# **DATABOOK**

(2022年3月1日~2023年2月28日) March 1, 2022 ~ February 28, 2023

# 株式会社バロックジャパンリミテッド BAROQUE JAPAN LIMITED

https://www.baroque-global.com

BAROQUE JAPAN LIMITED

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#### I. 連結 財務・業績の推移 Consolidated Financial Summary

#### 1. 通期決算の概要 Full Year Financial Result

(単位:百万円/JPY mil)

2022/2期

|  | 金額          | 売上構成比      | 前期比     | 金額            | 売上構成比      | 前期比     | 金額     | 売上構成比      | 前期比     | 金額     | 売上構成比      | 前期比     |
|--|-------------|------------|---------|---------------|------------|---------|--------|------------|---------|--------|------------|---------|
|  | amount      | % to sales | yoy     | amount        | % to sales | yoy     |        | % to sales | yoy     | amount | % to sales |         |
| 売上高/Net sales  | 71,034      | 100.0%     | -       | 65,880        | 100.0%     | -       | 50,590 | 100.0%     | 76.8%   | 59,139 | 100.0%     | 116.9%  |
| 売上総利益/Gross profit                                     | 40,341      | 56.8%      | _       | 37,837        | 57.4%      | -       | 27,847 | 55.0%      | 73.6%   | 32,781 | 55.4%      | 117.7%  |
| 販売費及び一般管理費/SGA expenses                                | 35,605      | 50.1%      | -       | 33,232        | 50.4%      | -       | 26,535 | 52.5%      | 79.8%   | 30,028 | 50.8%      | 113.2%  |
| 営業利益/Operating profit                                  | 4,736       | 6.7%       | -       | 4,604         | 7.0%       | -       | 1,312  | 2.6%       | 28.5%   | 2,752  | 4.7%       | 209.7%  |
| 経常利益/Recurring profit                                  | 4,542       | 6.4%       | -       | 4,586         | 7.0%       | -       | 1,187  | 2.3%       | 25.9%   | 2,846  | 4.8%       | 239.7%  |
| 親会社株主に帰属する当期純利益/Net profit                             | 2,944       | 4.1%       | _       | 2,871         | 4.4%       | _       | 375    | 0.7%       | 13.1%   | 1,471  | 2.5%       | 391.6%  |
|  |             |            |         |               |            |         |        |            |         |        |            |         |
|  |             | 2019/2期    |         |               | 2020/2期    |         |        | 2021/2期    |         |        | 2022/2期    |         |
|  | 金額/aɪ       |            | 前期比/yoy | 金額/a          |            | 前期比/yoy | 金額/aɪ  |            | 前期比/yoy | 金額/aɪ  |            | 前期比/yoy |
| 流動資産/Current assets                                    | 32,6        |            | 99.4%   | 29,           |            | 92.4%   | 29,3   |            | 100.4%  | 29,8   |            | 101.6%  |
| 現金及び預金/Cash and cash equivalents                       | 18,5        |            | 98.7%   | 16,           |            | 87.2%   | 15,9   |            | 98.7%   | 15,0   |            | 94.3%   |
| 商品/Inventories   | 5,4         |            | 120.5%  | 5,1           |            | 94.9%   | 4,9    |            | 95.3%   | 5,5    |            | 112.8%  |
| 有形固定資産/Property, plant and equipment                   | 1,7         |            | 97.9%   | 2,0           |            | 113.8%  | 1,7    |            | 88.4%   | 1,4    |            | 84.4%   |
| 資産合計/Total Assets                                      | 40,7        |            | 98.5%   | 38,2          |            | 94.0%   | 38,3   |            | 100.2%  | 38,6   |            | 100.8%  |
| 流動負債/Current liabilities                               | 11,5        |            | 102.8%  | 11,8          |            | 102.7%  | 9,6    |            | 81.3%   | 11,3   |            | 117.4%  |
| 固定負債/Non-current liabilities                           | 8,8         |            | 75.7%   | 4,9           |            | 56.1%   | 7,7    |            | 157.8%  | 4,8    |            | 62.6%   |
| 資本金/Share capital                                      | 8,2         |            | 101.8%  | 8,2           |            | 100.3%  | 8,2    |            | 100.0%  | 8,2    |            | 100.0%  |
| 資本剰余金/Share premium                                    | 8,0         |            | 100.4%  | 8,0           |            | 100.3%  | 8,0    |            | 99.8%   | 8,0    |            | 100.0%  |
| 利益剰余金/Retained earnings                                | 3,3         |            | 198.7%  | 4,8           |            | 143.9%  | 3,8    |            | 79.4%   | 4,1    |            | 108.1%  |
| その他の包括利益類型額/Other reserves                             | $\triangle$ |            | _       | $\triangle$ 2 |            | -       | △ 1    |            | _       | 45     | _          | -       |
| 純資産/Total equity                                       | 20,3        |            | 110.3%  | 21,           |            | 105.5%  | 20,9   |            | 97.3%   | 22,4   |            | 107.3%  |
| 負債純資産合計/Total liabilities and equities                 | 40,7        | 715        | 98.5%   | 38,2          | 282        | 98.5%   | 38,3   | 343        | 100.2%  | 38,6   | 532        | 100.8%  |
|  |             |            |         |               |            |         |        |            |         |        |            |         |
| 1株当たり当期純利益(円)/Earning per share (EPS) (yen)            | 81.         |            | 235.9%  | 79.           |            | 97.3%   | 10.    |            | 13.2%   | 40.    | -          | 391.3%  |
| 1株当たり純資産額(円)/Net assets per share (BPS)(yen)           | 530         |            | 108.6%  | 562           |            | 106.0%  | 536    |            | 95.3%   | 562    |            | 104.9%  |
| 1株当たり配当金(円) /Dividends per share (DPS) (yen)           | 38.         |            | 100.0%  | 38.           |            | 100.0%  | 32.    |            | 84.2%   | 38.    |            | 118.8%  |
| 配当性向(%) /Devidend ratio (%)                            | 46.         | 7%         | 42.4%   | 48.           | 0%         | 102.8%  | 306    | .4%        | 638.3%  | 93.    | 0%         | -       |
|  |             |            |         |               |            |         |        |            |         |        |            |         |
| 営業活動によるキャッシュ・フロー/Cash flows from operating activities  | 4,7         |            |         | 3,5           |            | _       | 14     |            | 4.0%    | 1,9    |            | 1401.4% |
| 投資活動によるキャッシュ・フロー/Cash flows from investing activities  | △ 9         |            |         | △ 1,          |            | _       | △ 9    |            |         | ∆ 8    |            |         |
| 財務活動によるキャッシュ・フロー/Cash flows from financing activities  | △ 3,        |            |         | △ 4,          |            | _       | 61     |            |         | △ 2,   |            |         |
| 現金及び現金同等物期末残高/Cash and cash equivalents at end of year | 18,5        | 504        | 98.7%   | 16,           | 133        | 87.2%   | 15,9   | 924        | 98.7%   | 15,0   | 010        | 94.3%   |
|  | -           |            |         |               |            |         |        |            |         |        |            |         |
| 設備投資額/Capital expenditure                              | 1,0         |            |         | 1,4           |            |         | 1,2    |            | 92.0%   | 98     |            | 76.1%   |
| 減価償却費/Depreciatoin                                     | 90          | 9          | -       | 92            | 6          | -       | 94     | 5          | 102.0%  | 81     | 1          | 85.9%   |

2019/2期

2020/2期

2021/2期

#### 注:

そのため、平成27年1月期(2015/1期)の期首に当該株式分割が行われたと仮定し、1株当たり当期期純利益金額を算定しております。

2. 2019年2月期は決算期変更に伴い2018年2月1日から2019年2月28日までの13カ月決算となるため、前期比は記載しておりません。

#### Note:

<sup>1.</sup> 当社は平成28年(2016年)8月26日付で普通株式1株につき200株の割合で株式分割を行っております。

<sup>1. 200</sup> for 1 stock spilit was excercised on August 26 2016. Therefore the earning per share for FY2015/1 and FY2016/1 are calculated based on the assumption that the stock spilit was excercised on the first

<sup>2.</sup> YOY was not calculated due to the financial year end changed from 31 January to the end of February from FY2019/2. And the related transitional financial year had 13 months accordingly.

#### I. 連結 財務・業績の推移 Consolidated Financial Summary

#### 2. 四半期決算の概要 Quarterly Financial Result

2023/2期

|                                 | 第1匹    | 半期/1st qu | arter  | 第2四 | 半期/2nd qı | ıarter |        | 上期/1st ha | f | 第3匹    | I半期/3rd qι | ıarter | 第4匹    | l半期/4th qι | ıarter | F      | 期/2nd hal | f |        | 通期/Total |     |
|---------------------------------|--------|-----------|--------|-----|-----------|--------|--------|-----------|---|--------|------------|--------|--------|------------|--------|--------|-----------|---|--------|----------|-----|
|                                 | 金額     | 売上構成比     | 前期比    |     | 売上構成比     |        | 金額     | 売上構成比     |   | 金額     | 売上構成比      |        | 金額     | 売上構成比      |        | 金額     | 売上構成比     |   | 金額     | 売上構成比    | 前期比 |
|                                 | amount |           | yoy    |     |           |        | amount |           |   | amount |            |        | amount |            |        | amount |           |   | amount |          | yoy |
| 売上高/Net sales                   | 14,071 | 100.0%    | 106.5% |     |           |        |        |           |   |        |            |        |        |            |        |        |           |   |        |          |     |
| 売上総利益/Gross profit              | 8,617  | 61.2%     | 108.9% |     |           |        |        |           |   |        |            |        |        |            |        |        |           |   |        |          |     |
| 販売費及び一般管理費/SGA expenses         | 7,527  |           | 105.9% |     |           |        |        |           |   |        |            |        |        |            |        |        |           |   |        |          |     |
| 営業利益/Operating profit           | 1,090  | 7.7%      | 135.9% |     |           |        |        |           |   |        |            |        |        |            |        |        |           |   |        |          |     |
| 経常利益/Recurring profit           | 837    | 6.0%      | 94.1%  |     |           |        |        |           |   |        |            |        |        |            |        |        |           |   |        |          |     |
| 親会社株主に帰属する当期(四半期)純利益/Net profit | 398    | 2.8%      | 99.0%  |     |           |        |        |           |   |        |            |        |        |            |        |        |           |   |        |          |     |

(単位:百万円/JPY mil)

