

DATA BOOK

(2020年3月1日～2020年8月31日)

1st March 2020 - 31st August 2020

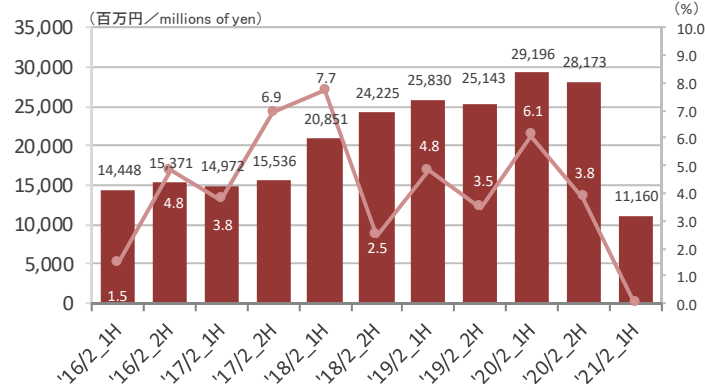
株式会社DDホールディングス
DD Holdings Co., Ltd.

連結財務・業績の推移

Consolidated Financial Performance

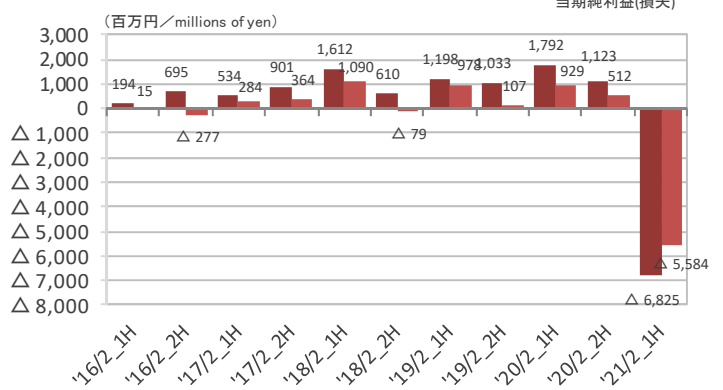
売上高/売上高営業利益率

Net Sales and Operating Income to Sales Ratio

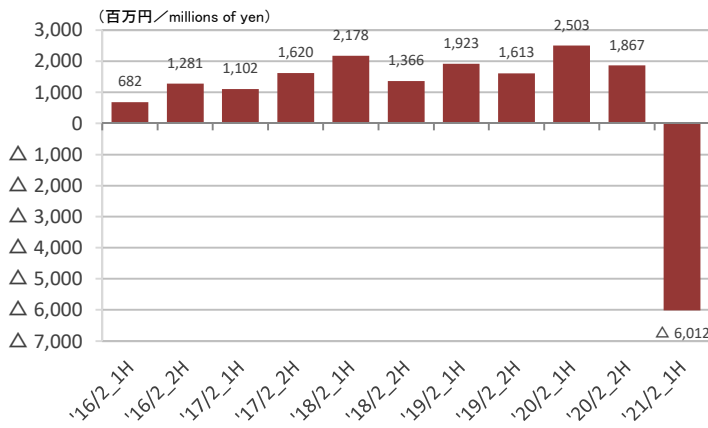


経常利益/当期純利益(損失)

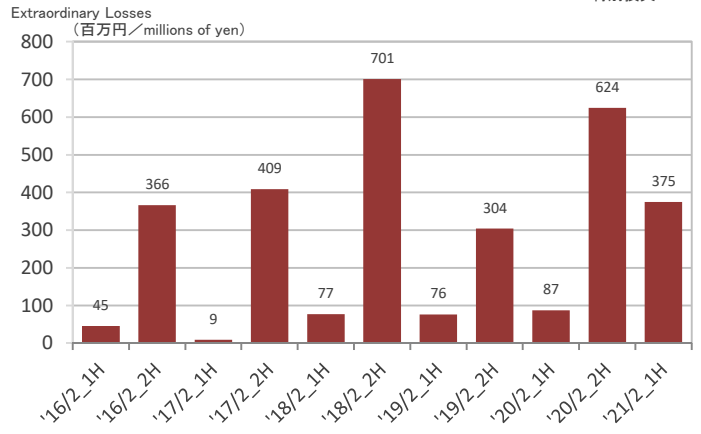
Ordinary Income and Net Income(Loss) Attributable to Owners of Parent



