PARK24 GROUP

(百万円)

01.連結業績

													(11/3/3/
		`18	3/10			`19	/10			`20	/10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
売上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679	200,436	268,904	282,000
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	84.7%	104.9%
売上原価	55,894	109,792	164,896	226,234	60,512	117,654	177,302	239,346	61,629	120,121	173,903	232,556	218,100
	149.0%	136.0%	131.3%	130.9%	108.3%	107.2%	107.5%	105.8%	101.8%	102.1%	98.1%	97.2%	93.8%
売上総利益	16,652	32,752	51,133	72,283	18,549	36,469	55,312	78,092	19,156	25,557	26,532	36,347	63,900
	129.1%	122.6%	120.9%	120.1%	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%	48.0%	46.5%	175.8%
販売費及び一般管理費	11,639	23,479	36,044	49,743	13,056	26,499	40,692	55,770	14,038	26,787	38,358	51,045	50,400
	134.8%	129.3%	126.1%	125.4%	112.2%	112.9%	112.9%	112.1%	107.5%	101.1%	94.3%	91.5%	98.7%
営業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	△1,229	∆11,825	△14,698	13,500
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	-	-
経常利益	4,961	8,935	14,712	22,532	5,314	9,523	13,956	21,566	4,756	Δ2,020	△12,822	Δ15,168	8,500
	114.0%	104.7%	108.0%	111.1%	107.1%	106.6%	94.9%	95.7%	89.5%	-	-	-	-
親会社株主に帰属する当期純利益	3,253	5,407	9,063	13,851	3,678	5,628	7,805	12,348	2,567	△2,589	△12,233	△46,652	5,000
	113.3%	96.5%	100.3%	103.1%	113.1%	104.1%	86.1%	89.1%	69.8%	-	-	-	-
EBITDA*	12,381	24,109	37,931	53,176	13,601	26,334	39,457	55,767	15,377	18,991	18,265	25,228	48,900
	124.9%	117.7%	115.9%	116.3%	109.9%	109.2%	104.0%	104.9%	113.1%	72.1%	46.3%	45.2%	193.8%

^{*}営業利益+減価償却費+のれんの償却額

02.収益性

02.収益性													(%)
		`18	3/10			`19	9/10			`20/	10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
売上総利益率	23.0%	23.0%	23.7%	24.2%	23.5%	23.7%	23.8%	24.6%	23.7%	17.5%	13.2%	13.5%	22.7%
	∆2.6pt	∆1.9pt	∆1.5pt	∆1.6pt	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	∆6.1pt	∆10.5pt	∆11.1pt	+9.1pt
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	∆0.8%	△5.9%	△5.5%	4.8%
	∆1.5pt	∆1.5pt	∆1.2pt	∆1.3pt	+0.0pt	∆0.0pt	△0.7pt	∆0.5pt	∆0.6pt	∆7.3pt	∆12.2pt	∆12.5pt	+10.3pt
経常利益率	6.8%	6.3%	6.8%	7.5%	6.7%	6.2%	6.0%	6.8%	5.9%	∆1.4%	∆6.4%	△5.6%	3.0%
	∆1.8pt	∆1.7pt	∆1.3pt	∆1.2pt	∆0.1pt	∆0.1pt	∆0.8pt	∆0.8pt	∆0.8pt	∆7.6pt	∆12.4pt	∆12.4pt	+8.7pt
当期純利益率	4.5%	3.8%	4.2%	4.6%	4.7%	3.7%	3.4%	3.9%	3.2%	∆1.8%	∆6.1%	△17.3%	1.8%
	∆1.2pt	∆1.4pt	∆1.2pt	∆1.1pt	+0.2pt	∆0.1pt	∆0.8pt	∆0.8pt	∆1.5pt	∆5.4pt	∆9.5pt	∆21.2pt	+19.1pt
EBITDA比率	17.1%	16.9%	17.6%	17.8%	17.2%	17.1%	17.0%	17.6%	19.0%	13.0%	9.1%	9.4%	17.3%
	∧ 2 6nt	∧ 2 2nt	∧ 1 9nt	∧1 8nt	+0.1nt	+0.2nt	۸ 0 6nt	۸0 2nt	+1 8nt	A4 Ont	∧ 7 8nt	4.8.2nt	+8 Ont

03.連結貸借対照表													(百万円)
		`18	3/10			`19	9/10			`20/	10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
総資産	260,098	279,114	278,095	283,171	269,216	294,145	291,479	293,097	326,804	317,326	326,955	295,775	329,000
	146.0%	151.4%	124.2%	109.0%	103.5%	105.4%	104.8%	103.5%	121.4%	107.9%	112.2%	100.9%	111.2%
うち のれん(契約関連無形資産 含む)	60,294	61,924	55,192	60,480	56,632	57,390	53,620	51,117	54,139	49,128	49,068	25,469	23,800
	351.1%	365.6%	319.5%	93.8%	93.9%	92.7%	97.2%	84.5%	95.6%	85.6%	91.5%	49.8%	93.4%
負債合計	186,834	185,920	187,784	188,324	184,029	205,718	203,061	202,305	244,506	243,287	262,440	264,629	293,000
	168.5%	161.8%	124.7%	104.0%	98.5%	110.6%	108.1%	107.4%	132.9%	118.3%	129.2%	130.8%	110.7%
うち 有利子負債	131,321	123,836	122,200	124,284	126,159	138,402	137,786	139,380	182,467	185,194	207,799	205,219	232,200
	171.3%	164.6%	111.8%	102.2%	96.1%	111.8%	112.8%	112.1%	144.6%	133.8%	150.8%	147.2%	113.1%
銀行借入	94,233	106,954	105,825	73,404	76,100	88,304	87,716	88,777	97,911	103,460	125,235	126,513	155,300
	226.2%	269.9%	143.3%	86.9%	80.8%	82.6%	82.9%	120.9%	128.7%	117.2%	142.8%	142.5%	122.8%
うち 劣後特約付シンジケートローン	-	-	-	-	-	-	-	-	-	-	-	-	50,000
	-	-	-	-	-	-	-	-	-	-	-	-	-
リース債務	17,117	16,881	16,374	15,880	15,058	15,097	15,069	15,603	49,555	46,734	47,564	43,706	41,900
	113.8%	108.1%	105.9%	92.3%	88.0%	89.4%	92.0%	98.3%	329.1%	309.5%	315.6%	280.1%	95.9%
新株予約権付転換社債	19,970	-	-	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
	100.0%	-	-	175.3%	175.3%	-	-	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
純資産	73,263	93,193	90,310	94,847	85,187	88,427	88,418	90,791	82,298	74,039	64,514	31,146	36,000
	109.0%	134.2%	123.1%	120.4%	116.3%	94.9%	97.9%	95.7%	96.6%	83.7%	73.0%	34.3%	115.6%
うち 株主資本	71,793	93,959	92,033	96,573	89,616	91,597	94,159	97,511	86,104	81,029	71,211	36,761	41,700
	105.5%	132.6%	123.9%	122.6%	124.8%	97.5%	102.3%	101.0%	96.1%	88.5%	75.6%	37.7%	113.4%
株主資本比率 (%)	27.6%	33.7%	33.1%	34.1%	33.3%	31.1%	32.3%	33.3%	26.3%	25.5%	21.8%	12.4%	12.7%
	∆10.6pt	∆4.8pt	∆0.1pt	+3.8pt	+5.7pt	∆2.5pt	∆0.8pt	∆0.8pt	∆6.9pt	∆5.6pt	∆10.5pt	∆20.8pt	+0.2pt
ネットD/Eレシオ* (倍)	1.54	0.90	1.03	0.98	1.17	1.18	1.27	1.17	1.82	1.90	2.32	4.07	3.91
	+0.69	+0.10	+0.19	△0.34	△0.37	+0.27	+0.24	+0.20	+0.65	+0.72	+1.05	+2.90	△0.16

[参考] 格付評価*における株主資本および有利子負債・指標

			`18	/10			`19	/10			`20/	10		`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
株主資本	(百万円)	71,793	93,959	92,033	96,573	89,616	91,597	94,159	97,511	86,104	81,029	71,211	36,761	66,700
		105.5%	132.6%	123.9%	122.6%	124.8%	97.5%	102.3%	101.0%	96.1%	88.5%	75.6%	37.7%	181.4%
有利子負債	(百万円)	131,321	123,836	122,200	124,284	126,159	138,402	137,786	139,380	182,467	185,194	207,799	205,219	207,200
		171.3%	164.6%	111.8%	102.2%	96.1%	111.8%	112.8%	112.1%	144.6%	133.8%	150.8%	147.2%	101.0%
株主資本比率	(%)	27.6%	33.7%	33.1%	34.1%	33.3%	31.1%	32.3%	33.3%	26.3%	25.5%	21.8%	12.4%	20.3%
		∆10.6pt	∆4.8pt	∆0.1pt	+3.8pt	+5.7pt	∆2.5pt	∆0.8pt	∆0.8pt	∆6.9pt	∆5.6pt	∆10.5pt	∆20.8pt	+7.8pt
ネットD/Eレシオ*	(倍)	1.54	0.90	1.03	0.98	1.17	1.18	1.27	1.17	1.82	1.90	2.32	4.07	2.07
		+0.69	+0.10	+0.19	∆0.34	△0.37	+0.27	+0.24	+0.20	+0.65	+0.72	+1.05	+2.90	△2.00

