

## 01.連結業績

	^19/10				^20/10				^21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高	79,062	154,124	232,614	317,438	80,786	145,679	200,436	268,904	62,140	121,865		
	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	84.7%	76.9%	83.7%		
売上原価	60,512	117,654	177,302	239,346	61,629	120,121	173,903	232,556	53,105	104,655		
	108.3%	107.2%	107.5%	105.8%	101.8%	102.1%	98.1%	97.2%	86.2%	87.1%		
売上総利益	18,549	36,469	55,312	78,092	19,156	25,557	26,532	36,347	9,035	17,209		
	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%	48.0%	46.5%	47.2%	67.3%		
販売費及び一般管理費	13,056	26,499	40,692	55,770	14,038	26,787	38,358	51,045	11,794	23,725		
	112.2%	112.9%	112.9%	112.1%	107.5%	101.1%	94.3%	91.5%	84.0%	88.6%		
営業利益	5,493	9,970	14,620	22,322	5,118	Δ1,229	Δ11,825	Δ14,698	Δ2,758	Δ6,515		
	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	-	-	-		
経常利益	5,314	9,523	13,956	21,566	4,756	Δ2,020	Δ12,822	Δ15,168	Δ4,710	Δ8,998		
	107.1%	106.6%	94.9%	95.7%	89.5%	-	-	-	-	-		
親会社株主に帰属する当期純利益	3,678	5,628	7,805	12,348	2,567	Δ2,589	Δ12,233	Δ46,652	Δ4,734	Δ8,960		
	113.1%	104.1%	86.1%	89.1%	69.8%	-	-	-	-	-		
EBITDA*	17,351	30,903	44,699	63,364	17,615	22,061	24,698	37,407	8,401	14,405		
	111.8%	111.1%	105.5%	107.6%	101.5%	71.4%	55.3%	59.0%	47.7%	65.3%		

\*EBITDA：営業利益＋減価償却費＋のれんの償却額＋モビリティ車両売却原価

## 02.収益性

	^19/10				^20/10				^21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上総利益率	23.5%	23.7%	23.8%	24.6%	23.7%	17.5%	13.2%	13.5%	14.5%	14.1%		
	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	Δ6.1pt	Δ10.5pt	Δ11.1pt	Δ9.2pt	Δ3.4pt		
営業利益率	6.9%	6.5%	6.3%	7.0%	6.3%	Δ0.8%	Δ5.9%	Δ5.5%	Δ4.4%	Δ5.3%		
	+0.0pt	Δ0.0pt	Δ0.7pt	Δ0.5pt	Δ0.6pt	Δ7.3pt	Δ12.2pt	Δ12.5pt	Δ10.8pt	Δ4.5pt		
経常利益率	6.7%	6.2%	6.0%	6.8%	5.9%	Δ1.4%	Δ6.4%	Δ5.6%	Δ7.6%	Δ7.4%		
	Δ0.1pt	Δ0.1pt	Δ0.8pt	Δ0.8pt	Δ0.8pt	Δ7.6pt	Δ12.4pt	Δ12.4pt	Δ13.5pt	Δ6.0pt		
当期純利益率	4.7%	3.7%	3.4%	3.9%	3.2%	Δ1.8%	Δ6.1%	Δ17.3%	Δ7.6%	Δ7.4%		
	+0.2pt	Δ0.1pt	Δ0.8pt	Δ0.8pt	Δ1.5pt	Δ5.4pt	Δ9.5pt	Δ21.2pt	Δ10.8pt	Δ5.6pt		
EBITDA比率	21.9%	20.1%	19.2%	20.0%	21.8%	15.1%	12.3%	13.9%	13.5%	11.8%		
	+0.6pt	+0.5pt	Δ0.4pt	+0.2pt	Δ0.1pt	Δ4.9pt	Δ6.9pt	Δ6.1pt	Δ8.3pt	Δ3.3pt		

## 03.連結貸借対照表

	^19/10				^20/10				^21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
資産合計	269,216	294,145	291,479	293,097	326,804	317,326	326,955	295,775	339,319	336,110		
	95.1%	103.9%	102.9%	103.5%	111.5%	108.3%	111.6%	100.9%	114.7%	113.6%		
うち のれん(契約関連無形資産 含む)	56,632	57,390	53,620	51,117	54,139	49,128	49,068	25,469	25,814	27,425		
	93.6%	94.9%	88.7%	84.5%	105.9%	96.1%	96.0%	49.8%	101.4%	107.7%		
負債合計	184,029	205,718	203,061	202,305	244,506	243,287	262,440	264,629	313,997	316,190		
	97.7%	109.2%	107.8%	107.4%	120.9%	120.3%	129.7%	130.8%	118.7%	119.5%		
うち 有利子負債	126,159	138,402	137,786	139,380	182,467	185,194	207,799	205,219	252,490	250,328		
	101.5%	111.4%	110.9%	112.1%	130.9%	132.9%	149.1%	147.2%	123.0%	122.0%		
銀行借入	76,100	88,304	87,716	88,777	97,911	103,460	125,235	126,513	175,311	174,115		
	103.7%	120.3%	119.5%	120.9%	110.3%	116.5%	141.1%	142.5%	138.6%	137.6%		
うち 劣後特約付シンジケートローン	-	-	-	-	-	-	-	-	50,000	50,000		
	-	-	-	-	-	-	-	-	-	-		
リース債務	15,058	15,097	15,069	15,603	49,555	46,734	47,564	43,706	42,179	41,213		
	94.8%	95.1%	94.9%	98.3%	317.6%	299.5%	304.8%	280.1%	96.5%	94.3%		
新株予約権付転換社債	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000		
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		
純資産合計	85,187	88,427	88,418	90,791	82,298	74,039	64,514	31,146	25,321	19,919		
	89.8%	93.2%	93.2%	95.7%	90.6%	81.5%	71.1%	34.3%	81.3%	64.0%		
うち 株主資本	89,616	91,597	94,159	97,511	86,104	81,029	71,211	36,761	32,099	27,873		
	92.8%	94.8%	97.5%	101.0%	88.3%	83.1%	73.0%	37.7%	87.3%	75.8%		
株主資本比率 (%)	33.3%	31.1%	32.3%	33.3%	26.3%	25.5%	21.8%	12.4%	9.5%	8.3%		
	Δ0.8pt	Δ3.0pt	Δ1.8pt	Δ0.8pt	Δ6.9pt	Δ7.7pt	Δ11.5pt	Δ20.8pt	Δ3.0pt	Δ4.1pt		
ネットD/Eレシオ*	1.17	1.18	1.27	1.17	1.82	1.90	2.32	4.07	4.65	5.39		
	+0.19	+0.20	+0.29	+0.20	+0.65	+0.72	+1.14	+2.90	+0.58	+1.32		

## [参考] 格付評価\*における株主資本および有利子負債・指標

	^19/10				^20/10				^21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
株主資本 (百万円)	89,616	91,597	94,159	97,511	86,104	81,029	71,211	36,761	57,099	52,873		
	92.8%	94.8%	97.5%	101.0%	88.3%	83.1%	73.0%	37.7%	155.3%	143.8%		
有利子負債 (百万円)	126,159	138,402	137,786	139,380	182,467	185,194	207,799	205,219	227,490	225,328		
	101.5%	111.4%	110.9%	112.1%	130.9%	132.9%	149.1%	147.2%	110.9%	109.8%		
株主資本比率 (%)	33.3%	31.1%	32.3%	33.3%	26.3%	25.5%	21.8%	12.4%	16.8%	15.7%		
	Δ0.8pt	Δ3.0pt	Δ1.8pt	Δ0.8pt	Δ6.9pt	Δ7.7pt	Δ11.5pt	Δ20.8pt	+4.4pt	+3.3pt		
ネットD/Eレシオ*	1.17	1.18	1.27	1.17	1.82	1.90	2.32	4.07	2.18	2.37		
	+0.19	+0.20	+0.29	+0.20	+0.65	+0.72	+1.14	+2.90	Δ1.89	Δ1.70		

\*ネットD/Eレシオ：(有利子負債-現金及び預金)／株主資本

\*格付評価：劣後特約付シンジケートローン50,000百万円のうち、50%(25,000百万円)を株主資本として評価

## 04. キャッシュフロー計算書

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	(百万円/下段 前年同期比)											
営業活動によるキャッシュフロー	9,780	24,208	28,314	45,695	12,518	22,594	20,187	39,400	8,261	15,654		
	82.4%	92.8%	84.9%	85.4%	128.0%	93.3%	71.3%	86.2%	66.0%	69.3%		
投資活動によるキャッシュフロー	△9,290	△24,792	△39,838	△49,454	△6,131	△13,163	△17,719	△21,819	△3,455	△7,437		
財務活動によるキャッシュフロー	△8,888	1,385	365	△782	△6,160	△2,883	15,503	12,886	42,551	35,292		
現金及び現金同等物期末未残高	21,110	30,430	18,192	24,664	25,248	31,152	42,667	55,269	102,908	99,844		
	102.7%	78.7%	66.6%	82.8%	119.6%	102.4%	234.5%	224.1%	407.6%	320.5%		
フリーキャッシュフロー	490	△583	△11,523	△3,758	6,387	9,430	2,467	17,580	4,805	8,216		

