



2025年2月期

第3四半期決算補足資料（第100期）

Brief Summary

for 3Q ended Nov. 30, 2024 for Fiscal Year Ending Feb. 28, 2025

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I.連結決算概況 (Consolidated Financial Highlights)

1.決算概要 (Financial Highlights)

百万円(Millions of Yen)

| | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期比 YoY |
|------------------|---|------------|------------|------------|------------|------------|-----------|
| 営業収益 | Operating Revenue | 6,392,538 | 6,450,567 | 6,721,786 | 7,025,855 | 7,470,575 | +6.3% |
| 営業利益 | Operating Profit | 68,111 | 89,245 | 112,679 | 142,823 | 117,569 | -17.7% |
| 経常利益 | Ordinary Profit | 58,997 | 83,889 | 107,556 | 133,115 | 102,063 | -23.3% |
| 税金等調整前四半期純利益 | Profit before Income Taxes | 9,243 | 79,082 | 108,196 | 117,354 | 79,783 | -32.0% |
| 親会社株主に帰属する四半期純利益 | Profit (Loss) Attributable to Owners of Parent | -62,590 | -8,956 | -3,682 | 18,359 | -15,667 | - |
| 1株当たり四半期純利益(円) | Earnings Per Share (Yen) | -74.09 | -10.59 | -4.33 | 21.47 | -18.30 | - |
| 期中平均株式数(千株) | Average number of Shares Outstanding (Share in thousands) | 844,809 | 845,925 | 850,627 | 855,226 | 856,316 | +0.1% |
| 総資産 | Total Assets | 11,287,906 | 11,647,054 | 12,465,935 | 13,010,497 | 13,782,154 | +5.9% |
| 純資産 | Net Assets | 1,748,599 | 1,766,134 | 1,964,317 | 2,079,393 | 2,017,560 | -3.0% |
| 非支配株主持分 | Non-controlling Interests | 769,025 | 818,337 | 976,739 | 1,038,001 | 1,049,448 | +1.1% |
| 営業活動によるキャッシュ・フロー | Cash Flows from Operating Activities | -85,403 | -126,311 | 100,875 | 54,781 | 240,461 | +338.9% |
| 減価償却費 | Depreciation and Amortization | 224,374 | 231,107 | 241,620 | 245,631 | 256,812 | +4.6% |
| 投資活動によるキャッシュ・フロー | Cash Flows from Investing Activities | -213,450 | -201,084 | -311,610 | -478,865 | -269,058 | -43.8% |
| 財務活動によるキャッシュ・フロー | Cash Flows from Financing Activities | 89,531 | 103,661 | 49,696 | 30,113 | 34,932 | +16.0% |

2.経費明細 (Selling, General and Administrative Expenses)

百万円(Millions of Yen)

| | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期比 YoY |
|-------|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| 人件費 | Personnel Expenses | 952,451 | 969,311 | 1,014,240 | 1,064,169 | 1,147,092 | +7.8% |
| 販売促進費 | Advertising and Selling Expenses | 202,431 | 219,511 | 176,875 | 194,503 | 213,540 | +9.8% |
| 販促費 | Advertising Expenses | 123,793 | 138,569 | 84,379 | 97,669 | 101,999 | +4.4% |
| 販売費 | Selling Expenses | 78,638 | 80,941 | 92,496 | 96,834 | 111,540 | +15.2% |
| 設備費 | Facilities Expenses | 716,516 | 747,104 | 862,797 | 879,739 | 925,723 | +5.2% |
| 一般費 | General Expenses | 278,261 | 259,020 | 281,019 | 317,286 | 348,087 | +9.7% |
| 合計 | Total | 2,149,661 | 2,194,948 | 2,334,932 | 2,455,698 | 2,634,444 | +7.3% |

I.連結決算概況 (Consolidated Financial Highlights)

3.金融収支 (Financial Position)

百万円(Millions of Yen)

| | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期比 YoY |
|-----------------|-------------------------------|---------|---------|---------|---------|---------|-----------|
| 受取利息 | Interest Income | 2,760 | 2,507 | 3,347 | 3,943 | 3,969 | +0.7% |
| 受取配当金 | Dividend Income | 1,411 | 1,602 | 2,063 | 2,504 | 3,228 | +28.9% |
| 小計 (A) | Financial Income (A) | 4,172 | 4,110 | 5,410 | 6,448 | 7,197 | +11.6% |
| 支払利息 | Interest Expenses | 19,719 | 20,747 | 21,649 | 23,849 | 25,954 | +8.8% |
| 社債利息 | Interest on Bonds | 4,048 | 5,081 | 5,087 | | 6,148 | +17.8% |
| コマーシャル・ペーパー支払利息 | Interest on Commercial Papers | 95 | 0 | 0 | 1 | 6 | - |
| 小計 (B) | Financial Expenses (B) | 23,863 | 25,829 | 26,737 | 29,071 | 32,109 | +10.4% |
| 金融収支 (A) - (B) | Net Financial Charge (A)-(B) | -19,691 | -21,718 | -21,327 | -22,623 | -24,911 | - |