^{*}ネットD/Eレシオ: (有利子負債-現金及び現金同等物)/株主資本

^{*}格付評価:劣後特約付シンジケートローンの50%を株主資本として評価



04.キャッシュフロー計算書

フリーキャッシュフロー

(百万円) 2Q累計 通期 2Q累計 3Q累計 通期 3Q累計 通期 3Q累計 2Q累計 通期 1Q 1Q 1Q 営業活動によるキャッシュフロー 11,870 26.082 33.351 53,476 9,780 24.208 28.314 45.695 12.518 22.594 20.187 39,400 45,300 85.4% 86.2% 169.2% 150.9% 129.7% 139.7% 82.4% 92.8% 84.9% 128.0% 93.3% 71.3% 115.0% 投資活動によるキャッシュフロー △7,235 △14,589 △25,037 △43,095 ∆9,290 Δ24.792 ∆39,838 △49,454 ∆6,131 △13,163 Δ17,719 △21,819 △47,500 財務活動によるキャッシュフロー ∆1,882 9.518 1.429 1,754 Δ8.888 1.385 365 △782 Δ6.160 Δ2.883 15.503 12.886 16.200 現金及び現金同等物期末残高 20.554 38.646 27.319 29.785 21,110 30,430 18,192 24.664 25,248 31,152 42.667 55.269 69.200

102.7%

490

78.7%

△583 △11,523

66.6%

82.8%

∆3.758

119.6%

6.387

102.4%

9.430

234.5%

2.467

224.1%

17.580

125.2%

Δ2.200

(百万円)

05.設備投資 (百万円) 2Q累計 3Q累計 通期 2Q累計 3Q累計 通期 2Q累計 3Q累計 通期 通期 10 10 10 合計 8,261 16,871 28,274 46,564 9,714 26,547 42,805 54,270 9,844 21,571 27,495 31,845 58,200 131 5% 104 7% 97.4% 121 0% 117 6% 157 3% 151 4% 116.5% 101 3% 81.3% 64 2% 58.7% 182 8% 駐車場事業国内 1,873 6,587 8,333 10,333 1,869 4,648 8,163 11,042 2,419 4,982 5,777 6,521 7,300 100.0% 99.8% 70.6% 107.2% 59.1% 111.9% 91.8% 90.7% 93.0% 98.0% 106.9% 129.4% 70.8% モビリティ事業 4,854 7,482 16,174 27,332 6,837 12,289 22,992 30,779 3,630 7,135 9,936 11,988 38,000 131.1% 115.3% 101.1% 53.1% 39.0% 317.0% 118.9% 140.8% 164.3% 142.2% 112.6% 58.1% 43.2% 駐車場事業海外 1,179 2.080 2,820 4,333 593 1,584 3,071 3,500 3,240 8,010 9,710 10,936 10,900 290.9% 221.4% 293.2% 50.3% 76.2% 108.9% 80.8% 546.3% 505.7% 316.2% 312.5% 99.7% その他 353 721 946 4.565 414 8,025 8.578 8.948 553 1,442 2.070 2 398 2,000 65.4% 31.0% 36.8% 157.4% 117.2% 1111.8% 906.8% 196.0% 133.6% 18.0% 24.1% 26.8% 83.4% キャッシュベース 7.319 14.548 24.977 42.328 9.042 24.424 39.194 48.920 6.626 13.588 18.102 21.880 47.400 132.4% 108.3% 126.0% 123.5% 167.9% 156.9% 115.6% 73.3% 55.6% 46.2% 44.7% 216.6% 101.6% 駐車場事業国内 1,095 4.498 5.386 6.565 1,223 2.628 4.651 5.962 1,391 2,702 3.153 3,736 3,700 85.1% 107.6% 101.8% 100.4% 111.6% 58.4% 86.4% 90.8% 113.7% 102.8% 67.8% 62.7% 99.0% モビリティ事業 4.854 7.482 16.174 27.332 6 837 12.289 22.992 30.779 3.630 7.135 9.936 11.988 38.000 131.1% 115.3% 101.1% 118.9% 140.8% 164.3% 142.2% 112.6% 53.1% 58.1% 43.2% 39.0% 317.0% 駐車場事業海外 2.470 566 1.480 2.971 3.230 1.050 2.307 2.941 3.756 3.700 1,015 1.846 3.865 425.5% 341.4% 330.1% 55.8% 80.2% 120.3% 83.6% 185.4% 155.8% 99.0% 116.3% 98.5% その他 353 8.025 553 2.070 2.398 2.000 721 946 4.565 414 8.578 8.948 1.442 65.4% 31.0% 36.9% 157 4% 117 2% 1111 8% 906.8% 196 0% 133 6% 18.0% 24 1% 26.8% 83 4% ファイナンスリース 10,800 941 2.323 3.297 4.235 672 2.123 3.611 5.349 3.217 7.982 9.392 9.965 125.1% 86.4% 74.0% 86.9% 71.4% 91.4% 109.5% 126.3% 478.8% 375.9% 260.1% 186.3% 108.4% 駐車場事業国内 777 2,089 2,947 3,767 645 2,020 5,079 2,280 2,623 2,785 3,600 3,511 1,027 103.2% 86.7% 75.6% 82.5% 83.0% 96.7% 119.1% 134.8% 159.2% 112.9% 74 7% 54.8% 129.3% モビリティ事業 駐車場事業海外 164 234 349 467 26 103 99 270 2,190 5,702 6,768 7,180 7,200 83.3% 63.5% 152 5% 16 1% 44 1% 28.5% 57.7% 8298 4% 5523.3% 6788 4% 2658 1% 100.3% その他

06.減価償却

107.9%

4.634

212.6%

11.492

187.7%

8.314

167.6%

10.380

O O I II W IM ISEMP													(ロハロ)
		`18	/10			`19	/10			`20/	10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
合計	6,562	13,222	20,430	27,322	7,320	14,796	22,541	30,407	9,553	18,807	27,996	37,129	34,000
	116.9%	113.4%	110.5%	111.9%	111.5%	111.9%	110.3%	111.3%	130.5%	127.1%	124.2%	122.1%	91.6%
駐車場事業国内	2,457	4,945	7,489	9,732	2,561	5,099	7,765	10,491	2,698	5,205	7,826	9,549	9,500
	109.1%	101.2%	100.0%	100.7%	104.2%	103.1%	103.7%	107.8%	105.4%	102.1%	100.8%	91.0%	99.5%
モビリティ事業	3,236	6,524	10,261	14,148	3,728	7,566	11,684	15,662	3,799	7,520	11,095	14,306	13,500
	103.6%	108.0%	106.1%	110.5%	115.2%	116.0%	113.9%	110.7%	101.9%	99.4%	95.0%	91.3%	94.4%
駐車場事業海外	686	1,382	2,118	2,673	827	1,706	2,328	3,123	2,717	5,470	8,150	11,234	8,800
	880.5%	338.2%	257.5%	214.5%	120.6%	123.4%	109.9%	116.8%	328.3%	320.6%	350.1%	359.7%	78.3%
その他	181	368	560	767	202	423	762	1,130	338	611	923	2,037	2,200
	116.1%	113.4%	110.8%	109.4%	111.3%	114.8%	135.9%	147.3%	167.5%	144.3%	121.1%	180.2%	108.0%

07.指標

														`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
株主資本当期純利益率(ROE)	(%)	4.3%	6.3%	10.6%	15.8%	4.0%	6.0%	8.2%	12.7%	2.8%	∆2.9%	∆14.5%	∆69.5%	12.7%
		+0.3pt	∆1.5pt	∆1.5pt	∆1.7pt	∆0.4pt	∆0.3pt	∆2.4pt	∆3.1pt	∆1.2pt	∆8.9pt	∆22.7pt	∆82.2pt	+82.2pt
総資産当期純利益率(ROA)	(%)	1.3%	2.0%	3.4%	5.1%	1.3%	1.9%	2.7%	4.3%	0.8%	∆0.8%	∆3.9%	∆15.8%	1.6%
		∆0.5pt	∆1.3pt	∆1.4pt	∆1.4pt	+0.1pt	∆0.1pt	△0.7pt	∆0.8pt	∆0.5pt	∆2.8pt	∆6.7pt	∆20.1pt	+17.4pt
一株当たり当期純利益(EPS)	(円)	22.17	36.80	60.63	91.88	23.79	36.38	50.44	79.79	16.63	△16.77	△79.19	△302.00	32.36
		113.1%	96.2%	98.4%	100.2%	107.3%	98.9%	83.2%	86.8%	69.9%	-	-	-	-
一株当たり純資産(BPS)	(円)	494.41	598.83	581.03	610.01	548.44	569.08	568.56	585.37	529.75	476.40	416.08	200.55	231.72
		108.7%	127.5%	117.0%	114.6%	110.9%	95.0%	97.9%	96.0%	96.6%	83.7%	73.2%	34.3%	115.5%
配当金	(円)	-	-	-	70.0	-	-	-	70.0	-	-	-	0.0	5.0
		-	-	-	100.0%	-	-	-	100.0%	-	-	-	-	-
配当性向	(%)	-	-	-	76.2%	-	-	-	87.7%	-	-	-	0.0%	15.4%
		-	-	-	∆0.2pt		-	-	+11.5pt		-	-	∆87.7pt	+15.4pt