## 05. 設備投資

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	(百万円/下段 前年同期比)											
合計	9,714	26,547	42,805	54,270	9,844	21,571	27,495	31,845	4,395	8,740		
	117.6%	157.3%	151.4%	116.5%	101.3%	81.3%	64.2%	58.7%	44.7%	40.5%		
駐車場事業国内	1,869	4,648	8,163	11,042	2,419	4,982	5,777	6,521	733	1,438		
	99.8%	70.6%	98.0%	106.9%	129.4%	107.2%	70.8%	59.1%	30.3%	28.9%		
モビリティ事業	6,837	12,289	22,992	30,779	3,630	7,135	9,936	11,988	1,667	4,041		
	140.8%	164.3%	142.2%	112.6%	53.1%	58.1%	43.2%	39.0%	45.9%	56.6%		
駐車場事業海外	593	1,584	3,071	3,500	3,240	8,010	9,710	10,936	1,480	2,269		
	50.3%	76.2%	108.9%	80.8%	546.3%	505.7%	316.2%	312.5%	45.7%	28.3%		
その他	414	8,025	8,578	8,948	553	1,442	2,070	2,398	514	991		
	117.2%	1111.8%	906.8%	196.0%	133.6%	18.0%	24.1%	26.8%	93.0%	68.7%		
キャッシュベース	9,042	24,424	39,194	48,920	6,626	13,588	18,102	21,880	3,409	7,404		
	123.5%	167.9%	156.9%	115.6%	73.3%	55.6%	46.2%	44.7%	51.5%	54.5%		
駐車場事業国内	1,223	2,628	4,651	5,962	1,391	2,702	3,153	3,736	541	978		
	111.6%	58.4%	86.4%	90.8%	113.7%	102.8%	67.8%	62.7%	38.9%	36.2%		
モビリティ事業	6,837	12,289	22,992	30,779	3,630	7,135	9,936	11,988	1,667	4,041		
	140.8%	164.3%	142.2%	112.6%	53.1%	58.1%	43.2%	39.0%	45.9%	56.6%		
駐車場事業海外	566	1,480	2,971	3,230	1,050	2,307	2,941	3,756	686	1,393		
	55.8%	80.2%	120.3%	83.6%	185.4%	155.8%	99.0%	116.3%	65.4%	60.4%		
その他	414	8,025	8,578	8,948	553	1,442	2,070	2,398	514	991		
	117.2%	1111.8%	906.8%	196.0%	133.6%	18.0%	24.1%	26.8%	93.0%	68.7%		
ファイナンスリース	672	2,123	3,611	5,349	3,217	7,982	9,392	9,965	985	1,335		
	71.4%	91.4%	109.5%	126.3%	478.8%	375.9%	260.1%	186.3%	30.6%	16.7%		
駐車場事業国内	645	2,020	3,511	5,079	1,027	2,280	2,623	2,785	192	460		
	83.0%	96.7%	119.1%	134.8%	159.2%	112.9%	74.7%	54.8%	18.7%	20.2%		
モビリティ事業	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-		
駐車場事業海外	26	103	99	270	2,190	5,702	6,768	7,180	793	875		
	16.1%	44.1%	28.5%	57.7%	8298.4%	5523.3%	6788.4%	2658.1%	36.2%	15.4%		
その他	-	-	-	-	-	-	-	-	-	-		
	-	-	-	-	-	-	-	-	-	-		

## 06. 減価償却

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	(百万円/下段 前年同期比)											
合計	7,320	14,796	22,541	30,407	9,553	18,807	27,996	37,129	8,003	16,159		
	111.5%	111.9%	110.3%	111.3%	130.5%	127.1%	124.2%	122.1%	83.8%	85.9%		
駐車場事業国内	2,561	5,099	7,765	10,491	2,698	5,205	7,826	9,549	2,194	4,312		
	104.2%	103.1%	103.7%	107.8%	105.4%	102.1%	100.8%	91.0%	81.3%	82.8%		
モビリティ事業	3,728	7,566	11,684	15,662	3,799	7,520	11,095	14,306	2,835	5,743		
	115.2%	116.0%	113.9%	110.7%	101.9%	99.4%	95.0%	91.3%	74.6%	76.4%		
駐車場事業海外	827	1,706	2,328	3,123	2,717	5,470	8,150	11,234	2,452	4,997		
	120.6%	123.4%	109.9%	116.8%	328.3%	320.6%	350.1%	359.7%	90.3%	91.3%		
その他	202	423	762	1,130	338	611	923	2,037	520	1,105		
	111.3%	114.8%	135.9%	147.3%	167.5%	144.3%	121.1%	180.2%	153.7%	180.9%		

## 07. 指標

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
	(下段 前年同期比)											
株主資本当期純利益率(ROE) (%)	4.0%	6.0%	8.2%	12.7%	2.8%	△2.9%	△14.5%	△69.5%	△13.7%	△27.7%		
	△0.4pt	△0.3pt	△2.4pt	△3.1pt	△1.2pt	△8.9pt	△22.7pt	△82.2pt	△16.5pt	△24.8pt		
総資産当期純利益率(ROA) (%)	1.3%	1.9%	2.7%	4.3%	0.8%	△0.8%	△3.9%	△15.8%	△1.5%	△2.8%		
	+0.1pt	△0.1pt	△0.7pt	△0.8pt	△0.5pt	△2.8pt	△6.7pt	△20.1pt	△2.3pt	△2.0pt		
一株当たり当期純利益(EPS) (円)	23.79	36.38	50.44	79.79	16.63	△16.77	△79.19	△302.00	△30.64	△57.99		
	107.3%	98.9%	83.2%	86.8%	69.9%	-	-	-	-	-		
一株当たり純資産(BPS) (円)	548.44	569.08	568.56	585.37	529.75	476.40	416.08	200.55	163.44	128.49		
	110.9%	95.0%	97.9%	96.0%	96.6%	83.7%	73.2%	34.3%	30.9%	27.0%		
配当金 (円)	-	-	-	70.0	-	-	-	0.0	-	-		
	-	-	-	100.0%	-	-	-	0.0%	-	-		
配当性向 (%)	-	-	-	87.7%	-	-	-	0.0%	-	-		
	-	-	-	+11.5pt	-	-	-	△87.7pt	-	-		

## 08.セグメントデータ

## 08-1.セグメント別業績

(百万円/下段 前年同期比)

