1%	46.3%	

*営業利益+減価償却費+のれんの償却額

02.収益性

(%)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上総利益率	23.0%	23.0%	23.7%	24.2%	23.5%	23.7%	23.8%	24.6%	23.7%	17.5%	13.2%	
	Δ2.6pt	Δ1.9pt	Δ1.5pt	Δ1.6pt	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	Δ6.1pt	Δ10.5pt	
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	Δ0.8%	Δ5.9%	
	Δ1.5pt	Δ1.5pt	Δ1.2pt	Δ1.3pt	+0.0pt	Δ0.0pt	Δ0.7pt	Δ0.5pt	Δ0.6pt	Δ7.3pt	Δ12.2pt	
経常利益率	6.8%	6.3%	6.8%	7.5%	6.7%	6.2%	6.0%	6.8%	5.9%	Δ1.4%	Δ6.4%	
	Δ1.8pt	Δ1.7pt	Δ1.3pt	Δ1.2pt	Δ0.1pt	Δ0.1pt	Δ0.8pt	Δ0.8pt	Δ0.8pt	Δ7.6pt	Δ12.4pt	
当期純利益率	4.5%	3.8%	4.2%	4.6%	4.7%	3.7%	3.4%	3.9%	3.2%	Δ1.8%	Δ6.1%	
	Δ1.2pt	Δ1.4pt	Δ1.2pt	Δ1.1pt	+0.2pt	Δ0.1pt	Δ0.8pt	Δ0.8pt	Δ1.5pt	Δ5.4pt	Δ9.5pt	
EBITDA比率	17.1%	16.9%	17.6%	17.8%	17.2%	17.1%	17.0%	17.6%	19.0%	13.0%	9.1%	
	Δ2.6pt	Δ2.2pt	Δ1.9pt	Δ1.8pt	+0.1pt	+0.2pt	Δ0.6pt	Δ0.2pt	+1.8pt	Δ4.0pt	Δ7.8pt	

03.キャッシュフロー計算書

(百万円)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
営業活動によるキャッシュフロー	11,870	26,082	33,351	53,476	9,780	24,208	28,314	45,695	12,518	22,594	20,187	
	169.2%	150.9%	129.7%	139.7%	82.4%	92.8%	84.9%	85.4%	128.0%	93.3%	71.3%	
投資活動によるキャッシュフロー	Δ7,235	Δ14,589	Δ25,037	Δ43,095	Δ9,290	Δ24,792	Δ39,838	Δ49,454	Δ6,131	Δ13,163	Δ17,719	
財務活動によるキャッシュフロー	Δ1,882	9,518	1,429	1,754	Δ8,888	1,385	365	Δ782	Δ6,160	Δ2,883	15,503	
現金及び現金同等物期末残高	20,554	38,646	27,319	29,785	21,110	30,430	18,192	24,664	25,248	31,152	42,667	
	107.9%	212.6%	187.7%	167.6%	102.7%	78.7%	66.6%	82.8%	119.6%	102.4%	234.5%	
フリーキャッシュフロー	4,634	11,492	8,314	10,380	490	Δ583	Δ11,523	Δ3,758	6,387	9,430	2,467	

※下段、前年同期比または前年同期末比率

04.設備投資

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	合計	8,261	16,871	28,274	46,564	9,714	26,547	42,805	54,270	9,844	21,571	27,495
	131.5%	104.7%	97.4%	121.0%	117.6%	157.3%	151.4%	116.5%	101.3%	81.3%	64.2%	
駐車場事業国内	1,873	6,587	8,333	10,333	1,869	4,648	8,163	11,042	2,419	4,982	5,777	
	91.8%	100.0%	90.7%	93.0%	99.8%	70.6%	98.0%	106.9%	129.4%	107.2%	70.8%	
モビリティ事業	4,854	7,482	16,174	27,332	6,837	12,289	22,992	30,779	3,630	7,135	9,936	
	131.1%	115.3%	101.1%	118.9%	140.8%	164.3%	142.2%	112.6%	53.1%	58.1%	43.2%	
駐車場事業海外	1,179	2,080	2,820	4,333	593	1,584	3,071	3,500	3,240	8,010	9,710	
	-	290.9%	221.4%	293.2%	50.3%	76.2%	108.9%	80.8%	546.3%	505.7%	316.2%	
その他	353	721	946	4,565	414	8,025	8,578	8,948	553	1,442	2,070	
	65.4%	31.0%	36.8%	157.4%	117.2%	1111.8%	906.8%	196.0%	133.6%	18.0%	24.1%	

[再掲] 設備投資-項目別・事業別

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	合計	8,261	16,871	28,274	46,564	9,714	26,547	42,805	54,270	9,844	21,571	27,495
	131.5%	104.7%	97.4%	121.0%	117.6%	157.3%	151.4%	116.5%	101.3%	81.3%	64.2%	
キャッシュベース	7,319	14,548	24,977	42,328	9,042	24,424	39,194	48,920	6,626	13,588	18,102	
	132.4%	108.3%	101.6%	126.0%	123.5%	167.9%	156.9%	115.6%	73.3%	55.6%	46.2%	
駐車場事業国内	1,095	4,498	5,386	6,565	1,223	2,628	4,651	5,962	1,391	2,702	3,153	
	85.1%	107.6%	101.8%	100.4%	111.6%	58.4%	86.4%	90.8%	113.7%	102.8%	67.8%	
モビリティ事業	4,854	7,482	16,174	27,332	6,837	12,289	22,992	30,779	3,630	7,135	9,936	
	131.1%	115.3%	101.1%	118.9%	140.8%	164.3%	142.2%	112.6%	53.1%	58.1%	43.2%	
駐車場事業海外	1,015	1,846	2,470	3,865	566	1,480	2,971	3,230	1,050	2,307	2,941	
	-	425.5%	341.4%	330.1%	55.8%	80.2%	120.3%	83.6%	185.4%	155.8%	99.0%	
その他	353	721	946	4,565	414	8,025	8,578	8,948	553	1,442	2,070	
	65.4%	31.0%	36.9%	157.4%	117.2%	1111.8%	906.8%	196.0%	133.6%	18.0%	24.1%	
ファイナンスリース	941	2,323	3,297	4,235	672	2,123	3,611	5,349	3,217	7,982	9,392	
	125.1%	86.4%	74.0%	86.9%	71.4%	91.4%	109.5%	126.3%	478.8%	375.9%	260.1%	
駐車場事業国内	777	2,089	2,947	3,767	645	2,020	3,511	5,079	1,027	2,280	2,623	
	103.2%	86.7%	75.6%	82.5%	83.0%	96.7%	119.1%	134.8%	159.2%	112.9%	74.7%	
モビリティ事業	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	
駐車場事業海外	164	234	349	467	26	103	99	270	2,190	5,702	6,768	
	-	83.3%	63.5%	152.5%	16.1%	44.1%	28.5%	57.7%	8298.4%	5523.3%	6788.4%	
その他	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	

05.減価償却

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	合計	6,562	13,222	20,430	27,322	7,320	14,796	22,541	30,407	9,553	18,807	27,996
	116.9%	113.4%	110.5%	111.9%	111.5%	111.9%	110.3%	111.3%	130.5%	127.1%	124.2%	
駐車場事業国内	2,457	4,945	7,489	9,732	2,561	5,099	7,765	10,491	2,698	5,205	7,826	
	109.1%	101.2%	100.0%	100.7%	104.2%	103.1%	103.7%	107.8%	105.4%	102.1%	100.8%	
モビリティ事業	3,236	6,524	10,261	14,148	3,728	7,566	11,684	15,662	3,799	7,520	11,095	
	103.6%	108.0%	106.1%	110.5%	115.2%	116.0%	113.9%	110.7%	101.9%	99.4%	95.0%	
駐車場事業海外	686	1,382	2,118	2,673	827	1,706	2,328	3,123	2,717	5,470	8,150	
	880.5%	338.2%	257.5%	214.5%	120.6%	123.4%	109.9%	116.8%	328.3%	320.6%	350.1%	
その他	181	368	560	767	202	423	762	1,130	338	611	923	
	116.1%	113.4%	110.8%	109.4%	111.3%	114.8%	135.9%	147.3%	167.5%	144.3%	121.1%	