08.セグメントデータ 08-1.セグメント別業績

		`18	3/10			`19	/10			`20/	10		`21/10計[
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679	200,436	268,904	282,0
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	84.7%	104.9
駐車場事業国内	38,228	76,561	116,155	156,798	40,343	80,680	122,787	165,734	43,409	78,899	112,653	150,244	159,4
モビリティ事業	106.4%	106.0%	105.8%	105.7%	105.5%	105.4%	105.7%	105.7%	107.6%	97.8%	91.7%	90.7%	106.1
てしりアイ 争未	17,569 127.0%	34,072 124.6%	52,056 123.2%	73,747 120.8%	21,432 122.0%	40,583 119.1%	60,692 116.6%	86,174 116.9%	21,005 98.0%	36,755 90.6%	52,355 86.3%	73,819 85.7%	76,5 0
タイムズカー	16,243	31,460	48,235	68,689	20,237	38,247	57,153	81,281	19,779	34,486	49,077	69,320	72,0
7 127 (73	131.2%	128.2%	126.1%	123.4%	124.6%	121.6%	118.5%	118.3%	97.7%	90.2%	85.9%	85.3%	103.9
その他	1,326	2,611	3,821	5,057	1,195	2,335	3,539	4,892	1,226	2,269	3,278	4,498	4,5
	91.3%	92.7%	95.4%	94.0%	90.1%	89.4%	92.6%	96.7%	102.6%	97.2%	92.6%	91.9%	100.0
駐車場事業海外	16,788	32,053	48,036	68,290	17,404	33,085	49,474	65,976	16,466	30,193	35,669	45,169	46,0
	2700.7%	408.6%	304.3%	288.5%	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%	72.1%	68.5%	101.
台湾	745	1,508	2,262	3,046	807	1,646	2,506	3,359	939	1,869	2,820	3,872	4,5
	120.0%	119.1%	118.4%	120.7%	108.3%	109.2%	110.8%	110.3%	116.4%	113.5%	112.5%	115.3%	116.
Secure Parking	7,544	14,643	21,871	29,123	7,155	13,790	20,377	26,701	6,431	12,312	15,674	19,956	19,1
National Car Parks	0.400	222.6%	157.7%	137.7%	94.8%	94.2%	93.2%	91.7%	89.9%	89.3%	76.9%	74.7%	95.
National Cal Parks	8,498	15,901	23,902	36,119	9,441	17,647 111.0%	26,590 111.2%	35,915 99.4%	9,095 96.3%	16,011 90.7%	17,174 64.6%	21,340 59.4%	22,3 104.
事業開発	18	80	137	208	41	94	163	263	120	247	372	59.4%	1,0
T-X10076	689.1%	779.4%	401.0%	253.0%	228.1%	117.8%	118.4%	126.3%	291.7%	262.4%	228.3%	194.9%	195.
調整額	△57	Δ222	∆355	△526	△159	∆318	△503	△709	△217	△417	△615	∆842	Δ9
	-	-	-	302.5%	277.9%	143.5%	141.4%	134.6%	136.2%	130.8%	122.3%	118.7%	106
上総利益	16,652	32,752	51,133	72,283	18,549	36,469	55,312	78,092	19,156	25,557	26,532	36,347	63,9
	129.1%	122.6%	120.9%	120.1%	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%	48.0%	46.5%	175.
駐車場事業国内	9,301	18,296	28,188	38,811	9,998	19,554	30,124	40,699	10,211	12,836	16,284	23,812	36,4
	105.0%	104.0%	104.7%	105.5%	107.5%	106.9%	106.9%	104.9%	102.1%	65.6%	54.1%	58.5%	152.
モビリティ事業	4,558	10,191	16,623	25,133	6,274	13,021	19,974	30,221	7,111	11,055	13,539	18,966	27,8
	116.9%	126.0%	127.8%	127.2%	137.6%	127.8%	120.2%	120.2%	113.3%	84.9%	67.8%	62.8%	146
タイムズカー	4,482	9,954	16,265	24,680	6,162	12,743	19,489	29,566	6,940	10,688	12,957	18,144	27,0
7.0%	117.1%	126.5%	128.4%	128.1%	137.5%	128.0%	119.8%	119.8%	112.6%	83.9%	66.5%	61.4%	148
その他	76	236	358	452	111	277	484	654	170	367	581	821	3
駐車場事業海外	109.4% 2,840	107.6% 4,434	106.3% 6,591	90.2% 8,752	146.5% 2,404	117.4% 4,186	135.3% 5,730	144.7% 7,999	152.6% 2,313	132.4% 2,564	120.1% Δ 2,169	125.5% ∆5,134	97. 2
<u>似于物于未得</u> 几	1883.5%	419.6%	275.7%	239.1%	84.7%	94.4%	86.9%	91.4%	96.2%	61.3%	Δ2,109	Δ5,134	2
台湾	170	325	473	636	168	334	528	694	215	372	552	804	ç
	112.8%	116.5%	108.7%	115.2%	98.8%	102.7%	111.5%	109.1%	128.5%	111.1%	104.5%	115.9%	116
Secure Parking	1,187	2,165	3,207	4,360	1,104	1,936	2,671	3,331	1,114	1,699	1,263	997	3,0
-	-	278.7%	-	140.3%	93.0%	89.5%	83.3%	76.4%	100.9%	87.7%	47.3%	29.9%	303
National Car Parks	1,482	1,943	2,909	3,755	1,132	1,915	2,530	3,973	983	493	∆3,984	△6,936	∆3,7
	-	-	-	-	76.4%	98.5%	87.0%	105.8%	86.8%	25.8%	-	-	54
事業開発	∆28	∆86	∆138	△203	∆64	∆161	∆306	△530	∆390	∆734	∆881	∆973	Δ2
	545.3%	553.7%	634.9%	830.5%	226.8%	186.3%	221.4%	260.7%	601.3%	453.2%	287.2%	183.5%	20
調整額(本社コスト等)	∆18	∆81	∆131	∆210	∆62	∆130	∆210	∆297	∆89	∆164	∆240	∆323	Δ3
₩ 11124				1074.3%	340.6%	160.1%	159.2%	140.9%	143.2%	125.9%	114.5%	108.9%	92
業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	Δ1,229	∆11,825	△14,698	13,5
駐車場事業国内	117.6% 6,550	108.3% 12,852	110.0% 19,962	109.9% 27,552	109.6% 7,146	107.5% 13,759	96.9% 21,030	99.0% 28,192	93.2% 6,911	6,624	7,334	12,076	24,0
MT-W-7XEII J	104.9%	107.1%	107.3%	107.1%	109.1%	107.1%	105.4%	102.3%	96.7%	48.1%	34.9%	42.8%	198
モビリティ事業	503	1,805	3,449	6,863	1,390	3,049	4,567	9,112	2,025	1,565	283	1,864	10,2
	98.7%	163.4%	153.6%	133.7%	276.1%	168.8%	132.4%	132.8%	145.6%	51.3%	6.2%	20.5%	547
タイムズカー	522	1,701	3,241	6,599	1,364	2,938	4,338	8,813	1,915	1,343	∆90	1,314	9,7
	100.1%	161.8%	148.6%	131.8%	261.2%	172.8%	133.8%	133.5%	140.4%	45.7%	-	14.9%	737
その他	∆18	104	207	263	26	110	229	299	110	222	373	549	Ę
	163.9%	193.1%	318.7%	208.1%	-	105.2%	110.3%	113.8%	412.3%	201.3%	163.2%	183.5%	91
駐車場事業海外(のれん等償却後)	492	∆156	Δ418	△879	Δ103	∆679	Δ1,198	∆992	132	Δ1,810	∆8,570	Δ14,406	Δ7,
	1047.5%	-	-	-	-	434.9%	286.7%	112.8%	-	266.4%	715.0%	1451.4%	51
台湾	56	102	137	186	54	105	189	238	92	112	157	264	
Coouro Darlina	102.6%	105.4%	94.5%	122.2%	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%	82.9%	110.9%	113
Secure Parking	83	45	∆65	∆79	37	∆157	∆210	∆383	194	∆50	△1,253	Δ2,440	Δ.
National Car Barks	250	- 204	3.3%	260.6%	45.4%	- 627	323.1%	484.1%	511.2%	32.2%	594.6%	636.4%	. 7
National Car Parks	352	∆304	∆490	∆987	∆196	∆627	∆1,177	∆847	∆154	∆1,872	∆7,475	△12,229	Δ7,
事業開発	∆242	∠568	△882	14876.2% Δ1,201	△305	206.3% △648	240.3%	85.8% ∆1,658	78.9% △ 724	298.2% Δ1,445	634.8% 4.1.765	1443.2% Δ2,036	61 Δ!
ӡӡӎӷӷӷӷ	Δ242 42.6%	78.3%	93.6%	63.0%	125.8%	Δ048 113.9%	∆1,113 126.1%	138.1%	Δ724 237.2%	Δ1,445 222.9%	∆1,765 158.6%	Δ2,036 122.7%	Δ\$ 44
調整額(本社コスト等)	Δ2,291	76.3% Δ4,659	93.6% ∆7,022	Δ9,795	Δ2,634	Δ5,510	Δ8,666	Δ12,331	∆3,225	Δ6,163	Δ9,107	Δ12,196	∆12,4
		AT. 000	41,044	40,100	42,004	40,010	40,000	412,001	40,440	40,100	40,101	414,100	414,4



[再掲] ター	イムズカー内訳													(百万円)
			`18	3/10			`19	9/10			`20/	10		`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
レンタカー	売上	9,840	18,421	27,602	39,169	12,219	21,904	31,945	46,392	10,717	17,639	24,053	34,140	-
		134.6%	129.1%	126.0%	120.3%	124.2%	118.9%	115.7%	118.4%	87.7%	80.5%	75.3%	73.6%	-
	売上総利益	2,766	6,498	10,472	15,743	3,676	7,746	11,733	18,401	3,905	5,720	6,208	7,795	-
		110.8%	118.9%	122.6%	120.5%	132.9%	119.2%	112.0%	116.9%	106.2%	73.9%	52.9%	42.4%	-
	営業利益	∆381	4	279	1,522	∆181	∆164	∆512	1,757	68	∆1,238	∆3,847	∆5,131	-
		256.8%	4.4%	132.7%	100.4%	47.7%	-	-	115.4%	-	751.0%	751.4%	-	-
カーシェア	売上	6,402	13,039	20,632	29,519	8,017	16,343	25,207	34,889	9,061	16,846	25,024	35,180	-
		126.2%	127.1%	126.2%	127.7%	125.2%	125.3%	122.2%	118.2%	113.0%	103.1%	99.3%	100.8%	-
	売上総利益	1,715	3,456	5,793	8,936	2,485	4,997	7,756	11,165	3,035	4,967	6,748	10,348	-
		128.8%	143.9%	140.2%	144.3%	144.9%	144.6%	133.9%	124.9%	122.1%	99.4%	87.0%	92.7%	-
	営業利益	903	1,696	2,962	5,077	1,545	3,103	4,850	7,056	1,846	2,581	3,757	6,446	-
		134 8%	179.6%	150.3%	145.4%	171 1%	183.0%	163 7%	139.0%	119.5%	83 2%	77.5%	91.4%	_