4.特別利益・特別損失 (Extraordinary Income and Loss)

百万円(Millions of Yen)

| | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期比 YoY |
|--------------|--|---------|---------|---------|---------|---------|-----------|
| 固定資産売却益 | Gain on Sale of Non-current Assets | 2,457 | 1,710 | 2,772 | 123 | 1,615 | |
| 投資有価証券売却益 | Gain on Sales of Investment Securities | - | - | 6 | 2,977 | 1,094 | |
| 段階取得に係る差益 | Gain on Step Acquisitions | - | - | 3,290 | 5,102 | - | |
| 受取保険金 | Insurance Income | 10 | 1,853 | 2,848 | 339 | 1,765 | |
| その他 | Other Extraordinary Income | 7,223 | 9,383 | 25,996 | 1,397 | 1,367 | |
| 特別利益合計 | Total Extraordinary Income | 9,691 | 12,947 | 34,913 | 9,940 | 5,843 | -41.2% |
| 減損損失 | Impairment Loss | 11,600 | 4,137 | 7,777 | 6,683 | 9,214 | |
| 固定資産除却損 | Loss on Retirement of Non-current Assets | 1,553 | 1,590 | 3,667 | 2,091 | 1,960 | |
| 投資有価証券評価損 | Loss on Valuation of Investment Securities | - | - | 4,537 | 6,324 | - | |
| 関係会社株式売却損 | Loss on Sales of Shares of Subsidiaries and Associates | - | - | - | - | 2,091 | |
| 店舗閉鎖損失引当金繰入額 | Provision for Loss on Store Closing | 4,615 | - | 4,193 | 6,096 | 8,474 | |
| その他 | Other Extraordinary Loss | 41,675 | 12,026 | 14,097 | 4,505 | 6,383 | |
| 特別損失合計 | Total Extraordinary Loss | 59,445 | 17,754 | 34,273 | 25,702 | 28,124 | +9.4% |

※当期損益計算書の開示項目に分類しております。過年度のうち該当期間の決算において重要性の観点から非開示としていた項目は、上記分類に係わらず「その他」に含めております。

(The disclosure items are based on the consolidated statements of income for this term. The nondisclosure items of past fiscal year, are included in "Other Extraordinary Income/Loss" regardless of the above classification.)

I.連結決算概況 (Consolidated Financial Highlights)

5.連結有利子負債の状況 (Consolidated Interest-bearing Debt)

百万円(Millions of Yen)

| | | 2021/2 | 2022/2 | 2023/2 | 2024/2 | 2024/11 | 前期末比 Change from '24/2 |
|----------------|--|-----------|-----------|-----------|-----------|-----------|---------------------------|
| 長期借入金 (*1) | Long-term Borrowings (*1) | 1,324,558 | 1,313,399 | 1,504,203 | 1,592,495 | 1,853,117 | +16.4% |
| 短期借入金 | Short-term Borrowings | 360,481 | 373,844 | 453,904 | 480,274 | 456,396 | -5.0% |
| コマーシャル・ペーパー | Commercial Papers | 91,269 | 144,828 | 75,000 | 125,000 | 12,943 | -89.6% |
| 借入金 計 | Debts Subtotal | 1,776,309 | 1,832,072 | 2,033,108 | 2,197,770 | 2,322,457 | +5.7% |
| 社債 (*1) | Bonds Payable (*1) | 976,039 | 1,064,733 | 1,073,461 | 1,118,567 | 1,132,183 | +1.2% |
| 社債 計 | Bonds Subtotal | 976,039 | 1,064,733 | 1,073,461 | 1,118,567 | 1,132,183 | +1.2% |
| リース債務 (*1) | Lease Obligations (*1) | 372,943 | 374,387 | 358,579 | 383,678 | 381,782 | -0.5% |
| 割賦長期設備未払金 (*1) | Accounts Payable for Capital Expenditures Installment (*1) | 16,318 | 16,175 | 14,638 | 13,464 | 12,238 | -9.1% |
| その他流動負債 (*2) | Other Current Liabilities (*2) | 4,102 | 3,589 | 3,339 | 2,214 | 4,871 | +120.0% |
| その他 計 | Others Subtotal | 393,364 | 394,152 | 376,556 | 399,357 | 398,893 | -0.1% |
| 合計 | Total | 3,145,713 | 3,290,957 | 3,483,126 | 3,715,695 | 3,853,535 | +3.7% |

*1: 1年以内返済・償還予定分を含む。(Including the current portion of long-term loans payable.)

