

# Fact Book 2025



## 【連結 Consolidated】

(2025年3月期 決算データ) For the fiscal year ended March 31, 2025

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## 貸借対照表・損益計算書・包括利益計算書・キャッシュフローの推移 10-year Summary of B/S, P/L and C/F

16-20

- (注) 1. 当資料は投資分析を目的として作成しておりますので、投資分析にのみご使用ください。
2. 2026年3月期の予想は、現時点で得られた情報にもとづいております。従って、実際の業績は業況の変化などにより記載の予想と大きく異なる場合があります。

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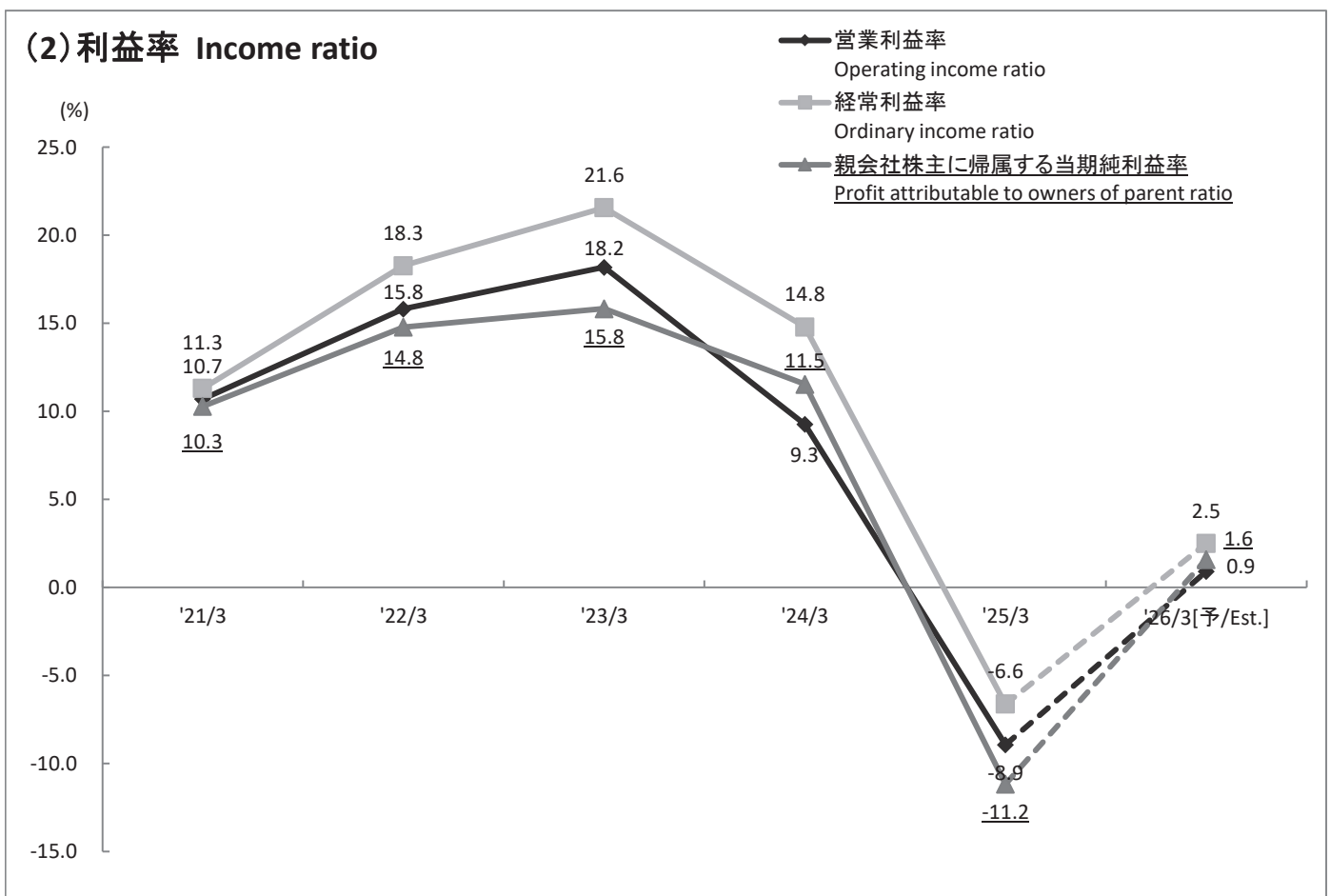