**2022/2期** (単位: 百万円/ JPY mil)

|                                 | 第1四    | 半期/1st qu | ıarter   | 第2四    | 半期/2nd qu | ıarter |        | 上期/1st hal | f      | 第3四    | 半期/3rd qu | ıarter | 第4四    | 半期/4th qu | ıarter | 下      | 朋/2nd hal | f      |        | 通期/Total |        |
|---------------------------------|--------|-----------|----------|--------|-----------|--------|--------|------------|--------|--------|-----------|--------|--------|-----------|--------|--------|-----------|--------|--------|----------|--------|
|                                 | 金額     | 売上構成比     | 前期比      |        | 売上構成比     |        | 金額     | 売上構成比      |        | 金額     | 売上構成比     | 前期比    |        | 売上構成比     | 前期比    |        | 売上構成比     | 前期比    |        | 売上構成比    | 前期比    |
|                                 | amount |           | yoy      |        |           |        | amount |            |        | amount |           | yoy    |        |           | yoy    |        |           | yoy    |        |          | yoy    |
| 売上高/Net sales                   | 13,208 | 100.0%    | 154.2%   | 13,358 | 100.0%    | 108.1% | 26,566 | 100.0%     | 126.9% | 16,538 | 100.0%    | 109.1% | 16,035 | 100.0%    | 110.6% | 32,573 | 109.8%    | 109.8% | 59,139 | 100.0%   | 116.9% |
| 売上総利益/Gross profit              | 7,910  | 59.9%     | 160.3%   | 6,823  | 51.1%     | 108.0% | 14,733 | 55.5%      | 130.9% | 9,829  | 59.4%     | 107.2% | 8,218  | 51.3%     | 110.7% | 18,047 | 60.8%     | 108.8% | 32,781 | 55.4%    | 117.7% |
| 販売費及び一般管理費/SGA expenses         | 7,108  | 53.8%     | 146.4%   | 7,096  | 53.1%     | 103.7% | 14,204 | 53.5%      | 121.4% | 7,926  | 47.9%     | 105.2% | 7,897  | 49.3%     | 108.3% | 15,823 | 53.3%     | 106.7% | 30,028 | 50.8%    | 113.2% |
| 営業利益/Operating profit           | 802    | 6.1%      | 1,016.4% | △ 273  | _         | -      | 529    | 2.0%       | -      | 1,902  |           | 116.5% | 320    | 2.0%      | 252.9% | 2,222  |           | 126.4% | 2,752  | 4.7%     | 209.7% |
| 経常利益/Recurring profit           | 889    | 6.7%      | -        | △ 133  | -         | -      | 756    | 2.8%       | -      | 1,893  | 11.5%     | 108.8% | 196    | 1.2%      | 64.5%  | 2,089  | 7.0%      | 102.2% | 2,846  | 4.8%     | 239.7% |
| 親会社株主に帰属する当期(四半期)純利益/Net profit | 402    | 3.0%      | _        | △ 103  | _         | _      | 299    | 1.1%       | _      | 1,216  | 7.4%      | 106.6% | △ 43   | -         | _      | 1,173  | 4.0%      | 90.7%  | 1,471  | 2.5%     | 391.6% |

**2021/2期** (単位: 西万円 / JPY mil)

|                                 | 第1四    | 半期/1st qua | arter | 第2四    | 半期/2nd qu | ıarter | _      | 上期/1st half | f     | 第3四    | 半期/3rd qu | arter | 第4四    | 半期/4th qu | arter | 下      | 用/2nd half |       |        | 通期/Tota | l     |
|---------------------------------|--------|------------|-------|--------|-----------|--------|--------|-------------|-------|--------|-----------|-------|--------|-----------|-------|--------|------------|-------|--------|---------|-------|
|                                 | 金額     | 売上構成比      | 前期比   |        | 売上構成比     |        | 金額     | 売上構成比       |       | 金額     | 売上構成比     |       |        | 売上構成比     | 前期比   |        | 売上構成比      | 前期比   |        | 売上構成比   | 前期比   |
|                                 | amount |            | yoy   |        |           |        | amount |             |       | amount |           |       |        |           | yoy   |        |            | yoy   |        |         | yoy   |
| 売上高/Net sales                   | 8,566  | 100.0%     | 51.6% | 12,362 | 100.0%    | 84.3%  | 20,929 | 100.0%      | 66.9% | 15,163 | 100.0%    | 89.1% | 14,498 | 100.0%    | 82.4% | 29,661 | 100.0%     | 85.7% | 50,590 | 100.0%  | 76.8% |
| 売上総利益/Gross profit              | 4,935  | 57.6%      | 47.8% | 6,319  | 51.1%     | 78.4%  | 11,255 |             | 61.2% | 9,170  | 60.5%     | 88.3% | 7,422  | 51.2%     | 81.8% | 16,592 |            | 85.3% | 27,847 | 55.0%   | 73.6% |
| 販売費及び一般管理費/SGA expenses         | 4,856  | 56.7%      | 57.6% | 6,845  | 55.4%     | 86.9%  | 11,701 | 55.9%       | 71.7% | 7,537  | 49.7%     | 88.6% | 7,295  | 50.3%     | 86.7% | 14,832 | 50.0%      | 87.7% | 26,535 | 52.5%   | 79.8% |
| 営業利益/Operating profit           | 78     | 0.9%       | 4.2%  | △ 525  | _         | -      | △ 446  | -           | -     | 1,632  | 10.8%     | 87.0% | 126    | 0.9%      | 19.2% | 1,758  |            | 69.3% | 1,312  |         | 28.5% |
| 経常利益/Recurring profit           | △ 376  |            | 1     | △ 480  | _         | -      | △ 857  | -           | -     | 1,740  | 11.5%     | 95.4% | 304    | 2.1%      | 44.6% | 2,044  | 6.9%       | 81.5% | 1,187  |         | 25.9% |
| 親会社株主に帰属する当期(四半期)純利益/Net profit | △ 797  | -          | _     | △ 120  | _         | _      | △ 918  | -           | -     | 1,141  | 7.5%      | 95.7% | 152    | 1.1%      | 34.1% | 1,293  | 4.4%       | 78.9% | 375    | 0.7%    | 13.1% |

**2020/2**期 (単位: 百万円/JPY mil)

|                                 | 第1四    | 半期/1st qu | ıarter | 第2四    | 半期/2nd qu | ıarter |        | 上期/1st hal | f | 第3四    | 半期/3rd qu | arter | 第4四    | 半期/4th qu | arter | 下其     | 月/2nd half |     |        | 通期/Tota |     |
|---------------------------------|--------|-----------|--------|--------|-----------|--------|--------|------------|---|--------|-----------|-------|--------|-----------|-------|--------|------------|-----|--------|---------|-----|
|                                 | 金額     | 売上構成比     | 前期比    |        | 売上構成比     |        | 金額     | 売上構成比      |   | 金額     | 売上構成比     |       | 金額     | 売上構成比     | 前期比   |        | 売上構成比      | 前期比 |        | 売上構成比   | 前期比 |
|                                 | amount |           | yoy    |        |           |        | amount |            |   | amount |           |       | amount |           | yoy   |        |            | yoy |        |         | yoy |
| 売上高/Net sales                   | 16,609 | 100.0%    | -      | 14,663 | 100.0%    | _      | 31,272 | 100.0%     | _ | 17,020 | 100.0%    | _     | 17,588 | 100.0%    | -     | 34,608 | 100.0%     | -   | 65,880 | 100.0%  | _   |
| 売上総利益/Gross profit              | 10,317 | 62.1%     | -      | 8,064  | 55.0%     | -      | 18,381 | 58.8%      | - | 10,383 | 61.0%     | -     | 9,072  | 51.6%     | -     | 19,455 | 56.2%      | -   | 37,837 | 57.4%   | _   |
| 販売費及び一般管理費/SGA expenses         | 8,437  | 50.8%     | -      | 7,875  | 53.7%     | _      | 16,313 | 52.2%      | - | 8,507  | 50.0%     | -     | 8,411  | 47.8%     | -     | 16,918 | 48.9%      | -   | 33,232 | 50.4%   | _   |
| 営業利益/Operating profit           | 1,880  | 11.3%     | 1      | 188    | 1.3%      | -      | 2,068  | 6.6%       | - | 1,875  | 11.0%     | -     | 660    | 3.8%      | -     | 2,535  | 7.3%       | -   | 4,604  | 7.0%    | _   |
| 経常利益/Recurring profit           | 1,661  |           | -      | 416    | 2.8%      | -      | 2,078  | 6.6%       | _ | 1,824  | 10.7%     | -     | 683    | 3.9%      | -     | 2,507  | 7.2%       | -   | 4,586  |         | -   |
| 親会社株主に帰属する当期(四半期)純利益/Net profit | 976    | 5.9%      | _      | 255    | 1.7%      | _      | 1,231  | 3.9%       | _ | 1,192  | 7.0%      | _     | 447    | 2.5%      | _     | 1,639  | 4.7%       | _   | 2,871  | 4.4%    | _   |

**2019/2期 (13ケ月決算)** (単位: 西万円/JPY mil)

|                                 | 第1四    | 半期/1st qu | arter  | 第2四    | ¥期/2nd qu | arter  |        | 上期/1st half | f      | 第3四    | 半期/3rd qı | uarter | 第4四    | 半期/4th qı | ıarter | 下!     | 期/2nd hal | f |        | 通期/Total |     |
|---------------------------------|--------|-----------|--------|--------|-----------|--------|--------|-------------|--------|--------|-----------|--------|--------|-----------|--------|--------|-----------|---|--------|----------|-----|
|                                 | 金額     | 売上構成比     | 前期比    |        | 売上構成比     |        |        | 売上構成比       | 前期比    |        | 売上構成比     | 前期比    |        | 売上構成比     |        | 金額     | 売上構成比     |   | 金額     | 売上構成比    | 前期比 |
|                                 | amount |           | yoy    |        |           |        |        |             | yoy    |        |           | yoy    |        |           |        | amount |           |   | amount |          | yoy |
| 売上高/Net sales                   | 15,083 | 100.0%    | 101.9% | 16,020 | 100.0%    | 101.4% | 31,104 | 100.0%      | 101.6% | 16,662 | 100.0%    | 97.7%  | 23,267 | 100.0%    | -      | 39,929 | 100.0%    | _ | 71,034 | 100.0%   | _   |
| 売上総利益/Gross profit              | 8,922  | 59.2%     | 104.1% | 8,859  | 55.3%     | 113.2% | 17,782 | 57.2%       | 108.4% | 9,719  | 58.3%     | 101.6% | 12,839 | 55.2%     | -      | 22,558 |           | - | 40,341 |          | _   |
| 販売費及び一般管理費/SGA expenses         | 8,316  | 55.1%     | 101.5% | 8,199  | 51.2%     | 96.8%  | 16,515 | 53.1%       | 99.1%  | 8,183  | 49.1%     | 98.4%  | 10,905 | 46.9%     | -      | 19,088 |           | - | 35,605 |          | -   |
| 営業利益/Operating profit           | 606    | 4.0%      | 159.4% | 660    | 4.1%      | 1      | 1,266  | 4.1%        | -      | 1,535  | 9.2%      | 123.3% | 1,933  | 8.3%      | -      | 3,468  | 8.7%      | - | 4,736  | 6.7%     | _   |
| 経常利益/Recurring profit           | 298    | 2.0%      | 199.2% | 829    | 5.2%      | 1      | 1,128  |             | -      | 1,536  | 9.2%      | 128.1% | 1,878  | 8.1%      | -      | 3,414  |           | - | 4,542  | 6.4%     | _   |
| 親会社株主に帰属する当期(四半期)純利益/Net profit | 92     | 0.6%      | _      | 526    | 3.3%      |        | 619    | 2.0%        | _      | 982    | 5.9%      | 141.5% | 1,342  | 5.8%      | -      | 2,324  | 5.8%      | - | 2,944  | 4.1%     | _   |

注:

2019年2月期は決算期変更に伴い2018年2月1日から2019年2月28日までの13ヵ月決算となるため、前期比は記載しておりません。

Note:

YOY was not calculated due to the financial year end changed from 31 January to the end of February from FY2019/2. And the related transitional financial year had 13 months accordingly.