*2: 一部の連結子会社における債権の流動化による資金調達額。(The amount of capital procurement due to liquidation of receivables in a part of consolidated subsidiaries.)

参考) 有利子負債残高 ((Ref.) Balance of Interest-bearing Debt)

百万円(Millions of Yen)

| | | 2021/2 | 2022/2 | 2023/2 | 2024/2 | 2024/11 | 前期末比 Change from '24/2 |
|---------------|---------------------------------------|-----------|-----------|-----------|-----------|-----------|---------------------------|
| 連結有利子負債 | Consolidated Interest-bearing Debt | 3,145,713 | 3,290,957 | 3,483,126 | 3,715,695 | 3,853,535 | +3.7% |
| 総合金融事業除く有利子負債 | Excluding Financial Services Business | 2,102,243 | 2,203,105 | 2,272,202 | 2,402,756 | 2,586,078 | +7.6% |
| 総合金融事業有利子負債 | Financial Services Business | 1,043,469 | 1,087,852 | 1,210,924 | 1,312,938 | 1,267,456 | -3.5% |

I. 連結決算概況 (Consolidated Financial Highlights)

6. 設備投資額 (Capital Expenditures)

| | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期差 Inc./dec. |
|------|-------|---------|---------|---------|---------|---------|--------------------|
| 設備投資 | CAPEX | 232,070 | 265,743 | 271,779 | 298,132 | 341,833 | +43,701 |

百万円(Millions of Yen)

※上記設備投資額は支払ベースの金額であり、有形固定資産、無形固定資産、長期前払費用を含めて記載しています。
(The Capital Expenditures above are amount of payment, including Tangible Fixed Assets, Intangible Fixed Assets, and Long-term Prepaid Expenses.)

7. 主要連結経営指標 (Major Financial Indicators)

| | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 |
|--------------------|---|----------|----------|----------|----------|----------|
| 営業収益営業利益率 | Operating Profit Margin | 1.1% | 1.4% | 1.7% | 2.0% | 1.6% |
| 営業収益経常利益率 | Ordinary Profit Margin | 0.9% | 1.3% | 1.6% | 1.9% | 1.4% |
| 自己資本当期純利益率 | Return on Equity (ROE) | -6.1% | -0.9% | -0.4% | 1.8% | -1.6% |
| 投下資本利益率 | Return on Invested Capital (ROIC) | 1.2% | 1.5% | 1.8% | 2.2% | 1.7% |
| 総資産経常利益率 | Ordinary Profit to Total Assets Ratio | 0.5% | 0.7% | 0.9% | 1.1% | 0.8% |
| 総資産当期純利益率 | Profit to Total Assets Ratio | -0.6% | -0.1% | -0.0% | 0.1% | -0.1% |
| 1株当たり純資産(円) | Net Assets per Share (Yen) | 1,156.93 | 1,118.17 | 1,154.21 | 1,215.65 | 1,128.36 |
| 自己資本比率 | Shareholders' Equity Ratio | 8.7% | 8.1% | 7.9% | 8.0% | 7.0% |
| D/Eレシオ(金融除く)(倍) | Debt Equity Ratio (excl. Financial Services Business) (Times) | 2.1 | 2.4 | 2.4 | 2.3 | 2.7 |
| D/Eレシオ(金融除く)(倍)(*) | Debt Equity Ratio (excl. Financial Services Business) (Times) (*) | 1.4 | 1.4 | 1.5 | 1.4 | 1.6 |

*ハイブリッド社債・ハイブリッドローンの資本性を考慮。現金と相殺。(Equity credit of hybrid bond and hybrid loan considered. Offset by cash and cash equivalents.)

参考) トップバリュ売上実績 ((Ref.) Sales Results of TOPVALU)

| | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期比 YoY |
|-------------------|--------------------------------------|---------|---------|---------|---------|---------|-----------|
| トップバリュ売上 グループ計(*) | Total TOPVALU Sales of AEON Group(*) | 6,326 | 6,279 | 6,668 | 7,566 | 8,113 | +7.2% |

億円(Hundred Millions of Yen)

*2023/11の実績を修正しました。(The result for November 2023 was revised.)