	'19/10				'20/10				'21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
<b>売上高</b>	<b>79,062</b>	<b>154,124</b>	<b>232,614</b>	<b>317,438</b>	<b>80,786</b>	<b>145,679</b>	<b>200,436</b>	<b>268,904</b>	<b>62,140</b>	<b>121,865</b>		
	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	84.7%	76.9%	83.7%		
<b>駐車場事業国内</b>	<b>40,343</b>	<b>80,680</b>	<b>122,787</b>	<b>165,734</b>	<b>43,409</b>	<b>78,899</b>	<b>112,653</b>	<b>150,244</b>	<b>36,549</b>	<b>72,932</b>		
	105.5%	105.4%	105.7%	105.7%	107.6%	97.8%	91.7%	90.7%	84.2%	92.4%		
<b>モビリティ事業</b>	<b>21,432</b>	<b>40,583</b>	<b>60,692</b>	<b>86,174</b>	<b>21,005</b>	<b>36,755</b>	<b>52,355</b>	<b>73,819</b>	<b>16,688</b>	<b>31,646</b>		
	122.0%	119.1%	116.6%	116.9%	98.0%	90.6%	86.3%	85.7%	79.4%	86.1%		
タイムズカー	20,237	38,247	57,153	81,281	19,779	34,486	49,077	69,320	15,635	29,609		
	124.6%	121.6%	118.5%	118.3%	97.7%	90.2%	85.9%	85.3%	79.1%	85.9%		
その他	1,195	2,335	3,539	4,892	1,226	2,269	3,278	4,498	1,052	2,036		
	90.1%	89.4%	92.6%	96.7%	102.6%	97.2%	92.6%	91.9%	85.8%	89.7%		
<b>駐車場事業海外</b>	<b>17,404</b>	<b>33,085</b>	<b>49,474</b>	<b>65,976</b>	<b>16,466</b>	<b>30,193</b>	<b>35,669</b>	<b>45,169</b>	<b>9,014</b>	<b>17,514</b>		
	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%	72.1%	68.5%	54.7%	58.0%		
台湾	807	1,646	2,506	3,359	939	1,869	2,820	3,872	1,164	2,360		
	108.3%	109.2%	110.8%	110.3%	116.4%	113.5%	112.5%	115.3%	123.9%	126.3%		
Secure Parking	7,155	13,790	20,377	26,701	6,431	12,312	15,674	19,956	4,440	9,082		
	94.8%	94.2%	93.2%	91.7%	89.9%	89.3%	76.9%	74.7%	69.0%	73.8%		
National Car Parks	9,441	17,647	26,590	35,915	9,095	16,011	17,174	21,340	3,409	6,071		
	111.1%	111.0%	111.2%	99.4%	96.3%	90.7%	64.6%	59.4%	37.5%	37.9%		
事業開発	41	94	163	263	120	247	372	512	137	287		
	228.1%	117.8%	118.4%	126.3%	291.7%	262.4%	228.3%	194.9%	113.6%	116.1%		
調整額	△159	△318	△503	△709	△217	△417	△615	△842	△249	△515		
	277.9%	143.5%	141.4%	134.6%	136.2%	130.8%	122.3%	118.7%	115.0%	123.5%		
<b>売上総利益</b>	<b>18,549</b>	<b>36,469</b>	<b>55,312</b>	<b>78,092</b>	<b>19,156</b>	<b>25,557</b>	<b>26,532</b>	<b>36,347</b>	<b>9,035</b>	<b>17,209</b>		
	111.4%	111.3%	108.2%	108.0%	103.3%	70.1%	48.0%	46.5%	47.2%	67.3%		
<b>駐車場事業国内</b>	<b>9,998</b>	<b>19,554</b>	<b>30,124</b>	<b>38,811</b>	<b>10,211</b>	<b>12,836</b>	<b>16,284</b>	<b>40,699</b>	<b>6,051</b>	<b>12,535</b>		
	107.5%	106.9%	106.9%	104.9%	102.1%	65.6%	54.1%	58.5%	59.3%	97.7%		
<b>モビリティ事業</b>	<b>6,274</b>	<b>13,021</b>	<b>19,974</b>	<b>30,221</b>	<b>7,111</b>	<b>11,055</b>	<b>13,539</b>	<b>18,966</b>	<b>4,811</b>	<b>9,051</b>		
	137.6%	127.8%	120.2%	120.2%	113.3%	84.9%	67.8%	62.8%	67.7%	81.9%		
タイムズカー	6,162	12,743	19,489	29,566	6,940	10,688	12,957	18,144	4,621	8,668		
	137.5%	128.0%	119.8%	119.8%	112.6%	83.9%	66.5%	61.4%	66.6%	81.1%		
その他	111	277	484	654	170	367	581	821	190	383		
	146.5%	117.4%	135.3%	144.7%	152.6%	132.4%	120.1%	125.5%	111.5%	104.5%		
<b>駐車場事業海外</b>	<b>2,404</b>	<b>4,186</b>	<b>5,730</b>	<b>7,999</b>	<b>2,313</b>	<b>2,564</b>	<b>△2,169</b>	<b>△5,134</b>	<b>△1,641</b>	<b>△4,049</b>		
	84.7%	94.4%	86.9%	91.4%	96.2%	61.3%	-	-	-	-		
台湾	168	334	528	694	215	372	552	804	361	663		
	98.8%	102.7%	111.5%	109.1%	128.5%	111.1%	104.5%	115.9%	167.4%	178.3%		
Secure Parking	1,104	1,936	2,671	3,331	1,114	1,699	1,263	997	513	1,170		
	93.0%	89.5%	83.3%	76.4%	100.9%	87.7%	47.3%	29.9%	46.1%	68.9%		
National Car Parks	1,132	1,915	2,530	3,973	983	493	△3,984	△6,936	△2,515	△5,883		
	76.4%	98.5%	87.0%	105.8%	86.8%	25.8%	-	-	-	-		
事業開発	△64	△161	△306	△530	△390	△734	△881	△973	△93	△164		
	226.8%	186.3%	221.4%	260.7%	601.3%	453.2%	287.2%	183.5%	24.0%	22.4%		
調整額(本社コスト等)	△62	△130	△210	△297	△89	△164	△240	△323	△92	△163		
	340.6%	160.1%	159.2%	-	143.2%	125.9%	114.5%	-	103.7%	99.4%		
<b>営業利益</b>	<b>5,493</b>	<b>9,970</b>	<b>14,620</b>	<b>22,322</b>	<b>5,118</b>	<b>△1,229</b>	<b>△11,825</b>	<b>△14,698</b>	<b>△2,758</b>	<b>△6,515</b>		
	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	-	-	-		
<b>駐車場事業国内</b>	<b>7,146</b>	<b>13,759</b>	<b>21,030</b>	<b>28,192</b>	<b>6,911</b>	<b>6,624</b>	<b>7,334</b>	<b>12,076</b>	<b>3,025</b>	<b>6,488</b>		
	109.1%	107.1%	105.4%	102.3%	96.7%	48.1%	34.9%	42.8%	43.8%	98.0%		
<b>モビリティ事業</b>	<b>1,390</b>	<b>3,049</b>	<b>4,567</b>	<b>9,112</b>	<b>2,025</b>	<b>1,565</b>	<b>283</b>	<b>1,864</b>	<b>860</b>	<b>1,258</b>		
	276.1%	168.8%	132.4%	132.8%	145.6%	51.3%	6.2%	20.5%	42.5%	80.4%		
タイムズカー	1,364	2,938	4,338	8,813	1,915	1,343	△90	1,314	711	955		
	261.2%	172.8%	133.8%	133.5%	140.4%	45.7%	-	14.9%	37.2%	71.2%		
その他	26	110	229	299	110	222	373	549	149	302		
	-	105.2%	110.3%	113.8%	412.3%	201.3%	163.2%	183.5%	135.7%	136.3%		
<b>駐車場事業海外(のれん等償却後)</b>	<b>△103</b>	<b>△679</b>	<b>△1,198</b>	<b>△992</b>	<b>132</b>	<b>△1,810</b>	<b>△8,570</b>	<b>△14,406</b>	<b>△3,372</b>	<b>△7,648</b>		
	-	-	-	-	-	-	-	-	-	-		
台湾	54	105	189	238	92	112	157	264	214	355		
	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%	82.9%	110.9%	231.7%	316.6%		
Secure Parking	37	△157	△210	△383	194	△50	△1,253	△2,440	△317	△473		
	45.4%	-	-	-	511.2%	-	-	-	-	-		
National Car Parks	△196	△627	△1,177	△847	△154	△1,872	△7,475	△12,229	△3,269	△7,531		
	-	-	-	-	-	-	-	-	-	-		
事業開発	△305	△648	△1,113	△1,658	△724	△1,445	△1,765	△2,036	△256	△507		
	125.8%	113.9%	126.1%	138.1%	237.2%	222.9%	158.6%	122.7%	35.4%	35.1%		
調整額(本社コスト等)	△2,634	△5,510	△8,666	△12,331	△3,225	△6,163	△9,107	△12,196	△3,016	△6,107		
	115.0%	118.3%	123.4%	125.9%	122.5%	111.9%	105.1%	98.9%	93.5%	99.1%		

## [再掲] タイムズカー内訳

	'19/10				'20/10				'21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上	12,219	21,904	31,945	46,392	10,717	17,639	24,053	34,140				
	124.2%	100.0%	115.7%	118.4%	87.7%	80.5%	75.3%	73.6%				
売上総利益	8,542	14,157	20,211	27,991	6,811	11,918	17,844	26,344				
	120.8%	118.7%	118.0%	119.5%	79.7%	84.2%	88.3%	94.1%				
営業利益	3,676	7,746	11,733	18,401	3,905	5,720	6,208	7,795				
	132.9%	119.2%	112.0%	116.9%	106.2%	73.9%	52.9%	42.4%				
カーシェア 売上	8,017	16,343	25,207	34,889	9,061	16,846	25,024	35,180				
	125.2%	125.3%	122.2%	118.2%	113.0%	103.1%	99.3%	100.8%				
売上総利益	5,532	11,345	17,451	23,723	6,026	11,879	18,276	24,831				
	118.0%	118.4%	117.6%	115.3%	108.9%	104.7%	104.7%	104.7%				
営業利益	2,485	4,997	7,756	11,165	3,035	4,967	6,748	10,348				
	144.9%	144.6%	133.9%	124.9%	122.1%	99.4%	87.0%	92.7%				