- I. 連結 財務・業績の推移 Consolidated Financial Summary
- 3. 販売費及び一般管理費 SGA Expenses

(単位:百万円/JPY mil)

|   |        | 2018/1期 |        |        | 2019/2期 |     |        | 2020/2期 |     |        | 2021/2期 |       |        | 2022/2期    |        |
|---|--------|---------|--------|--------|---------|-----|--------|---------|-----|--------|---------|-------|--------|------------|--------|
|   | 金額     | 売上構成比   | 前期比    | 金額     | 売上構成比   | 前期比 | 金額     | 売上構成比   | 前期比 | 金額     | 売上構成比   | 前期比   | 金額     | 売上構成比      | 前期比    |
|   | amount |         | yoy    |        |         |     | amount |         | yoy |        |         | yoy   |        | % to sales | yoy    |
| 販売費及び一般管理費/SGA expenses                                 | 33,840 | 49.8%   | 101.8% | 35,605 | 50.1%   | -   | 33,232 | 46.8%   | -   | 26,535 | 37.4%   | 79.8% | 30,028 | 50.8%      | 113.2% |
| 広告費及び販売促進費/Advertising and promotional cost             | 2,102  | 3.1%    | 120.4% | 2,138  | 3.0%    | -   | 1,884  |         | -   | 1,208  | 1.7%    | 64.1% | 1,534  | 2.6%       | 127.0% |
| 給与手当/Salaries and wages                                 | 5,575  | 8.2%    | 101.2% | 5,892  | 8.3%    | -   | 5,800  | 8.2%    | -   | 5,038  | 7.1%    | 86.9% | 5,464  | 9.2%       | 108.4% |
| 販売手数料(店舗家賃及び販売委託手数料)/Store rent and fee for franchaisee | 14,678 | 21.6%   | 95.2%  | 14,954 | 21.1%   | -   | 13,677 |         | -   | 10,566 | 14.9%   | 77.3% | 12,282 | 20.8%      | 116.2% |
| 減価償却費/Depreciation                                      | 817    | 1.2%    | 86.4%  | 909    | 1.3%    | -   | 926    | 1.3%    | -   | 867    | 1.2%    | 93.6% | 797    | 1.3%       | 91.9%  |

#### 4. 主な経営指標等の推移 Financial Indicators

|  | 2018/1期 | 2019/2期 | 2020/2期 | 2021/2期 | 2022/2期 |
|--|---------|---------|---------|---------|---------|
| 総資産回転率/Total assets turnover 回(times             | 1.6     | 1.7     | 1.7     | 1.3     | 1.5     |
| たな卸資産回転率/Inventory turnover 回(times              | 6.6     | 6.2     | 5.3     | 4.5     | 5.0     |
| 自己資本当期純利益率/Return on equity (ROE)                | 5.2%    | 16.0%   | 14.5%   | 1.9%    | 7.4%    |
| 総資産経常利益率 /Recurring profit to total assets (ROA) | 6.4%    | 11.1%   | 11.6%   | 3.1%    | 7.4%    |
| 店舗数/Number of stores                             | 604     | 605     | 646     | 670     | 705     |
| 国内/Japan   | 368     | 352     | 356     | 370     | 367     |
| 中国/China   | 227     | 249     | 285     | 299     | 332     |
| その他海外/Other                                      | 9       | 4       | 5       | 5       | 6       |
| 従業員数/Number of employees                         | 1,660   | 1,513   | 1,511   | 1,532   | 1,502   |

#### 注:

- 1. 中国店舗数は、中国本土でBelle International Holdings Limitedとの合弁会社が展開する店舗数になります。
- 2. 2019年2月期は決算期変更に伴い2018年2月1日から2019年2月28日までの13ヵ月決算となるため、前期比は記載しておりません。

#### Note:

- 1. Stores in China are operated by the joint venutre with Belle International Holdings Limited and Baroque Japan Limited.
- 2. YOY was not calculated due to the financial year end changed from 31 January to the end of February from FY2019/2. And the related transitional financial year had 13 months accordingly

# II. 単体業績の推移 Non-Consolidated Financial Summary

## 1. 通期決算の概要 Full Year Financial Result

(単位:百万円/JPY mil)

|                         |        | 2019/2期 |     |        | 2020/2期 |     |        | 2021/2期 |       |        | 2022/2期 |        |
|-------------------------|--------|---------|-----|--------|---------|-----|--------|---------|-------|--------|---------|--------|
|                         | 金額     | 売上構成比   | 前期比 | 金額     | 売上構成比   | 前期比 | 金額     | 売上構成比   | 前期比   | 金額     | 売上構成比   | 前期比    |
|                         | amount |         |     | amount |         |     | amount |         |       | amount |         |        |
| 売上高/Net sales           | 63,324 | 100.0%  | -   | 59,115 | 100.0%  | _   | 44,427 | 100.0%  | 75.2% | 51,761 | 100.0%  | 116.5% |
| 売上総利益/Gross profit      | 37,997 | 60.0%   | -   | 35,578 | 60.2%   | -   | 25,927 | 58.4%   | 72.9% | 30,439 | 58.8%   | 117.4% |
| 販売費及び一般管理費/SGA expenses | 33,847 | 53.5%   | _   | 31,716 | 53.7%   | _   | 25,278 | 56.9%   | 79.7% | 28,635 | 55.3%   | 113.3% |
| 営業利益/Operating profit   | 4,150  | 6.6%    | _   | 3,862  | 6.5%    | _   | 648    | 1.5%    | 16.8% | 1,804  | 3.5%    | 278.0% |
| 経常利益/Recurring profit   | 3,901  | 6.2%    | _   | 3,771  | 6.4%    | _   | 576    | 1.3%    | 15.3% | 1,885  | 3.6%    | 327.3% |
| 当期純利益/Net profit        | 2,780  | 4.4%    | _   | 2,570  | 4.3%    | _   | 312    | 0.7%    | 12.1% | 1,143  | 2.2%    | 366.5% |

## 2. 事業別 売上推移 Sales Trend by Business

## 2-1. 通期 Full year

(単位:百万円/JPY mil)

|  |        | 2019/2期 |     |        | 2020/2期 |     |        | 2021/2期 |        |        | 2022/2期 |         |
|--|--------|---------|-----|--------|---------|-----|--------|---------|--------|--------|---------|---------|
|  | 金額     | 売上構成比   | 前期比 | 金額     | 売上構成比   | 前期比 | 金額     | 売上構成比   | 前期比    | 金額     | 売上構成比   | 前期比     |
|  |        |         |     | amount |         |     |        |         | yoy    | amount |         |         |
| 売上高(単体)/Non-consolidated sales         | 63,324 | 100.0%  | _   | 59,115 | 100.0%  | _   | 44,427 | 100.0%  | 75.2%  | 51,761 | 100.0%  | 116.5%  |
| 店舗売上/Store sales                       | 50,543 | 79.8%   | -   | 47,381 | 80.2%   | -   | 32,094 | 72.2%   | 67.7%  | 37,422 | 72.3%   | 116.6%  |
| オンライン売上/E commerce sales               | 8,456  | 13.4%   | -   | 7,787  | 13.2%   | -   | 9,435  | 21.2%   | 121.2% | 10,435 | 20.2%   | 110.6%  |
|  |        |         |     |        |         |     |        |         |        |        |         |         |
| FB・SBブランド/FB・SB brands                 | 23,930 | 37.8%   | -   | 20,564 | 34.8%   | -   | 15,137 | 34.1%   | 73.6%  | 16,245 | 31.4%   | 107.3%  |
| SCブランド/SC brands                       | 32,584 | 51.5%   | -   | 29,902 | 50.6%   | -   | 22,139 | 49.8%   | 74.0%  | 25,833 | 49.9%   | 116.7%  |
| セレクトショップ・百貨店ブランド                       | 5,609  | 8.9%    |     | 5.727  | 9.7%    |     | 4,365  | 9.8%    | 76.2%  | 5,365  | 10.4%   | 122.9%  |
| /Select shop · Department store brands | 3,009  | 3.570   |     | 3,727  | 9.770   |     | 7,303  | 9.0%    | 70.270 | 3,303  | 10.470  | 122.570 |
| その他/Others                             | 1,200  | 1.9%    | _   | 2,920  | 4.9%    | _   | 2,785  | 6.3%    | 95.4%  | 4,316  | 8.3%    | 155.0%  |

# 2-2. 四半期 Quarterly

### 2023/2期

(単位:百万円/JPY mil)

|  | 第1四    | 半期/1st q   | uarter  | 第2四    | 半期/2nd q   | uarter |        | 上期/1st ha  |     | 第3四    | 半期/3rd q   | uarter |        | 半期/4th q   |     |        | 期/2nd ha   |     |        | 通期/Total   |     |
|--|--------|------------|---------|--------|------------|--------|--------|------------|-----|--------|------------|--------|--------|------------|-----|--------|------------|-----|--------|------------|-----|
|  |        | 売上構成比      |         |        | 売上構成比      |        |        | 売上構成比      |     |        | 売上構成比      |        |        | 売上構成比      |     |        | 売上構成比      |     |        | 売上構成比      |     |
|  | amount | % to sales | yoy     | amount | % to sales | yoy    | amount | % to sales | yoy | amount | % to sales | yoy    | amount | % to sales | yoy | amount | % to sales | yoy | amount | % to sales | yoy |
| 売上高(単体)/Non-consolidated sales         | 12,536 | 100.0%     | 109.0%  |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
| 店舗売上/Store sales                       | 9,316  | 74.3%      | 114.5%  |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
| オンライン売上/E commerce sales               | 2,341  | 18.7%      | 92.2%   |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
|  |        |            |         |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
| FB・SBブランド/FB・SB brands                 | 4,175  | 33.3%      | 113.1%  |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
| SCブランド/SC brands                       | 5,865  | 46.8%      | 103.7%  |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
| セレクトショップ・百貨店ブランド                       | 1,422  | 11.3%      | 117.1%  |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
| /Select shop · Department store brands | 1,422  | 11.570     | 117.170 |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |
| その他/Others                             | 1,073  | 8.6%       | 113.7%  |        |            |        |        |            |     |        |            |        |        |            |     |        |            |     |        |            |     |