II.事業別セグメント情報 (Business Segment Information)

8. セグメント別損益状況と設備投資 (Operating Revenue, Operating Profit and Capital Expenditures by Business Segment)

百万円(Millions of Yen)

| | | 営業収益 Operating Revenue | | | 営業利益 Operating Profit | | | 設備投資 (*1) Capital Expenditures | | |
|-----------------|--|---------------------------|-----------|--------------|--------------------------|---------|--------------|-----------------------------------|---------|--------------------|
| | | 2023/11 | 2024/11 | 前年同期比 YoY | 2023/11 | 2024/11 | 前年同期比 YoY | 2023/11 | 2024/11 | 前年同期差 Inc./dec. |
| GMS事業 (*2) | General Merchandise Store Business (*2) | 2,548,891 | 2,616,102 | +2.6% | -1,486 | -19,225 | - | 54,819 | 83,873 | +29,054 |
| SM事業 | Supermarket Business | 2,026,157 | 2,244,308 | +10.8% | 21,870 | 11,858 | -45.8% | 47,217 | 59,332 | +12,114 |
| DS事業 | Discount Store Business | 299,761 | 305,052 | +1.8% | 6,098 | 4,733 | -22.4% | 3,779 | 5,768 | +1,989 |
| ヘルス&ウェルネス事業 | Health & Wellness Business | 914,593 | 988,213 | +8.0% | 30,464 | 22,660 | -25.6% | 15,091 | 13,058 | -2,032 |
| 総合金融事業 | Financial Services Business | 355,158 | 386,841 | +8.9% | 27,249 | 38,373 | +40.8% | 39,360 | 34,713 | -4,646 |
| ディベロッパー事業 | Shopping Center Development Business | 347,268 | 367,650 | +5.9% | 34,590 | 38,657 | +11.8% | 89,460 | 78,604 | -10,855 |
| サービス・専門店事業 (*2) | Services & Specialty Store Business (*2) | 534,422 | 543,414 | +1.7% | 12,269 | 16,406 | +33.7% | 16,462 | 16,197 | -265 |
| 国際事業 | International Business | 380,317 | 409,381 | +7.6% | 7,038 | 5,801 | -17.6% | 14,668 | 15,375 | +707 |
| その他事業 | Others Business | 42,738 | 49,417 | +15.6% | -6,858 | -7,300 | - | 12,860 | 17,984 | +5,124 |
| 調整額 | Adjustments | -423,455 | -439,807 | - | 11,586 | 5,602 | -51.6% | 4,412 | 16,924 | +12,511 |
| 連結合計 | Consolidated Total | 7,025,855 | 7,470,575 | +6.3% | 142,823 | 117,569 | -17.7% | 298,132 | 341,833 | +43,701 |

*1: 上記設備投資額は支払ベースの金額であり、有形固定資産、無形固定資産、長期前払費用を含めて記載しています。

(The Capital Expenditures above are amount of payment, including Tangible Fixed Assets, Intangible Fixed Assets, and Long-term Prepaid Expenses.)

*2: 2025年2月期第1四半期より、㈱キャンドゥをサービス・専門店事業からGMS事業に変更しました。それに伴い、㈱キャンドゥの前年度実績をGMS事業に組み替えています。

(CAN DO CO., LTD. is reclassified from Services & Specialty Store Business to General Merchandise Store Business from FY2024 1Q. The results of previous fiscal year of CAN DO CO., LTD. are reclassified to General Merchandise Store Business.)

Ⅲ.地域別の状況 (Segment Information by Region)

9. 地域別実績 (Information by Region)

1) 地域別損益状況 (Segment Information by Region)

百万円(Millions of Yen)

| | | | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期比 YoY |
|------|--------|------|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| 日本 | Japan | 営業収益 | Operating Revenue | 5,857,179 | 5,911,725 | 6,152,289 | 6,419,493 | 6,802,857 | +6.0% |
| | | 営業利益 | Operating Profit | 58,155 | 60,005 | 65,815 | 103,108 | 82,221 | -20.3% |
| アセアン | ASEAN | 営業収益 | Operating Revenue | 263,909 | 254,809 | 329,673 | 362,087 | 409,625 | +13.1% |
| | | 営業利益 | Operating Profit | 9,280 | 25,823 | 40,051 | 30,832 | 29,949 | -2.9% |
| 中国 | China | 営業収益 | Operating Revenue | 196,683 | 203,329 | 239,038 | 243,612 | 257,566 | +5.7% |
| | | 営業利益 | Operating Profit | 1,357 | 4,020 | 6,768 | 8,603 | 5,209 | -39.4% |
| その他 | Others | 営業収益 | Operating Revenue | 74,767 | 80,702 | 785 | 662 | 526 | -20.5% |
| | | 営業利益 | Operating Profit | -682 | -604 | 43 | 277 | 189 | -31.8% |
| 合計 | Total | 営業収益 | Operating Revenue | 6,392,538 | 6,450,567 | 6,721,786 | 7,025,855 | 7,470,575 | +6.3% |
| | | 営業利益 | Operating Profit | 68,111 | 89,245 | 112,679 | 142,823 | 117,569 | -17.7% |