[再掲] 駐車場事業海外 事業利益	至(のれん等値	員却則利益	*)・のれん	,寺頃却額	Į.								(百万円
		`18	3/10			`19	9/10			`20/	10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
主車場事業海外 事業利益	1,260	1,376	1,868	2,764	646	810	1,020	1,982	836	∆398	Δ6,359	Δ11,609	△6,000
	2678.1%	557.9%	-	360.5%	51.3%	58.9%	54.6%	71.7%	129.4%	-	-	-	51.7%
台湾	56	102	137	186	54	105	189	238	92	112	157	264	300
	102.6%	105.4%	94.5%	122.2%	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%	82.9%	110.9%	113.5%
Secure Parking	305	486	589	790	249	260	411	440	390	340	△673	∆1,661	360
	-	325.7%	-	127.3%	81.5%	53.7%	69.7%	55.8%	156.8%	130.3%	-	-	
National Car Parks	897	787	1,141	1,787	342	444	419	1,303	352	∆851	∆5,843	△10,212	△6,660
	-	-	-	-	38.2%	56.4%	36.8%	72.9%	103.0%	-	-	-	65.2%
Dれん等償却額	767	1,533	2,286	3,028	750	1,490	2,218	2,959	704	1,411	2,092	2,796	1,400
	-	807.5%	585.5%	465.0%	97.7%	97.2%	97.0%	97.7%	93.9%	94.7%	94.3%	94.5%	50.1%
Secure Parking	221	440	655	869	211	418	621	824	196	390	579	778	600
	-	232.2%	167.7%	133.5%	95.2%	94.9%	94.9%	94.8%	93.1%	93.4%	93.2%	94.5%	77.0%
National Car Parks	545	1,092	1,631	2,159	538	1,072	1,597	2,135	507	1,021	1,512	2,017	800
	_	-	-	-	98.8%	98.2%	97.9%	98.9%	94.2%	95.2%	94.7%	94.5%	39.6%

[参考] 決算短信ベースのセク	ブメント情報	※2020年/	ベースで2	2019年を遡	及								(百万円
		`18	3/10			`19	9/10			`20	′10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
売上高	72,547	142,544	216,030	298,517	79,062	154,124	232,614	317,438	80,786	145,679	200,436	268,904	282,000
	143.9%	132.7%	128.7%	128.1%	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	84.7%	104.9%
駐車場事業国内	38,246	76,641	116,293	157,006	41,372	82,766	125,983	170,109	44,642	81,383	116,388	155,216	164,800
	106.3%	106.0%	105.8%	105.8%	108.2%	108.0%	108.3%	108.3%	107.9%	98.3%	92.4%	91.2%	106.29
モビリティ事業	17,569	33,991	51,912	73,505	21,358	40,434	60,463	85,847	20,907	36,578	52,114	73,484	76,500
	126.9%	124.2%	122.7%	120.4%	121.6%	119.0%	116.5%	116.8%	97.9%	90.5%	86.2%	85.6%	104.19
駐車場事業海外	16,788	32,053	48,036	68,290	17,404	33,085	49,474	65,976	16,466	30,193	35,669	45,169	46,000
	2700.7%	408.6%	304.3%	288.5%	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%	72.1%	68.5%	101.89
調整額(本社コスト等)	∆57	∆140	∆212	∆285	∆1,072	△2,162	∆3,306	∆4,494	△1,230	∆2,475	∆3,735	∆4,966	△5,300
	134.0%	180.0%	177.1%	163.7%	1868.9%	1534.7%	1557.7%	1576.1%	114.7%	114.5%	113.0%	110.5%	106.7%
営業利益	5,013	9,273	15,088	22,539	5,493	9,970	14,620	22,322	5,118	∆1,229	∆11,825	∆14,698	13,500
	117.6%	108.3%	110.0%	109.9%	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	-	
駐車場事業国内	6,415	12,548	19,482	26,906	7,979	15,402	23,460	31,412	7,549	7,968	9,599	15,276	28,300
	102.8%	104.7%	106.2%	106.1%	124.4%	122.8%	120.4%	116.7%	94.6%	51.7%	40.9%	48.6%	185.3%
モビリティ事業	516	1,802	3,445	6,858	402	1,056	1,533	5,001	913	∆670	∆3,078	△2,595	5,800
	95.7%	154.3%	154.2%	134.1%	78.0%	58.6%	44.5%	72.9%	226.8%	-	-	-	
駐車場事業海外	492	∆156	∆418	∆879	∆103	∆679	Δ1,198	∆992	132	∆1,810	∆8,570	Δ14,406	△7,400
	1047.5%	-	-	-	-	434.9%	286.7%	112.8%	-	266.4%	715.0%	1451.4%	51.49
調整額(本社コスト等)	△2,410	△4,920	∆7,421	△10,345	∆2,785	△5,809	∆9,175	△13,098	∆3,476	∆6,716	∆9,775	△12,973	△13,200
	93.9%	106.0%	106.4%	102.6%	115.5%	118.1%	123.6%	126.6%	124.8%	115.6%	106.5%	99.0%	101.7%
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	∆0.8%	∆5.9%	∆5.5%	4.8%
	∆1.5pt	∆1.5pt	∆1.2pt	∆1.3pt	+0.0pt	∆0.0pt	∆0.7pt	△0.5pt	∆0.6pt	∆7.3pt	∆12.2pt	∆12.5pt	+10.3p
駐車場事業国内	16.8%	16.4%	16.8%	17.1%	19.3%	18.6%	18.6%	18.5%	16.9%	9.8%	8.2%	9.8%	17.2%
	∆0.6pt	∆0.2pt	+0.1pt	+0.0pt	+2.5pt	+2.2pt	+1.9pt	+1.3pt	∆2.4pt	∆8.8pt	∆10.4pt	∆8.6pt	+7.3p
モビリティ事業	2.9%	5.3%	6.6%	9.3%	1.9%	2.6%	2.5%	5.8%	4.4%	∆1.8%	∆5.9%	∆3.5%	7.6%
	∆1.0pt	+1.0pt	+1.4pt	+1.0pt	∆1.1pt	∆2.7pt	∆4.1pt	∆3.5pt	+2.5pt	∆4.4pt	∆8.4pt	∆9.4pt	+11.1p
駐車場事業海外	2.9%	∆0.5%	∆0.9%	∆1.3%	∆0.6%	∆2.1%	∆2.4%	∆1.5%	0.8%	∆6.0%	∆24.0%	∆31.9%	△16.1%
	∆4.6pt	∆1.2pt	∆1.6pt	∆1.8pt	∆3.5pt	∆1.6pt	∆1.6pt	∆0.2pt	+1.4pt	∆3.9pt	∆21.6pt	∆30.4pt	+15.8p
												,	
セグメント間取引におけるカー	シェアの駐車場費	用											
駐車場費用	-	-	-	-	987	1,992	3,032	4,111	1,111	2,235	3,362	4,459	4,400
	_	_	_			_			112.6%	112.2%	110.9%	108.5%	98.79