### 2022/2期

(単位:百万円/JPY mil)

| ,,   |        |          |         |        |          |        |        |           |        |        |          |         |        |          |         |        |          |         |        |          | ,,,    |
|--|--------|----------|---------|--------|----------|--------|--------|-----------|--------|--------|----------|---------|--------|----------|---------|--------|----------|---------|--------|----------|--------|
|  | 第1四    | 半期/1st q | uarter  | 第2四    | ⊭期/2nd q | uarter |        | 上期/1st ha | lf     | 第3四    | 半期/3rd q | uarter  | 第4四    | 半期/4th q | uarter  | Ŧ      | 期/2nd ha | lf      |        | 通期/Total |        |
|  | 金額     | 売上構成比    | 前期比     | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比     | 前期比    | 金額     | 売上構成比    | 前期比     | 金額     | 売上構成比    | 前期比     | 金額     | 売上構成比    |         | 金額     | 売上構成比    | 前期比    |
|  | amount |          |         | amount |          | yoy    | amount |           |        | amount |          | yoy     | amount |          |         | amount |          |         | amount |          |        |
| 1. 200 for 1 stock spilit was excercised on August | 11,505 | 100.0%   | 164.0%  | 12,030 | 100.0%   | 104.7% | 23,535 | 100.0%    | 127.2% | 14,040 | 100.0%   | 105.6%  | 14,184 | 100.0%   | 105.6%  | 28,224 | 100.0%   | 108.9%  | 51,761 | 100.0%   | 116.5% |
| 店舗売上/Store sales                                   | 8,137  | 70.7%    | 193.8%  | 8,743  | 72.7%    | 99.0%  | 16,881 | 71.7%     | 129.5% | 10,360 | 73.8%    | 103.7%  | 10,180 | 71.8%    | 103.7%  | 20,540 | 72.8%    | 107.8%  | 37,422 | 72.3%    | 116.6% |
| オンライン売上/E commerce sales                           | 2,541  | 22.1%    | 116.1%  | 2,321  | 19.3%    | 112.1% | 4,862  | 20.7%     | 114.1% | 2,736  | 19.5%    | 110.0%  | 2,836  | 20.0%    | 110.0%  | 5,572  | 19.7%    | 107.7%  | 10,435 | 20.2%    | 110.6% |
|  |        |          |         |        |          |        |        |           |        |        |          |         |        |          |         |        |          |         |        |          |        |
| FB・SBブランド/FB・SB brands                             | 3,691  | 32.1%    | 149.2%  | 3,716  | 30.9%    | 95.9%  | 7,408  | 31.5%     | 116.7% | 4,414  | 31.4%    | 92.9%   | 4,421  | 31.2%    | 92.9%   | 8,835  | 31.3%    | 100.5%  | 16,245 | 31.4%    | 107.3% |
| SCブランド/SC brands                                   | 5,655  | 49.2%    | 172.4%  | 6,110  | 50.8%    | 102.4% | 11,766 | 50.0%     | 127.2% | 6,897  | 49.1%    | 108.7%  | 7,170  | 50.5%    | 108.7%  | 14,067 | 49.8%    | 109.1%  | 25,833 | 49.9%    | 116.7% |
| セレクトショップ・百貨店ブランド                                   | 1,214  | 10.6%    | 167.1%  | 1,170  | 9.7%     | 110.6% | 2,385  | 10.1%     | 133.6% | 1.653  | 11.8%    | 114.8%  | 1,327  | 9.4%     | 114.8%  | 2,980  | 10.6%    | 115.5%  | 5,365  | 10.4%    | 122.9% |
| /Select shop · Department store brands             | 1,214  | 10.0%    | 107.170 | 1,170  | 9.770    | 110.0% | 2,365  | 10.176    | 133.0% | 1,055  | 11.070   | 114.070 | 1,327  | 9.470    | 114.070 | 2,900  | 10.0%    | 113.570 | 3,303  | 10.470   | 122.9% |
| その他/Others   | 943    | 8.2%     | 175.9%  | 1,032  | 8.6%     | 175.9% | 1,976  | 8.4%      | 175.9% | 1,074  | 7.6%     | 142.7%  | 1,265  | 8.9%     | 142.7%  | 2,339  | 8.3%     | 140.8%  | 4,316  | 8.3%     | 155.0% |

# 2021/2期

(単位:百万円/JPY mil)

|  | 第1四    | 半期/1st q | uarter | 第2四半   | ⊭期/2nd qı | uarter | _      | :期/1st ha | f      | 第3四    | 半期/3rd qı | uarter | 第4四    | 半期/4th q | uarter | 下      | 期/2nd ha | lf     |        | 通期/Total |        |
|--|--------|----------|--------|--------|-----------|--------|--------|-----------|--------|--------|-----------|--------|--------|----------|--------|--------|----------|--------|--------|----------|--------|
|  | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比     | 前期比    | 金額     | 売上構成比     | 前期比    | 金額     | 売上構成比     | 前期比    | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比    | 前期比    |
|  | amount |          | yoy    | amount |           | yoy    | amount |           | yoy    | amount |           | yoy    |        |          | yoy    | amount |          |        | amount |          | yoy    |
| 売上高(単体)/Non-consolidated sales         | 7,017  | 100.0%   | 47.6%  | 11,487 | 100.0%    | 84.2%  | 18,505 | 100.0%    | 65.2%  | 13,293 | 100.0%    | 73.5%  | 12,629 | 100.0%   | 79.7%  | 25,922 | 100.0%   | 84.4%  | 44,427 | 75.2%    | 75.2%  |
| 店舗売上/Store sales                       | 4,198  | 59.8%    | 35.2%  | 8,833  | 76.9%     | 80.5%  | 13,031 | 70.4%     | 56.9%  | 9,993  | 75.2%     | 66.0%  | 9,069  | 71.8%    | 72.7%  | 19,062 | 73.5%    | 77.9%  | 32,094 | 54.3%    | 67.7%  |
| オンライン売上/E commerce sales               | 2,189  | 31.2%    | 116.8% | 2,070  | 18.0%     | 120.5% | 4,260  | 23.0%     | 118.6% | 2,487  | 18.7%     | 122.7% | 2,687  | 21.3%    | 117.4% | 5,174  | 20.0%    | 123.4% | 9,435  | 16.0%    | 121.2% |
|  |        |          |        |        |           |        |        |           |        |        |           |        |        |          |        |        |          |        |        |          |        |
| FB・SBブランド/FB・SB brands                 | 2,473  | 35.2%    | 45.8%  | 3,876  | 33.7%     | 83.6%  | 6,350  | 34.3%     | 63.3%  | 4,751  | 35.7%     | 73.2%  | 4,036  | 32.0%    | 74.6%  | 8,787  | 33.9%    | 83.5%  | 15,137 | 25.6%    | 73.6%  |
| SCブランド/SC brands                       | 3,280  | 46.7%    | 45.6%  | 5,965  | 51.9%     | 83.7%  | 9,246  | 50.0%     | 64.6%  | 6,348  | 47.8%     | 71.7%  | 6,545  | 51.8%    | 80.2%  | 12,893 | 49.7%    | 82.8%  | 22,139 | 37.5%    | 74.0%  |
| セレクトショップ・百貨店ブランド                       | 727    | 10.4%    | 48.2%  | 1,057  | 9.2%      | 88.1%  | 1,784  | 9.6%      | 65.9%  | 1,440  | 10.8%     | 74.0%  | 1,139  | 9.0%     | 83.2%  | 2,579  | 9.9%     | 85.4%  | 4,365  | 7.4%     | 76.2%  |
| /Select shop · Department store brands | 121    | 10.470   | 40.270 | 1,037  | 9.270     | 00.170 | 1,704  | 9.0%      | 03.5%  | 1,440  | 10.670    | 74.070 | 1,139  | 9.070    | 03.270 | 2,379  | 3.370    | 03.470 | 4,303  | 7.470    | 70.270 |
| その他/Others                             | 536    | 7.6%     | 83.2%  | 586    | 5.1%      | 86.1%  | 1,123  | 6.1%      | 84.7%  | 753    | 5.7%      | 93.3%  | 908    | 7.2%     | 100.0% | 1,661  | 6.4%     | 104.3% | 2,785  | 4.7%     | 95.4%  |

# 2020/2期

(単位:百万円/JPY mil)

|  | 第1四    | 半期/1st q | uarter | 第2四    | ¥期/2nd q | uarter | 1      | :期/1st hal | lf  | 第3四    | 半期/3rd q | uarter | 第4四    | 半期/4th q | uarter | T      | 期/2nd hal | lf  |        | 通期/Total |     |
|--|--------|----------|--------|--------|----------|--------|--------|------------|-----|--------|----------|--------|--------|----------|--------|--------|-----------|-----|--------|----------|-----|
|  | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比      | 前期比 | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比    | 前期比    | 金額     | 売上構成比     | 前期比 | 金額     | 売上構成比    | 前期比 |
|  | amount |          | yoy    | amount |          | yoy    | amount |            |     | amount |          |        | amount |          |        | amount |           |     | amount |          | yoy |
| 売上高(単体)/Non-consolidated sales         | 14,751 | 100.0%   | -      | 13,643 | 100.0%   | _      | 28,394 | 100.0%     | _   | 14,870 | 100.0%   | -      | 15,850 | 100.0%   | _      | 30,720 | 100.0%    | _   | 59,115 | 100.0%   | -   |
| 店舗売上/Store sales                       | 11,942 | 81.0%    | -      | 10,967 | 80.4%    | -      | 22,909 | 80.7%      | -   | 11,996 | 80.7%    | -      | 12,474 | 78.7%    | -      | 24,470 | 79.7%     | -   | 47,381 | 80.2%    | -   |
| オンライン売上/E commerce sales               | 1,874  | 12.7%    | -      | 1,718  | 12.6%    | -      | 3,592  | 12.7%      | -   | 1,905  | 12.8%    | _      | 2,289  | 14.4%    | -      | 4,194  | 13.7%     | -   | 7,787  | 13.2%    | _   |
|  |        |          |        |        |          |        |        |            |     |        |          |        |        |          |        |        |           |     |        |          |     |
| FB・SBブランド/FB・SB brands                 | 5,401  | 36.6%    | -      | 4,637  | 34.0%    | -      | 10,038 | 35.4%      | -   | 5,119  | 34.4%    | -      | 5,407  | 34.1%    | -      | 10,526 | 34.3%     | -   | 20,564 | 34.8%    | -   |
| SCブランド/SC brands                       | 7,197  | 48.8%    | -      | 7,124  | 52.2%    | -      | 14,322 | 50.4%      | -   | 7,413  | 49.9%    | -      | 8,165  | 51.5%    | -      | 15,578 | 50.7%     | -   | 29,902 | 50.6%    | -   |
| セレクトショップ・百貨店ブランド                       | 1,507  | 10.2%    | _      | 1,200  | 8.8%     | _      | 2,707  | 9.5%       | _   | 1,651  | 11.1%    | _      | 1,369  | 8.6%     | _      | 3,020  | 9.8%      | _   | 5,727  | 9.7%     |     |
| /Select shop · Department store brands | 1,507  | 10.270   | _      | 1,200  | 3.0%     |        | 2,707  | 9.5%       |     | 1,051  | 11.170   | _      | 1,309  | 3.0%     |        | 3,020  | 9.070     |     | 3,727  | 9.770    |     |
| その他/Others                             | 645    | 4.4%     | -      | 681    | 5.0%     | -      | 1,326  | 4.7%       | -   | 685    | 4.6%     | _      | 908    | 5.7%     | -      | 1,593  | 5.2%      | -   | 2,920  | 4.9%     | _   |