参考) 国内外比率 ((Ref.) Ratio of Japan & Overseas)

| | | | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期差 Inc./dec. |
|------|-------------------|----|----------|---------|---------|---------|---------|---------|-----------------|
| 営業収益 | Operating Revenue | 国内 | Japan | 91.6% | 91.6% | 91.5% | 91.3% | 91.1% | -0.2 pts. |
| | | 海外 | Overseas | 8.4% | 8.4% | 8.5% | 8.7% | 8.9% | +0.2 pts. |
| 営業利益 | Operating Profit | 国内 | Japan | 85.4% | 67.2% | 58.5% | 72.2% | 69.9% | -2.3 pts. |
| | | 海外 | Overseas | 14.6% | 32.8% | 41.5% | 27.8% | 30.1% | +2.3 pts. |

2) 地域別設備投資実績 (Capital Expenditures by Region)

百万円(Millions of Yen)

| | | | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期差 Inc./dec. |
|------|--------|--|--|---------|---------|---------|---------|---------|-----------------|
| 日本 | Japan | | | 209,465 | 220,553 | 234,052 | 232,118 | 275,569 | +43,451 |
| アセアン | ASEAN | | | 17,337 | 25,389 | 28,382 | 41,182 | 41,720 | +537 |
| 中国 | China | | | 3,267 | 17,695 | 9,321 | 24,785 | 24,178 | -606 |
| その他 | Others | | | 1,999 | 2,105 | 23 | 45 | 364 | +319 |
| 合計 | Total | | | 232,070 | 265,743 | 271,779 | 298,132 | 341,833 | +43,701 |

※上記設備投資額は支払ベースの金額であり、有形固定資産、無形固定資産、長期前払費用を含めて記載しています。

(The Capital Expenditures above are amount of payment, including Tangible Fixed Assets, Intangible Fixed Assets, and Long-term Prepaid Expenses.)

参考) 国内外比率 ((Ref.) Ratio of Japan & Overseas)

| | | | | 2020/11 | 2021/11 | 2022/11 | 2023/11 | 2024/11 | 前年同期差 Inc./dec. |
|----|----------|--|--|---------|---------|---------|---------|---------|-----------------|
| 国内 | Japan | | | 90.3% | 83.0% | 86.1% | 77.9% | 80.6% | +2.7 pts. |
| 海外 | Overseas | | | 9.7% | 17.0% | 13.9% | 22.1% | 19.4% | -2.7 pts. |

IV.主要企業の状況 (Information of Major Companies)

10. 連結子会社・持分適用会社の異動状況 (Change of Consolidated Subsidiaries & Equity-method Affiliates)

1) 連結子会社数の推移 (Consolidated Subsidiaries)

| 2024/2 | 増加 Increase | 減少 Decrease | 2024/11 |
|--------|-------------|-------------|---------|
| 309 | 11 | 8 | 312 |

2) 持分法適用会社数の推移 (Equity-method Affiliates)

| 2024/2 | 増加 Increase | 減少 Decrease | 2024/11 |
|--------|-------------|-------------|---------|
| 25 | 1 | 2 | 24 |

3) 主な連結子会社の異動状況 (Change of Major Consolidated Subsidiaries)

| 会社名 Company | 増減 Inc./dec. | 異動日 Change Date | 事業セグメント Business Segment |
|---|----------------|-----------------|---------------------------------------|
| イオンプロダクトファイナンス(株) AEON PRODUCT FINANCE CO., LTD. | 減少 Decrease | 2024/3/25 | 総合金融事業 Financial Services Business |
| / | / | / | / |

11. 主要企業一覧 (Major Group Companies)

2024年11月末時点、百万円(End of November 2024, Millions of Yen)