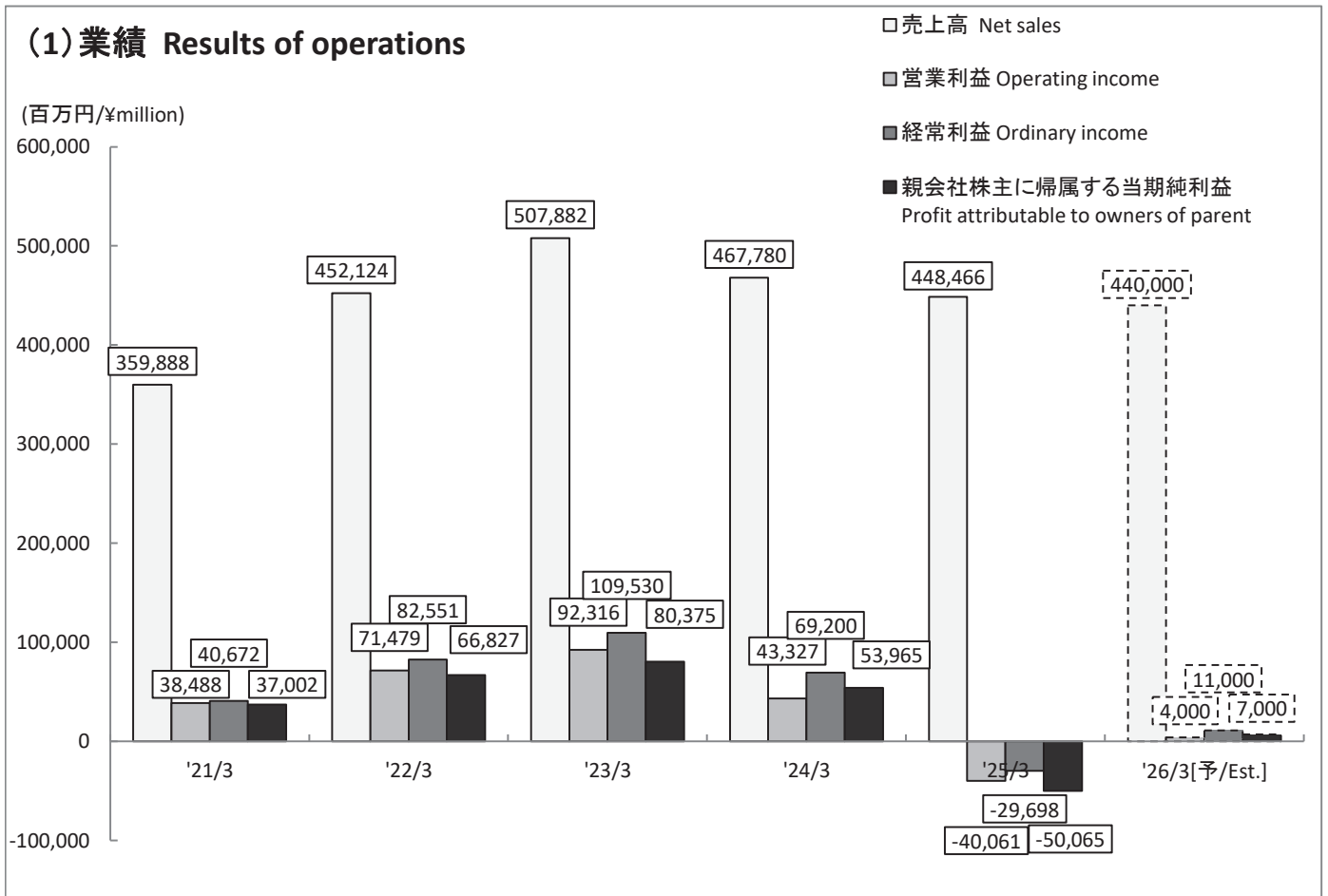
- Note: 1. This data is prepared for investors investigation.  
Please pay attention to use this data only for investment analysis.
2. The forecasts for the fiscal year ending March, 2026 are based upon the information which the company considers reasonable at this time.  
Actual results may differ considerably by the changes of environment and so forth.