EBITDA



特別損失



(単位: 百万円 / millions of yen)

		'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
売上高		14,448	15,371	14,972	15,536	20,851	24,225	25,830	25,143	29,196	28,173	11,160
Net Sales	前期比 YoY (%)	113.8	114.9	103.6	101.1	139.3	155.9	123.9	103.8	113.0	112.1	38.2
営業利益		213	739	565	1,075	1,607	597	1,240	875	1,769	1,076	△ 6,831
Operating Income	売上比 Ratio to Sales (%)	1.5	4.8	3.8	6.9	7.7	2.5	4.8	3.5	6.1	3.8	-
	前期比 YoY (%)	38.7	179.1	265.4	145.4	284.2	55.6	77.2	146.4	142.6	123.0	-
経常利益		194	695	534	901	1,612	610	1,198	1,033	1,792	1,123	△ 6,825
Ordinary Income	売上比 Ratio to Sales (%)	1.3	4.5	3.6	5.8	7.7	2.5	4.6	4.1	6.1	4.0	-
	前期比 YoY (%)	35.9	167.9	275.1	129.6	301.7	67.7	74.3	169.4	149.6	108.7	-
親会社に帰属する当期純利益(損失)		15	△ 277	284	364	1,090	△ 79	978	107	929	512	△ 5,584
Net Income(Loss) Attributable to Owners of Parent	売上比 Ratio to Sales (%)	0.1	-	1.9	2.3	5.2	-	3.8	-	3.2	1.8	-
	前期比 YoY (%)	6.6	-	1,832.2	-	383.1	-	89.8	-	95.0	478.7	-

(単位: 百万円 / millions of yen)

		'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
EBITDA ※		682	1,281	1,102	1,620	2,178	1,366	1,923	1,613	2,503	1,867	△ 6,012
	前期比 YoY (%)	73.5	152.1	161.7	126.4	197.6	84.3	88.3	118.1	130.2	115.7	-
特別損失		45	366	9	409	77	701	76	304	87	624	375
Extraordinary Losses	前期比 YoY (%)	68.2	299.2	20.9	111.6	823.1	171.4	99.1	43.5	113.8	205.0	430.1

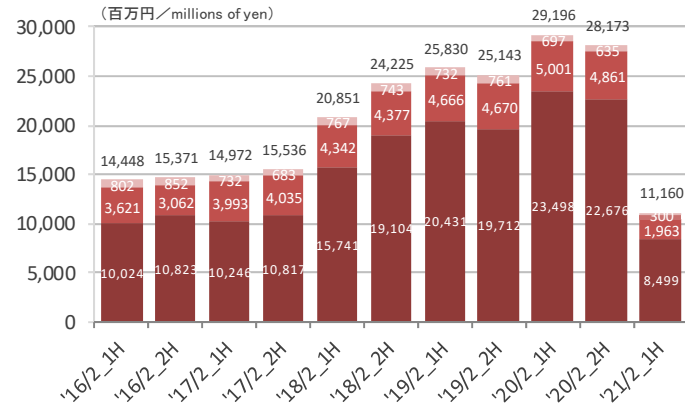
※ EBITDA = 営業利益 + 減価償却費 + のれん償却費 + 権利金償却費 + 長期前払費用償却

Operating Income + Depreciation + Amortization of Goodwill + Amortization of Guarantee Deposits + Amortization of Long-term Prepaid Expenses