# 2019/2期

(単位:百万円/1PY mil)

| 2019/ 2 <del>R</del> 0                 |        |           |        |        |          |          |        |            |         |        |           |         |        |           |        |        |          |    |        | (単位:日/)厂 | / JPT IIIII/ |
|--|--------|-----------|--------|--------|----------|----------|--------|------------|---------|--------|-----------|---------|--------|-----------|--------|--------|----------|----|--------|----------|--------------|
|  | 第1四    | 半期/1st qu | uarter | 第2四半   | ¥期/2nd q | uarter   |        | :期/1st hal | f       | 第3四    | 半期/3rd qı | uarter  | 第4四    | 半期/4th qı | uarter | Ŧ      | 期/2nd ha | lf |        | 通期/Total |              |
|  | 金額     | 売上構成比     | 前期比    | 金額     | 売上構成比    | 前期比      | 金額     | 売上構成比      | 前期比     | 金額     | 売上構成比     | 前期比     | 金額     | 売上構成比     | 前期比    | 金額     | 売上構成比    |    | 金額     | 売上構成比    | 前期比          |
|  | amount |           | yoy    | amount |          | yoy      | amount |            | yoy     | amount |           | yoy     | amount |           | yoy    | amount |          |    | amount |          | yoy          |
| 売上高(単体)/Non-consolidated sales         | 13,101 | 100.0%    | 101.1% | 14,964 | 100.0%   | 103.5%   | 28,066 | 100.0%     | 102.4%  | 14,366 | 100.0%    | 100.9%  | 20,892 | 100.0%    | _      | 35,258 | 100.0%   | -  | 63,324 | 100.0%   | _            |
| 店舗売上/Store sales                       | 10,437 | 79.7%     | 101.5% | 12,081 | 80.7%    | 102.2%   | 22,519 | 80.2%      | 101.9%  | 11,441 | 79.6%     | 99.4%   | 16,582 | 79.3%     | -      | 28,023 | 79.5%    | -  | 50,543 | 79.8%    | -            |
| オンライン売上/E commerce sales               | 1,749  | 13.4%     | 101.6% | 2,033  | 13.6%    | 117.2%   | 3,782  | 13.5%      | 109.5%  | 1,832  | 12.7%     | 108.1%  | 2,841  | 13.5%     | -      | 4,673  | 13.3%    | -  | 8,456  | 13.4%    | _            |
|  |        |           |        |        |          |          |        |            |         |        |           |         |        |           |        |        |          |    |        |          |              |
| FB・SBブランド/FB・SB brands                 | 4,977  | 38.0%     | 101.7% | 5,477  | 36.6%    | 112.3%   | 10,454 | 37.2%      | 107.0%  | 5,694  | 39.6%     | 111.2%  | 7,782  | 37.2%     | _      | 13,476 | 38.2%    | -  | 23,930 | 37.8%    | -            |
| SCブランド/SC brands                       | 6,605  | 50.4%     | 97.4%  | 7,991  | 53.4%    | 97.1%    | 14,596 | 52.0%      | 97.2%   | 7,075  | 39.6%     | 92.5%   | 10,911 | 52.2%     | -      | 17,986 | 51.0%    | -  | 32,584 | 51.5%    | -            |
| セレクトショップ・百貨店ブランド                       | 1,313  | 10.0%     | 123.6% | 1,366  | 9.1%     | 116.7%   | 2,680  | 9.5%       | 120.0%  | 1,432  | 9.9%      | 109.9%  | 1,496  | 7.1%      | _      | 2,928  | 8.3%     | _  | 5,609  | 8.9%     | _            |
| /Select shop · Department store brands | 1,515  | 10.070    | 123.0% | 1,300  | 5.170    | 110.7 70 | 2,000  | 3.370      | 120.070 | 1,432  | 3.570     | 103.570 | 1,430  | 7.170     |        | 2,920  | 0.570    | _  | 3,009  | 0.570    | _            |
| その他/Others                             | 205    | 1.6%      | 92.8%  | 129    | 0.9%     | 72.3%    | 335    | 1.2%       | 83.6%   | 163    | 1.1%      | 103.1%  | 700    | 3.3%      | -      | 863    | 2.4%     | -  | 1,200  | 1.9%     | -            |

# 3. 国内店舗数推移 Number of Stores in Japan

|  |            | 2017/188    |          |    | 2010/1#     |          |    | 040/2#      |          |                       | 3030/ | 2#II        |          |    | 2024 /2#8   |          |    | 022/2#8     |          |
|--|------------|-------------|----------|----|-------------|----------|----|-------------|----------|-----------------------|-------|-------------|----------|----|-------------|----------|----|-------------|----------|
|  |            | 2017/1期     |          |    | 2018/1期     |          |    | 2019/2期     |          | 分類変更                  | 2020/ |             |          |    | 2021/2期     |          |    | 022/2期      |          |
|  | 出店<br>Open | 閉店<br>Close | 期末<br>YE |    | 閉店<br>Close | 期末<br>YE |    | 閉店<br>Close | 期末<br>YE | reclassi-<br>fication |       | 閉店<br>Close | 期末<br>YE |    | 閉店<br>Close | 期末<br>YE |    | 閉店<br>Close | 期末<br>YE |
| 全フランド/All Brands   | 51         | 29          | 358      | 34 | 24          | 368      | 30 | 46          | 352      |                       | 31    | 27          | 356      | 38 | 24          | 370      | 15 | 18          | 367      |
| FB・SBブランド/FB・SB brands                                   | 15         | 17          | 109      | 12 | 13          | 108      | 6  | 8           | 106      | 1                     | 5     | 8           | 104      | 10 | 15          | 99       | 0  | 3           | 96       |
| MOUSSY   | 6          | 5           | 41       | 3  | 3           | 41       | 1  | 2           | 40       | -                     | 3     | 2           | 41       | 3  | 2           | 42       | 0  | 2           | 40       |
| SLY  | 5          | 3           | 33       | 1  | 4           | 30       | 2  | 4           | 28       | -                     | 0     | 1           | 27       | 4  | 4           | 27       | 0  | 0           | 27       |
| その他/Others   | 4          | 9           | 35       | 8  | 6           | 37       | 3  | 2           | 38       | 1                     | 2     | 5           | 36       | 3  | 9           | 30       | 0  | 1           | 29       |
| SCブランド/SC brands   | 27         | 8           | 198      | 18 | 9           | 207      | 12 | 25          | 194      | -6                    | 17    | 16          | 189      | 18 | 5           | 202      | 12 | 9           | 205      |
| AZUL by moussy   | 11         | 3           | 123      | 13 | 3           | 133      | 6  | 9           | 130      | -                     | 7     | 7           | 130      | 12 | 3           | 139      | 7  | 4           | 142      |
| Rodeo Crowns/RCWB  |            | 3           | 55       | 5  | 3           | 57       | 5  | 4           | 58       | -                     | 10    | 9           | 59       | 6  | 2           | 63       | 5  | 5           | 63       |
| その他/Others   | 5          | 2           | 20       | 0  | 3           | 17       | 1  | 12          | 6        | -6                    | 0     | 0           | 0        | -  | -           | -        | 0  | 0           | 0        |
| セレクトショップ・白貨店フランド<br>/Select shop・Department store brands | 6          | 4           | 24       | 2  | 2           | 24       | 4  | 12          | 16       | 5                     | 9     | 2           | 28       | 4  | -           | 32       | 0  | 5           | 27       |
| ENFOLD   | 1          | 0           | 7        | 2  | 0           | 9        | 1  | 0           | 10       | -                     | 1     | 0           | 11       | 1  | -           | 12       | 0  | 0           | 12       |
| その他/Others   | 5          | 4           | 17       | 0  | 2           | 15       | 3  | 12          | 6        | 5                     | 8     | 2           | 17       | 3  | -           | 20       | 0  | 5           | 15       |
| ブランド別・その他  | 3          | -           | 27       | 2  | -           | 29       | 8  | 1           | 36       | -                     | -     | 1           | 35       | 6  | 4           | 37       | 3  | 1           | 39       |
| アウトレット/Outlet  | 3          | 0           | 27       | 2  | 0           | 29       | 8  | 1           | 36       | -                     | 0     | 1           | 35       | 3  | 4           | 34       | 1  | 1           | 34       |
| その他/Others   | -          | _           | -        | _  | -           | _        | _  | -           | _        | _                     | -     | -           | _        | 3  | _           | 3        | 2  | 0           | 5        |

注: 2020/2期よりAvan LilyをSCブランドからFB・SBブランドに、RIM.ARKをFB・SBブランドからセレクトショップ・百貨店ブランドへそれぞれ分類変更しております。

From fiscal year 2020/2 Avan Lily has been reclassified from SC brand to FB · SB brand, and RIM.ARK has been reclassified from FB · SB brand to Select shop · Department store brand.

## II. 単体営業の概況 Non-Consolidated Operation Review

4. 売上高・客数・客単価前期比推移 Sales・Customer number・Spending per customer compared to previous year

## 2023/2期

|                |                                  |                                    | 3月<br>Mar. | 4月<br>Apr. | 5月<br>May. | 1Q累計<br>Three<br>months | 6月<br>Jun. | 7月<br>Jul. | 8月<br>Aug. | 上期計<br>Six months | 9月<br>Sep. | 10月<br>Oct. | 11月<br>Nov. | 3Q累計<br>Nine<br>months | 12月<br>Dec. | 1月<br>Jan.  | 2月<br>Feb.  | 当期累計<br>Year to<br>Date |
|----------------|----------------------------------|------------------------------------|------------|------------|------------|-------------------------|------------|------------|------------|-------------------|------------|-------------|-------------|------------------------|-------------|-------------|-------------|-------------------------|
|                | 既存店                              | 売上高<br>Sales                       | 98.8%      | 105.0%     | 119.4%     | 106.9%                  |            |            |            | 106.9%            |            |             |             | 106.9%                 |             |             |             | 106.9%                  |
|                | (342店舗)<br>Same Store<br>Sales   | 客数<br>Customer<br>Number           | 87.0%      | 94.1%      | 114.1%     | 97.8%                   |            |            |            | 97.8%             |            |             |             | 97.8%                  |             |             |             | 97.8%                   |
| 国内             | (342stores)                      | 客単価<br>Spending<br>per<br>Customer | 113.6%     | 111.6%     | 104.7%     | 109.3%                  |            |            |            | 109.3%            |            |             |             | 109.3%                 |             |             |             | 109.3%                  |
| Japan          |                                  | 売上高<br>Sales                       | 99.7%      | 106.2%     | 123.2%     | 108.8%                  |            |            |            | 108.8%            |            |             |             | 108.8%                 |             |             |             | 108.8%                  |
|                | 全店<br>(373店舗)<br>All Store Sales | 客数<br>Customer<br>Number           | 88.9%      | 96.1%      | 118.3%     | 100.4%                  |            |            |            | 100.4%            |            |             |             | 100.4%                 |             |             |             | 100.4%                  |
|                | (373stores)                      | 客単価<br>Spending<br>per<br>Customer | 112.2%     | 110.5%     | 104.2%     | 108.3%                  |            |            |            | 108.3%            |            |             |             | 108.3%                 |             |             |             | 108.3%                  |
|                |                                  |                                    | 1月<br>Jan. | 2月<br>Feb. | 3月<br>Mar. | 1Q累計<br>Three<br>months | 4月<br>Apr. | 5月<br>May. | 6月<br>Jun. | 上期計<br>Six months | 7月<br>Jul. | 8月<br>Aug.  | 9月<br>Sep.  | 3Q累計<br>Nine<br>months | 10月<br>Oct. | 11月<br>Nov. | 12月<br>Dec. | 当期累計<br>Year to<br>Date |
| 海外<br>Overseas | 中国卸<br>China Who                 |                                    | 55.2%      | 104.4%     | 58.7%      | 73.4%                   |            |            |            | 73.4%             |            |             |             | 73.4%                  |             |             |             | 73.4%                   |