06.指標

		`18/10				`19/10				`20/10			
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
		一株当たり当期純利益(EPS)	(円)	22.17	36.80	60.63	91.88	23.79	36.38	50.44	79.79	16.63	△16.77
		113.1%	96.2%	98.4%	100.2%	107.3%	98.9%	83.2%	86.8%	69.9%	-	-	
一株当たり純資産(BPS)	(円)	494.41	598.83	581.03	610.01	548.44	569.08	568.56	585.37	529.75	476.40	416.08	
		108.7%	127.5%	117.0%	114.6%	110.9%	95.0%	97.9%	96.0%	96.6%	83.7%	73.2%	
株主資本当期純利益率(ROE)	(%)	4.3%	6.3%	10.6%	15.8%	4.0%	6.0%	8.2%	12.7%	2.8%	△2.9%	△14.5%	
		+0.3pt	△1.5pt	△1.5pt	△1.7pt	△0.4pt	△0.3pt	△2.4pt	△3.1pt	△1.2pt	△8.9pt	△22.7pt	
総資産当期純利益率(ROA)	(%)	1.3%	2.0%	3.4%	5.1%	1.3%	1.9%	2.7%	4.3%	0.8%	△0.8%	△3.9%	
		△0.5pt	△1.3pt	△1.4pt	△1.4pt	+0.1pt	△0.1pt	△0.7pt	△0.8pt	△0.5pt	△2.8pt	△6.7pt	
株主資本比率	(%)	27.6%	33.7%	33.1%	34.1%	33.3%	31.1%	32.3%	33.3%	26.3%	25.5%	21.8%	
		△10.6pt	△4.8pt	△0.1pt	+3.8pt	+5.7pt	△2.5pt	△0.8pt	△0.8pt	△6.9pt	△5.6pt	△10.5pt	
デッド・エクイティ・レシオ*	(倍)	1.8	1.3	1.3	1.3	1.4	1.5	1.5	1.4	2.1	2.3	2.9	
		+0.7	+0.3	△0.1	△0.3	△0.4	+0.2	+0.1	+0.1	+0.7	+0.8	+1.5	
配当金	(円)	-	-	-	70.0	-	-	-	70.0	-	-	-	
		-	-	-	100.0%	-	-	-	100.0%	-	-	-	
配当性向	(%)	-	-	-	76.2%	-	-	-	87.7%	-	-	-	
		-	-	-	△0.2pt	-	-	-	+11.5pt	-	-	-	

*有利子負債/株主資本

07.セグメントデータ

07-1.セグメント別業績

(百万円)

	'18/10				'19/10				'20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679	200,436	
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	
駐車場事業国内	38,228	76,561	116,155	156,798	40,343	80,680	122,787	165,734	43,409	78,899	112,653	
	106.4%	106.0%	105.8%	105.7%	105.5%	105.4%	105.7%	105.7%	107.6%	97.8%	91.7%	
モビリティ事業	17,569	34,072	52,056	73,747	21,432	40,583	60,692	86,174	21,005	36,755	52,355	
	127.0%	124.6%	123.2%	120.8%	122.0%	119.1%	116.6%	116.9%	98.0%	90.6%	86.3%	
タイムズカー	16,243	31,460	48,235	68,689	20,237	38,247	57,153	81,281	19,779	34,486	49,077	
	131.2%	128.2%	126.1%	123.4%	124.6%	121.6%	118.5%	118.3%	97.7%	90.2%	85.9%	
その他	1,326	2,611	3,821	5,057	1,195	2,335	3,539	4,892	1,226	2,269	3,278	
	91.3%	92.7%	95.4%	94.0%	90.1%	89.4%	92.6%	96.7%	102.6%	97.2%	92.6%	
駐車場事業海外	16,788	32,053	48,036	68,290	17,404	33,085	49,474	65,976	16,466	30,193	35,669	
	2700.7%	408.6%	304.3%	288.5%	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%	72.1%	
台湾	745	1,508	2,262	3,046	807	1,646	2,506	3,359	939	1,869	2,820	
	120.0%	119.1%	118.4%	120.7%	108.3%	109.2%	110.8%	110.3%	116.4%	113.5%	112.5%	
Secure Parking	7,544	14,643	21,871	29,123	7,155	13,790	20,377	26,701	6,431	12,312	15,674	
	-	222.6%	157.7%	137.7%	94.8%	94.2%	93.2%	91.7%	89.9%	89.3%	76.9%	
National Car Parks	8,498	15,901	23,902	36,119	9,441	17,647	26,590	35,915	9,095	16,011	17,174	
	-	-	-	-	111.1%	111.0%	111.2%	99.4%	96.3%	90.7%	64.6%	
事業開発	18	80	137	208	41	94	163	263	120	247	372	
	689.1%	779.4%	401.0%	253.0%	228.1%	117.8%	118.4%	126.3%	291.7%	262.4%	228.3%	
調整額	△57	△222	△355	△526	△159	△318	△503	△709	△217	△417	△615	
	-	-	-	302.5%	277.9%	143.5%	141.4%	134.6%	136.2%	130.8%	122.3%	
売上総利益	16,652	32,752	51,133	72,283	18,549	36,469	55,312	78,092	19,156	25,557	26,532	
	129.1%	122.6%	120.9%	120.1%	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%	48.0%	
駐車場事業国内	9,301	18,296	28,188	38,811	9,998	19,554	30,124	40,699	10,211	12,836	16,284	
	105.0%	104.0%	104.7%	105.5%	107.5%	106.9%	106.9%	104.9%	102.1%	65.6%	54.1%	
モビリティ事業	4,558	10,191	16,623	25,133	6,274	13,021	19,974	30,221	7,111	11,055	13,539	
	116.9%	126.0%	127.8%	127.2%	137.6%	127.8%	120.2%	120.2%	113.3%	84.9%	67.8%	
タイムズカー	4,482	9,954	16,265	24,680	6,162	12,743	19,489	29,566	6,940	10,688	12,957	
	117.1%	126.5%	128.4%	128.1%	137.5%	128.0%	119.8%	119.8%	112.6%	83.9%	66.5%	
その他	76	236	358	452	111	277	484	654	170	367	581	
	109.4%	107.6%	106.3%	90.2%	146.5%	117.4%	135.3%	144.7%	152.6%	132.4%	120.1%	
駐車場事業海外	2,840	4,434	6,591	8,752	2,404	4,186	5,730	7,999	2,313	2,564	△2,169	
	1883.5%	419.6%	275.7%	239.1%	84.7%	94.4%	86.9%	91.4%	96.2%	61.3%	-	
台湾	170	325	473	636	168	334	528	694	215	372	552	
	112.8%	116.5%	108.7%	115.2%	98.8%	102.7%	111.5%	109.1%	128.5%	111.1%	104.5%	
Secure Parking	1,187	2,165	3,207	4,360	1,104	1,936	2,671	3,331	1,114	1,699	1,263	
	-	278.7%	-	140.3%	93.0%	89.5%	83.3%	76.4%	100.9%	87.7%	47.3%	
National Car Parks	1,482	1,943	2,909	3,755	1,132	1,915	2,530	3,973	983	493	△3,984	
	-	-	-	-	76.4%	98.5%	87.0%	105.8%	86.8%	25.8%	-	
事業開発	△28	△86	△138	△203	△64	△161	△306	△530	△390	△734	△881	
	545.3%	553.7%	634.9%	830.5%	226.8%	186.3%	221.4%	260.7%	601.3%	453.2%	287.2%	
調整額(本社コスト等)	△18	△81	△131	△210	△62	△130	△210	△297	△89	△164	△240	
	-	-	-	1074.3%	340.6%	160.1%	159.2%	140.9%	143.2%	125.9%	114.5%	
営業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	△1,229	△11,825	
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	
駐車場事業国内	6,550	12,852	19,962	27,552	7,146	13,759	21,030	28,192	6,911	6,624	7,334	
	104.9%	107.1%	107.3%	107.1%	109.1%	107.1%	105.4%	102.3%	96.7%	48.1%	34.9%	
モビリティ事業	503	1,805	3,449	6,863	1,390	3,049	4,567	9,112	2,025	1,565	283	
	98.7%	163.4%	153.6%	133.7%	276.1%	168.8%	132.4%	132.8%	145.6%	51.3%	6.2%	
タイムズカー	522	1,701	3,241	6,599	1,364	2,938	4,338	8,813	1,915	1,343	△90	
	100.1%	161.8%	148.6%	131.8%	261.2%	172.8%	133.8%	133.5%	140.4%	45.7%	-	
その他	△18	104	207	263	26	110	229	299	110	222	373	
	163.9%	193.1%	318.7%	208.1%	-	105.2%	110.3%	113.8%	412.3%	201.3%	163.2%	
駐車場事業海外(のれん等償却後)	492	△156	△418	△879	△103	△679	△1,198	△992	132	△1,810	△8,570	
	1047.5%	-	-	-	-	434.9%	286.7%	112.8%	-	266.4%	715.0%	
台湾	56	102	137	186	54	105	189	238	92	112	157	
	102.6%	105.4%	94.5%	122.2%	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%	82.9%	
Secure Parking	83	45	△65	△79	37	△157	△210	△383	194	△50	△1,253	
	-	-	3.3%	260.6%	45.4%	-	323.1%	484.1%	511.2%	32.2%	594.6%	
National Car Parks	352	△304	△490	△987	△196	△627	△1,177	△847	△154	△1,872	△7,475	
	-	-	-	14876.2%	-	206.3%	240.3%	85.8%	78.9%	298.2%	634.8%	
事業開発	△242	△568	△882	△1,201	△305	△648	△1,113	△1,658	△724	△1,445	△1,765	
	42.6%	78.3%	93.6%	63.0%	125.8%	113.9%	126.1%	138.1%	237.2%	222.9%	158.6%	
調整額(本社コスト等)	△2,291	△4,659	△7,022	△9,795	△2,634	△5,510	△8,666	△12,331	△3,225	△6,163	△9,107	
	116.5%	120.3%	111.2%	114.4%	115.0%	118.3%	123.4%	125.9%	122.5%	111.9%	105.1%	