セグメント情報 Segment Information

セグメント別売上高

Net Sales by Segment

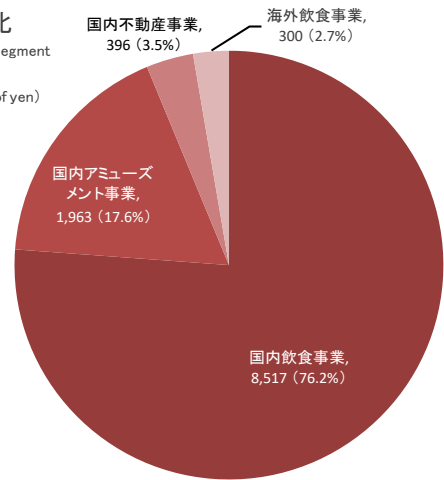


売上高構成比

Net Sales Share by Segment

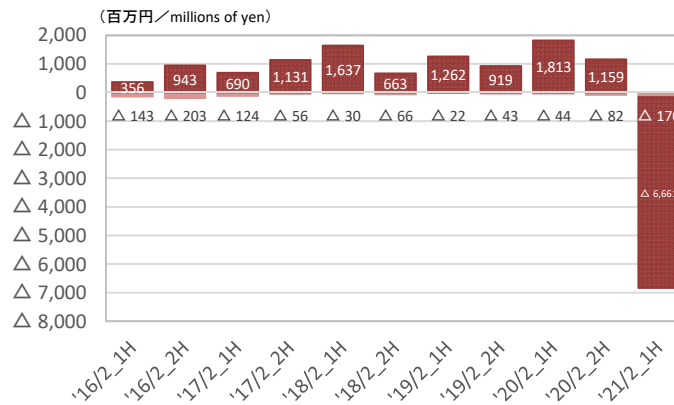
'21/2_1H

(百万円/millions of yen)



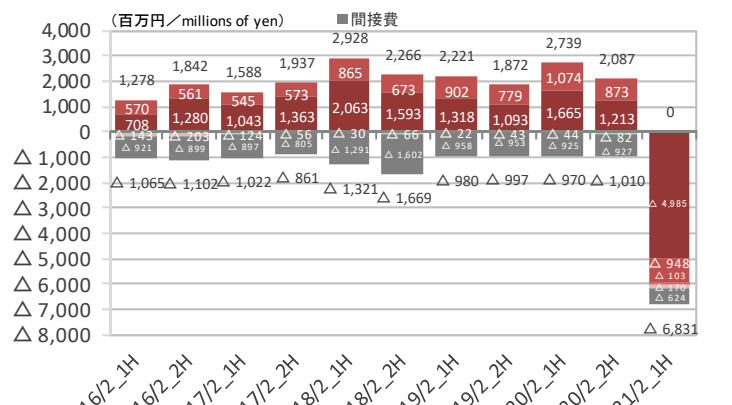
国内外別営業利益

Operating Income (Loss) : Japan - Overseas



セグメント別営業利益

Operating Income (Loss) by Segment



	'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
売上高 Net Sales	14,448	15,371	14,972	15,536	20,851	24,225	25,830	25,143	29,196	28,173	11,160
国内 Japan	13,646	13,886	14,240	14,853	20,083	23,481	25,097	24,382	28,499	27,537	10,859
飲食事業 F & B Business	10,024	10,823	10,246	10,817	15,741	19,104	20,431	19,712	23,498	22,676	8,499
アミューズメント事業 Amusement Business	3,621	3,062	3,993	4,035	4,342	4,377	4,666	4,670	5,001	4,861	1,963
不動産事業 Real Estate Business	-	-	-	-	-	-	-	-	-	-	396
海外 Overseas	802	852	732	683	767	743	732	761	697	635	300
アメリカ USA	625	685	677	684	767	743	732	761	697	635	300
アジア Asia	176	166	55	△ 1	-	-	-	-	-	-	-