# 2022/2期

|                |                                  |                                    | 3月<br>Mar. | 4月<br>Apr. | 5月<br>May. | 1Q累計<br>Three<br>months | 6月<br>Jun. | 7月<br>Jul. | 8月<br>Aug. | 上期計<br>Six months | 9月<br>Sep. | 10月<br>Oct. | 11月<br>Nov. | 3Q累計<br>Nine<br>months | 12月<br>Dec. | 1月<br>Jan.  | 2月<br>Feb.  | 当期累計<br>Year to<br>Date |
|----------------|----------------------------------|------------------------------------|------------|------------|------------|-------------------------|------------|------------|------------|-------------------|------------|-------------|-------------|------------------------|-------------|-------------|-------------|-------------------------|
|                | 既存店                              | 売上高<br>Sales                       | 111.2%     | 300.0%     | 171.5%     | 161.2%                  | 87.8%      | 113.0%     | 100.6%     | 123.0%            | 100.9%     | 98.9%       | 109.4%      | 114.8%                 | 115.5%      | 112.5%      | 91.5%       | 113.1%                  |
|                | (308店舗)<br>Same Store<br>Sales   | 客数<br>Customer<br>Number           | 102.8%     | 263.7%     | 159.3%     | 148.8%                  | 89.0%      | 116.4%     | 99.0%      | 117.9%            | 98.8%      | 96.1%       | 105.0%      | 111.3%                 | 106.5%      | 102.2%      | 80.3%       | 108.0%                  |
| 国内             | (308stores)                      | 客単価<br>Spending<br>per<br>Customer | 108.1%     | 113.8%     | 107.6%     | 108.4%                  | 98.6%      | 97.1%      | 101.6%     | 104.4%            | 102.1%     | 102.9%      | 104.2%      | 103.2%                 | 108.5%      | 110.2%      | 113.9%      | 104.8%                  |
| Japan          |                                  | 売上高<br>Sales                       | 113.3%     | 324.8%     | 181.0%     | 167.8%                  | 88.7%      | 115.1%     | 102.2%     | 126.1%            | 102.4%     | 100.6%      | 110.9%      | 117.2%                 | 117.6%      | 114.8%      | 92.0%       | 115.3%                  |
|                | 全店<br>(367店舗)<br>All Store Sales | 客数<br>Customer<br>Number           | 105.5%     | 285.3%     | 169.1%     | 155.7%                  | 89.8%      | 118.5%     | 100.8%     | 121.0%            | 100.2%     | 98.3%       | 107.0%      | 113.9%                 | 109.4%      | 105.3%      | 82.1%       | 110.6%                  |
|                | (367stores)                      | 客単価<br>Spending<br>per<br>Customer | 107.4%     | 113.9%     | 107.0%     | 107.8%                  | 98.8%      | 97.2%      | 101.3%     | 104.2%            | 102.2%     | 102.4%      | 103.7%      | 102.8%                 | 107.5%      | 109.0%      | 112.2%      | 104.3%                  |
|                |                                  |                                    | 1月<br>Jan. | 2月<br>Feb. | 3月<br>Mar. | 1Q累計<br>Three<br>months | 4月<br>Apr. | 5月<br>May. | 6月<br>Jun. | 上期計<br>Six months | 7月<br>Jul. | 8月<br>Aug.  | 9月<br>Sep.  | 3Q累計<br>Nine<br>months | 10月<br>Oct. | 11月<br>Nov. | 12月<br>Dec. | 当期累計<br>Year to<br>Date |
| 海外<br>Overseas | 中国卸步<br>China Who                |                                    | 133.0%     | 208.2%     | 79.1%      | 119.0%                  | 107.8%     | 221.3%     | 363.4%     | 137.4%            | 111.3%     | 119.3%      | 96.9%       | 122.4%                 | 105.8%      | 75.2%       | 76.0%       | 110.4%                  |

# 2021/2期

|                |                                |                                    | 3月<br>Mar. | 4月<br>Apr. | 5月<br>May. | 1Q累計<br>Three<br>months | 6月<br>Jun. | 7月<br>Jul. | 8月<br>Aug. | 上期計<br>Six months | 9月<br>Sep. | 10月<br>Oct. | 11月<br>Nov. | 3Q累計<br>Nine<br>months | 12月<br>Dec. | 1月<br>Jan.  | 2月<br>Feb.  | 当期累計<br>Year to<br>Date |
|----------------|--------------------------------|------------------------------------|------------|------------|------------|-------------------------|------------|------------|------------|-------------------|------------|-------------|-------------|------------------------|-------------|-------------|-------------|-------------------------|
|                | 既存店                            | 売上高<br>Sales                       | 76.9%      | 27.1%      | 41.1%      | 48.7%                   | 95.6%      | 84.1%      | 78.5%      | 66.7%             | 84.5%      | 99.6%       | 85.9%       | 74.5%                  | 82.7%       | 73.6%       | 88.4%       | 76.1%                   |
|                | (269店舗)<br>Same Store<br>Sales | 客数<br>Customer<br>Number           | 85.9%      | 29.0%      | 42.5%      | 51.5%                   | 93.1%      | 76.4%      | 77.7%      | 67.8%             | 87.6%      | 95.4%       | 83.4%       | 74.1%                  | 78.9%       | 70.0%       | 82.5%       | 74.6%                   |
| 国内             | (269stores)                    | 客単価<br>Spending<br>per<br>Customer | 89.5%      | 93.3%      | 96.7%      | 94.6%                   | 102.6%     | 110.2%     | 101.0%     | 98.3%             | 96.4%      | 104.4%      | 102.9%      | 100.6%                 | 104.9%      | 105.1%      | 107.1%      | 102.0%                  |
| Japan          |                                | 売上高<br>Sales                       | 75.9%      | 24.0%      | 38.2%      | 46.4%                   | 95.3%      | 83.9%      | 78.1%      | 65.3%             | 84.9%      | 100.5%      | 85.5%       | 73.8%                  | 82.3%       | 72.4%       | 88.4%       | 75.5%                   |
|                | 全店<br>(370店舗)                  | 客数<br>Customer<br>Number           | 84.3%      | 26.3%      | 39.8%      | 49.2%                   | 93.2%      | 75.6%      | 76.5%      | 66.4%             | 87.5%      | 95.7%       | 84.1%       | 73.3%                  | 78.7%       | 69.1%       | 84.0%       | 74.0%                   |
|                | All Store Sales<br>(370stores) | 客単価<br>Spending<br>per<br>Customer | 90.0%      | 91.3%      | 96.0%      | 94.2%                   | 102.3%     | 111.0%     | 102.0%     | 98.3%             | 97.1%      | 105.0%      | 101.7%      | 100.7%                 | 104.6%      | 104.8%      | 105.3%      | 102.0%                  |
|                |                                |                                    | 1月<br>Jan. | 2月<br>Feb. | 3月<br>Mar. | 1Q累計<br>Three<br>months | 4月<br>Apr. | 5月<br>May. | 6月<br>Jun. | 上期計<br>Six months | 7月<br>Jul. | 8月<br>Aug.  | 9月<br>Sep.  | 3Q累計<br>Nine<br>months | 10月<br>Oct. | 11月<br>Nov. | 12月<br>Dec. | 当期累計<br>Year to<br>Date |
| 海外<br>Overseas | 中国卸<br>China Who               |                                    | 53.2%      | 56.4%      | 140.5%     | 81.0%                   | 110.8%     | 66.2%      | 30.7%      | 78.7%             | 90.7%      | 120.6%      | 93.2%       | 87.8%                  | 88.2%       | 100.2%      | 121.1%      | 91.7%                   |

# 2020/2期

|                              |                                  |                                    | 3月<br>Mar. | 4月<br>Apr. | 5月<br>May. | 1Q累計<br>Three<br>months | 6月<br>Jun. | 7月<br>Jul. | 8月<br>Aug. | 上期計<br>Six months | 9月<br>Sep. | 10月<br>Oct. | 11月<br>Nov. | 3Q累計<br>Nine<br>months | 12月<br>Dec. | 1月<br>Jan.  | 2月<br>Feb.  | 当期累計<br>Year to<br>Date |
|------------------------------|----------------------------------|------------------------------------|------------|------------|------------|-------------------------|------------|------------|------------|-------------------|------------|-------------|-------------|------------------------|-------------|-------------|-------------|-------------------------|
|                              | 既存店                              | 売上高<br>Sales                       | 104.2%     | 98.8%      | 96.5%      | 99.8%                   | 95.1%      | 93.9%      | 98.9%      | 97.9%             | 94.3%      | 94.6%       | 101.9%      | 97.6%                  | 101.2%      | 105.9%      | 105.1%      | 99.1%                   |
|                              | (292店舗)<br>Same Store<br>Sales   | 客数<br>Customer<br>Number           | 95.6%      | 93.9%      | 95.0%      | 94.8%                   | 94.2%      | 94.5%      | 105.6%     | 96.5%             | 98.7%      | 100.0%      | 104.4%      | 97.8%                  | 107.3%      | 112.9%      | 115.4%      | 100.8%                  |
| 国内                           | (292stores)                      | 客単価<br>Spending<br>per<br>Customer | 109.0%     | 105.2%     | 101.6%     | 105.3%                  | 100.9%     | 99.4%      | 93.6%      | 101.5%            | 95.6%      | 94.6%       | 97.6%       | 99.8%                  | 94.3%       | 93.8%       | 91.1%       | 98.3%                   |
| Japan                        |                                  | 売上高<br>Sales                       | 103.9%     | 98.6%      | 95.8%      | 99.4%                   | 94.4%      | 92.7%      | 98.0%      | 97.2%             | 93.8%      | 94.9%       | 102.0%      | 97.2%                  | 100.8%      | 105.7%      | 105.3%      | 98.8%                   |
|                              | 全店<br>(355店舗)<br>All Store Sales | 客数<br>Customer<br>Number           | 96.2%      | 93.7%      | 94.0%      | 94.6%                   | 93.0%      | 93.4%      | 104.6%     | 95.8%             | 98.1%      | 99.4%       | 103.1%      | 97.1%                  | 105.7%      | 111.4%      | 114.3%      | 100.1%                  |
|                              | (355stores)                      | 客単価<br>Spending<br>per<br>Customer | 108.0%     | 105.2%     | 102.0%     | 105.1%                  | 101.5%     | 99.3%      | 93.7%      | 101.5%            | 95.7%      | 95.4%       | 98.9%       | 100.1%                 | 95.4%       | 94.8%       | 92.1%       | 98.7%                   |
|                              |                                  |                                    | 1月<br>Jan. | 2月<br>Feb. | 3月<br>Mar. | 1Q累計<br>Three<br>months | 4月<br>Apr. | 5月<br>May. | 6月<br>Jun. | 上期計<br>Six months | 7月<br>Jul. | 8月<br>Aug.  | 9月<br>Sep.  | 3Q累計<br>Nine<br>months | 10月<br>Oct. | 11月<br>Nov. | 12月<br>Dec. | 当期累計<br>Year to<br>Date |
| 1. 200 for 1<br>stock spilit |                                  |                                    | 101.3%     | 120.0%     | 105.7%     | 107.5%                  | 137.9%     | 98.1%      | 122.0%     | 112.1%            | 127.1%     | 89.7%       | 89.2%       | 104.3%                 | 76.4%       | 74.6%       | 85.0%       | 94.5%                   |