| 事業セグメント Business Segment | 会社名 Company | 総資産 Total Assets | 持分比率 Share-holding Ratio | 事業セグメント Business Segment | 会社名 Company | 総資産 Total Assets | 持分比率 Share-holding Ratio |
|---|---|---------------------|-----------------------------|--|---|---------------------|-----------------------------|
| GMS事業 General Merchandise Store Business | イオン九州(株) (*1) AEON KYUSHU Co., Ltd. | 185,989 | 77.26% | ヘルス&ウエルネス事業 Health & Wellness Business | ウエルシアホールディングス(株) (*1)(*8) WELCIA HOLDINGS CO., LTD. | 632,021 | 51.12% |
| | (株)キャンドゥ (*1)(*2) CAN DO CO., LTD. | 31,938 | 51.06% | 総合金融事業 Financial Services Business | イオンフィナンシャルサービス(株) (*1) AEON Financial Service Co., Ltd. | 7,384,625 | 49.18% |
| | (株)サンデー Sunday Co., Ltd. | 36,398 | 76.95% | ディベロップパー事業 Shopping Center Development Business | イオンモール(株) (*1) AEON MALL Co., Ltd. | 1,666,297 | 58.48% |
| | イオン北海道(株) AEON Hokkaido Co.,Ltd. | 191,730 | 66.35% | サービス・専門店事業 Services & Specialty Store Business | (株)イオンファンタジー (*1) AEON Fantasy Co., Ltd. | 57,675 | 61.91% |
| | イオンリテール(株) (*3) AEON RETAIL Co., Ltd. | 1,041,351 | 100.00% | | イオンディライト(株) (*1) AEON DELIGHT CO., LTD. | 168,406 | 58.16% |
| | U.S.M.H(株) (*1)(*7) United Super Markets Holdings Inc. | 388,851 | 52.79% | | (株)ジーフット (*1) GFOOT CO., LTD. | 33,476 | 64.85% |
| SM事業 Supermarket Business | マックスバリュ東海(株) (*1) Maxvalu Tokai Co., Ltd. | 141,427 | 63.88% | (株)コックス (*1) Cox Co., Ltd. | 13,184 | 69.63% | |
| | (株)フジ (*1) FUJI CO.,LTD. | 442,987 | 51.34% | 国際事業 International Business | イオンマレーシア (*4)(*5) AEON CO. (M) BHD. | 185,361 | 52.03% |
| | ミニストップ(株) (*1) MINISTOP Co., Ltd. | 87,807 | 51.91% | | イオンストアーズ香港 (*1)(*4)(*5)(*6) AEON Stores (Hong Kong) Co., Limited | / | / |

*1: 連結決算の数値です。(Consolidated financial results.)

*2: (株)キャンドゥは、2025年2月期第1四半期より、サービス・専門店事業からGMS事業に変更しました。(CAN DO CO., LTD. is reclassified from Services & Specialty Store Business to General Merchandise Store Business from FY2024 1Q.)

*3: 非上場会社です。(Unlisted company.)

*4: 2024年9月末時点です。(End of September, 2024.)

*5: 監査前の参考数値です。(Unaudited results.)

*6: 2Qと4Qのみ開示しております。(Disclosed in 2Q and 4Q only.)

*7: (株)いなげやが、2024年11月28日付で上場廃止し、2024年11月30日付でU.S.M.H(株)の完全子会社となりました。(Inageya Co., Ltd. was delisted on November 28, 2024, and became a wholly owned subsidiary of United Super Markets Holdings Inc. on November 30, 2024)

*8: (株)ウエルパークは、2024年9月2日付でウエルシアホールディングス(株)の完全子会社となりました。(Welpark Co., Ltd. became a wholly owned subsidiary of WELCIA HOLDINGS CO., LTD. on September 2, 2024.)

IV.主要企業の状況 (Information of Major Companies)

1.2.主要各社明細 (Breakdown by Major Companies)

※営業収益欄の斜体数値は、売上高です。(Italic figures are sales figures.)

※各社の決算短信に基づく業績です。(The figures are based on the Financial Results of each company.)