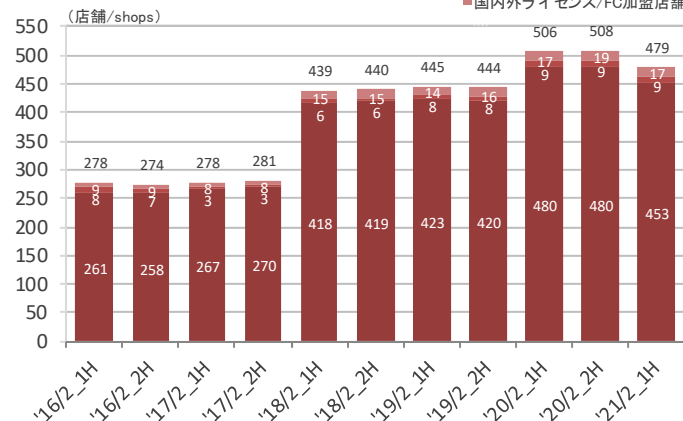
	'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
営業利益 Operating Income (Loss)	213	739	565	1,075	1,607	597	1,240	875	1,769	1,076	△ 6,831
国内 Japan	356	943	690	1,131	1,637	663	1,262	919	1,813	1,159	△ 6,661
飲食事業 F & B Business	708	1,280	1,043	1,363	2,063	1,593	1,318	1,093	1,665	1,213	△ 4,985
アミューズメント事業 Amusement Business	570	561	545	573	865	673	902	779	1,074	873	△ 948
不動産事業 Real Estate Business	-	-	-	-	-	-	-	-	-	-	△ 103
間接費 Indirect Expenses	△ 921	△ 899	△ 897	△ 805	△ 1,291	△ 1,602	△ 958	△ 953	△ 925	△ 927	△ 624
海外 Overseas	△ 143	△ 203	△ 124	△ 56	△ 30	△ 66	△ 22	△ 43	△ 44	△ 82	△ 170
アメリカ USA	△ 104	△ 144	△ 116	△ 55	△ 27	△ 64	△ 19	△ 41	△ 42	△ 75	△ 168
アジア Asia	△ 39	△ 58	△ 8	△ 0	△ 2	△ 1	△ 2	△ 2	△ 1	△ 7	△ 1

※ 2019年2月期以降の各セグメント実績は、間接費（本社費）の一部を配賦した数値となります。
Note : The records of fiscal year ended Feb.2019 are the figures including an allocation of overhead cost.

店舗数・従業員数 Number of Shops and Employees

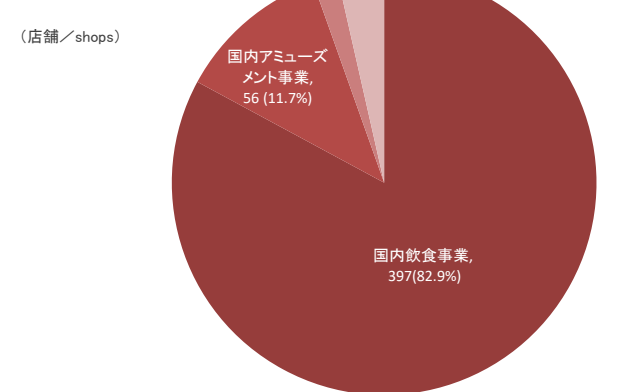
総店舗数

Total Number of Shops (Japan-Overseas)