08-2.セグメント別収益性

08-2.ピクメント別収益性	-												(%)
		`18	3/10			`19	9/10			`20/	/10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
売上総利益率	23.0%	23.0%	23.7%	24.2%	23.5%	23.7%	23.8%	24.6%	23.7%	17.5%	13.2%	13.5%	22.7%
	∆2.6pt	∆1.9pt	∆1.5pt	∆1.6pt	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	∆6.1pt	∆10.5pt	∆11.1pt	+9.1pt
駐車場事業国内	24.3%	23.9%	24.3%	24.8%	24.8%	24.2%	24.5%	24.6%	23.5%	16.3%	14.5%	15.8%	22.8%
	∆0.3pt	∆0.4pt	∆0.3pt	∆0.1pt	+0.5pt	+0.3pt	+0.3pt	∆0.2pt	∆1.3pt	∆8.0pt	∆10.1pt	∆8.7pt	+7.0pt
モビリティ事業	25.9%	29.9%	31.9%	34.1%	29.3%	32.1%	32.9%	35.1%	33.9%	30.1%	25.9%	25.7%	36.3%
	∆2.2pt	+0.3pt	+1.2pt	+1.7pt	+3.3pt	+2.2pt	+1.0pt	+1.0pt	+4.6pt	∆2.0pt	∆7.1pt	∆9.4pt	+10.6pt
タイムズカー	27.6%	31.6%	33.7%	35.9%	30.5%	33.3%	34.1%	36.4%	35.1%	31.0%	26.4%	26.2%	37.5%
	∆3.3pt	∆0.4pt	+0.6pt	+1.3pt	+2.9pt	+1.7pt	+0.4pt	+0.4pt	+4.6pt	∆2.3pt	△7.7pt	∆10.2pt	+11.3pt
その他	5.8%	9.0%	9.4%	8.9%	9.4%	11.9%	13.7%	13.4%	13.9%	16.2%	17.8%	18.3%	17.8%
	+1.0pt	+1.3pt	+1.0pt	∆0.4pt	+3.6pt	+2.8pt	+4.3pt	+4.4pt	+4.6pt	+4.3pt	+4.1pt	+4.9pt	∆0.5pt
駐車場事業海外	16.9%	13.8%	13.7%	12.8%	13.8%	12.7%	11.6%	12.1%	14.0%	8.5%	∆6.1%	∆11.4%	0.4%
	∆7.3pt	+0.4pt	∆1.4pt	∆2.6pt	∆3.1pt	∆1.2pt	∆2.1pt	△0.7pt	+0.2pt	∆4.2pt	∆17.7pt	∆23.5pt	+11.8pt
台湾	22.8%	21.6%	21.0%	20.9%	20.8%	20.3%	21.1%	20.7%	23.0%	19.9%	19.6%	20.8%	20.9%
	∆1.5pt	∆0.5pt	∆1.9pt	∆1.0pt	∆2.0pt	∆1.3pt	+0.1pt	△0.2pt	+2.2pt	∆0.4pt	∆1.5pt	+0.1pt	+0.1pt
Secure Parking	15.7%	14.8%	14.7%	15.0%	15.4%	14.0%	13.1%	12.5%	17.3%	13.8%	8.1%	5.0%	15.8%
	+15.7pt	+3.0pt	+14.7pt	+0.3pt	∆0.3pt	∆0.7pt	∆1.6pt	△2.5pt	+1.9pt	∆0.2pt	△5.0pt	∆7.5pt	+10.8pt
National Car Parks	17.4%	12.2%	12.2%	10.4%	12.0%	10.9%	9.5%	11.1%	10.8%	3.1%	∆23.2%	∆32.5%	△16.8%
	+17.4pt	+12.2pt	+12.2pt	+10.4pt	∆5.4pt	∆1.4pt	∆2.7pt	+0.7pt	∆1.2pt	∆7.8pt	∆32.7pt	∆43.6pt	+15.7pt
営業利益率	6.9%	6.5%	7.0%	7.6%	6.9%	6.5%	6.3%	7.0%	6.3%	∆0.8%	∆5.9%	△5.5%	4.8%
	∆1.5pt	∆1.5pt	∆1.2pt	∆1.3pt	+0.0pt	∆0.0pt	△0.7pt	△0.5pt	△0.6pt	∆7.3pt	∆12.2pt	∆12.5pt	+10.3pt
駐車場事業国内	17.1%	16.8%	17.2%	17.6%	17.7%	17.1%	17.1%	17.0%	15.9%	8.4%	6.5%	8.0%	15.1%
	∆0.2pt	+0.2pt	+0.2pt	+0.2pt	+0.6pt	+0.3pt	△0.1pt	△0.6pt	∆1.8pt	∆8.7pt	∆10.6pt	△9.0pt	+7.0pt
モビリティ事業	2.9%	5.3%	6.6%	9.3%	6.5%	7.5%	7.5%	10.6%	9.6%	4.3%	0.5%	2.5%	13.3%
	∆0.8pt	+1.3pt	+1.3pt	+0.9pt	+3.6pt	+2.2pt	+0.9pt	+1.3pt	+3.2pt	∆3.3pt	△7.0pt	∆8.0pt	+10.8pt
タイムズカー	3.2%	5.4%	6.7%	9.6%	6.7%	7.7%	7.6%	10.8%	9.7%	3.9%	△0.2%	1.9%	13.5%
	∆1.0pt	+1.1pt	+1.0pt	+0.6pt	+3.5pt	+2.3pt	+0.9pt	+1.2pt	+2.9pt	∆3.8pt	△7.8pt	∆8.9pt	+11.6pt
その他	∆1.4%	4.0%	5.4%	5.2%	2.2%	4.7%	6.5%	6.1%	9.0%	9.8%	11.4%	12.2%	11.1%
	△0.6pt	+2.1pt	+3.8pt	+2.9pt	+3.6pt	+0.7pt	+1.0pt	+0.9pt	+6.7pt	+5.1pt	+4.9pt	+6.1pt	∆1.1pt
駐車場事業海外(のれん等償却前)	7.5%	4.3%	3.9%	3.1%	3.7%	2.5%	2.1%	3.0%	5.1%	∆1.3%	∆18.2%	△25.7%	△13.0%
	∆0.1pt	+1.1pt	+13.0pt	∆0.1pt	∆3.8pt	∆1.8pt	∆1.8pt	△0.2pt	+1.4pt	∆3.8pt	∆20.2pt	∆28.7pt	+12.7pt
台湾	7.6%	6.8%	6.1%	6.1%	6.8%	6.4%	7.6%	7.1%	9.9%	6.0%	5.6%	6.8%	6.7%
	∆1.3pt	∆0.9pt	∆1.5pt	+0.1pt	∆0.9pt	∆0.4pt	+1.5pt	+1.0pt	+3.1pt	∆0.4pt	∆2.0pt	∆0.3pt	∆0.2pt
Secure Parking	4.1%	3.3%	2.7%	2.7%	3.5%	1.9%	2.0%	1.7%	6.1%	2.8%	△4.3%	∆8.3%	1.9%
	+4.1pt	+1.1pt	+2.7pt	∆0.2pt	∆0.6pt	∆1.4pt	∆0.7pt	∆1.1pt	+2.6pt	+0.9pt	∆6.3pt	∆10.0pt	+10.2pt
National Car Parks	10.6%	5.0%	4.8%	3.2%	3.6%	2.5%	1.6%	3.6%	3.9%	△5.3%	∆34.7%	∆47.9%	△29.8%
	+10.6pt	+5.0pt	+4.8pt	+3.2pt	∆6.9pt	∆2.4pt	∆3.2pt	+0.3pt	+0.3pt	∆7.8pt	∆36.3pt	∆51.4pt	+18.1pt

[再掲] タイムズカー内訳													(%)
		`18	3/10			`19	9/10			`20/	10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
レンタカー 売上総利益率	28.1%	35.3%	37.9%	40.2%	30.1%	35.4%	36.7%	39.7%	36.4%	32.4%	25.8%	22.8%	-
	△6.0pt	∆3.0pt	∆1.0pt	+0.1pt	+2.0pt	+0.1pt	∆1.2pt	∆0.5pt	+6.4pt	∆2.9pt	∆10.9pt	∆16.8pt	-
営業利益率	∆3.9%	0.0%	1.0%	3.9%	∆1.5%	∆0.8%	∆1.6%	3.8%	0.6%	△7.0%	∆16.0%	△15.0%	-
	∆1.8pt	∆0.7pt	+0.1pt	∆0.8pt	+2.4pt	∆0.8pt	∆2.6pt	∆0.1pt	+2.1pt	∆6.3pt	∆14.4pt	∆18.8pt	-
カーシェア 売上総利益率	26.8%	26.5%	28.1%	30.3%	31.0%	30.6%	30.8%	32.0%	33.5%	29.5%	27.0%	29.4%	-
	+0.5pt	+3.1pt	+2.8pt	+3.5pt	+4.2pt	+4.1pt	+2.7pt	+1.7pt	+2.5pt	∆1.1pt	∆3.8pt	∆2.6pt	-
営業利益率	14.1%	13.0%	14.4%	17.2%	19.3%	19.0%	19.2%	20.2%	20.4%	15.3%	15.0%	18.3%	-
	+0 9nt	+3 8nt	+2 3nt	+2 1nt	+5.2nt	+6 Ont	+4 9nt	+3 Ont	+1 1nt	∧ 3.7nt	۸4 2nt	A 1 9nt	

経常利益



Δ2,020

[参考]決算短信セグメント情報とIR事業利益の組替詳細

(百万円) `20/10実績 1+2+3+4 1 3 4 1+2+3+4 決算短信 カーシェア のれん等 IR 決算短信 カーシェア のれん等 IR 事業開発 事業開発 セグメント情報 駐車場費用 償却額 事業利益 セグメント情報 駐車場費用 償却額 事業利益 営業利益 5,118 5,118 Δ1,229 Δ1,229 駐車場事業国内 7,968 6,624 7,549 ∆1,111 +474 6,911 △2,235 +891 モビリティ事業 913 +1,111 2,025 △670 +2,235 1,565 駐車場事業海外 +704 Δ1,810 +1,411 ∆398 132 836 小計 +474 8,594 +704 9,773 5,487 +891 +1,411 7,790 事業開発 △724 Δ724 ∆1,445 ∆1,445 のれん等償却額 ∆704 ∆704 ∆1,411 Δ1,411 調整額 ∆3,476 +250 ∆3,225 ∆6,716 +553 Δ6,163 営業外損益 ∆361 ∆361 ∆791 Δ791 4,756

Δ2,020

`20/10実績			3Q累計					通期		
	1	2	3	4	1+2+3+4	1	2	3	4	1+2+3+4
	決算短信	カーシェア	事業開発	のれん等	IR	決算短信	カーシェア	事業開発	のれん等	IR
	セグメント情報	駐車場費用	尹未用光	償却額	事業利益	セグメント情報	駐車場費用	尹未用光	償却額	事業利益
営業利益	Δ11,825	-	-	-	∆11,825	∆14,698	-	-	-	∆14,698
駐車場事業国内	9,599	∆3,362	+1,096	-	7,334	15,276	∆4,459	+1,259	-	12,076
モビリティ事業	∆3,078	+3,362	-	-	283	△2,595	+4,459	-	-	1,864
駐車場事業海外	∆8,570	-	-	+2,211	∆6,359	∆14,406	-	-	+2,796	∆11,609
小計	Δ2,049	-	+1,096	+2,211	1,258	Δ1,725	-	+1,259	+2,796	2,331
事業開発	-	-	∆1,765	-	∆1,765	-	-	△2,036	-	Δ2,036
のれん等償却額	-	-	-	∆2,211	Δ2,211	-	-	-	△2,796	Δ2,796
調整額	Δ9,775	-	+668	-	Δ9,107	Δ12,973	-	+776	-	Δ12,196
営業外損益	Δ996	-	-	-	Δ996	Δ469	-	-	-	Δ469
経常利益	∆12,822	-	-	-	∆12,822	∆15,168	-	-	-	∆15,168

`21/10計画			通期		
	1	2	3	4	1+2+3+4
	決算短信 セグメント情報	カーシェア 駐車場費用	事業開発	のれん等 償却額	IR 事業利益
営業利益	13,500	-	-	-	13,500
駐車場事業国内	28,300	△4,400	+100	-	24,000
モビリティ事業	5,800	+4,400	-	-	10,200
駐車場事業海外	∆7,400	-	-	+1,400	∆6,000
小計	26,700	-	+100	+1,400	28,200
事業開発		-	△900	-	∆900
のれん等償却額		-	_	∆1,400	∆1,400
調整額	△13,200	-	+800	-	Δ12,400
営業外損益	△5,000	-	-	-	∆5,000
経常利益	8,500	-	_	-	8,500