[再掲] タイムズカー内訳

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上	9,840	18,421	27,602	39,169	12,219	21,904	31,945	46,392	10,717	17,639	24,053	
	134.6%	129.1%	126.0%	120.3%	124.2%	118.9%	115.7%	118.4%	87.7%	80.5%	75.3%	
売上総利益	2,766	6,498	10,472	15,743	3,676	7,746	11,733	18,401	3,905	5,720	6,208	
	110.8%	118.9%	122.6%	120.5%	132.9%	119.2%	112.0%	116.9%	106.2%	73.9%	52.9%	
営業利益	△381	4	279	1,522	△181	△164	△512	1,757	68	△1,238	△3,847	
	256.8%	4.4%	132.7%	100.4%	47.7%	-	-	115.4%	-	751.0%	751.4%	
カーシェア 売上	6,402	13,039	20,632	29,519	8,017	16,343	25,207	34,889	9,061	16,846	25,024	
	126.2%	127.1%	126.2%	127.7%	125.2%	125.3%	122.2%	118.2%	113.0%	103.1%	99.3%	
売上総利益	1,715	3,456	5,793	8,936	2,485	4,997	7,756	11,165	3,035	4,967	6,748	
	128.8%	143.9%	140.2%	144.3%	144.9%	144.6%	133.9%	124.9%	122.1%	99.4%	87.0%	
営業利益	903	1,696	2,962	5,077	1,545	3,103	4,850	7,056	1,846	2,581	3,757	
	134.8%	179.6%	150.3%	145.4%	171.1%	183.0%	163.7%	139.0%	119.5%	83.2%	77.5%	

[再掲] 駐車場事業海外 事業利益(のれん等償却前利益)・のれん等償却額

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
駐車場事業海外 事業利益	1,260	1,376	1,868	2,764	646	810	1,020	1,982	836	△398	△6,359	
	267.1%	557.9%	-	360.5%	51.3%	58.9%	54.6%	71.7%	129.4%	-	-	
台湾	56	102	137	186	54	105	189	238	92	112	157	
	102.6%	105.4%	94.5%	122.2%	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%	82.9%	
Secure Parking	305	486	589	790	249	260	411	440	390	340	△673	
	-	325.7%	-	127.3%	81.5%	53.7%	69.7%	55.8%	156.8%	130.3%	-	
National Car Parks	897	787	1,141	1,787	342	444	419	1,303	352	△851	△5,843	
	-	-	-	-	38.2%	56.4%	36.8%	72.9%	103.0%	-	-	
のれん等償却額	767	1,533	2,286	3,028	750	1,490	2,218	2,959	704	1,411	2,092	
	-	807.5%	585.0%	465.0%	97.7%	97.2%	97.0%	97.7%	93.9%	94.7%	94.3%	
Secure Parking	221	440	655	869	211	418	621	824	196	390	579	
	-	232.2%	167.7%	133.5%	95.2%	94.9%	94.9%	94.8%	93.1%	93.4%	93.2%	
National Car Parks	545	1,092	1,631	2,159	538	1,072	1,597	2,135	507	1,021	1,512	
	-	-	-	-	98.8%	98.2%	97.9%	98.9%	94.2%	95.2%	94.7%	