# 2019/2期

|                |                                  |                                    | 2月<br>Feb. | 3月<br>Mar. | 4月<br>Apr. | Three<br>months         | 5月<br>May. | 6月<br>Jun. |            | 上期計<br>Six months | 8月<br>Aug. | 9月<br>Sep. |            | Nine<br>months         | 11月<br>Nov. |             | 1月<br>Jan.  | 2月<br>Feb. | Year to Date            |
|----------------|----------------------------------|------------------------------------|------------|------------|------------|-------------------------|------------|------------|------------|-------------------|------------|------------|------------|------------------------|-------------|-------------|-------------|------------|-------------------------|
|                | 既存店                              | 売上高<br>Sales                       | 93.7%      | 100.0%     | 100.5%     | 98.5%                   | 95.9%      | 102.8%     | 99.1%      | 98.8%             | 99.3%      | 99.9%      | 95.4%      | 98.6%                  | 94.4%       | 99.7%       | 94.6%       | 100.1%     | 98.0%                   |
|                | (252店舗)<br>Same Store<br>Sales   | 客数<br>Customer<br>Number           | 93.0%      | 102.4%     | 101.7%     | 99.5%                   | 93.8%      | 89.9%      | 95.0%      | 95.7%             | 94.0%      | 87.7%      | 85.3%      | 93.5%                  | 85.9%       | 91.0%       | 79.1%       | 90.1%      | 91.2%                   |
| 国内             | (252stores)                      | 客単価<br>Spending<br>per<br>Customer | 100.7%     | 97.7%      | 98.9%      | 99.0%                   | 102.3%     | 114.4%     | 104.4%     | 103.2%            | 105.6%     | 113.8%     | 111.9%     | 105.4%                 | 109.8%      | 109.5%      | 119.5%      | 111.1%     | 107.5%                  |
| Japan          |                                  | 売上高<br>Sales                       | 95.0%      | 101.2%     | 103.0%     | 100.2%                  | 99.3%      | 105.0%     | 100.7%     | 100.9%            | 102.5%     | 100.1%     | 96.0%      | 100.4%                 | 95.5%       | 100.4%      | 95.5%       | 99.3%      | 99.4%                   |
|                | 全店<br>(352店舗)<br>All Store Sales | 客数<br>Customer<br>Number           | 95.5%      | 104.0%     | 105.6%     | 102.3%                  | 98.8%      | 93.1%      | 97.3%      | 98.9%             | 98.0%      | 89.1%      | 86.9%      | 96.4%                  | 88.2%       | 92.5%       | 80.8%       | 89.5%      | 93.5%                   |
|                | (352stores)                      | 客単価<br>Spending<br>per<br>Customer | 99.5%      | 97.2%      | 97.5%      | 98.0%                   | 100.5%     | 112.7%     | 103.5%     | 102.1%            | 104.6%     | 112.4%     | 110.5%     | 104.1%                 | 108.3%      | 108.6%      | 118.3%      | 111.0%     | 106.3%                  |
|                |                                  |                                    | 1月<br>Jan. | 2月<br>Feb. | 3月<br>Mar. | 1Q累計<br>Three<br>months | 4月<br>Apr. | 5月<br>May. | 6月<br>Jun. | 上期計<br>Six months | 7月<br>Jul. | 8月<br>Aug. | 9月<br>Sep. | 3Q累計<br>Nine<br>months | 10月<br>Oct. | 11月<br>Nov. | 12月<br>Dec. |            | 当期累計<br>Year to<br>Date |
| 海外<br>Overseas | 中国卸<br>China Who                 |                                    | 84.8%      | 125.7%     | 74.6%      | 88.3%                   | 70.9%      | 75.5%      | 67.2%      | 80.9%             | 49.6%      | 75.4%      | 85.5%      | 77.5%                  | 110.0%      | 99.4%       | 98.0%       | -          | 85.4%                   |

## Ⅲ. 中国合弁事業の概況 China Joint Venture Summary

### 1. 売上・利益の推移 Sales and Profit Trend

# 1-1. 通期 Full year

四半期数値は次頁/Quarterly numbers on the following page

|                     | 2018   | 3/1期   | 2019   | 9/2期  | 2020   | )/2期  | 2021   | L/2期  | 2022   | 2/2期   |
|---------------------|--------|--------|--------|-------|--------|-------|--------|-------|--------|--------|
| (単位:百万円/JPY mil)    | 金額     | 前期比    | 金額     | 前期比   | 金額     | 前期比   | 金額     | 前期比   | 金額     | 前期比    |
|                     | amount | yoy    | amount | yoy   | amount | yoy   | amount | yoy   | amount | yoy    |
| 中国合弁事業に関する売上        |        |        |        |       |        |       |        |       |        |        |
| Sales from China JV |        |        |        |       |        |       |        |       |        |        |
| 卸売/Wholesale        | 7,894  | 129.9% | 7,198  | 91.2% | 6,531  | 90.7% | 5,920  | 90.6% | 7,001  | 118.3% |
| ロイヤリティ/Royalty      | 468    | 131.1% | 522    | -     | 488    | _     | 420    | 86.0% | 415    | 98.8%  |
| 売上合計額/Total sales   | 8,362  | 129.9% | 7,720  | -     | 7,020  | _     | 6,340  | 90.3% | 7,416  | 117.0% |

|                     | 2018   | 3/1期   | 2019   | 9/2期  | 2020   | /2期   | 2021   | ./2期  | 2022   | 2/2期   |
|---------------------|--------|--------|--------|-------|--------|-------|--------|-------|--------|--------|
| (単位:百万人民元/RMB mil)  | 金額     | 前期比    | 金額     | 前期比   | 金額     | 前期比   | 金額     | 前期比   | 金額     | 前期比    |
|                     | amount | yoy    | amount | yoy   | amount | yoy   | amount | yoy   | amount | yoy    |
| 中国合弁事業に関する売上        |        |        |        |       |        |       |        |       |        |        |
| Sales from China JV |        |        |        |       |        |       |        |       |        |        |
| 卸売/Wholesale        | 475    | 127.7% | 430    | 90.7% | 414    | 96.3% | 382    | 92.2% | 410    | 107.4% |
| ロイヤリティ/Royalty      | 28     | 128.0% | 31     | -     | 31     | _     | 27     | 87.5% | 24     | 89.8%  |
| 売上合計額/Total sales   | 503    | 127.7% | 462    | -     | 445    | _     | 409    | 91.9% | 435    | 106.3% |

## 2. 店舗数推移 Number of Stores

|          | 2    | 2018/1期 |     |      | 2019/2期 |     | 2    | 2020/2期 |     | 2    | 2021/2期 |     |      | 2022/2期 |     |
|----------|------|---------|-----|------|---------|-----|------|---------|-----|------|---------|-----|------|---------|-----|
|          | 出店   | 閉店      | 期末  |
|          | Open | Close   | YE  |
| 合計/Total | 53   | 13      | 227 | 48   | 26      | 249 | 64   | 28      | 285 | 46   | 32      | 299 | 82   | 49      | 332 |

# II. 中国合弁事業の概況 China Joint Venture Summary

1. 売上・利益の推移 Sales and Profit Trend

1-2. 四半期 Quarterly

### 2023/2期

| 2023/ ZMI           |        |             |         |             |        |          |        |             |        |             |        |         |        |       |
|---------------------|--------|-------------|---------|-------------|--------|----------|--------|-------------|--------|-------------|--------|---------|--------|-------|
|                     | 第1四半期/ | 1st quarter | 第2四半期/2 | 2nd quarter | 上期/1   | lst half | 第3四半期/ | 3rd quarter | 第4四半期/ | 4th quarter | 下期/2   | nd half | 通期/    | Total |
| (単位:百万円/JPY mil)    | 金額     | 前期比         | 金額      | 前期比         | 金額     | 前期比      | 金額     | 前期比         | 金額     | 前期比         | 金額     | 前期比     | 金額     | 前期比   |
|                     | amount | yoy         | amount  |             | amount |          | amount |             | amount |             | amount |         | amount |       |
| 中国合弁事業に関する売上        |        |             |         |             |        |          |        |             |        |             |        |         |        |       |
| Sales from China JV |        |             |         |             |        |          |        |             |        |             |        |         |        |       |
| 卸売/Wholesale        | 1,267  | 82.6%       |         |             |        |          |        |             |        |             |        |         |        |       |
| ロイヤリティ/Royalty      | 69     | 58.8%       |         |             |        |          |        |             |        |             |        |         |        |       |
| 売上合計額/Total sales   | 1,337  | 80.9%       |         |             |        |          |        |             |        |             |        |         |        |       |

|                     | 第1四半期/: | 1st quarter | 第2四半期/2 | 2nd quarter | 上期/1   | st half | 第3四半期/3 | 3rd quarter | 第4四半期/- | 4th quarter | 下期/2   | nd half | 通期/    | Total |
|---------------------|---------|-------------|---------|-------------|--------|---------|---------|-------------|---------|-------------|--------|---------|--------|-------|
| (単位:百万人民元/RMB mil)  | 金額      | 前期比         | 金額      | 前期比         | 金額     | 前期比     | 金額      | 前期比         | 金額      | 前期比         | 金額     | 前期比     | 金額     | 前期比   |
|                     | amount  |             | amount  |             | amount |         | amount  | yoy         | amount  |             | amount |         | amount |       |
| 中国合弁事業に関する売上        |         |             |         |             |        |         |         |             |         |             |        |         |        |       |
| Sales from China JV |         |             |         |             |        |         |         |             |         |             |        |         |        |       |
| 卸売/Wholesale        | 69      | 73.9%       |         |             |        |         |         |             |         |             |        |         |        |       |
| ロイヤリティ/Royalty      | 3       | 52.6%       |         |             |        |         |         |             |         |             |        |         |        |       |
| 売上合計額/Total sales   | 73      | 72.3%       |         |             |        |         |         |             |         |             |        |         |        |       |

# 2022/2期

| 2022/ 280           |         |             |          |            |        |         |         |            |         |            |        |         |        |        |
|---------------------|---------|-------------|----------|------------|--------|---------|---------|------------|---------|------------|--------|---------|--------|--------|
|                     | 第1四半期/1 | Lst quarter | 第2四半期/2r | nd quarter | 上期/19  | st half | 第3四半期/3 | rd quarter | 第4四半期/4 | th quarter | 下期/2r  | nd half | 通期/To  | otal   |
| (単位:百万円/JPY mil)    | 金額      | 前期比         | 金額       | 前期比        | 金額     | 前期比     | 金額      | 前期比        | 金額      | 前期比        | 金額     | 前期比     | 金額     | 前期比    |
|                     | amount  | yoy         |          | yoy        | amount | yoy     | amount  | yoy        | amount  | yoy        | amount | yoy     | amount | yoy    |
| 中国合弁事業に関する売上        |         |             |          |            |        |         |         |            |         |            |        |         |        |        |
| Sales from China JV |         |             |          |            |        |         |         |            |         |            |        |         |        |        |
| 卸売/Wholesale        | 1,534   | 117.1%      | 1,369    | 170.3%     | 2,904  | 137.3%  | 2,148   | 116.2%     | 1,948   | 99.6%      | 4,096  | 107.6%  | 7,001  | 118.3% |
| ロイヤリティ/Royalty      | 118     | 162.1%      | 114      | 125.1%     | 233    | 141.6%  | 64      | 46.7%      | 118     | 99.7%      | 182    | 0.7%    | 415    | 98.8%  |
| 売上合計額/Total sales   | 1,653   | 119.5%      | 1,483    | 165.7%     | 3,137  | 137.6%  | 2,212   | 111.4%     | 2,066   | 99.6%      | 4,278  | 1.1%    | 7,416  | 117.0% |

|                     | 第1四半期/1 | Lst quarter | 第2四半期/2 | nd quarter | 上期/1   | st half | 第3四半期/3 | Brd quarter | 第4四半期/4 | th quarter | 下期/2   | nd half | 通期/1 | Total  |
|---------------------|---------|-------------|---------|------------|--------|---------|---------|-------------|---------|------------|--------|---------|------|--------|
| (単位:百万人民元/RMB mil)  | 金額      | 前期比         | 金額      | 前期比        | 金額     | 前期比     | 金額      | 前期比         | 金額      | 前期比        | 金額     | 前期比     | 金額   | 前期比    |
|                     | amount  | yoy         | amount  | yoy        | amount | yoy     |         | yoy         | amount  | yoy        | amount | yoy     |      |        |
| 中国合弁事業に関する売上        |         |             |         |            |        |         |         |             |         |            |        |         |      |        |
| Sales from China JV |         |             |         |            |        |         |         |             |         |            |        |         |      |        |
| 卸売/Wholesale        | 93      | 111.5%      | 81      | 152.9%     | 174    | 126.7%  | 126     | 105.2%      | 110     | 88.0%      | 236    | 96.3%   | 410  | 107.4% |
| ロイヤリティ/Royalty      | 7       | 154.3%      | 6       | 112.8%     | 13     | 130.6%  | 4       | 41.6%       | 7       | 0.9%       | 11     | 0.6%    | 24   | 89.8%  |
| 売上合計額/Total sales   | 100     | 113.7%      | 88      | 148.4%     | 188    | 127.0%  | 130     | 100.9%      | 117     | 0.9%       | 247    | 0.9%    | 435  | 106.3% |