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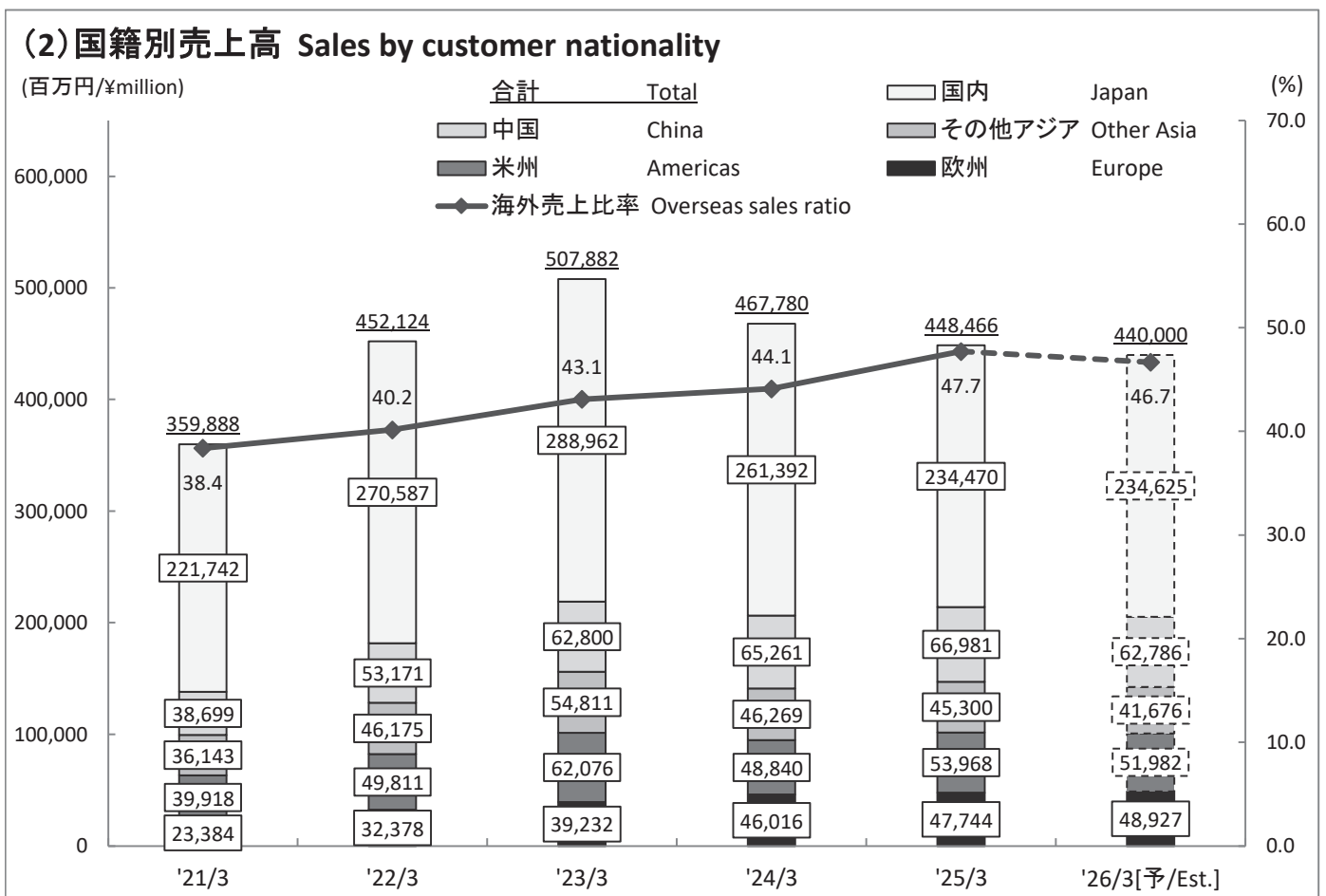