4,756

PARK24 GROUP

09.駐車場事業データ 09-1.駐車場件数

(件) 2Q累計 3Q累計 通期 2Q累計 3Q累計 通期 2Q累計 3Q累計 通期 通期 1Q 1Q 1Q 件数合計 20,827 21,021 21,126 21,438 21,629 22,061 22,435 22,968 23,327 23,592 23,570 23,187 23,544 104.8% 103.9% 104.9% 107.1% 107.9% 106.9% 101.0% 101.5% 110.5% 108.8% 107.6% 106.2% 105.1% 国内駐車場 18.684 19.135 20.337 20.613 20.364 18.550 18.761 18.981 19.549 19.840 20.807 20.757 20.353 106.8% 105.1% 104.1% 104.0% 103.2% 104.6% 105.8% 107.1% 107.7% 106.4% 104.6% 100.1% 100.1% 直営駐車場 17,250 17.403 17,489 17,711 17.862 18,252 18,547 19,019 19,289 19.553 19,487 19.046 19,014 107.3% 105.5% 104.4% 104.4% 103.5% 104.9% 106.0% 107.4% 108.0% 107.1% 105.1% 100.1% 99.8% タイムズパーキング 17,597 18,914 17,129 17,297 17,377 17,747 18,145 18,437 18,908 19,177 19,442 19,361 18,914 107.1% 100.0% 107.1% 105.4% 104.4% 104.5% 103.6% 104.9% 106.1% 107.5% 108.1% 105.0% 100.0% 月極駐車場 1 790 1 807 1 880 2 052 2 250 1.768 1 837 1 944 1 979 2 097 2 125 2 159 2 167 111.3% 108.2% 106.7% 105.8% 106.3% 108.6% 109.5% 111.7% 111.5% 109.3% 109.1% 105.6% 103.8% タイムズパーキング併設 1,647 1,684 1,695 1,723 1,765 1,837 1,869 1,941 1,985 2,014 2,033 2,035 2,150 109.9% 107.7% 106.9% 106.8% 107.2% 109.1% 110.3% 112.7% 112.5% 109.6% 108.8% 104.8% 105.7% 管理受託駐車場 1,300 1,281 1,272 1,270 1,273 1,297 1,293 1,318 1,324 1,254 1,270 1,307 1,350 103.8% 104.0% 99.2% 103.3% 101.1% 99.8% 99.5% 98.7% 97.9% 101.2% 101.7% 96.7% 98.2% 時間貸駐車場 953 938 931 921 913 909 901 907 906 841 849 843 850 97.0% 96.1% 96.5% 95.7% 95.8% 96.9% 96.8% 98.5% 99.2% 92.5% 94.2% 92.9% 100.8% 月極駐車場 387 387 385 394 406 435 439 458 465 460 469 510 550 114.2% 112.2% 109.1% 107.4% 104.9% 112.4% 114.0% 116.2% 114.5% 105.7% 106.8% 111.4% 107.8% 時間貸駐車場併設 47 40 44 44 45 46 47 47 47 47 48 46 50 114.3% 115.8% 107.1% 106.8% 100.0% 97.9% 108.7% 110.0% 115.0% 106.8% 104.4% 102.2% 102.1% 海外駐車場 2.277 2.337 2.365 2.457 2.494 2.512 2.595 2,631 2,714 2.785 2.813 2.834 3.180 153.1% 152.3% 146.6% 111.4% 109.5% 107.5% 109.7% 107.1% 108.8% 110.9% 108.4% 107.7% 112.2% 台湾 376 403 414 433 446 458 473 494 517 546 562 579 700 116.8% 123.2% 120.0% 119.0% 118.6% 113.6% 114.1% 115.9% 119.2% 117.2% 120.9% 114.3% 118.8% Secure Parking 1.097 1.109 1.101 1.095 1.102 1.097 1.082 1.085 1.080 1.095 1.083 1.072 1.153 112 9% 113 4% 108 1% 103.6% 100.4% 97.6% 98.5% 98.5% 99.5% 101 2% 99.8% 99.3% 107.6% National Car Parks 516 512 510 568 571 568 593 579 579 582 583 581 650 111.2% 110.7% 110.9% 116.3% 101.9% 101.4% 102.5% 98.3% 100.3% 111.9%

376

130.6%

404

129.1%

444

131.0%

478

133.1%

523

139.1%

562

139.1%

585

131.8%

602

125.9%

677

112.5%

(⇔)

α	_	赶击担少为	H

288

149.2%

313

136.7%

339

136.1%

359

132.0%

韓国

09-2.批单场口效													(台)
		`18	3/10			`19	9/10			`20/	10		`21/10計画
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
台数合計	1,268,504	1,280,983	1,293,120	1,371,859	1,379,297	1,386,265	1,406,102	1,421,583	1,455,116	1,465,074	1,455,678	1,442,528	1,460,196
	124.7%	123.3%	120.6%	111.4%	108.7%	108.2%	108.7%	103.6%	105.5%	105.7%	103.5%	101.5%	101.2%
国内駐車場	701,387	711,791	722,488	724,448	729,634	736,836	742,481	755,809	765,099	764,857	761,367	746,033	740,325
	107.4%	106.9%	106.0%	106.0%	104.0%	103.5%	102.8%	104.3%	104.9%	103.8%	102.5%	98.7%	99.2%
直営駐車場	595,662	605,208	611,432	612,410	616,905	621,987	627,352	639,502	648,278	651,536	646,109	628,018	621,725
	105.6%	105.8%	105.2%	105.4%	103.6%	102.8%	102.6%	104.4%	105.1%	104.8%	103.0%	98.2%	99.0%
タイムズパーキング	565,830	574,799	580,619	580,751	584,560	589,533	594,223	604,413	612,776	616,095	610,171	592,225	585,225
	105.4%	105.8%	105.3%	105.3%	103.3%	102.6%	102.3%	104.1%	104.8%	104.5%	102.7%	98.0%	98.8%
月極駐車場	29,832	30,409	30,813	31,659	32,345	32,454	33,129	35,089	35,502	35,441	35,938	35,793	36,500
	109.4%	105.1%	104.2%	106.1%	108.4%	106.7%	107.5%	110.8%	109.8%	109.2%	108.5%	102.0%	102.0%
管理受託駐車場	105,725	106,583	111,056	112,038	112,729	114,849	115,129	116,307	116,821	113,321	115,258	118,015	118,600
	118.4%	113.5%	110.3%	109.4%	106.6%	107.8%	103.7%	103.8%	103.6%	98.7%	100.1%	101.5%	100.5%
時間貸駐車場	83,588	83,592	88,264	89,191	89,643	91,355	91,662	92,367	92,467	89,298	91,343	93,568	93,600
	120.0%	113.0%	111.3%	110.3%	107.2%	109.3%	103.8%	103.6%	103.2%	97.7%	99.7%	101.3%	100.0%
月極駐車場	22,137	22,991	22,792	22,847	23,086	23,494	23,467	23,940	24,354	24,023	23,915	24,447	25,000
	112.9%	114.9%	106.6%	105.9%	104.3%	102.2%	103.0%	104.8%	105.5%	102.3%	101.9%	102.1%	102.3%
海外駐車場	567,117	569,192	570,632	647,411	649,663	649,429	663,621	665,774	690,017	700,217	694,311	696,495	719,871
	155.9%	152.7%	146.1%	118.3%	114.6%	114.1%	116.3%	102.8%	106.2%	107.8%	104.6%	104.6%	103.4%
台湾	15,605	17,130	17,328	17,854	18,624	19,549	19,806	20,605	21,212	22,069	22,466	23,559	28,882
	114.7%	125.4%	118.8%	114.5%	119.3%	114.1%	114.3%	115.4%	113.9%	112.9%	113.4%	114.3%	122.6%
Secure Parking	373,469	376,519	375,791	389,807	386,114	380,598	364,450	360,324	377,091	381,192	371,134	369,934	382,889
	114.0%	112.4%	107.1%	109.4%	103.4%	101.1%	97.0%	92.4%	97.7%	100.2%	101.8%	102.7%	103.5%
National Car Parks	151,560	147,670	146,767	207,086	209,618	208,987	225,683	223,050	222,469	221,671	222,523	222,359	224,614
	-	-	-	139.2%	138.3%	141.5%	153.8%	107.7%	106.1%	106.1%	98.6%	99.7%	101.0%
韓国	26,483	27,873	30,746	32,664	35,307	40,295	53,682	61,795	69,245	75,285	78,188	80,643	83,486
	117.7%	116.7%	121.2%	123.0%	133.3%	144.6%	174.6%	189.2%	196.1%	186.8%	145.7%	130.5%	103.5%