## [再掲] 駐車場事業海外 事業利益(のれん等償却前利益)・のれん等償却額

	'19/10				'20/10				'21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
駐車場事業海外 事業利益	646	810	1,020	1,982	836	△398	△6,359	△11,609	△3,017	△6,919		
	51.3%	58.9%	54.6%	71.7%	129.4%	-	-	-	-	-		
台湾	54	105	189	238	92	112	157	264	214	355		
	96.2%	102.6%	138.2%	127.7%	169.6%	106.5%	82.9%	110.9%	231.7%	316.6%		
Secure Parking	249	260	411	440	390	340	△673	△1,661	△160	△151		
	81.5%	53.7%	69.7%	55.8%	156.8%	130.3%	-	-	-	-		
National Car Parks	342	444	419	1,303	352	△851	△5,843	△10,212	△3,071	△7,124		
	38.2%	56.4%	36.8%	72.9%	103.0%	-	-	-	-	-		
のれん等償却額	750	1,490	2,218	2,959	704	1,411	2,092	2,796	354	729		
	97.7%	97.2%	97.0%	97.7%	93.9%	94.7%	94.3%	94.5%	50.4%	51.6%		
Secure Parking	211	418	621	824	196	390	579	778	157	322		
	95.2%	94.9%	94.9%	94.8%	93.1%	93.4%	93.2%	94.5%	79.9%	82.5%		
National Car Parks	538	1,072	1,597	2,135	507	1,021	1,512	2,017	197	407		
	98.8%	98.2%	97.9%	98.9%	94.2%	95.2%	94.7%	94.5%	38.9%	39.9%		

## [参考] 決算短信ベースのセグメント情報 ※2020年ベースで2019年を選定

	'19/10				'20/10				'21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高	79,062	154,124	232,614	317,438	80,786	145,679	200,436	268,904	62,140	121,865		
	109.0%	108.1%	107.7%	106.3%	102.2%	94.5%	86.2%	84.7%	76.9%	83.7%		
駐車場事業国内	41,372	82,766	125,983	170,109	44,642	81,383	116,388	155,216	37,748	75,315		
	108.2%	108.0%	108.3%	108.3%	107.9%	98.3%	92.4%	91.2%	84.6%	92.5%		
モビリティ事業	21,358	40,434	60,463	85,847	20,907	36,578	52,114	73,484	16,612	31,497		
	121.6%	119.0%	116.5%	116.8%	97.9%	90.5%	86.2%	85.6%	79.5%	86.1%		
駐車場事業海外	17,404	33,085	49,474	65,976	16,466	30,193	35,669	45,169	9,014	17,514		
	103.7%	103.2%	103.0%	96.6%	94.6%	91.3%	72.1%	68.5%	54.7%	58.0%		
調整額(本社コスト等)	△1,072	△2,162	△3,306	△4,494	△1,230	△2,475	△3,735	△4,966	△1,235	△2,461		
	1868.9%	1534.7%	1557.7%	1576.1%	114.7%	114.5%	113.0%	110.5%	100.3%	99.4%		
営業利益	5,493	9,970	14,620	22,322	5,118	△1,229	△11,825	△14,698	△2,758	△6,515		
	109.6%	107.5%	96.9%	99.0%	93.2%	-	-	-	-	-		
駐車場事業国内	7,979	15,402	23,460	31,412	7,549	7,968	9,599	15,276	3,929	8,280		
	124.4%	122.8%	120.4%	116.7%	94.6%	51.7%	40.9%	48.6%	52.0%	103.9%		
モビリティ事業	402	1,056	1,533	5,001	913	△670	△3,078	△2,595	△200	△836		
	78.0%	58.6%	44.5%	72.9%	226.8%	-	-	-	-	-		
駐車場事業海外	△103	△679	△1,198	△992	132	△1,810	△8,570	△14,406	△3,372	△7,649		
	-	-	-	-	-	-	-	-	-	-		
調整額(本社コスト等)	△2,785	△5,809	△9,175	△13,098	△3,476	△6,716	△9,775	△12,973	△3,115	△6,311		
	115.5%	118.1%	123.6%	126.6%	124.8%	115.6%	106.5%	99.0%	89.6%	94.0%		
営業利益率	6.9%	6.5%	6.3%	7.0%	6.3%	△0.8%	△5.9%	△5.5%	△4.4%	△5.3%		
	+0.0pt	△0.0pt	△0.7pt	△0.5pt	△0.6pt	△7.3pt	△12.2pt	△12.5pt	△10.8pt	△4.5pt		
駐車場事業国内	19.3%	18.6%	18.6%	18.5%	16.9%	9.8%	8.2%	9.8%	10.4%	11.0%		
	+2.5pt	+2.2pt	+1.9pt	+1.3pt	△2.4pt	△8.8pt	△10.4pt	△8.6pt	△6.5pt	+1.2pt		
モビリティ事業	1.9%	2.6%	2.5%	5.8%	4.4%	△1.8%	△5.9%	△3.5%	△1.2%	△2.7%		
	△1.1pt	△2.7pt	△4.1pt	△3.5pt	+2.5pt	△4.4pt	△8.4pt	△9.4pt	△5.6pt	△0.8pt		
駐車場事業海外	△0.6%	△2.1%	△2.4%	△1.5%	0.8%	△6.0%	△24.0%	△31.9%	△37.4%	△43.7%		
	△3.5pt	△1.6pt	△1.6pt	△0.2pt	+1.4pt	△3.9pt	△21.6pt	△30.4pt	△38.2pt	△37.7pt		
セグメント間取引におけるタイムズカーの駐車場費用												
駐車場費用	987	1,992	3,032	4,111	1,111	2,235	3,362	4,459	1,061	2,094		
	-	-	-	-	112.6%	112.2%	110.9%	108.5%	95.5%	93.7%		