| | | | 営業収益 | | 営業利益 | | 経常利益 | | 四半期純利益 | |
|---|------------------------|---|-------------------|--------------|------------------|--------------------|-----------------|--------------------|----------------|--------------------|
| | | | Operating Revenue | | Operating Profit | | Ordinary Profit | | Net Profit | |
| | | | 2024/11 | 前年同期比 YoY | 2024/11 | 前年同期差 Inc./dec. | 2024/11 | 前年同期差 Inc./dec. | 2024/11 | 前年同期差 Inc./dec. |
| GMS事業 General Merchandise Store Business | イオン九州(株) (*1) | AEON KYUSHU Co., Ltd. (*1) | <i>391,941</i> | +4.1% | <i>3,301</i> | -3,362 | <i>3,495</i> | -3,386 | <i>2,289</i> | -2,034 |
| | (株)キャンドウ (*1)(*2) | CAN DO CO., LTD. (*1)(*2) | <i>62,440</i> | +4.7% | <i>536</i> | +234 | <i>458</i> | +110 | <i>-72</i> | +128 |
| | (株)サンデー | Sunday Co., Ltd. | <i>35,634</i> | -2.2% | <i>-55</i> | -644 | <i>-37</i> | -685 | <i>-227</i> | -595 |
| | イオン北海道(株) | AEON Hokkaido Co.,Ltd. | <i>254,582</i> | +5.1% | <i>3,703</i> | -1,828 | <i>3,910</i> | -1,649 | <i>1,910</i> | -1,254 |
| | イオンリテール(株) (*3) | AEON RETAIL Co., Ltd. (*3) | <i>1,378,473</i> | +2.3% | <i>-16,274</i> | -5,357 | <i>-22,614</i> | -6,408 | <i>-26,806</i> | -6,701 |
| SM事業 Supermarket Business | U.S.M.H(株) (*1) | United Super Markets Holdings Inc. (*1) | <i>535,587</i> | +2.0% | <i>-1,062</i> | -3,720 | <i>-1,018</i> | -3,658 | <i>-3,040</i> | -3,229 |
| | (株)いなげや (*1)(*3)(*4) | Inageya Co., Ltd. (*1)(*3)(*4) | <i>191,291</i> | +1.4% | <i>593</i> | -995 | <i>536</i> | -1,216 | <i>1,335</i> | +3,727 |
| | マックスバリュ東海(株) (*1) | Maxvalu Tokai Co., Ltd. (*1) | <i>280,153</i> | +2.9% | <i>8,894</i> | +175 | <i>8,898</i> | +206 | <i>5,741</i> | +294 |
| | (株)フジ (*1) | FUJI CO.,LTD. (*1) | <i>598,188</i> | +0.5% | <i>6,122</i> | -1,141 | <i>7,380</i> | -1,587 | <i>3,102</i> | -1,967 |
| | ミニストップ(株) (*1) | MINISTOP Co., Ltd. (*1) | <i>66,578</i> | +10.1% | <i>-2,023</i> | -2,109 | <i>-1,692</i> | -2,278 | <i>-1,854</i> | -2,167 |
| ヘルス&ウェルネス事業 Health & Wellness Business | ウエルシアホールディングス(株) (*1) | WELCIA HOLDINGS CO., LTD. (*1) | <i>951,916</i> | +4.6% | <i>22,856</i> | -8,249 | <i>26,352</i> | -7,942 | <i>14,778</i> | -5,604 |
| 総合金融事業 Financial Services Business | イオンフィナンシャルサービス(株) (*1) | AEON Financial Service Co., Ltd. (*1) | <i>388,772</i> | +9.3% | <i>37,917</i> | +11,806 | <i>38,941</i> | +11,845 | <i>13,763</i> | +4,906 |
| ディベロッパー事業 Shopping Center Development Business | イオンモール(株) (*1) | AEON MALL Co., Ltd. (*1) | <i>332,729</i> | +6.0% | <i>38,193</i> | +4,048 | <i>29,742</i> | +2,519 | <i>12,279</i> | -2,429 |
| サービス・専門店事業 Services & Specialty Store Business | (株)イオンファンタジー (*1) | AEON Fantasy Co., Ltd. (*1) | <i>63,968</i> | +7.5% | <i>2,623</i> | +967 | <i>1,979</i> | -344 | <i>-1,148</i> | -1,490 |
| | イオンデライト(株) (*1) | AEON DELIGHT CO., LTD. (*1) | <i>253,390</i> | +4.7% | <i>11,857</i> | +994 | <i>12,109</i> | +1,036 | <i>8,264</i> | +646 |
| | (株)ジーフット (*1) | GFOOT CO., LTD. (*1) | <i>46,835</i> | -4.8% | <i>-286</i> | +389 | <i>-536</i> | +347 | <i>-708</i> | +357 |
| | (株)コックス (*1) | Cox Co., Ltd. (*1) | <i>11,442</i> | +1.8% | <i>1,186</i> | +39 | <i>1,246</i> | -132 | <i>1,105</i> | -34 |
| 国際事業 International Business | イオンマレーシア (*4) (*5) | AEON CO. (M) BHD. (*4)(*5) | <i>104,536</i> | +9.8% | <i>7,628</i> | +1,098 | <i>5,446</i> | +1,135 | <i>3,407</i> | +878 |

*1: 連結決算の数値です。(Consolidated financial results.)

*2: (株)キャンドウは、2025年2月期第1四半期より、サービス・専門店事業からGMS事業に変更しました。(CAN DO CO., LTD. is reclassified from Services & Specialty Store Business to General Merchandise Store Business from FY2024 1Q.)

*3: 非上場会社です。(Unlisted company.)

*4: 会計期間は、2024/1/1~2024/9/30です。(The financial results period is between January 1, 2024 and September 30, 2024.)

*5: 監査前の参考数値です。(Unaudited results.)