[参考] 決算短信ベースのセグメント情報 ※2020年ベースで2019年を選及

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679	200,436	
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	
駐車場事業国内	38,246	76,641	116,293	157,006	41,372	82,766	125,983	170,109	44,642	81,383	116,388	
	106.3%	106.0%	105.8%	105.8%	108.2%	108.0%	108.3%	108.3%	107.9%	98.3%	92.4%	
モビリティ事業	17,569	33,991	51,912	73,505	21,358	40,434	60,463	85,847	20,907	36,578	52,114	
	126.9%	124.2%	122.7%	120.4%	121.6%	119.0%	116.5%	116.8%	97.9%	90.5%	86.2%	
駐車場事業海外	16,788	32,053	48,036	68,290	17,404	33,085	49,474	65,976	16,466	30,193	35,669	
	2700.7%	408.6%	304.3%	288.5%	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%	72.1%	
調整額(本社コスト等)	△57	△140	△212	△285	△1,072	△2,162	△3,306	△4,494	△1,230	△2,475	△3,735	
	134.0%	180.0%	177.1%	163.7%	1868.9%	1534.7%	1557.7%	1576.1%	114.7%	114.5%	113.0%	
営業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	△1,229	△11,825	
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	
駐車場事業国内	6,415	12,548	19,482	26,906	7,979	15,402	23,460	31,412	7,549	7,968	9,599	
	102.8%	104.7%	106.2%	106.1%	124.4%	122.8%	120.4%	116.7%	94.6%	51.7%	40.9%	
モビリティ事業	516	1,802	3,445	6,858	402	1,056	1,533	5,001	913	△670	△3,078	
	95.7%	154.3%	154.2%	134.1%	78.0%	58.6%	44.5%	72.9%	226.8%	-	-	
駐車場事業海外	492	△156	△418	△879	△103	△679	△1,198	△992	132	△1,810	△8,570	
	1047.5%	-	-	-	-	434.9%	286.7%	112.8%	-	266.4%	715.0%	
調整額(本社コスト等)	△2,410	△4,920	△7,421	△10,345	△2,785	△5,809	△9,175	△13,098	△3,476	△6,716	△9,775	
	93.9%	106.0%	106.4%	102.6%	115.5%	118.1%	123.6%	126.6%	124.8%	115.6%	106.5%	
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	△0.8%	△5.9%	
	△1.5pt	△1.5pt	△1.2pt	△1.3pt	+0.0pt	△0.0pt	△0.7pt	△0.5pt	△0.6pt	△7.3pt	△12.2pt	
駐車場事業国内	16.8%	16.4%	16.8%	17.1%	19.3%	18.6%	18.6%	18.5%	16.9%	9.8%	8.2%	
	△0.6pt	△0.2pt	+0.1pt	+0.0pt	+2.5pt	+2.2pt	+1.9pt	+1.3pt	△2.4pt	△8.8pt	△10.4pt	
モビリティ事業	2.9%	5.3%	6.6%	9.3%	1.9%	2.6%	2.5%	5.8%	4.4pt	△1.8%	△5.9%	
	△1.0pt	+1.0pt	+1.4pt	+1.0pt	△1.1pt	△2.7pt	△4.1pt	△3.5pt	+2.5pt	△4.4pt	△8.4pt	
駐車場事業海外	2.9%	△0.5%	△0.9%	△1.3%	△0.6%	△2.1%	△2.4%	△1.5%	0.8%	△6.0%	△24.0%	
	△4.6pt	△1.2pt	△1.6pt	△1.8pt	△3.5pt	△1.6pt	△1.6pt	△0.2pt	+1.4pt	△3.9pt	△21.6pt	

セグメント間取引におけるカーシェアの駐車場費用

	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
駐車場費用	-	-	-	-	987	1,992	3,032	4,111	1,111	2,235	3,362	
	-	-	-	-	-	-	-	-	112.6%	112.2%	110.9%	

07-2.セグメント別収益性

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	(%)											
売上総利益率	23.0%	23.0%	23.7%	24.2%	23.5%	23.7%	23.8%	24.6%	23.7%	17.5%	13.2%	
	△2.6pt	△1.9pt	△1.5pt	△1.6pt	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	△6.1pt	△10.5pt	
駐車場事業国内	24.3%	23.9%	24.3%	24.8%	24.8%	24.2%	24.5%	24.6%	23.5%	16.3%	14.5%	
	△0.3pt	△0.4pt	△0.3pt	△0.1pt	+0.5pt	+0.3pt	+0.3pt	△0.2pt	△1.3pt	△8.0pt	△10.1pt	
モビリティ事業	25.9%	29.9%	31.9%	34.1%	29.3%	32.1%	32.9%	35.1%	33.9%	30.1%	25.9%	
	△2.2pt	+0.3pt	+1.2pt	+1.7pt	+3.3pt	+2.2pt	+1.0pt	+1.0pt	+4.6pt	△2.0pt	△7.1pt	
タイムズカー	27.6%	31.6%	33.7%	35.9%	30.5%	33.3%	34.1%	36.4%	35.1%	31.0%	26.4%	
	△3.3pt	△0.4pt	+0.6pt	+1.3pt	+2.9pt	+1.7pt	+0.4pt	+0.4pt	+4.6pt	△2.3pt	△7.7pt	
その他	5.8%	9.0%	9.4%	8.9%	9.4%	11.9%	13.7%	13.4%	13.9%	16.2%	17.8%	
	+1.0pt	+1.3pt	+1.0pt	△0.4pt	+3.6pt	+2.8pt	+4.3pt	+4.4pt	+4.6pt	+4.3pt	+4.1pt	
駐車場事業海外	16.9%	13.8%	13.7%	12.8%	13.8%	12.7%	11.6%	12.1%	14.0%	8.5%	△6.1%	
	△7.3pt	+0.4pt	△1.4pt	△2.3pt	△3.1pt	△1.2pt	△2.1pt	△0.7pt	+0.2pt	△4.2pt	△17.7pt	
台湾	22.8%	21.6%	21.0%	20.9%	20.8%	20.3%	21.1%	20.7%	23.0%	19.9%	19.6%	
	△1.5pt	△0.5pt	△1.9pt	△1.0pt	△2.0pt	△1.3pt	+0.1pt	△0.2pt	+2.2pt	△0.4pt	△1.5pt	
Secure Parking	15.7%	14.8%	14.7%	15.0%	15.4%	14.0%	13.1%	12.5%	17.3%	13.8%	8.1%	
	+15.7pt	+3.0pt	+14.7pt	+0.3pt	△0.3pt	△0.7pt	△1.6pt	△2.5pt	+1.9pt	△0.2pt	△5.0pt	
National Car Parks	17.4%	12.2%	12.2%	10.4%	12.0%	10.9%	9.5%	11.1%	10.8%	3.1%	△23.2%	
	+17.4pt	+12.2pt	+12.2pt	+10.4pt	△5.4pt	△1.4pt	△2.7pt	+0.7pt	△1.2pt	△7.8pt	△32.7pt	
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	△0.8%	△5.9%	
	△1.5pt	△1.5pt	△1.2pt	△1.3pt	+0.0pt	△0.0pt	△0.7pt	△0.5pt	△0.6pt	△7.3pt	△12.2pt	
駐車場事業国内	17.1%	16.8%	17.2%	17.6%	17.7%	17.1%	17.1%	17.0%	15.9%	8.4%	6.5%	
	△0.2pt	+0.2pt	+0.2pt	+0.2pt	+0.6pt	+0.3pt	△0.1pt	△0.6pt	△1.8pt	△8.7pt	△10.6pt	
モビリティ事業	2.9%	5.3%	6.6%	9.3%	6.5%	7.5%	7.5%	10.6%	9.6%	4.3%	0.5%	
	△0.8pt	+1.3pt	+1.3pt	+0.9pt	+3.6pt	+2.2pt	+0.9pt	+1.3pt	+3.2pt	△3.3pt	△7.0pt	
タイムズカー	3.2%	5.4%	6.7%	9.6%	6.7%	7.7%	7.6%	10.8%	9.7%	3.9%	△0.2%	
	△1.0pt	+1.1pt	+1.0pt	+0.6pt	+3.5pt	+2.3pt	+0.9pt	+1.2pt	+2.9pt	△3.8pt	△7.8pt	
その他	△1.4%	4.0%	5.4%	5.2%	2.2%	4.7%	6.5%	6.1%	9.0%	9.8%	11.4%	
	△0.6pt	+2.1pt	+3.8pt	+2.9pt	+3.6pt	+0.7pt	+1.0pt	+0.9pt	+6.7pt	+5.1pt	+4.9pt	
駐車場事業海外(のれん等償却前)	7.5%	4.3%	3.9%	3.1%	3.7%	2.5%	2.1%	3.0%	5.1%	△1.3%	△18.2%	
	△0.1pt	+1.1pt	+13.0pt	△0.1pt	△3.8pt	△1.8pt	△1.8pt	△0.2pt	+1.4pt	△3.8pt	△20.2pt	
台湾	7.6%	6.8%	6.1%	6.1%	6.8%	6.4%	7.6%	7.1%	9.9%	6.0%	5.6%	
	△1.3pt	△0.9pt	△1.5pt	+0.1pt	△0.9pt	△0.4pt	+1.5pt	+1.0pt	+3.1pt	△0.4pt	△2.0pt	
Secure Parking	4.1%	3.3%	2.7%	2.7%	3.5%	1.9%	2.0%	1.7%	6.1%	2.8%	△4.3%	
	+4.1pt	+1.1pt	+2.7pt	△0.2pt	△0.6pt	△1.4pt	△0.7pt	△1.1pt	+2.6pt	+0.9pt	△6.3pt	
National Car Parks	10.6%	5.0%	4.8%	3.2%	3.6%	2.5%	1.6%	3.6%	3.9%	△5.3%	△34.7%	
	+10.6pt	+5.0pt	+4.8pt	+3.2pt	△6.9pt	△2.4pt	△3.2pt	+0.3pt	+0.3pt	△7.8pt	△36.3pt	