09-3.タイムズパーキング件数・台数

			`18	/10			`19	/10			`20/	10		`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
総件数	(件)	17,129	17,297	17,377	17,597	17,747	18,145	18,437	18,908	19,177	19,442	19,361	18,914	18,914
		107.1%	105.4%	104.4%	104.5%	103.6%	104.9%	106.1%	107.5%	108.1%	107.1%	105.0%	100.0%	100.0%
開発		458	888	1,220	1,636	357	976	1,441	2,078	454	952	1,141	1,212	1,000
		113.4%	87.9%	84.8%	89.3%	77.9%	109.9%	118.1%	127.0%	127.2%	97.5%	79.2%	58.3%	82.5%
解約		172	433	680	873	205	426	598	764	185	418	685	1,190	1,000
		84.7%	109.9%	116.4%	113.1%	119.2%	98.4%	87.9%	87.5%	90.2%	98.1%	114.5%	155.8%	84.0%
区分変更+区分移動		Δ2	Δ3	Δ8	∆11	∆2	Δ2	∆3	∆3	-	-	Δ3	∆16	-
総台数	(台)	565,830	574,799	580,619	580,751	584,560	589,533	594,223	604,413	612,776	616,095	610,171	592,225	585,225
		105.4%	105.8%	105.3%	105.3%	103.3%	102.6%	102.3%	104.1%	104.8%	104.5%	102.7%	98.0%	98.8%
開発		20,182	44,135	57,587	68,405	10,830	36,651	51,765	69,246	13,654	28,710	36,624	41,156	34,000
		151.3%	131.6%	121.2%	123.2%	53.7%	83.0%	89.9%	101.2%	126.1%	78.3%	70.8%	59.4%	82.6%
解約		5,205	18,897	25,307	34,630	6,431	26,291	35,825	42,226	4,901	16,035	29,756	51,550	37,000
		75.3%	98.1%	104.6%	110.1%	123.6%	139.1%	141.6%	121.9%	76.2%	61.0%	83.1%	122.1%	71.8%
区分変更+区分移動		△569	∆1,861	∆3,083	∆4,446	∆590	∆1,578	△2,468	∆3,358	∆390	∆993	∆1,110	∆1,794	△4,000
解約率(台数ベース)	(%)	0.9%	3.3%	4.4%	6.0%	1.1%	4.5%	6.0%	7.0%	0.8%	2.6%	4.9%	8.7%	6.3%
		△0.4pt	∆0.3pt	△0.0pt	+0.3pt	+0.2pt	+1.2pt	+1.7pt	+1.0pt	∆0.3pt	∆1.9pt	∆1.2pt	+1.7pt	∆2.4pt

09-4.タイムズパーキング - スタンダード件数・台数

03-4.フィムスハ モンフ・ス	,,,,	I TEXX	H XX											
			`18	/10			`19	/10			`20/	10		`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
総件数	(件)	13,640	13,761	13,784	13,932	14,031	14,346	14,585	14,954	15,137	15,334	15,251	14,846	14,846
		106.5%	104.9%	103.7%	103.6%	102.9%	104.3%	105.8%	107.3%	107.9%	106.9%	104.6%	99.3%	100.0%
開発		344	668	915	1,219	275	746	1,124	1,623	351	724	856	901	800
		108.2%	85.1%	80.8%	84.5%	79.9%	111.7%	122.8%	133.1%	127.6%	97.1%	76.2%	55.5%	88.8%
解約		149	359	575	735	177	339	483	615	164	345	558	1,000	800
		84.7%	105.9%	112.7%	109.7%	118.8%	94.4%	84.0%	83.7%	92.7%	101.8%	115.5%	162.6%	80.0%
区分変更+区分移動		1	8	-	4	1	7	12	14	Δ4	1	Δ1	∆9	-
総台数	(台)	177,878	177,141	176,354	176,804	178,030	179,385	181,620	184,524	183,562	184,071	183,225	177,712	174,712
		103.7%	102.1%	100.5%	100.5%	100.1%	101.3%	103.0%	104.4%	103.1%	102.6%	100.9%	96.3%	98.3%
開発		4,710	11,237	14,570	17,943	4,087	10,100	15,121	21,441	4,421	8,688	10,817	11,717	11,000
		104.4%	104.6%	92.3%	90.6%	86.8%	89.9%	103.8%	119.5%	108.2%	86.0%	71.5%	54.6%	93.9%
解約		2,331	8,829	11,992	14,591	2,604	6,616	9,321	12,181	2,487	5,866	8,787	14,994	12,000
		77.7%	135.2%	134.7%	123.3%	111.7%	74.9%	77.7%	83.5%	95.5%	88.7%	94.3%	123.1%	80.0%
区分変更+区分移動		∆441	△1,207	△2,164	△2,488	∆257	∆818	∆984	∆1,540	△2,896	∆3,275	∆3,329	∆3,535	△2,000
解約率(台数ベース)	(%)	1.3%	5.0%	6.8%	8.3%	1.5%	3.7%	5.1%	6.6%	1.4%	3.2%	4.8%	8.4%	6.9%
		∆0.4pt	+1.2pt	+1.7pt	+1.5pt	+0.2pt	∆1.3pt	∆1.7pt	∆1.7pt	△0.1pt	∆0.5pt	∆0.3pt	+1.8pt	∆1.6pt

09-5.タイムズパーキング - パートナーサービス件数・台数

			`18	3/10			`19)/10			`20/	10		`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
総件数	(件)	3,489	3,536	3,593	3,665	3,716	3,799	3,852	3,954	4,040	4,108	4,110	4,068	4,068
		109.8%	107.6%	107.3%	107.8%	106.5%	107.4%	107.2%	107.9%	108.7%	108.1%	106.7%	102.9%	100.0%
開発		114	220	305	417	82	230	317	455	103	228	285	311	200
		132.6%	97.8%	99.3%	106.9%	71.9%	104.5%	103.9%	109.1%	125.6%	99.1%	89.9%	68.4%	64.3%
解約		23	74	105	138	28	87	115	149	21	73	127	190	200
		85.2%	134.5%	141.9%	135.3%	121.7%	117.6%	109.5%	108.0%	75.0%	83.9%	110.4%	127.5%	105.3%
区分変更+区分移動		∆3	∆11	Δ8	∆15	∆3	Δ9	∆15	∆17	4	∆1	∆2	Δ7	-
総台数	(台)	387,952	397,658	404,265	403,947	406,530	410,148	412,603	419,889	429,214	432,024	426,946	414,513	410,513
		106.2%	107.5%	107.5%	107.6%	104.8%	103.1%	102.1%	103.9%	105.6%	105.3%	103.5%	98.7%	99.0%
開発		15,472	32,898	43,017	50,462	6,743	26,551	36,644	47,805	9,233	20,022	25,807	29,439	23,000
		175.3%	144.3%	135.6%	141.3%	43.6%	80.7%	85.2%	94.7%	136.9%	75.4%	70.4%	61.6%	78.1%
解約		2,874	10,068	13,315	20,039	3,827	19,675	26,504	30,045	2,414	10,169	20,969	36,556	25,000
		73.5%	79.1%	87.1%	102.2%	133.2%	195.4%	199.1%	149.9%	63.1%	51.7%	79.1%	121.7%	68.4%
区分変更+区分移動		∆128	∆654	∆919	∆1,958	∆333	△760	∆1,484	∆1,818	2,506	2,282	2,219	1,741	△2,000
解約率(台数ベース)	(%)	0.7%	2.5%	3.3%	5.0%	0.9%	4.8%	6.4%	7.2%	0.6%	2.4%	4.9%	8.8%	6.1%
		∆0.3pt	∆0.9pt	∆0.8pt	∆0.3pt	+0.2pt	+2.3pt	+3.1pt	+2.2pt	∆0.4pt	∆2.4pt	∆1.5pt	+1.7pt	∆2.7pt



09-6.タイムズパーキング - 非連結業績

			`18	3/10			`19	/10			`20/	10		`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
売上高	(百万円)	37,130	74,365	112,881	152,305	39,109	78,217	118,916	160,550	42,050	76,181	108,599	144,703	153,800
		106.0%	105.8%	105.8%	105.8%	105.3%	105.2%	105.3%	105.4%	107.5%	97.4%	91.3%	90.1%	106.3%
スタンダード		23,558	46,978	70,902	95,071	24,213	48,329	73,014	98,080	25,375	46,544	66,844	89,106	94,700
		104.6%	104.1%	103.6%	103.3%	102.8%	102.9%	103.0%	103.2%	104.8%	96.3%	91.5%	90.9%	106.3%
パートナーサービス		13,572	27,387	41,979	57,234	14,896	29,887	45,902	62,470	16,675	29,636	41,755	55,596	59,100
		108.5%	109.0%	109.7%	110.2%	109.8%	109.1%	109.3%	109.1%	111.9%	99.2%	91.0%	89.0%	106.3%
売上原価		28,665	57,717	86,946	116,508	29,890	60,169	91,266	123,395	33,132	65,920	96,167	126,278	122,800
		106.5%	106.1%	105.6%	105.4%	104.3%	104.2%	105.0%	105.9%	110.8%	109.6%	105.4%	102.3%	97.2%
スタンダード		18,446	37,114	55,563	74,161	18,805	37,909	57,260	77,220	20,369	40,464	59,203	77,403	75,300
		105.3%	104.8%	103.9%	103.4%	101.9%	102.1%	103.1%	104.1%	108.3%	106.7%	103.4%	100.2%	97.3%
パートナーサービス		10,219	20,603	31,382	42,347	11,084	22,259	34,006	46,174	12,762	25,455	36,963	48,874	47,500
		108.7%	108.6%	108.8%	109.0%	108.5%	108.0%	108.4%	109.0%	115.1%	114.4%	108.7%	105.8%	97.2%
売上総利益		8,464	16,648	25,935	35,797	9,219	18,048	27,649	37,155	8,918	10,261	12,432	18,424	31,000
		104.2%	104.9%	106.5%	107.2%	108.9%	108.4%	106.6%	103.8%	96.7%	56.9%	45.0%	49.6%	168.3%
スタンダード		5,111	9,864	15,338	20,909	5,407	10,420	15,753	20,859	5,005	6,080	7,640	11,703	19,400
		102.0%	101.6%	102.8%	103.1%	105.8%	105.6%	102.7%	99.8%	92.6%	58.3%	48.5%	56.1%	165.8%
パートナーサービス		3,352	6,784	10,596	14,887	3,811	7,627	11,896	16,295	3,912	4,180	4,791	6,721	11,600
		107.8%	110.0%	112.5%	113.7%	113.7%	112.4%	112.3%	109.5%	102.7%	54.8%	40.3%	41.2%	172.6%
売上総利益率	(%)	22.8%	22.4%	23.0%	23.5%	23.6%	23.1%	23.3%	23.1%	21.2%	13.5%	11.4%	12.7%	20.2%
		∆0.4pt	∆0.2pt	+0.2pt	+0.3pt	+0.8pt	+0.7pt	+0.3pt	△0.4pt	∆2.4pt	∆9.6pt	∆11.8pt	∆10.4pt	+7.4pt
スタンダード		21.7%	21.0%	21.6%	22.0%	22.3%	21.6%	21.6%	21.3%	19.7%	13.1%	11.4%	13.1%	20.5%
		∆0.5pt	∆0.5pt	∆0.2pt	∆0.1pt	+0.6pt	+0.6pt	∆0.1pt	△0.7pt	∆2.6pt	∆8.5pt	∆10.1pt	∆8.1pt	+7.4pt
パートナーサービス		24.7%	24.8%	25.2%	26.0%	25.6%	25.5%	25.9%	26.1%	23.5%	14.1%	11.5%	12.1%	19.6%
		∆0.2pt	+0.2pt	+0.6pt	+0.8pt	+0.9pt	+0.7pt	+0.7pt	+0.1pt	∆2.1pt	∆11.4pt	∆14.4pt	∆14.0pt	+7.5pt