## 08-2.セグメント別収益性

(%/下段 前年同期比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
<b>売上総利益率</b>	<b>23.5%</b>	<b>23.7%</b>	<b>23.8%</b>	<b>24.6%</b>	<b>23.7%</b>	<b>17.5%</b>	<b>13.2%</b>	<b>13.5%</b>	<b>14.5%</b>	<b>14.1%</b>		
	+0.5pt	+0.7pt	+0.1pt	+0.4pt	+0.3pt	△6.1pt	△10.5pt	△11.1pt	△9.2pt	△3.4pt		
<b>駐車場事業国内</b>	<b>24.8%</b>	<b>24.2%</b>	<b>24.5%</b>	<b>24.6%</b>	<b>23.5%</b>	<b>16.3%</b>	<b>14.5%</b>	<b>15.8%</b>	<b>16.6%</b>	<b>17.2%</b>		
	+0.5pt	+0.3pt	+0.3pt	△0.2pt	△1.3pt	△8.0pt	△10.1pt	△8.7pt	△7.0pt	+0.9pt		
<b>モビリティ事業</b>	<b>29.3%</b>	<b>32.1%</b>	<b>32.9%</b>	<b>35.1%</b>	<b>33.9%</b>	<b>30.1%</b>	<b>25.9%</b>	<b>25.7%</b>	<b>28.8%</b>	<b>28.6%</b>		
	+3.3pt	+2.2pt	+1.0pt	+1.0pt	+4.6pt	△2.0pt	△7.1pt	△9.4pt	△5.0pt	△1.5pt		
タイムズカー	30.5%	33.3%	34.1%	36.4%	35.1%	31.0%	26.4%	26.2%	29.6%	29.3%		
	+2.9pt	+1.7pt	+0.4pt	+0.4pt	+4.6pt	△2.3pt	△7.7pt	△10.2pt	△5.5pt	△1.7pt		
その他	9.4%	11.9%	13.7%	13.4%	13.9%	16.2%	17.8%	18.3%	18.1%	18.9%		
	+3.6pt	+2.8pt	+4.3pt	+4.4pt	+4.6pt	+4.3pt	+4.1pt	+4.9pt	+4.2pt	+2.7pt		
<b>駐車場事業海外</b>	<b>13.8%</b>	<b>12.7%</b>	<b>11.6%</b>	<b>12.1%</b>	<b>14.0%</b>	<b>8.5%</b>	<b>△6.1%</b>	<b>△11.4%</b>	<b>△18.2%</b>	<b>△23.1%</b>		
	△3.1pt	△1.2pt	△2.1pt	△0.7pt	+0.2pt	△4.2pt	△17.7pt	△23.5pt	△32.3pt	△31.6pt		
台湾	20.8%	20.3%	21.1%	20.7%	23.0%	19.9%	19.6%	20.8%	31.0%	28.1%		
	△2.0pt	△1.3pt	+0.1pt	△0.2pt	+2.2pt	△0.4pt	△1.5pt	+0.1pt	+8.1pt	+8.2pt		
Secure Parking	15.4%	14.0%	13.1%	12.5%	17.3%	13.8%	8.1%	5.0%	11.6%	12.9%		
	△0.3pt	△0.7pt	△1.6pt	△2.5pt	+1.9pt	△0.2pt	△5.0pt	△7.5pt	△5.8pt	△0.9pt		
National Car Parks	12.0%	10.9%	9.5%	11.1%	10.8%	3.1%	△23.2%	△32.5%	△73.8%	△96.9%		
	△5.4pt	△1.4pt	△2.7pt	+0.7pt	△1.2pt	△7.8pt	△32.7pt	△43.6pt	△84.6pt	△100.0pt		
<b>営業利益率</b>	<b>6.9%</b>	<b>6.5%</b>	<b>6.3%</b>	<b>7.0%</b>	<b>6.3%</b>	<b>△0.8%</b>	<b>△5.9%</b>	<b>△5.5%</b>	<b>△4.4%</b>	<b>△5.3%</b>		
	+0.0pt	△0.0pt	△0.7pt	△0.5pt	△0.6pt	△7.3pt	△12.2pt	△12.5pt	△10.8pt	△4.5pt		
<b>駐車場事業国内</b>	<b>17.7%</b>	<b>17.1%</b>	<b>17.1%</b>	<b>17.0%</b>	<b>15.9%</b>	<b>8.4%</b>	<b>6.5%</b>	<b>8.0%</b>	<b>8.3%</b>	<b>8.9%</b>		
	+0.6pt	+0.3pt	△0.1pt	△0.6pt	△1.8pt	△8.7pt	△10.6pt	△9.0pt	△7.6pt	+0.5pt		
<b>モビリティ事業</b>	<b>6.5%</b>	<b>7.5%</b>	<b>7.5%</b>	<b>10.6%</b>	<b>9.6%</b>	<b>4.3%</b>	<b>0.5%</b>	<b>2.5%</b>	<b>5.2%</b>	<b>4.0%</b>		
	+3.6pt	+2.2pt	+0.9pt	+1.3pt	+3.2pt	△3.3pt	△7.0pt	△8.0pt	△4.5pt	△0.3pt		
タイムズカー	6.7%	7.7%	7.6%	10.8%	9.7%	3.9%	△0.2%	1.9%	4.6%	3.2%		
	+3.5pt	+2.3pt	+0.9pt	+1.2pt	+2.9pt	△3.8pt	△7.8pt	△8.9pt	△5.1pt	△0.7pt		
その他	2.2%	4.7%	6.5%	6.1%	9.0%	9.8%	11.4%	12.2%	14.2%	14.9%		
	+3.6pt	+0.7pt	+1.0pt	+0.9pt	+6.7pt	+5.1pt	+4.9pt	+6.1pt	+5.2pt	+5.1pt		
<b>駐車場事業海外(のれん等償却前)</b>	<b>3.7%</b>	<b>2.5%</b>	<b>2.1%</b>	<b>3.0%</b>	<b>5.1%</b>	<b>△1.3%</b>	<b>△18.2%</b>	<b>△25.7%</b>	<b>△33.5%</b>	<b>△39.5%</b>		
	△3.8pt	△1.8pt	△1.8pt	△0.2pt	+1.4pt	△3.8pt	△20.2pt	△28.7pt	△38.6pt	△38.2pt		
台湾	6.8%	6.4%	7.6%	7.1%	9.9%	6.0%	5.6%	6.8%	18.5%	15.1%		
	△0.9pt	△0.4pt	+1.5pt	+1.0pt	+3.1pt	△0.4pt	△2.0pt	△0.3pt	+8.6pt	+9.1pt		
Secure Parking	3.5%	1.9%	2.0%	1.7%	6.1%	2.8%	△4.3%	△8.3%	△3.6%	△1.7%		
	△0.6pt	△1.4pt	△0.7pt	△1.1pt	+2.6pt	+0.9pt	△6.3pt	△10.0pt	△9.7pt	△4.4pt		
National Car Parks	3.6%	2.5%	1.6%	3.6%	3.9%	△5.3%	△34.7%	△47.9%	△90.1%	△117.3%		
	△6.9pt	△2.4pt	△3.2pt	+0.3pt	+0.3pt	△7.8pt	△36.3pt	△51.4pt	△94.0pt	△112.0pt		

## [再掲] タイムズカー内訳

(%/下段 前年同期差)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上総利益率	30.1%	35.4%	36.7%	39.7%	36.4%	32.4%	25.8%	22.8%				
	+2.0pt	+0.1pt	△1.2pt	△0.5pt	+6.4pt	△2.9pt	△10.9pt	△16.8pt				
営業利益率	△1.5%	△0.8%	△1.6%	3.8%	0.6%	△7.0%	△16.0%	△15.0%				
	+2.4pt	△0.8pt	△2.6pt	△0.1pt	+2.1pt	△6.3pt	△14.4pt	△18.8pt				
カーシェア 売上総利益率	31.0%	30.6%	30.8%	32.0%	33.5%	29.5%	27.0%	29.4%				
	+4.2pt	+4.1pt	+2.7pt	+1.7pt	+2.5pt	△1.1pt	△3.8pt	△2.6pt				
営業利益率	19.3%	19.0%	19.2%	20.2%	20.4%	15.3%	15.0%	18.3%				
	+5.2pt	+6.0pt	+4.9pt	+3.0pt	+1.1pt	△3.7pt	△4.2pt	△1.9pt				

## [参考]決算短信セグメント情報とIR事業利益の組替詳細

(百万円)

	1Q					2Q累計				
	①	②	③	④	①+②+③+④	①	②	③	④	①+②+③+④
	決算短信 セグメント情報	タイムズカー 駐車場費用	事業開発	のれん等 償却額	IR 事業利益	決算短信 セグメント情報	タイムズカー 駐車場費用	事業開発	のれん等 償却額	IR 事業利益
20/10期 実績										
営業利益	5,118	-	-	-	5,118	△1,229	-	-	-	△1,229
駐車場事業国内	7,549	△1,111	+474	-	6,911	7,968	△2,235	+891	-	6,624
モビリティ事業	913	+1,111	-	-	2,025	△670	+2,235	-	-	1,565
駐車場事業海外	132	-	-	+704	836	△1,810	-	-	+1,411	△398
小計	8,594	-	+474	+704	9,773	5,487	-	+891	+1,411	7,790
事業開発	-	-	△724	-	△724	-	-	△1,445	-	△1,445
のれん等償却額	-	-	-	△704	△704	-	-	-	△1,411	△1,411
調整額	△3,476	-	+250	-	△3,225	△6,716	-	+553	-	△6,163
営業外損益	△361	-	-	-	△361	△791	-	-	-	△791
経常利益	4,756	-	-	-	4,756	△2,020	-	-	-	△2,020
20/10期 実績										
	3Q累計					通期				
営業利益	△11,825	-	-	-	△11,825	△14,698	-	-	-	△14,698
駐車場事業国内	9,599	△3,362	+1,096	-	7,334	15,276	△4,459	+1,259	-	12,076
モビリティ事業	△3,078	+3,362	-	-	283	△2,595	+4,459	-	-	1,864
駐車場事業海外	△8,570	-	-	+2,211	△6,359	△14,406	-	-	+2,796	△11,609
小計	△2,049	-	+1,096	+2,211	1,258	△1,725	-	+1,259	+2,796	2,331
事業開発	-	-	△1,765	-	△1,765	-	-	△2,036	-	△2,036
のれん等償却額	-	-	-	△2,211	△2,211	-	-	-	△2,796	△2,796
調整額	△9,775	-	+668	-	△9,107	△12,973	-	+776	-	△12,196
営業外損益	△996	-	-	-	△996	△469	-	-	-	△469
経常利益	△12,822	-	-	-	△12,822	△15,168	-	-	-	△15,168
21/10期 実績										
	1Q					2Q累計				
営業利益	△2,758	-	-	-	△2,758	△6,515	-	-	-	△6,515
駐車場事業国内	3,929	△1,061	+157	-	3,025	8,280	△2,094	+303	-	6,488
モビリティ事業	△200	+1,061	-	-	860	△836	+2,094	-	-	1,258
駐車場事業海外	△3,372	-	-	+354	△3,017	△7,649	-	-	+729	△6,919
小計	356	-	+157	+354	868	△204	-	+303	+729	827
事業開発	-	-	△256	-	△256	-	-	△507	-	△507
のれん等償却額	-	-	-	△354	△354	-	-	-	△729	△729
調整額	△3,115	-	+99	-	△3,016	△6,311	-	+204	-	△6,107
営業外損益	△1,951	-	-	-	△1,951	△2,482	-	-	-	△2,482
経常利益	△4,710	-	-	-	△4,710	△8,998	-	-	-	△8,998