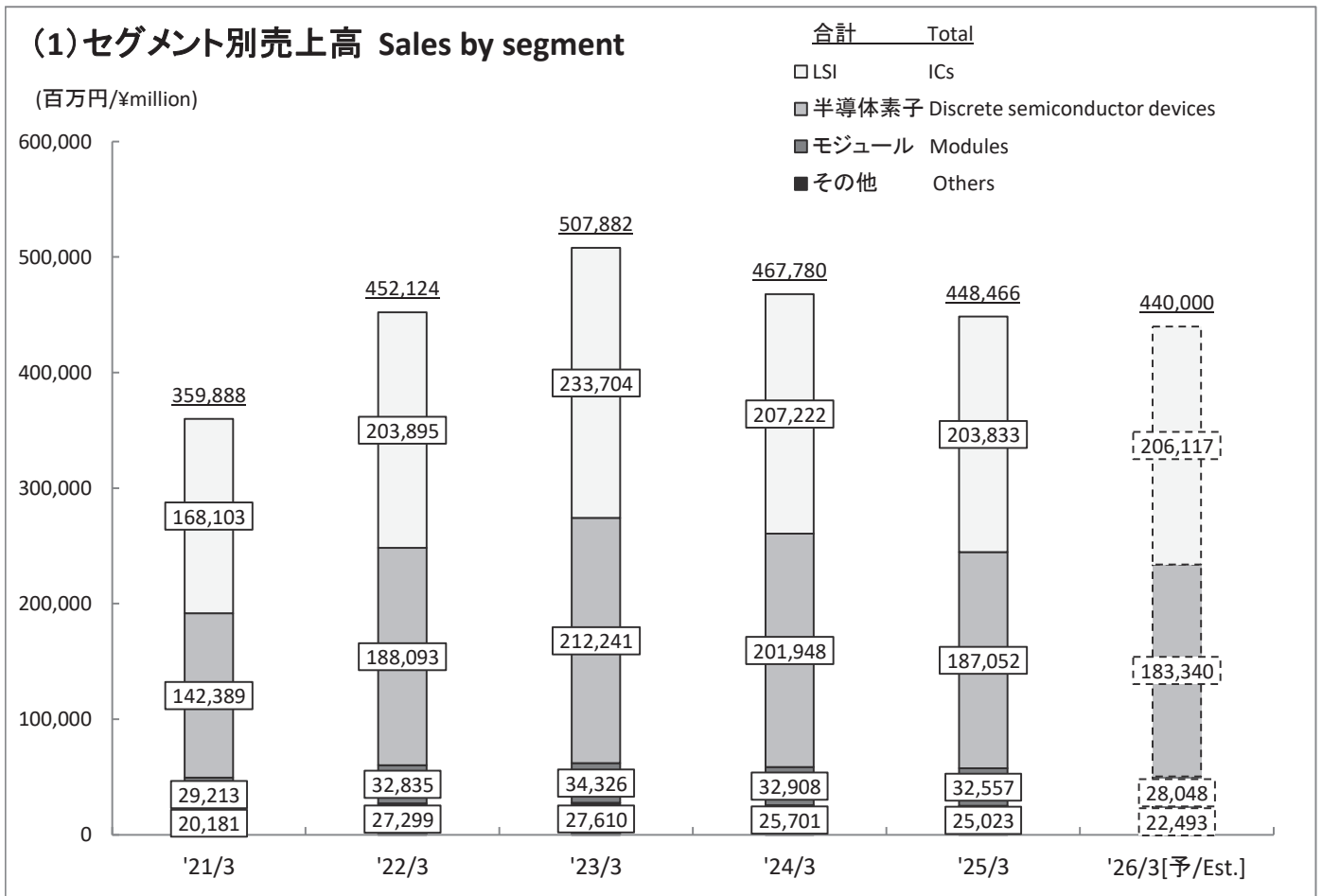
# 1. 業績の概要 Results of operations