参考) 為替換算レート ((Ref.) Exchange Rates)

| | | 通貨 Currency | 2023/11 期中平均 Average for 9 months FY2023, 3Q | 2024/11 期中平均 Average for 9 months FY2024, 3Q |
|----------|-------------------|-------------------|---|---|
| イオンマレーシア | AEON CO. (M) BHD. | 1マレーシアリンギット (MYR) | 30.75円(JPY) | 37.26円(JPY) |

V.参考資料 (Reference Materials)

1.3. イオンリテール株式会社 決算概況 (AEON RETAIL Co., Ltd. Financial Highlights)

1) 要約損益計算書 (Summary of Statement of Income) (*1)

億円(Hundred Millions of Yen)

| | | 2023/11 | 2024/11 | 前年同期比 YoY | GMS6既存比 GMS6 Existing stores YoY(*2) |
|--------------|--|---------|---------|--------------|---|
| 売上高 | Net Sales | 12,281 | 12,566 | +2.3% | +5.2% |
| | (内)商品供給 | 140 | 129 | -8.0% | - |
| | (of which)Commodity Supply | | | | |
| その他の営業収入 | Other Operating Revenue | 1,196 | 1,218 | +1.8% | +5.7% |
| 営業収益 | Operating Revenue | 13,477 | 13,784 | +2.3% | +5.3% |
| 売上総利益 | Gross Profit | 3,454 | 3,510 | +1.6% | +5.2% |
| 営業総利益 | Operating Gross Profit | 4,650 | 4,728 | +1.7% | +4.7% |
| 販売管理費 | Selling, General and Administrative Expenses | 4,759 | 4,891 | +2.8% | +0.8% |
| | 人件費 | 2,098 | 2,178 | +3.8% | +2.2% |
| | 販売促進費 | 545 | 561 | +3.0% | -7.8% |
| | 設備費 | 1,753 | 1,770 | +0.9% | +1.8% |
| | 一般費 | 362 | 380 | +5.1% | +1.5% |
| 営業利益 | Operating Profit | -109 | -162 | - | +102.5% |
| 営業外収益 | Non-operating Income | 49 | 43 | -12.0% | - |
| 営業外費用 | Non-operating Expenses | 102 | 106 | +4.5% | - |
| 経常利益 | Ordinary Profit | -162 | -226 | - | - |
| 特別利益 | Extraordinary Income | 0 | 5 | - | - |
| 特別損失 | Extraordinary Loss | 22 | 40 | +79.0% | - |
| 当期純利益 | Net Profit | -201 | -268 | - | - |

2) 設備投資 (Capital Expenditures) (*3)

億円(Hundred Millions of Yen)

| | | 2024/11 | 前年同期差 Inc./dec. |
|--------------|----------------------------------|------------|--------------------|
| 新店投資 (*4) | Investment of New Stores (*4) | 173 | +101 |
| 既存店投資 | Investment of Existing Stores | 394 | +123 |
| その他投資 | Other Investment | - | - |
| 設備投資計 | Total Capital Expenditure | 567 | +225 |

3) 従業員数 (Number of Employees) (*5)

| | | 2024/11 | 前年同期差 Inc./dec. |
|-----------|---------------------|---------------|--------------------|
| 社員 | Full-time Employees | 18,550 | -264 |
| コミュニティ社員 | Part-timers | 54,185 | -859 |
| 合計 | Total | 72,735 | -1,123 |

店舗関連情報は、(参考)「主要企業の情報」に掲載しています。

Information for stores is disclosed on the company website, " (Ref.) Information of Major Companies".

注記(Notes)

*1:2024年3月1日付で(株)ボンベルタを吸収合併し、レディース及びメンズカジュアル部門をトップバリュコレクション(株)に移管しました。(AEON RETAIL Co., Ltd. merged with Bon Belta Co., Ltd. and transferred its Ladies and Men's casual divisions to TOPVALU COLLECTION Co., Ltd. on March 1, 2024.)

*2:GMSカンパニーの管理会計数値です。「収益認識に関する会計基準」(企業会計基準第29号)の適用影響を除いて算出しています。(Figures based on management accounting for GMS regional companies. Figures were calculated excluding the impact of the application of "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29).)

*3:新店、既存店及びその他の投資実績は、資本的支出及び修繕費等の経費部分を含む総投資額(支払ベース)です。(The investment results of new stores, existing stores and others are the aggregate investment (payment base) including capital expenditure and repair/maintenance expenses.)

*4:先行投資分を含みます。(Prior investment is included.)

*5:従業員数は期末ベース、コミュニティ社員(有期契約)は月間160H換算。社員は、他社への出向者を除き、受入出向者を含む勤務者です。(The number of employees is calculated at the term-end. Full-time employees include seconded staff but exclude those loaned to other companies. The number of part-time employees (fixed term contract) is calculated by dividing the total working hours by 160 hours per month.)

「主要企業の状況」はホームページ上で開示しております。

Information of Major Companies is disclosed on the company website.