[再掲] タイムズカー内訳

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	(%)											
レンタカー 売上総利益率	28.1%	35.3%	37.9%	40.2%	30.1%	35.4%	36.7%	39.7%	36.4%	32.4%	25.8%	
	△6.0pt	△3.0pt	△1.0pt	+0.1pt	+2.0pt	+0.1pt	△1.2pt	△0.5pt	+6.4pt	△2.9pt	△10.9pt	
営業利益率	△3.9%	0.0%	1.0%	3.9%	△1.5%	△0.8%	△1.6%	3.8%	0.6%	△7.0%	△16.0%	
	△1.8pt	△0.7pt	+0.1pt	△0.8pt	+2.4pt	△0.8pt	△2.6pt	△0.1pt	+2.1pt	△6.3pt	△14.4pt	
カーシェア 売上総利益率	26.8%	26.5%	28.1%	30.3%	31.0%	30.6%	30.8%	32.0%	33.5%	29.5%	27.0%	
	+0.5pt	+3.1pt	+2.8pt	+3.5pt	+4.2pt	+4.1pt	+2.7pt	+1.7pt	+2.5pt	△1.1pt	△3.8pt	
営業利益率	14.1%	13.0%	14.4%	17.2%	19.3%	19.0%	19.2%	20.2%	20.4%	15.3%	15.0%	
	+0.9pt	+3.8pt	+2.3pt	+2.1pt	+5.2pt	+6.0pt	+4.9pt	+3.0pt	+1.1pt	△3.7pt	△4.2pt	

[参考]決算短信セグメント情報とIR事業利益の組替詳細

(百万円)

	1Q					2Q累計				
	① 決算短信 セグメント情報	② カーシェア 駐車場費用	③ 事業開発	④ のれん等 償却額	①+②+③+④ IR 事業利益	① 決算短信 セグメント情報	② カーシェア 駐車場費用	③ 事業開発	④ のれん等 償却額	①+②+③+④ IR 事業利益
営業利益	5,118	-	-	-	5,118	△1,229	-	-	-	△1,229
駐車場事業国内	7,549	△1,111	+474	-	6,911	7,968	△2,235	+891	-	6,624
モビリティ事業	913	+1,111	-	-	2,025	△670	+2,235	-	-	1,565
駐車場事業海外	132	-	-	+704	836	△1,810	-	-	+1,411	△398
小計	8,594	-	+474	+704	9,773	5,487	-	+891	+1,411	7,790
事業開発	-	-	△724	-	△724	-	-	△1,445	-	△1,445
のれん等償却額	-	-	-	△704	△704	-	-	-	△1,411	△1,411
調整額	△3,476	-	+250	-	△3,225	△6,716	-	+553	-	△6,163
営業外損益	△361	-	-	-	△361	△791	-	-	-	△791
経常利益	4,756	-	-	-	4,756	△2,020	-	-	-	△2,020

	3Q累計					通期				
	① 決算短信 セグメント情報	② カーシェア 駐車場費用	③ 事業開発	④ のれん等 償却額	①+②+③+④ IR 事業利益	① 決算短信 セグメント情報	② カーシェア 駐車場費用	③ 事業開発	④ のれん等 償却額	①+②+③+④ IR 事業利益
営業利益	△11,825	-	-	-	△11,825					
駐車場事業国内	9,599	△3,362	+1,096	-	7,334					
モビリティ事業	△3,078	+3,362	-	-	283					
駐車場事業海外	△8,570	-	-	+2,211	△6,359					
小計	△2,049	-	+1,096	+2,211	1,258					
事業開発	-	-	△1,765	-	△1,765					
のれん等償却額	-	-	-	△2,211	△2,211					
調整額	△9,775	-	+668	-	△9,107					
営業外損益	△996	-	-	-	△996					
経常利益	△12,822	-	-	-	△12,822					

08. 駐車場事業データ

08-1. 駐車場件数

(件)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
件数合計	20,827	21,021	21,126	21,438	21,629	22,061	22,435	22,968	23,327	23,592	23,570	
	110.5%	108.8%	107.6%	104.8%	103.9%	104.9%	106.2%	107.1%	107.9%	106.9%	105.1%	
国内駐車場	18,550	18,684	18,761	18,981	19,135	19,549	19,840	20,337	20,613	20,807	20,757	
	106.8%	105.1%	104.1%	104.0%	103.2%	104.6%	105.8%	107.1%	107.7%	106.4%	104.6%	
直営駐車場	17,250	17,403	17,489	17,711	17,862	18,252	18,547	19,019	19,289	19,553	19,487	
	107.3%	105.5%	104.4%	104.4%	103.5%	104.9%	106.0%	107.4%	108.0%	107.1%	105.1%	
タイムズパーキング	17,129	17,297	17,377	17,597	17,747	18,145	18,437	18,908	19,177	19,442	19,361	
	107.1%	105.4%	104.4%	104.5%	103.6%	104.9%	106.1%	107.5%	108.1%	107.1%	105.0%	
月極駐車場	1,768	1,790	1,807	1,837	1,880	1,944	1,979	2,052	2,097	2,125	2,159	
	111.3%	108.2%	106.7%	105.8%	106.3%	108.6%	109.5%	111.7%	111.5%	109.3%	109.1%	
タイムズパーキング併設	1,647	1,684	1,695	1,723	1,765	1,837	1,869	1,941	1,985	2,014	2,033	
	109.9%	107.7%	106.9%	106.8%	107.2%	109.1%	110.3%	112.7%	112.5%	109.6%	108.8%	
管理受託駐車場	1,300	1,281	1,272	1,270	1,273	1,297	1,293	1,318	1,324	1,254	1,270	
	101.1%	99.8%	99.5%	98.7%	97.9%	101.2%	101.7%	103.8%	104.0%	96.7%	98.2%	
時間貸駐車場	953	938	931	921	913	909	901	907	906	841	849	
	97.0%	96.1%	96.5%	95.7%	95.8%	96.9%	96.8%	98.5%	99.2%	92.5%	94.2%	
月極駐車場	387	387	385	394	406	435	439	458	465	460	469	
	114.2%	112.2%	109.1%	107.4%	104.9%	112.4%	114.0%	116.2%	114.5%	105.7%	106.8%	
時間貸駐車場併設	40	44	44	45	46	47	47	47	47	47	48	
	114.3%	115.8%	110.0%	107.1%	115.0%	106.8%	106.8%	104.4%	102.2%	100.0%	102.1%	
海外駐車場	2,277	2,337	2,365	2,457	2,494	2,512	2,595	2,631	2,714	2,785	2,813	
	153.1%	152.3%	146.6%	111.4%	109.5%	107.5%	109.7%	107.1%	108.8%	110.9%	108.4%	
台湾	376	403	414	433	446	458	473	494	517	546	562	
	116.8%	123.2%	120.0%	119.0%	118.6%	113.6%	114.3%	114.1%	115.9%	119.2%	118.8%	
Secure Parking	1,097	1,109	1,102	1,097	1,101	1,082	1,085	1,080	1,095	1,095	1,083	
	112.9%	113.4%	108.1%	103.6%	100.4%	97.6%	98.5%	98.5%	99.5%	101.2%	99.8%	
National Car Parks	516	512	510	568	571	568	593	579	579	582	583	
	-	-	-	111.2%	110.7%	110.9%	116.3%	101.9%	101.4%	102.5%	98.3%	
韓国	288	313	339	359	376	404	444	478	523	562	585	
	149.2%	136.7%	136.1%	132.0%	130.6%	129.1%	131.0%	133.1%	139.1%	139.1%	131.8%	