## 09. 駐車場事業データ

## 09-1. 駐車場件数

	`19/10				`20/10				(件/下段 前期末比)			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
<b>件数合計</b>	<b>21,629</b>	<b>22,061</b>	<b>22,435</b>	<b>22,968</b>	<b>23,327</b>	<b>23,592</b>	<b>23,570</b>	<b>23,187</b>	<b>23,081</b>	<b>22,760</b>		
	100.9%	102.9%	104.7%	107.1%	101.6%	102.7%	102.6%	101.0%	99.5%	98.2%		
<b>国内駐車場</b>	<b>19,135</b>	<b>19,549</b>	<b>19,840</b>	<b>20,337</b>	<b>20,613</b>	<b>20,807</b>	<b>20,757</b>	<b>20,353</b>	<b>20,287</b>	<b>19,921</b>		
	100.8%	103.0%	104.5%	107.1%	101.4%	102.3%	102.1%	100.1%	99.7%	97.9%		
直営駐車場	17,862	18,252	18,547	19,019	19,289	19,553	19,487	19,046	18,985	18,614		
	100.9%	103.1%	104.7%	107.4%	101.4%	102.8%	102.5%	100.1%	99.7%	97.7%		
タイムズパーキング	17,747	18,145	18,437	18,908	19,177	19,442	19,361	18,914	18,848	18,463		
	100.9%	103.1%	104.8%	107.5%	101.4%	102.8%	102.4%	100.0%	99.7%	97.6%		
月極駐車場	1,880	1,944	1,979	2,052	2,097	2,125	2,159	2,167	2,208	2,374		
	102.3%	105.8%	107.7%	111.7%	102.2%	103.6%	105.2%	105.6%	101.9%	109.6%		
タイムズパーキング併設	1,765	1,837	1,869	1,941	1,985	2,014	2,033	2,035	2,071	2,223		
	102.4%	106.6%	108.5%	112.7%	102.3%	103.8%	104.7%	104.8%	101.8%	109.2%		
管理受託駐車場	1,273	1,297	1,293	1,318	1,324	1,254	1,270	1,307	1,302	1,307		
	100.2%	102.1%	101.8%	103.8%	100.5%	95.1%	96.4%	99.2%	99.6%	100.0%		
時間貸駐車場	913	909	901	907	906	841	849	843	835	843		
	99.1%	98.7%	97.8%	98.5%	99.9%	92.7%	93.6%	92.9%	99.1%	100.0%		
月極駐車場	406	435	439	458	465	460	469	510	514	515		
	103.0%	110.4%	111.4%	116.2%	101.5%	100.4%	102.4%	111.4%	100.8%	101.0%		
時間貸駐車場併設	46	47	47	47	47	47	48	46	47	51		
	102.2%	104.4%	104.4%	104.4%	100.0%	100.0%	102.1%	97.9%	102.2%	110.9%		
<b>海外駐車場</b>	<b>2,494</b>	<b>2,512</b>	<b>2,595</b>	<b>2,631</b>	<b>2,714</b>	<b>2,785</b>	<b>2,813</b>	<b>2,834</b>	<b>2,794</b>	<b>2,839</b>		
	101.5%	102.2%	105.6%	107.1%	103.2%	105.9%	106.9%	107.7%	98.6%	100.2%		
台湾	446	458	473	494	517	546	562	579	598	625		
	103.0%	105.8%	109.2%	114.1%	104.7%	110.5%	113.8%	117.2%	103.3%	107.9%		
Secure Parking	1,101	1,082	1,085	1,080	1,095	1,095	1,083	1,072	1,024	1,023		
	100.4%	98.6%	98.9%	98.5%	101.4%	101.4%	100.3%	99.3%	95.5%	95.4%		
National Car Parks	571	568	593	579	579	582	583	581	566	572		
	100.5%	100.0%	104.4%	101.9%	100.0%	100.5%	100.7%	100.3%	97.4%	98.5%		
韓国	376	404	444	478	523	562	585	602	606	619		
	104.7%	112.5%	123.7%	133.1%	109.4%	117.6%	122.4%	125.9%	100.7%	102.8%		

## 09-2. 駐車場台数

	`19/10				`20/10				(台/下段 前期末比)			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
<b>台数合計</b>	<b>1,379,297</b>	<b>1,386,265</b>	<b>1,406,102</b>	<b>1,421,583</b>	<b>1,455,116</b>	<b>1,465,074</b>	<b>1,455,678</b>	<b>1,442,528</b>	<b>1,428,226</b>	<b>1,416,357</b>		
	100.5%	101.1%	102.5%	103.6%	102.4%	103.1%	102.4%	101.5%	99.0%	98.2%		
<b>国内駐車場</b>	<b>729,634</b>	<b>736,836</b>	<b>742,481</b>	<b>755,809</b>	<b>765,099</b>	<b>764,857</b>	<b>761,367</b>	<b>746,033</b>	<b>748,675</b>	<b>740,099</b>		
	100.7%	101.7%	102.5%	104.3%	101.2%	101.2%	100.7%	98.7%	100.4%	99.2%		
直営駐車場	616,905	621,987	627,352	639,502	648,278	651,536	646,109	628,018	629,711	618,336		
	100.7%	101.6%	102.4%	104.4%	101.4%	101.9%	101.0%	98.2%	100.3%	98.5%		
タイムズパーキング	584,560	589,533	594,223	604,413	612,776	616,095	610,171	592,225	593,303	580,626		
	100.7%	101.5%	102.3%	104.1%	101.4%	101.9%	101.0%	98.0%	100.2%	98.0%		
月極駐車場	32,345	32,454	33,129	35,089	35,502	35,441	35,938	35,793	36,408	37,710		
	102.2%	102.5%	104.6%	110.8%	101.2%	101.0%	102.4%	102.0%	101.7%	105.4%		
管理受託駐車場	112,729	114,849	115,129	116,307	116,821	113,321	115,258	118,015	118,964	121,763		
	100.6%	102.5%	102.8%	103.8%	100.4%	97.4%	99.1%	101.5%	100.8%	103.2%		
時間貸駐車場	89,643	91,355	91,662	92,367	92,467	89,298	91,343	93,568	94,395	97,020		
	100.5%	102.4%	102.8%	103.6%	100.1%	96.7%	98.9%	101.3%	100.9%	103.7%		
月極駐車場	23,086	23,494	23,467	23,940	24,354	24,023	23,915	24,447	24,569	24,743		
	101.0%	102.8%	102.7%	104.8%	101.7%	100.3%	99.9%	102.1%	100.5%	101.2%		
<b>海外駐車場</b>	<b>649,663</b>	<b>649,429</b>	<b>663,621</b>	<b>665,774</b>	<b>690,017</b>	<b>700,217</b>	<b>694,311</b>	<b>696,495</b>	<b>679,551</b>	<b>676,258</b>		
	100.3%	100.3%	102.5%	102.8%	103.6%	105.2%	104.3%	104.6%	97.6%	97.1%		
台湾	18,624	19,549	19,806	20,605	21,212	22,069	22,466	23,559	23,962	25,135		
	104.3%	109.5%	110.9%	115.4%	102.9%	107.1%	109.0%	114.3%	101.7%	106.7%		
Secure Parking	386,114	380,598	364,450	360,324	377,091	381,192	371,134	369,934	358,081	353,982		
	99.1%	97.6%	93.5%	92.4%	104.7%	105.8%	103.0%	102.7%	96.8%	95.7%		
National Car Parks	209,618	208,987	225,683	223,050	222,469	221,671	222,523	222,359	218,031	216,554		
	101.2%	100.9%	109.0%	107.7%	99.7%	99.4%	99.8%	99.7%	98.1%	97.4%		
韓国	35,307	40,295	53,682	61,795	69,245	75,285	78,188	80,643	79,477	80,587		
	108.1%	123.4%	164.3%	189.2%	112.1%	121.8%	126.5%	130.5%	98.6%	99.9%		

## 09-3.タイムズパーキング件数・台数

(総件数：下段 前期末比/開発・解約・解約率：下段 前年同期比)