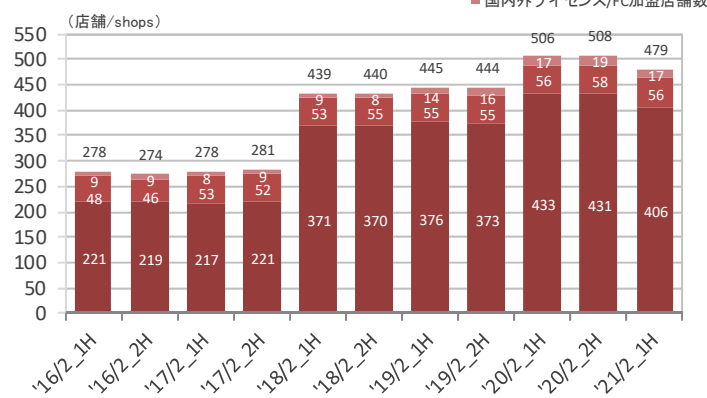
総店舗数構成比

Numbers and % of Shops by Segment '21/2_1H



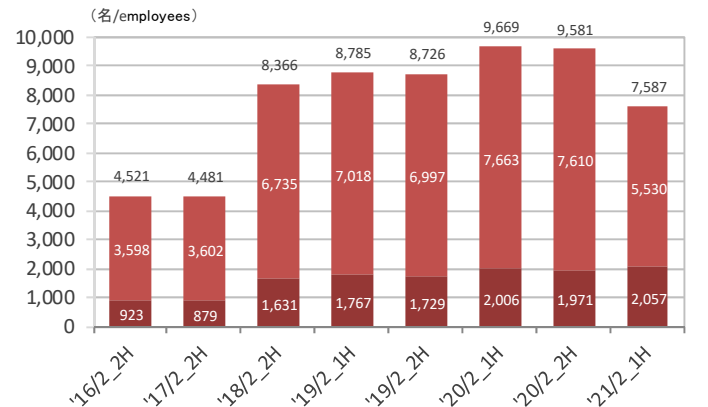
セグメント別店舗数

Number of Shops by Segment



従業員数

Number of Employees



(単位: 店舗/shops)

	'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
総店舗数	278	274	278	281	439	440	445	444	506	508	479
Total Number of Shops	278	274	278	281	439	440	445	444	506	508	479
直営店舗数	269	265	270	273	424	425	431	428	489	489	462
Directly Operating Shops	269	265	270	273	424	425	431	428	489	489	462
国内直営店舗数	261	258	267	270	418	419	423	420	480	480	453
Directly Operating Shops-Japan	261	258	267	270	418	419	423	420	480	480	453
飲食事業	213	212	214	218	365	364	368	365	424	422	397
F & B Business	213	212	214	218	365	364	368	365	424	422	397
アミューズメント事業	48	46	53	52	53	55	55	55	56	58	56
Amusement Business	48	46	53	52	53	55	55	55	56	58	56
海外直営店舗数	8	7	3	3	6	6	8	8	9	9	9
Directly Operating Shops-Overseas	8	7	3	3	6	6	8	8	9	9	9
アメリカ	3	3	3	3	6	6	8	8	9	9	9
USA	3	3	3	3	6	6	8	8	9	9	9
アジア	5	4	0	0	0	0	0	0	0	0	0
Asia	5	4	0	0	0	0	0	0	0	0	0
国内外ライセンス/FC加盟店舗数	9	9	8	8	15	15	14	16	17	19	17
Licenced and Franchised Shops	9	9	8	8	15	15	14	16	17	19	17

(単位: 人/employees)