08-2. 駐車場台数

(台)

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
台数合計	1,268,504	1,280,983	1,293,120	1,371,859	1,379,297	1,386,265	1,406,102	1,421,583	1,455,116	1,465,074	1,455,678	
	124.7%	123.3%	120.6%	111.4%	108.7%	108.2%	108.7%	103.6%	105.5%	105.7%	103.5%	
国内駐車場	701,387	711,791	722,488	724,448	729,634	736,836	742,481	755,809	765,099	764,857	761,367	
	107.4%	106.9%	106.0%	106.0%	104.0%	103.5%	102.8%	104.3%	104.9%	103.8%	102.5%	
直営駐車場	595,662	605,208	611,432	612,410	616,905	621,987	627,352	639,502	648,278	651,536	646,109	
	105.6%	105.8%	105.2%	105.4%	103.6%	102.8%	102.6%	104.4%	105.1%	104.8%	103.0%	
タイムズパーキング	565,830	574,799	580,619	580,751	584,560	589,533	594,223	604,413	612,776	616,095	610,171	
	105.4%	105.8%	105.3%	105.3%	103.3%	102.6%	102.3%	104.1%	104.8%	104.5%	102.7%	
月極駐車場	29,832	30,409	30,813	31,659	32,345	32,454	33,129	35,089	35,502	35,441	35,938	
	109.4%	105.1%	104.2%	106.1%	108.4%	106.7%	107.5%	110.8%	109.8%	109.2%	108.5%	
管理受託駐車場	105,725	106,583	111,056	112,038	112,729	114,849	115,129	116,307	116,821	113,321	115,258	
	118.4%	113.5%	110.3%	109.4%	106.6%	107.8%	103.7%	103.8%	103.6%	98.7%	100.1%	
時間貸駐車場	83,588	83,592	88,264	89,191	89,643	91,355	91,662	92,367	92,467	89,298	91,343	
	120.0%	113.0%	111.3%	110.3%	107.2%	109.3%	103.8%	103.6%	103.2%	97.7%	99.7%	
月極駐車場	22,137	22,991	22,792	22,847	23,086	23,494	23,467	23,940	24,354	24,023	23,915	
	112.9%	114.9%	106.6%	105.9%	104.3%	102.2%	103.0%	104.8%	105.5%	102.3%	101.9%	
海外駐車場	567,117	569,192	570,632	647,411	649,663	649,429	663,621	665,774	690,017	700,217	694,311	
	155.9%	152.7%	146.1%	118.3%	114.6%	114.1%	116.3%	102.8%	106.2%	107.8%	104.6%	
台湾	15,605	17,130	17,328	17,854	18,624	19,549	19,806	20,605	21,212	22,069	22,466	
	114.7%	125.4%	118.8%	114.5%	119.3%	114.1%	114.3%	115.4%	113.9%	112.9%	113.4%	
Secure Parking	373,469	376,519	375,791	389,807	386,114	380,598	364,450	360,324	377,091	381,192	371,134	
	114.0%	112.4%	107.1%	109.4%	103.4%	101.1%	97.0%	92.4%	97.7%	100.2%	101.8%	
National Car Parks	151,560	147,670	146,767	207,086	209,618	208,987	225,683	223,050	222,469	221,671	222,523	
	-	-	-	139.2%	138.3%	141.5%	153.8%	107.7%	106.1%	106.1%	98.6%	
韓国	26,483	27,873	30,746	32,664	35,307	40,295	53,682	61,795	69,245	75,285	78,188	
	117.7%	116.7%	121.2%	123.0%	133.3%	144.6%	174.6%	189.2%	196.1%	186.8%	145.7%	

08-3.タイムズパーキング件数・台数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	17,129	17,297	17,377	17,597	17,747	18,145	18,437	18,908	19,177	19,442	19,361	
	107.1%	105.4%	104.4%	104.5%	103.6%	104.9%	106.1%	107.5%	108.1%	107.1%	105.0%	
開発	458	888	1,220	1,636	357	976	1,441	2,078	454	952	1,141	
	113.4%	87.9%	84.8%	89.3%	77.9%	109.9%	118.1%	127.0%	127.2%	97.5%	79.2%	
解約	172	433	680	873	205	426	598	764	185	418	685	
	84.7%	109.9%	116.4%	113.1%	119.2%	98.4%	87.9%	87.5%	90.2%	98.1%	114.5%	
区分変更+区分移動	Δ2	Δ3	Δ8	Δ11	Δ2	Δ2	Δ3	Δ3	-	-	Δ3	
総台数 (台)	565,830	574,799	580,619	580,751	584,560	589,533	594,223	604,413	612,776	616,095	610,171	
	105.4%	105.8%	105.3%	105.3%	103.3%	102.6%	102.3%	104.1%	104.8%	104.5%	102.7%	
開発	20,182	44,135	57,587	68,405	10,830	36,651	51,765	69,246	13,654	28,710	36,624	
	151.3%	131.6%	121.2%	123.2%	53.7%	83.0%	89.9%	101.2%	126.1%	78.3%	70.8%	
解約	5,205	18,897	25,307	34,630	6,431	26,291	35,825	42,226	4,901	16,035	29,756	
	75.3%	98.1%	104.6%	110.1%	123.6%	139.1%	141.6%	121.9%	76.2%	61.0%	83.1%	
区分変更+区分移動	Δ569	Δ1,861	Δ3,083	Δ4,446	Δ590	Δ1,578	Δ2,468	Δ3,358	Δ390	Δ993	Δ1,110	
解約率(台数ベース) (%)	0.9%	3.3%	4.4%	6.0%	1.1%	4.5%	6.0%	7.0%	0.8%	2.6%	4.9%	
	Δ0.4pt	Δ0.3pt	Δ0.0pt	+0.3pt	+0.2pt	+1.2pt	+1.7pt	+1.0pt	Δ0.3pt	Δ1.9pt	Δ1.2pt	