# 2021/2期

|                     | 第1四半期/1 | Lst quarter | 第2四半期/2 | nd quarter | 上期/19  | st half | 第3四半期/3 | rd quarter | 第4四半期/4 | th quarter | 下期/2:  | nd half | 通期/1  | Гotal |
|---------------------|---------|-------------|---------|------------|--------|---------|---------|------------|---------|------------|--------|---------|-------|-------|
| (単位:百万円/JPY mil)    | 金額      | 前期比         | 金額      | 前期比        | 金額     | 前期比     | 金額      | 前期比        | 金額      | 前期比        | 金額     | 前期比     | 金額    | 前期比   |
|                     |         | yoy         |         | yoy        | amount | yoy     |         | yoy        | amount  | yoy        | amount | yoy     |       | yoy   |
| 中国合弁事業に関する売上        |         |             |         |            |        |         |         |            |         |            |        |         |       |       |
| Sales from China JV |         |             |         |            |        |         |         |            |         |            |        |         |       |       |
| 卸売/Wholesale        | 1,310   | 80.0%       | 804     | 73.9%      | 2,114  | 77.6%   | 1,849   | 98.2%      | 1,956   | 101.8%     | 3,805  | 100.0%  | 5,920 | 90.6% |
| ロイヤリティ/Royalty      | 73      | 66.0%       | 91      | 80.6%      | 164    | 73.4%   | 137     | 118.7%     | 118     | 79.6%      | 255    | _       | 420   | 86.0% |
| 売上合計額/Total sales   | 1,383   | 79.1%       | 895     | 74.5%      | 2,279  | 77.3%   | 1,986   | 99.4%      | 2,075   | 100.2%     | 4,061  | _       | 6,340 | 90.3% |

|                     | 第1四半期/: | 1st quarter | 第2四半期/2 | nd quarter | 上期/1   | st half | 第3四半期/3 | 3rd quarter | 第4四半期/4 | th quarter | 下期/2   | nd half | 通期/ | Total |
|---------------------|---------|-------------|---------|------------|--------|---------|---------|-------------|---------|------------|--------|---------|-----|-------|
| (単位:百万人民元/RMB mil)  | 金額      | 前期比         | 金額      | 前期比        | 金額     | 前期比     | 金額      | 前期比         | 金額      | 前期比        | 金額     | 前期比     | 金額  | 前期比   |
|                     | amount  | yoy         | amount  |            | amount | yoy     |         | yoy         | amount  | yoy        | amount | yoy     |     |       |
| 中国合弁事業に関する売上        |         |             |         |            |        |         |         |             |         |            |        |         |     |       |
| Sales from China JV |         |             |         |            |        |         |         |             |         |            |        |         |     |       |
| 卸売/Wholesale        | 84      | 84.5%       | 53      | 77.3%      | 137    | 81.9%   | 120     | 98.0%       | 125     | 101.1%     | 245    | 99.6%   | 382 | 92.2% |
| ロイヤリティ/Royalty      | 5       | 69.5%       | 5       | 75.3%      | 10     | 77.4%   | 9       | 128.6%      | 8       | 0.8%       | 17     | 1.0%    | 27  | 87.5% |
| 売上合計額/Total sales   | 89      | 83.6%       | 59      | 78.4%      | 148    | 81.5%   | 129     | 99.2%       | 132     | 1.0%       | 261    | 1.0%    | 409 | 91.9% |

# 2020/2期

| 2020/ 2 <del>1</del> 10 |        |             |          |            |        |         |         |            |         |             |        |         |        |       |
|-------------------------|--------|-------------|----------|------------|--------|---------|---------|------------|---------|-------------|--------|---------|--------|-------|
|                         | 第1四半期/ | 1st quarter | 第2四半期/2r | nd quarter | 上期/1   | st half | 第3四半期/3 | rd quarter | 第4四半期/4 | 4th quarter | 下期/2   | nd half | 通期/1   | Total |
| (単位:百万円/JPY mil)        | 金額     | 前期比         | 金額       | 前期比        | 金額     | 前期比     | 金額      | 前期比        | 金額      | 前期比         | 金額     | 前期比     | 金額     | 前期比   |
|                         | amount | yoy         |          |            | amount | yoy     | amount  |            | amount  | yoy         | amount | yoy     | amount | yoy   |
| 中国合弁事業に関する売上            |        |             |          |            |        |         |         |            |         |             |        |         |        |       |
| Sales from China JV     |        |             |          |            |        |         |         |            |         |             |        |         |        |       |
| 卸売/Wholesale            | 1,637  | 100.5%      | 1,088    | 115.1%     | 2,725  | 105.9%  | 1,883   | 90.6%      | 1,922   | 75.6%       | 3,805  | 82.3%   | 6,531  | 90.7% |
| ロイヤリティ/Royalty          | 111    | 85.1%       | 113      | 107.5%     | 224    | 95.1%   | 115     | 103.4%     | 148     | _           | 263    | _       | 488    | -     |
| 売上合計額/Total sales       | 1,748  | 99.3%       | 1,201    | 114.4%     | 2,950  | 105.0%  | 1,999   | 91.2%      | 2,071   | _           | 4,070  | _       | 7,020  | _     |

|                     | 第1四半期/1 | Lst quarter | 第2四半期/2r | nd quarter | 上期/1   | st half | 第3四半期/3 | rd quarter | 第4四半期/4 | th quarter | 下期/2   | nd half | 通期/ | Total |
|---------------------|---------|-------------|----------|------------|--------|---------|---------|------------|---------|------------|--------|---------|-----|-------|
| (単位:百万人民元/RMB mil)  | 金額      | 前期比         | 金額       | 前期比        | 金額     | 前期比     | 金額      | 前期比        | 金額      | 前期比        | 金額     | 前期比     | 金額  | 前期比   |
|                     | amount  | yoy         |          | yoy        | amount | yoy     | amount  | yoy        | amount  | yoy        | amount | yoy     |     | yoy   |
| 中国合弁事業に関する売上        |         |             |          |            |        |         |         |            |         |            |        |         |     |       |
| Sales from China JV |         |             |          |            |        |         |         |            |         |            |        |         |     |       |
| 卸売/Wholesale        | 99      | 103.9%      | 69       | 124.6%     | 168    | 111.9%  | 122     | 98.0%      | 124     | 79.7%      | 246    | 87.9%   | 414 | 96.3% |
| ロイヤリティ/Royalty      | 7       | 87.9%       | 7        | 117.7%     | 14     | 106.2%  | 7       | 116.7%     | 10      | -          | 17     | _       | 31  | -     |
| 売上合計額/Total sales   | 106     | 102.7%      | 76       | 124.0%     | 182    | 110.8%  | 130     | 98.5%      | 133     | -          | 263    | _       | 445 | _     |

# 2019/2期

| 2019/29             |         |             |         |            |       |         |         |             |         |             |        |         |        |       |
|---------------------|---------|-------------|---------|------------|-------|---------|---------|-------------|---------|-------------|--------|---------|--------|-------|
|                     | 第1四半期/1 | lst quarter | 第2四半期/2 | nd quarter | 上期/1  | st half | 第3四半期/3 | 3rd quarter | 第4四半期/4 | Ith quarter | 下期/21  | nd half | 通期/    | Total |
| (単位:百万円/JPY mil)    | 金額      | 前期比         | 金額      | 前期比        | 金額    | 前期比     | 金額      | 前期比         | 金額      | 前期比         | 金額     | 前期比     | 金額     | 前期比   |
|                     | amount  | yoy         |         | yoy        |       | yoy     | amount  | yoy         |         | yoy         | amount | yoy     | amount |       |
| 中国合弁事業に関する売上        |         |             |         |            |       |         |         |             |         |             |        |         |        |       |
| Sales from China JV |         |             |         |            |       |         |         |             |         |             |        |         |        |       |
| 卸売/Wholesale        | 1,630   | 101.1%      | 944     | 73.8%      | 2,574 | 89.0%   | 2,079   | 78.1%       | 2,544   | 108.8%      | 4,623  | 92.5%   | 7,198  | 91.2% |
| ロイヤリティ/Royalty      | 131     | 125.1%      | 105     | 114.5%     | 235   | 120.4%  | 111     | 101.5%      | 174     | _           | 285    | _       | 522    | _     |
| 売上合計額/Total sales   | 1,761   | 102.5%      | 1,050   | 76.5%      | 2,810 | 91.0%   | 2,190   | 79.1%       | 2,719   | -           | 4,909  | -       | 7,720  | -     |

|                     | 第1四半期/ | 1st quarter | 第2四半期/2। | nd quarter | 上期/1   | st half | 第3四半期/3 | rd quarter | 第4四半期/4 | th quarter | 下期/2   | nd half | 通期/    | Total |
|---------------------|--------|-------------|----------|------------|--------|---------|---------|------------|---------|------------|--------|---------|--------|-------|
| (単位:百万人民元/RMB mil)  | 金額     | 前期比         | 金額       | 前期比        | 金額     | 前期比     | 金額      | 前期比        | 金額      | 前期比        | 金額     | 前期比     | 金額     | 前期比   |
|                     | amount | yoy         |          | yoy        | amount |         | amount  |            | amount  |            | amount | yoy     | amount | yoy   |
| 中国合弁事業に関する売上        |        |             |          |            |        |         |         |            |         |            |        |         |        |       |
| Sales from China JV |        |             |          |            |        |         |         |            |         |            |        |         |        |       |
| 卸売/Wholesale        | 96     | 98.2%       | 55       | 69.6%      | 150    | 85.4%   | 125     | 78.2%      | 155     | 112.3%     | 280    | 94.0%   | 430    | 90.7% |
| ロイヤリティ/Royalty      | 8      | 121.5%      | 6        | 108.5%     | 13     | 115.4%  | 6       | 103.1%     | 12      | -          | 18     | _       | 31     | _     |
| 売上合計額/Total sales   | 103    | 99.6%       | 61       | 72.2%      | 164    | 87.3%   | 132     | 79.1%      | 166     | _          | 298    | -       | 462    | -     |