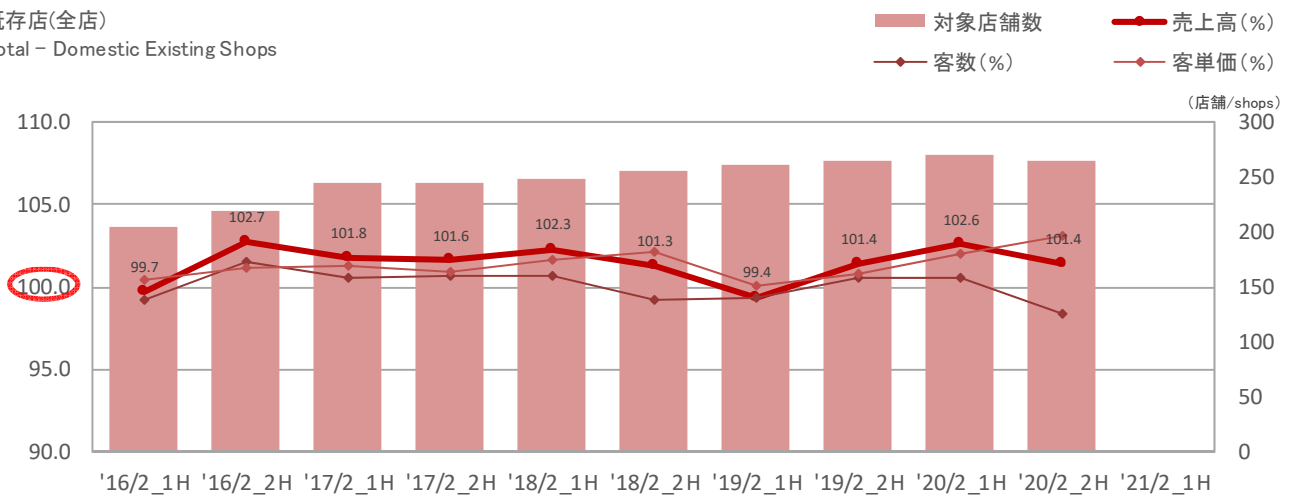
	'16/2_2H	'17/2_2H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
従業員数	4,521	4,481	8,366	8,785	8,726	9,669	9,581	7,587
Number of Employees	4,521	4,481	8,366	8,785	8,726	9,669	9,581	7,587
正社員数	923	879	1,631	1,767	1,729	2,006	1,971	2,057
Full-time Employees	923	879	1,631	1,767	1,729	2,006	1,971	2,057
パートナ-数	3,598	3,602	6,735	7,018	6,997	7,663	7,610	5,530
Part-time Employees	3,598	3,602	6,735	7,018	6,997	7,663	7,610	5,530

国内既存店売上高前年比推移

Net Sales YoY of Domestic Existing Shops

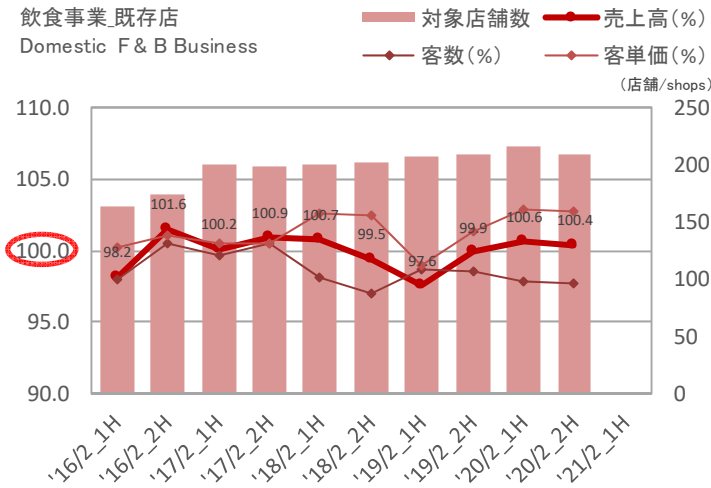
既存店(全店)