08-4.タイムズパーキング - スタンダード件数・台数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	13,640	13,761	13,784	13,932	14,031	14,346	14,585	14,954	15,137	15,334	15,251	
	106.5%	104.9%	103.7%	103.6%	102.9%	104.3%	105.8%	107.3%	107.9%	106.9%	104.6%	
開発	344	668	915	1,219	275	746	1,124	1,623	351	724	856	
	108.2%	85.1%	80.8%	84.5%	79.9%	111.7%	122.8%	133.1%	127.6%	97.1%	76.2%	
解約	149	359	575	735	177	339	483	615	164	345	558	
	84.7%	105.9%	112.7%	109.7%	118.8%	94.4%	84.0%	83.7%	92.7%	101.8%	115.5%	
区分変更+区分移動	1	8	-	4	1	7	12	14	Δ4	1	Δ1	
総台数 (台)	177,878	177,141	176,354	176,804	178,030	179,385	181,620	184,524	183,562	184,071	183,225	
	103.7%	102.1%	100.5%	100.5%	100.1%	101.3%	103.0%	104.4%	103.1%	102.6%	100.9%	
開発	4,710	11,237	14,570	17,943	4,087	10,100	15,121	21,441	4,421	8,688	10,817	
	104.4%	104.6%	92.3%	90.6%	86.8%	89.9%	103.8%	119.5%	108.2%	86.0%	71.5%	
解約	2,331	8,829	11,992	14,591	2,604	6,616	9,321	12,181	2,487	5,866	8,787	
	77.7%	135.2%	134.7%	123.3%	111.7%	74.9%	77.7%	83.5%	95.5%	88.7%	94.3%	
区分変更+区分移動	Δ441	Δ1,207	Δ2,164	Δ2,488	Δ257	Δ818	Δ984	Δ1,540	Δ2,896	Δ3,275	Δ3,329	
解約率(台数ベース) (%)	1.3%	5.0%	6.8%	8.3%	1.5%	3.7%	5.1%	6.6%	1.4%	3.2%	4.8%	
	Δ0.4pt	+1.2pt	+1.7pt	+1.5pt	+0.2pt	Δ1.3pt	Δ1.7pt	Δ1.7pt	Δ0.1pt	Δ0.5pt	Δ0.3pt	

08-5.タイムズパーキング - パートナーサービス件数・台数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	3,489	3,536	3,593	3,665	3,716	3,799	3,852	3,954	4,040	4,108	4,110	
	109.8%	107.6%	107.3%	107.8%	106.5%	107.4%	107.2%	107.9%	108.7%	108.1%	106.7%	
開発	114	220	305	417	82	230	317	455	103	228	285	
	132.6%	97.8%	99.3%	106.9%	71.9%	104.5%	103.9%	109.1%	125.6%	99.1%	89.9%	
解約	23	74	105	138	28	87	115	149	21	73	127	
	85.2%	134.5%	141.9%	135.3%	121.7%	117.6%	109.5%	108.0%	75.0%	83.9%	110.4%	
区分変更+区分移動	Δ3	Δ11	Δ8	Δ15	Δ3	Δ9	Δ15	Δ17	4	Δ1	Δ2	
総台数 (台)	387,952	397,658	404,265	403,947	406,530	410,148	412,603	419,889	429,214	432,024	426,946	
	106.2%	107.5%	107.5%	107.6%	104.8%	103.1%	102.1%	103.9%	105.6%	105.3%	103.5%	
開発	15,472	32,898	43,017	50,462	6,743	26,551	36,644	47,805	9,233	20,022	25,807	
	175.3%	144.3%	135.6%	141.3%	43.6%	80.7%	85.2%	94.7%	136.9%	75.4%	70.4%	
解約	2,874	10,068	13,315	20,039	3,827	19,675	26,504	30,045	2,414	10,169	20,969	
	73.5%	79.1%	87.1%	102.2%	133.2%	195.4%	199.1%	149.9%	63.1%	51.7%	79.1%	
区分変更+区分移動	Δ128	Δ654	Δ919	Δ1,958	Δ333	Δ760	Δ1,484	Δ1,818	2,506	2,282	2,219	
解約率(台数ベース) (%)	0.7%	2.5%	3.3%	5.0%	0.9%	4.8%	6.4%	7.2%	0.6%	2.4%	4.9%	
	Δ0.3pt	Δ0.9pt	Δ0.8pt	Δ0.3pt	+0.2pt	+2.3pt	+3.1pt	+2.2pt	Δ0.4pt	Δ2.4pt	Δ1.5pt	

08-6.タイムズパーキング - 非連結業績

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高 (百万円)	37,130	74,365	112,881	152,305	39,109	78,217	118,916	160,550	42,050	76,181	108,599	
	106.0%	105.8%	105.8%	105.8%	105.3%	105.2%	105.3%	105.4%	107.5%	97.4%	91.3%	
スタンダード	23,558	46,978	70,902	95,071	24,213	48,329	73,014	98,080	25,375	46,544	66,844	
	104.6%	104.1%	103.6%	103.3%	102.8%	102.9%	103.0%	103.2%	104.8%	96.3%	91.5%	
パートナーサービス	13,572	27,387	41,979	57,234	14,896	29,887	45,902	62,470	16,675	29,636	41,755	
	108.5%	109.0%	109.7%	110.2%	109.8%	109.1%	109.3%	109.1%	111.9%	99.2%	91.0%	
売上原価	28,665	57,717	86,946	116,508	29,890	60,169	91,266	123,395	33,132	65,920	96,167	
	106.5%	106.1%	105.6%	105.4%	104.3%	104.2%	105.0%	105.9%	110.8%	109.6%	105.4%	
スタンダード	18,446	37,114	55,563	74,161	18,805	37,909	57,260	77,220	20,369	40,464	59,203	
	105.3%	104.8%	103.9%	103.4%	101.9%	102.1%	103.1%	104.1%	108.3%	106.7%	103.4%	
パートナーサービス	10,219	20,603	31,382	42,347	11,084	22,259	34,006	46,174	12,762	25,455	36,963	
	108.7%	108.6%	108.8%	109.0%	108.5%	108.0%	108.4%	109.0%	115.1%	114.4%	108.7%	
売上総利益	8,464	16,648	25,935	35,797	9,219	18,048	27,649	37,155	8,918	10,261	12,432	
	104.2%	104.9%	106.5%	107.2%	108.9%	108.4%	106.6%	103.8%	96.7%	56.9%	45.0%	
スタンダード	5,111	9,864	15,338	20,909	5,407	10,420	15,753	20,859	5,005	6,080	7,640	
	102.0%	101.6%	102.8%	103.1%	105.8%	105.6%	102.7%	99.8%	92.6%	58.3%	48.5%	
パートナーサービス	3,352	6,784	10,596	14,887	3,811	7,627	11,896	16,295	3,912	4,180	4,791	
	107.8%	110.0%	112.5%	113.7%	113.7%	112.4%	112.3%	109.5%	102.7%	54.8%	40.3%	
売上総利益率 (%)	22.8%	22.4%	23.0%	23.5%	23.6%	23.1%	23.3%	23.1%	21.2%	13.5%	11.4%	
	△0.4pt	△0.2pt	+0.2pt	+0.3pt	+0.8pt	+0.7pt	+0.3pt	△0.4pt	△2.4pt	△9.6pt	△11.8pt	
スタンダード	21.7%	21.0%	21.6%	22.0%	22.3%	21.6%	21.6%	21.3%	19.7%	13.1%	11.4%	
	△0.5pt	△0.5pt	△0.2pt	△0.1pt	+0.6pt	+0.6pt	△0.1pt	△0.7pt	△2.6pt	△8.5pt	△10.1pt	
パートナーサービス	24.7%	24.8%	25.2%	26.0%	25.6%	25.5%	25.9%	26.1%	23.5%	14.1%	11.5%	
	△0.2pt	+0.2pt	+0.6pt	+0.8pt	+0.9pt	+0.7pt	+0.7pt	+0.1pt	△2.1pt	△11.4pt	△14.4pt	

08-7.タイムズパーキング - KPI (台/件・月あたり売上、利益)