【連結 Consolidated】

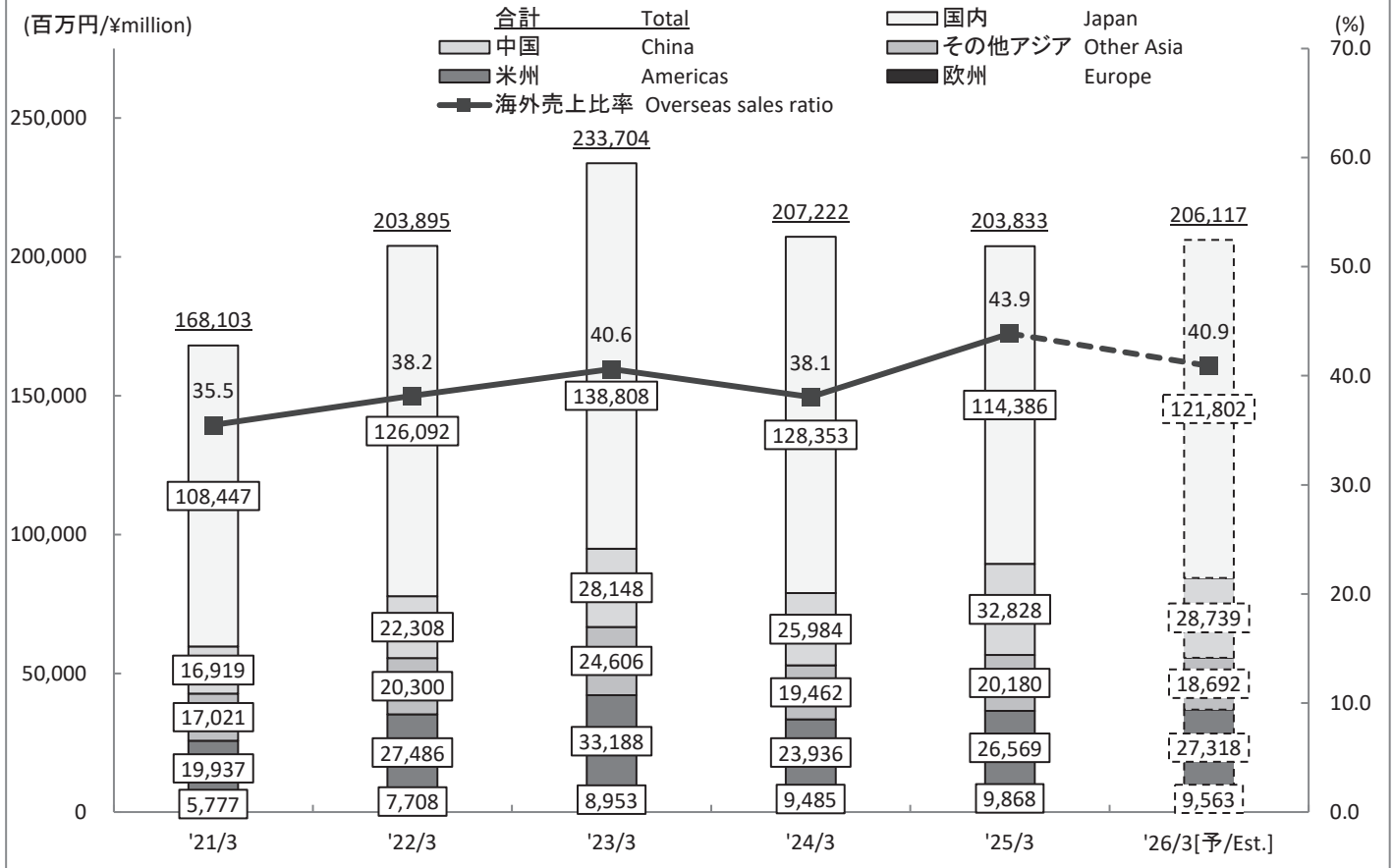


## 2. 売上 Sales

【連結 Consolidated】