Total - Domestic Existing Shops



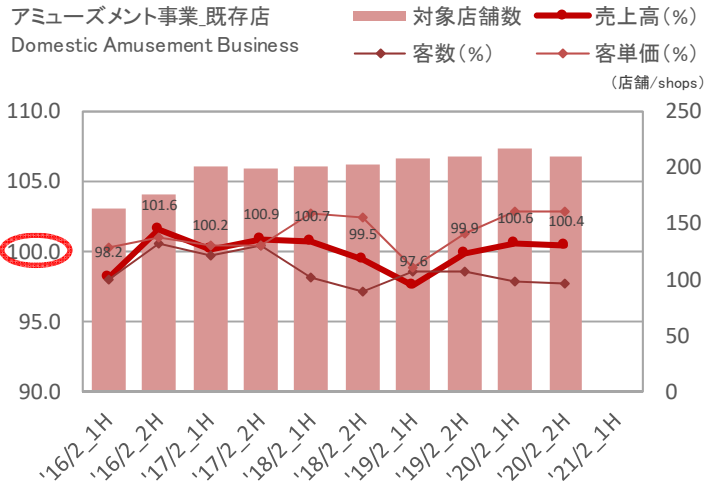
飲食事業 既存店

Domestic F & B Business



アミューズメント事業 既存店

Domestic Amusement Business



既存店 (全店)	Total - Domestic Existing Shops	'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
売上高 (%)	Net Sales	99.7	102.7	101.8	101.6	102.3	101.3	99.4	101.4	102.6	101.4	-
客数 (%)	Number of Customers	99.2	101.6	100.5	100.6	100.7	99.2	99.3	100.6	100.5	98.4	-
客単価 (%)	Average Spend Per Customer	100.5	101.1	101.3	100.9	101.6	102.1	100.1	100.8	102.0	103.1	-
対象店舗数	Number of Shops	204	219	245	244	248	255	261	265	270	264	-

飲食事業	Domestic F & B Business	'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
売上高 (%)	Net Sales	98.2	101.6	100.2	100.9	100.7	99.5	97.6	99.9	100.6	100.4	-
客数 (%)	Number of Customers	97.9	100.5	99.7	100.4	98.1	97.1	98.6	98.6	97.8	97.7	-
客単価 (%)	Average Spend Per Customer	100.2	101.0	100.5	100.5	102.7	102.4	98.9	101.3	102.8	102.8	-
対象店舗数	Number of Shops	163	175	201	199	200	203	208	210	216	210	-

アミューズメント事業	Domestic Amusement Business	'16/2_1H	'16/2_2H	'17/2_1H	'17/2_2H	'18/2_1H	'18/2_2H	'19/2_1H	'19/2_2H	'20/2_1H	'20/2_2H	'21/2_1H
売上高 (%)	Net Sales	103.8	105.8	106.3	103.4	106.2	105.9	103.6	105.0	107.0	103.5	-
客数 (%)	Number of Customers	101.2	103.2	101.9	100.9	104.9	102.6	100.3	103.7	105.0	99.3	-
客単価 (%)	Average Spend Per Customer	102.6	102.6	104.3	102.5	101.3	103.2	103.3	101.3	102.0	104.2	-
対象店舗数	Number of Shops	41	44	44	45	48	52	53	55	54	54	-

※1 2017年6月1日付で株式会社ゼットン(証券コード:3057)と株式会社商業藝術を、2019年3月1日付で株式会社エスエルディー(証券コード:3223)を連結子会社化いたしました。上記数値には含まれておりません。

Note: The above figures do not include the amount of Zetton Inc.(SEC code:3057) and Commercial Art Inc. converted into consolidated subsidiaries on 1st of June 2017(2Q of FY2017), and SLD Entertainment Inc.(SEC code:3223) converted into a consolidated subsidiary on 1st of March 2019(Q1 of FY2019).

※2 2021年2月期上期実績につきましては、新型コロナウイルス感染症拡大に伴う臨時休業の影響等を鑑み、昨年と同様の状況での比較が難しく、必ずしも現状の営業状況の良否を示すものではないことから、本資料の開示を控えさせていただきます。

Note: Because of the temporary closed due to the spreading of COVID-19 coronavirus infection, the business status and the situation is totally different from last year. For this reason, we will refrain from disclosing the records of the first half of fiscal year ended Feb.2021 not to express an easy judgement of the business performance.