	'19/10				'20/10				'21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	17,747	18,145	18,437	18,908	19,177	19,442	19,361	18,914	18,848	18,463		
	100.9%	103.1%	104.8%	107.5%	101.4%	102.8%	102.4%	100.0%	99.7%	97.6%		
開発	357	976	1,441	2,078	454	952	1,141	1,212	203	326		
	77.9%	109.9%	118.1%	127.0%	127.2%	97.5%	79.2%	58.3%	44.7%	34.2%		
解約	205	426	598	764	185	418	685	1,190	263	759		
	119.2%	98.4%	87.9%	87.5%	90.2%	98.1%	114.5%	155.8%	142.2%	181.6%		
区分変更+区分移動	Δ2	Δ2	Δ3	Δ3	-	-	Δ3	Δ16	Δ6	Δ18		
総台数 (台)	584,560	589,533	594,223	604,413	612,776	616,095	610,171	592,225	593,303	580,626		
	100.7%	101.5%	102.3%	104.1%	101.4%	101.9%	101.0%	98.0%	100.2%	98.0%		
開発	10,830	36,651	51,765	69,246	13,654	28,710	36,624	41,156	9,282	16,869		
	53.7%	83.0%	89.9%	101.2%	126.1%	78.3%	70.8%	59.4%	68.0%	58.8%		
解約	6,431	26,291	35,825	42,226	4,901	16,035	29,756	51,550	7,828	24,597		
	123.6%	139.1%	141.6%	121.9%	76.2%	61.0%	83.1%	122.1%	159.7%	153.4%		
区分変更+区分移動	Δ590	Δ1,578	Δ2,468	Δ3,358	Δ390	Δ993	Δ1,110	Δ1,794	Δ376	Δ3,871		
解約率(台数ベース) (%)	1.1%	4.5%	6.0%	7.0%	0.8%	2.6%	4.9%	8.7%	1.3%	4.2%		
	+0.2pt	+1.2pt	+1.7pt	+1.0pt	Δ0.3pt	Δ1.9pt	Δ1.2pt	+1.7pt	+0.5pt	+1.6pt		

## 09-4.タイムズパーキング - スタンダード件数・台数

(総件数：下段 前期末比/開発・解約・解約率：下段 前年同期比)

	'19/10				'20/10				'21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	14,031	14,346	14,585	14,954	15,137	15,334	15,251	14,846	14,751	14,415		
	100.7%	103.0%	104.7%	107.3%	101.2%	102.5%	102.0%	99.3%	99.4%	97.1%		
開発	275	746	1,124	1,623	351	724	856	901	136	205		
	79.9%	111.7%	122.8%	133.1%	127.6%	97.1%	76.2%	55.5%	38.7%	28.3%		
解約	177	339	483	615	164	345	558	1,000	224	624		
	118.8%	94.4%	84.0%	83.7%	92.7%	101.8%	115.5%	162.6%	136.6%	180.9%		
区分変更+区分移動	1	7	12	14	Δ4	1	Δ1	Δ9	Δ7	Δ12		
総台数 (台)	178,030	179,385	181,620	184,524	183,562	184,071	183,225	177,712	176,463	168,874		
	100.7%	101.5%	102.7%	104.4%	99.5%	99.8%	99.3%	96.3%	99.3%	95.0%		
開発	4,087	10,100	15,121	21,441	4,421	8,688	10,817	11,717	2,706	4,088		
	86.8%	89.9%	103.8%	119.5%	108.2%	86.0%	71.5%	54.6%	61.2%	47.1%		
解約	2,604	6,616	9,321	12,181	2,487	5,866	8,787	14,994	3,628	10,110		
	111.7%	74.9%	77.7%	83.5%	95.5%	88.7%	94.3%	123.1%	145.9%	172.3%		
区分変更+区分移動	Δ257	Δ818	Δ984	Δ1,540	Δ2,896	Δ3,275	Δ3,329	Δ3,535	Δ327	Δ2,816		
解約率(台数ベース) (%)	1.5%	3.7%	5.1%	6.6%	1.4%	3.2%	4.8%	8.4%	2.1%	6.0%		
	+0.2pt	Δ1.3pt	Δ1.7pt	Δ1.7pt	Δ0.1pt	Δ0.5pt	Δ0.3pt	+1.8pt	+0.7pt	+2.8pt		

## 09-5.タイムズパーキング - パートナーサービス件数・台数

(総件数：下段 前期末比/開発・解約・解約率：下段 前年同期比)

	'19/10				'20/10				'21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
総件数 (件)	3,716	3,799	3,852	3,954	4,040	4,108	4,110	4,068	4,097	4,048		
	101.4%	103.7%	105.1%	107.9%	102.2%	103.9%	103.9%	102.9%	100.7%	99.5%		
開発	82	230	317	455	103	228	285	311	67	121		
	71.9%	104.5%	103.9%	109.1%	125.6%	99.1%	89.9%	68.4%	65.0%	53.1%		
解約	28	87	115	149	21	73	127	190	39	135		
	121.7%	117.6%	109.5%	108.0%	75.0%	83.9%	110.4%	127.5%	185.7%	184.9%		
区分変更+区分移動	Δ3	Δ9	Δ15	Δ17	4	Δ1	Δ2	Δ7	1	Δ6		
総台数 (台)	406,530	410,148	412,603	419,889	429,214	432,024	426,946	414,513	416,840	411,752		
	100.6%	101.5%	102.1%	103.9%	102.2%	102.9%	101.7%	98.7%	100.6%	99.3%		
開発	6,743	26,551	36,644	47,805	9,233	20,022	25,807	29,439	6,576	12,781		
	43.6%	80.7%	85.2%	94.7%	136.9%	75.4%	70.4%	61.6%	71.2%	63.8%		
解約	3,827	19,675	26,504	30,045	2,414	10,169	20,969	36,556	4,200	14,487		
	133.2%	195.4%	199.1%	149.9%	63.1%	51.7%	79.1%	121.7%	174.0%	142.5%		
区分変更+区分移動	Δ333	Δ760	Δ1,484	Δ1,818	2,506	2,282	2,219	1,741	Δ49	Δ1,055		
解約率(台数ベース) (%)	0.9%	4.8%	6.4%	7.2%	0.6%	2.4%	4.9%	8.8%	1.0%	3.5%		
	+0.2pt	+2.3pt	+3.1pt	+2.2pt	Δ0.4pt	Δ2.4pt	Δ1.5pt	+1.7pt	+0.4pt	+1.2pt		



## 09-6.タイムズパーキング - 非連結業績

(下段 前年同期比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
売上高 (百万円)	<b>39,109</b>	<b>78,217</b>	<b>118,916</b>	<b>160,550</b>	<b>42,050</b>	<b>76,181</b>	<b>108,599</b>	<b>144,703</b>	<b>34,993</b>	<b>69,353</b>		
	105.3%	105.2%	105.3%	105.4%	107.5%	97.4%	91.3%	90.1%	83.2%	91.0%		
スタンダード	24,213	48,329	73,014	98,080	25,375	46,544	66,844	89,106	21,576	42,528		
	102.8%	102.9%	103.0%	103.2%	104.8%	96.3%	91.5%	90.9%	85.0%	91.4%		
パートナーサービス	14,896	29,887	45,902	62,470	16,675	29,636	41,755	55,596	13,416	26,824		
	109.8%	109.1%	109.3%	109.1%	111.9%	99.2%	91.0%	89.0%	80.5%	90.5%		
売上原価	<b>29,890</b>	<b>60,169</b>	<b>91,266</b>	<b>123,395</b>	<b>33,132</b>	<b>65,920</b>	<b>96,167</b>	<b>126,278</b>	<b>29,765</b>	<b>59,104</b>		
	104.3%	104.2%	105.0%	105.9%	110.8%	109.6%	105.4%	102.3%	89.8%	89.7%		
スタンダード	18,805	37,909	57,260	77,220	20,369	40,464	59,203	77,403	18,154	35,826		
	101.9%	102.1%	103.1%	104.1%	108.3%	106.7%	103.4%	100.2%	89.1%	88.5%		
パートナーサービス	11,084	22,259	34,006	46,174	12,762	25,455	36,963	48,874	11,611	23,278		
	108.5%	108.0%	108.4%	109.0%	115.1%	114.4%	108.7%	105.8%	91.0%	91.4%		
売上総利益	<b>9,219</b>	<b>18,048</b>	<b>27,649</b>	<b>37,155</b>	<b>8,918</b>	<b>10,261</b>	<b>12,432</b>	<b>18,424</b>	<b>5,227</b>	<b>10,248</b>		
	108.9%	108.4%	106.6%	103.8%	96.7%	56.9%	45.0%	49.6%	58.6%	99.9%		
スタンダード	5,407	10,420	15,753	20,859	5,005	6,080	7,640	11,703	3,422	6,702		
	105.8%	105.6%	102.7%	99.8%	92.6%	58.3%	48.5%	56.1%	68.4%	110.2%		
パートナーサービス	3,811	7,627	11,896	16,295	3,912	4,180	4,791	6,721	1,805	3,546		
	113.7%	112.4%	112.3%	109.5%	102.7%	54.8%	40.3%	41.2%	46.1%	84.8%		
売上総利益率 (%)	<b>23.6%</b>	<b>23.1%</b>	<b>23.3%</b>	<b>23.1%</b>	<b>21.2%</b>	<b>13.5%</b>	<b>11.4%</b>	<b>12.7%</b>	<b>14.9%</b>	<b>14.8%</b>		
	+0.8pt	+0.7pt	+0.3pt	△0.4pt	△2.4pt	△9.6pt	△11.8pt	△10.4pt	△6.3pt	+1.3pt		
スタンダード	22.3%	21.6%	21.6%	21.3%	19.7%	13.1%	11.4%	13.1%	15.9%	15.8%		
	+0.6pt	+0.6pt	△0.1pt	△0.7pt	△2.6pt	△8.5pt	△10.1pt	△8.1pt	△3.9pt	+2.7pt		
パートナーサービス	25.6%	25.5%	25.9%	26.1%	23.5%	14.1%	11.5%	12.1%	13.5%	13.2%		
	+0.9pt	+0.7pt	+0.7pt	+0.1pt	△2.1pt	△11.4pt	△14.4pt	△14.0pt	△10.0pt	△0.9pt		