09-7.タイムズパーキング - KPI(台/件・月あたり売上、利益)

														`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
スタンダード	売上	44.1	44.1	44.4	44.7	45.3	45.1	45.2	45.3	46.1	42.2	40.4	40.6	44.7
(千円/台・月)		100.8%	100.8%	101.1%	101.3%	102.7%	102.4%	101.8%	101.3%	101.7%	93.6%	89.3%	89.6%	110.2%
	売上原価	34.6	34.8	34.8	34.9	35.2	35.4	35.5	35.6	37.0	36.7	35.8	35.3	35.6
		101.5%	101.4%	101.3%	101.4%	101.9%	101.7%	101.9%	102.2%	105.1%	103.7%	100.9%	98.9%	100.9%
	売上総利益	9.5	9.2	9.6	9.8	10.1	9.7	9.7	9.6	9.1	5.5	4.6	5.3	9.1
		98.3%	98.4%	100.2%	101.1%	105.7%	105.2%	101.5%	97.9%	89.8%	56.7%	47.3%	55.4%	171.9%
パートナーサービス	売上高	1,302.1	1,307.4	1,325.5	1,344.1	1,341.6	1,336.0	1,355.3	1,369.6	1,383.4	1,221.0	1,140.6	1,137.4	1,210.6
(千円/件・月)		98.9%	99.8%	101.0%	101.8%	103.0%	102.2%	102.2%	101.9%	103.1%	91.4%	84.2%	83.1%	106.4%
	売上原価	980.4	983.5	990.9	994.5	998.3	995.0	1,004.0	1,012.3	1,058.8	1,048.7	1,009.7	999.9	973.0
		99.1%	99.5%	100.2%	100.7%	101.8%	101.2%	101.3%	101.8%	106.1%	105.4%	100.6%	98.8%	97.3%
	売上総利益	321.6	323.8	334.6	349.6	343.2	340.9	351.2	357.2	324.6	172.2	130.8	137.5	237.6
		98.3%	100.8%	103.6%	105.0%	106.7%	105.3%	105.0%	102.2%	94.6%	50.5%	37.3%	38.5%	172.8%



10.モビリティ事業データ 10-1.タイムズカー*車両数・拠点数

								9/10						`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
車両数	(台)	48,787	51,195	55,347	54,593	55,071	58,478	62,352	57,716	57,738	55,585	45,261	44,841	58,000
		111.6%	109.8%	108.7%	111.4%	112.9%	114.2%	112.7%	105.7%	104.8%	95.1%	72.6%	77.7%	129.3%
貸出拠点数	(箇所)	10,671	11,075	11,339	11,717	11,893	12,368	12,703	13,024	13,179	13,445	13,346	13,098	-
		115.0%	112.7%	111.9%	111.5%	111.5%	111.7%	112.0%	111.2%	110.8%	108.7%	105.1%	100.6%	

[再掲] タイムズカー 内訳

				`18	3/10			`19	/10			`20/	10		`21/10計画
			1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
レンタカー	車両数	(台)	28,333	29,604	32,970	31,162	31,194	33,468	36,453	30,620	30,429	27,715	17,792	17,808	-
			105.4%	104.9%	103.5%	107.6%	110.1%	113.1%	110.6%	98.3%	97.5%	82.8%	48.8%	58.2%	-
	貸出拠点数	(箇所)	414	407	404	406	402	384	382	381	373	367	365	326	-
			93.5%	91.7%	90.8%	92.7%	97.1%	94.3%	94.6%	93.8%	92.8%	95.6%	95.5%	85.6%	-
カーシェア	車両数	(台)	20,454	21,591	22,377	23,431	23,877	25,010	25,899	27,096	27,309	27,870	27,469	27,033	-
			121.5%	117.5%	117.3%	117.0%	116.7%	115.8%	115.7%	115.6%	114.4%	111.4%	106.1%	99.8%	-
	貸出拠点数	(箇所)	10,257	10,668	10,935	11,311	11,491	11,984	12,321	12,643	12,806	13,078	12,981	12,772	-
			116.0%	113.7%	112.9%	112.4%	112.0%	112.3%	112.7%	111.8%	111.4%	109.1%	105.4%	101.0%	-

10-2.タイムズカー会員数

			`18	3/10			`19	/10			`20/	10		`21/10計画
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
会員数	(千人)	939.8	980.2	1,037.9	1,099.1	1,138.8	1,194.7	1,245.6	1,305.3	1,344.6	1,386.8	1,432.2	1,506.7	-
		124.5%	122.4%	121.9%	121.6%	121.2%	121.9%	120.0%	118.8%	118.1%	116.1%	115.0%	115.4%	-
個人		571.3	595.6	629.7	667.9	687.8	717.1	743.0	777.6	795.3	816.8	839.2	892.6	-
		122.3%	120.6%	120.7%	121.2%	120.4%	120.4%	118.0%	116.4%	115.6%	113.9%	113.0%	114.8%	-
法人		368.5	384.6	408.2	431.2	450.9	477.5	502.6	527.6	549.3	569.9	593.0	614.1	-
		128.1%	125.3%	123.7%	122.4%	122.4%	124.2%	123.1%	122.4%	121.8%	119.3%	118.0%	116.4%	-
法人会員比率	(%)	39.2%	39.2%	39.3%	39.2%	39.6%	40.0%	40.4%	40.4%	40.9%	41.1%	41.4%	40.8%	-
		+1.1pt	+0.9pt	+0.6pt	+0.2pt	+0.4pt	+0.7pt	+1.0pt	+1.2pt	+1.3pt	+1.1pt	+1.1pt	+0.3pt	-

10-3.台・月あたり売上高・利益 (直営のみ)

10-3.日・700にリルニー同・利益 (自名のの)												(千円/台・月)	
	`18/10				`19/10					`21/10計画			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
タイムズカー 売上高	129.8	121.3	119.0	123.0	134.8	124.6	120.0	127.1	124.4	95.1	109.8	122.0	130.9
	114.9%	111.9%	109.0%	106.0%	103.9%	102.8%	100.9%	103.3%	92.3%	76.3%	91.5%	96.0%	107.3%
営業費用	125.1	114.0	110.2	110.5	125.2	114.5	110.4	112.7	111.9	91.4	110.2	119.6	113.2
	116.2%	110.3%	107.7%	105.6%	100.0%	100.4%	100.1%	102.0%	89.4%	79.8%	99.9%	106.2%	94.6%
営業利益	4.6	7.3	8.7	12.5	9.6	10.1	9.6	14.4	12.4	3.7	△0.4	2.3	17.7
	88.7%	144.7%	129.4%	109.8%	207.9%	139.3%	110.7%	115.0%	129.0%	36.6%	-	16.1%	765.8%

[再掲] タイムズカー内訳

[再掲] タィ	イムズカー内訳													(千円/台・月)
			`18	3/10	`19/10					`21/10計画				
		1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	通期
レンタカー 売上高 営業費用 営業利益	売上高	156.4	138.1	129.4	131.9	156.2	136.0	126.0	138.0	140.0	88.4	122.4	145.6	-
		126.3%	118.2%	112.1%	104.8%	99.9%	98.5%	97.3%	104.6%	89.6%	65.0%	97.2%	105.5%	-
	営業費用	162.8	137.4	127.5	126.1	158.2	136.7	127.9	132.3	139.2	95.8	145.3	170.5	-
		128.6%	118.5%	111.5%	106.0%	97.2%	99.5%	100.3%	104.9%	88.0%	70.1%	113.6%	128.9%	-
	営業利益	∆6.4	0.7	1.9	5.8	△2.0	∆0.6	∆1.9	5.7	0.8	△7.3	△22.8	△24.8	-
		232.0%	74.0%	161.0%	83.4%	31.4%	-	-	98.8%	-	1053.4%	1197.6%	-	-
カーシェア 売上高	105.2	105.0	108.3	113.7	112.7	112.9	113.8	115.7	110.9	102.3	101.1	106.9	-	
		103.4%	105.3%	105.5%	107.4%	107.1%	107.5%	105.0%	101.8%	98.3%	90.6%	88.8%	92.4%	-
	営業費用	90.4	91.3	92.8	94.1	91.0	91.4	91.9	92.3	88.3	86.6	85.9	87.3	-
		102.4%	100.9%	102.8%	104.7%	100.7%	100.1%	99.0%	98.0%	97.0%	94.7%	93.5%	94.6%	-
	営業利益	14.8	13.6	15.5	19.5	21.7	21.4	21.8	23.4	22.5	15.6	15.1	19.5	-
		110.4%	148.8%	125.7%	122.2%	146.4%	156.9%	140.7%	119.6%	103.9%	73.1%	69.3%	83.7%	-

*当社グルーブは、新たなモビリティサービスの実現に向け、レンタカーとカーシェア双方のメリットを取り入れた「タイムズカー」を推進しているため、`20/10期よりタイムズカーを中心とした開示に変更しております。