		`18/10				`19/10				`20/10			
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
スタンダード	売上 (千円/台・月)	44.1	44.1	44.4	44.7	45.3	45.1	45.2	45.3	46.1	42.2	40.4	
		100.8%	100.8%	101.1%	101.3%	102.7%	102.4%	101.8%	101.3%	101.7%	93.6%	89.3%	
	売上原価	34.6	34.8	34.8	34.9	35.2	35.4	35.5	35.6	37.0	36.7	35.8	
		101.5%	101.4%	101.3%	101.4%	101.9%	101.7%	101.9%	102.2%	105.1%	103.7%	100.9%	
	売上総利益	9.5	9.2	9.6	9.8	10.1	9.7	9.7	9.6	9.1	5.5	4.6	
		98.3%	98.4%	100.2%	101.1%	105.7%	105.2%	101.5%	97.9%	89.8%	56.7%	47.3%	
パートナーサービス	売上高 (千円/件・月)	1,302.1	1,307.4	1,325.5	1,344.1	1,341.6	1,336.0	1,355.3	1,369.6	1,383.4	1,221.0	1,140.6	
		98.9%	99.8%	101.0%	101.8%	103.0%	102.2%	102.2%	101.9%	103.1%	91.4%	84.2%	
	売上原価	980.4	983.5	990.9	994.5	998.3	995.0	1,004.0	1,012.3	1,058.8	1,048.7	1,009.7	
		99.1%	99.5%	100.2%	100.7%	101.8%	101.2%	101.3%	101.8%	106.1%	105.4%	100.6%	
	売上総利益	321.6	323.8	334.6	349.6	343.2	340.9	351.2	357.2	324.6	172.2	130.8	
		98.3%	100.8%	103.6%	105.0%	106.7%	105.3%	105.0%	102.2%	94.6%	50.5%	37.3%	

09.モビリティ事業データ

09-1.タイムズカー*車両数・拠点数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
車両数 (台)	48,787	51,195	55,347	54,593	55,071	58,478	62,352	57,716	57,738	55,585	45,261	
	111.6%	109.8%	108.7%	111.4%	112.9%	114.2%	112.7%	105.7%	104.8%	95.1%	72.6%	
貸出拠点数 (箇所)	10,671	11,075	11,339	11,717	11,893	12,368	12,703	13,024	13,179	13,445	13,346	
	115.0%	112.7%	111.9%	111.5%	111.5%	111.7%	112.0%	111.2%	110.8%	108.7%	105.1%	

[再掲] タイムズカー 内訳

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 車両数 (台)	28,333	29,604	32,970	31,162	31,194	33,468	36,453	30,620	30,429	27,715	17,792	
	105.4%	104.9%	103.5%	107.6%	110.1%	113.1%	110.6%	98.3%	97.5%	82.8%	48.8%	
貸出拠点数 (箇所)	414	407	404	406	402	384	382	381	373	367	365	
	93.5%	91.7%	90.8%	92.7%	97.1%	94.3%	94.6%	93.8%	92.8%	95.6%	95.5%	
カーシェア 車両数 (台)	20,454	21,591	22,377	23,431	23,877	25,010	25,899	27,096	27,309	27,870	27,469	
	121.5%	117.5%	117.3%	117.0%	116.7%	115.8%	115.7%	115.6%	114.4%	111.4%	106.1%	
貸出拠点数 (箇所)	10,257	10,668	10,935	11,311	11,491	11,984	12,321	12,643	12,806	13,078	12,981	
	116.0%	113.7%	112.9%	112.4%	112.0%	112.3%	112.7%	111.8%	111.4%	109.1%	105.4%	

09-2.タイムズカー会員数

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
会員数 (千人)	939.8	980.2	1,037.9	1,099.1	1,138.8	1,194.7	1,245.6	1,305.3	1,344.6	1,386.8	1,432.2	
	124.5%	122.4%	121.9%	121.6%	121.2%	121.9%	120.0%	118.8%	118.1%	116.1%	115.0%	
個人	571.3	595.6	629.7	667.9	687.8	717.1	743.0	777.6	795.3	816.8	839.2	
	122.3%	120.6%	120.7%	121.2%	120.4%	120.4%	118.0%	116.4%	115.6%	113.9%	113.0%	
法人	368.5	384.6	408.2	431.2	450.9	477.5	502.6	527.6	549.3	569.9	593.0	
	128.1%	125.3%	123.7%	122.4%	122.4%	124.2%	123.1%	122.4%	121.8%	119.3%	118.0%	
法人会員比率 (%)	39.2%	39.2%	39.3%	39.2%	39.6%	40.0%	40.4%	40.4%	40.9%	41.1%	41.4%	
	+1.1pt	+0.9pt	+0.6pt	+0.2pt	+0.4pt	+0.7pt	+1.0pt	+1.2pt	+1.3pt	+1.1pt	+1.1pt	

09-3.台・月あたり売上高・利益

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
タイムズカー 売上高 (千円/台・月)	129.8	121.3	119.0	123.0	134.8	124.6	120.0	127.1	124.4	95.1	109.8	
	114.9%	111.9%	109.0%	106.0%	103.9%	102.8%	100.9%	103.3%	92.3%	76.3%	91.5%	
営業費用	125.1	114.0	110.2	110.5	125.2	114.5	110.4	112.7	111.9	91.4	110.2	
	116.2%	110.3%	107.7%	105.6%	100.0%	100.4%	100.1%	102.0%	89.4%	79.8%	99.9%	
営業利益	4.6	7.3	8.7	12.5	9.6	10.1	9.6	14.4	12.4	3.7	Δ0.4	
	88.7%	144.7%	129.4%	109.8%	207.9%	139.3%	110.7%	115.0%	129.0%	36.6%	-	

[再掲] タイムズカー内訳

	`18/10				`19/10				`20/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上高 (千円/台・月)	156.4	138.1	129.4	131.9	156.2	136.0	126.0	138.0	140.0	88.4	122.4	
	126.3%	118.2%	112.1%	104.8%	99.9%	98.5%	97.3%	104.6%	89.6%	65.0%	97.2%	
営業費用	162.8	137.4	127.5	126.1	158.2	136.7	127.9	132.3	139.2	95.8	145.3	
	128.6%	118.5%	111.5%	106.0%	97.2%	99.5%	100.3%	104.9%	88.0%	70.1%	113.6%	
営業利益	Δ6.4	0.7	1.9	5.8	Δ2.0	Δ0.6	Δ1.9	5.7	0.8	Δ7.3	Δ22.8	
	232.0%	74.0%	161.0%	83.4%	31.4%	-	-	98.8%	-	1053.4%	1197.6%	
カーシェア 売上高 (千円/台・月)	105.2	105.0	108.3	113.7	112.7	112.9	113.8	115.7	110.9	102.3	101.1	
	103.4%	105.3%	105.5%	107.4%	107.1%	107.5%	105.0%	101.8%	98.3%	90.6%	88.8%	
営業費用	90.4	91.3	92.8	94.1	91.0	91.4	91.9	92.3	88.3	86.6	85.9	
	102.4%	100.9%	102.8%	104.7%	100.7%	100.1%	99.0%	98.0%	97.0%	94.7%	93.5%	
営業利益	14.8	13.6	15.5	19.5	21.7	21.4	21.8	23.4	22.5	15.6	15.1	
	110.4%	148.8%	125.7%	122.2%	146.4%	156.9%	140.7%	119.6%	103.9%	73.1%	69.3%	

*当社グループは、新たなモビリティサービスの実現に向け、レンタカーとカーシェア双方のメリットを取り入れた「タイムズカー」を推進しているため、20/10期よりタイムズカーを中心とした開示に変更しております。