## 09-7.タイムズパーキング - KPI (台/件・月あたり売上、利益)

(下段 前年同期比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
スタンダード 売上 (千円/台・月)	<b>45.3</b>	<b>45.1</b>	<b>45.2</b>	<b>45.3</b>	<b>46.1</b>	<b>42.2</b>	<b>40.4</b>	<b>40.6</b>	<b>40.6</b>	<b>40.6</b>		
	102.7%	102.4%	101.8%	101.3%	101.7%	93.6%	89.3%	89.6%	88.0%	96.2%		
売上原価	35.2	35.4	35.5	35.6	37.0	36.7	35.8	35.3	34.1	34.2		
	101.9%	101.7%	101.9%	102.2%	105.1%	103.7%	100.9%	98.9%	92.2%	93.2%		
売上総利益	10.1	9.7	9.7	9.6	9.1	5.5	4.6	5.3	6.4	6.4		
	105.7%	105.2%	101.5%	97.9%	89.8%	56.7%	47.3%	55.4%	70.8%	116.0%		
パートナーサービス 売上高 (千円/件・月)	<b>1,341.6</b>	<b>1,336.0</b>	<b>1,355.3</b>	<b>1,369.6</b>	<b>1,383.4</b>	<b>1,221.0</b>	<b>1,140.6</b>	<b>1,137.4</b>	<b>1,092.3</b>	<b>1,096.3</b>		
	103.0%	102.2%	102.2%	101.9%	103.1%	91.4%	84.2%	83.1%	79.0%	89.8%		
売上原価	998.3	995.0	1,004.0	1,012.3	1,058.8	1,048.7	1,009.7	999.9	945.4	951.4		
	101.8%	101.2%	101.3%	101.8%	106.1%	105.4%	100.6%	98.8%	89.3%	90.7%		
売上総利益	343.2	340.9	351.2	357.2	324.6	172.2	130.8	137.5	146.9	144.9		
	106.7%	105.3%	105.0%	102.2%	94.6%	50.5%	37.3%	38.5%	45.3%	84.2%		

## 10.モビリティ事業データ

## 10-1.タイムズカー\*車両数・拠点数

(下段 前期末比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
貸出拠点数 (箇所)	10,671	11,075	11,339	11,717	13,179	13,445	13,346	13,443	13,279	13,087		
	101.6%	105.4%	107.9%	111.5%	101.2%	103.2%	102.5%	103.2%	98.8%	97.4%		
車両数 (台)	48,787	51,195	55,347	54,593	57,738	55,585	45,261	44,841	45,029	46,086		
	99.6%	104.5%	113.0%	111.4%	100.0%	96.3%	78.4%	77.7%	100.4%	102.8%		
うち、タイムズカー専用車両 (台)									29,850	31,349		

## [再掲] タイムズカー 内訳

(下段 前期末比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 貸出拠点数 (箇所)	402	384	382	381	373	367	365	326				
	99.0%	94.6%	94.1%	93.8%	97.9%	96.3%	95.8%	85.6%				
車両数 (台)	31,194	33,468	36,453	30,620	30,429	27,715	17,792	17,808				
	100.1%	107.4%	117.0%	98.3%	99.4%	90.5%	58.1%	58.2%				
カーシェア 貸出拠点数 (箇所)	11,491	11,984	12,321	12,643	12,806	13,078	12,981	13,117				
	101.6%	105.9%	108.9%	111.8%	101.3%	103.4%	102.7%	103.7%				
車両数 (台)	23,877	25,010	25,899	27,096	27,309	27,870	27,469	27,033				
	101.9%	106.7%	110.5%	115.6%	100.8%	102.9%	101.4%	99.8%				

## 10-2.タイムズカー会員数

(下段 前期末比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
会員数 (千人)	1,138.8	1,194.7	1,245.6	1,305.3	1,344.6	1,386.8	1,432.2	1,506.7	1,534.6	1,585.1		
	103.6%	108.7%	113.3%	118.8%	103.0%	106.2%	109.7%	115.4%	101.8%	105.2%		
個人	687.8	717.1	743.0	777.6	795.3	816.8	839.2	892.6	904.4	933.7		
	103.0%	107.4%	111.2%	116.4%	102.3%	105.0%	107.9%	114.8%	101.3%	104.6%		
法人	450.9	477.5	502.6	527.6	549.3	569.9	593.0	614.1	630.1	651.4		
	104.6%	110.7%	116.6%	122.4%	104.1%	108.0%	112.4%	116.4%	102.6%	106.1%		
法人会員比率 (%)	39.6%	40.0%	40.4%	40.4%	40.9%	41.1%	41.4%	40.8%	41.1%	41.1%		
	+0.4pt	+0.7pt	+1.1pt	+1.2pt	+0.4pt	+0.7pt	+1.0pt	+0.3pt	+0.3pt	+0.3pt		

## 10-3.台・月あたり売上高・利益 (直営のみ)

(千円/台・月/下段 前年同期比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
タイムズカー 売上高	134.8	124.6	120.0	127.1	124.4	107.9	109.8	122.0	124.9	117.0		
	103.9%	102.8%	100.9%	103.3%	92.3%	86.6%	91.5%	96.0%	100.4%	108.5%		
営業費用	125.2	114.5	110.4	112.7	111.9	103.7	110.2	119.6	119.7	113.7		
	100.0%	100.4%	100.1%	102.0%	89.4%	90.6%	99.9%	106.2%	106.9%	109.7%		
営業利益	9.6	10.1	9.6	14.4	12.4	4.2	Δ0.4	2.3	5.2	3.3		
	207.9%	139.3%	110.7%	115.0%	129.0%	41.5%	-	16.1%	42.4%	79.2%		

## [再掲] タイムズカー内訳

(千円/台・月/下段 前年同期比)

	`19/10				`20/10				`21/10			
	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期	1Q	2Q累計	3Q累計	通期
レンタカー 売上高	156.2	136.0	126.0	138.0	140.0	88.4	122.4	145.6				
	99.9%	98.5%	97.3%	104.6%	89.6%	65.0%	97.2%	105.5%				
営業費用	158.2	136.7	127.9	132.3	139.2	95.8	145.3	170.5				
	97.2%	99.5%	100.3%	104.9%	88.0%	70.1%	113.6%	128.9%				
営業利益	Δ2.0	Δ0.6	Δ1.9	5.7	0.8	Δ7.3	Δ22.8	Δ24.8				
	31.4%	-	-	98.8%	-	1053.4%	1197.6%	-				
カーシェア 売上高	112.7	112.9	113.8	115.7	110.9	102.3	101.1	106.9				
	107.1%	107.5%	105.0%	101.8%	98.3%	90.6%	88.8%	92.4%				
営業費用	91.0	91.4	91.9	92.3	88.3	86.6	85.9	87.3				
	100.7%	100.1%	99.0%	98.0%	97.0%	94.7%	93.5%	94.6%				
営業利益	21.7	21.4	21.8	23.4	22.5	15.6	15.1	19.5				
	146.4%	156.9%	140.7%	119.6%	103.9%	73.1%	69.3%	83.7%				

\*当社グループは、新たなモビリティサービスの実現に向け、レンタカーとカーシェア双方のメリットを取り入れた「タイムズカー」を推進しているため、`20/10期よりタイムズカーを中心とした開示に変更しております。