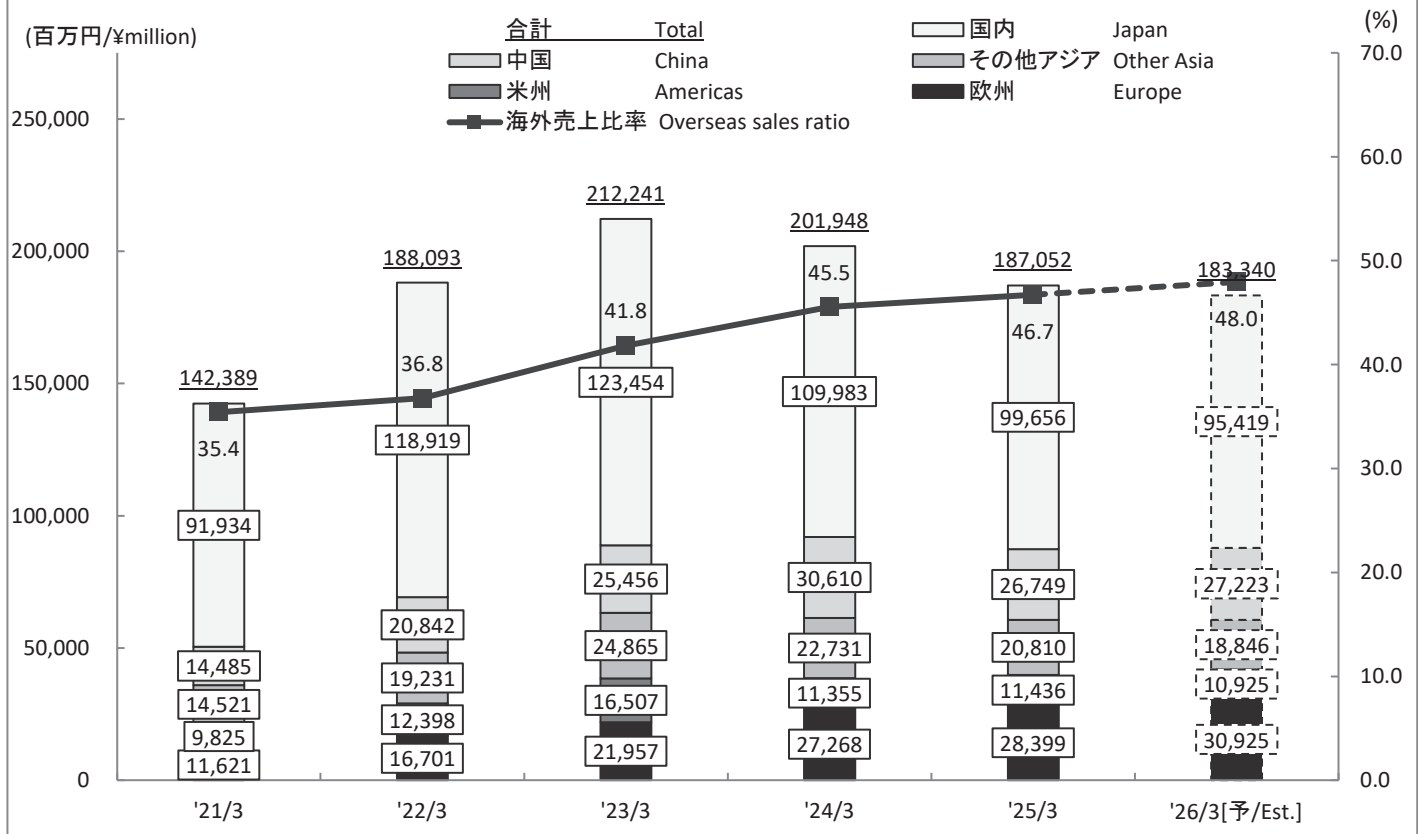


### (3) LSI 国籍別売上高 ICs sales by customer nationality

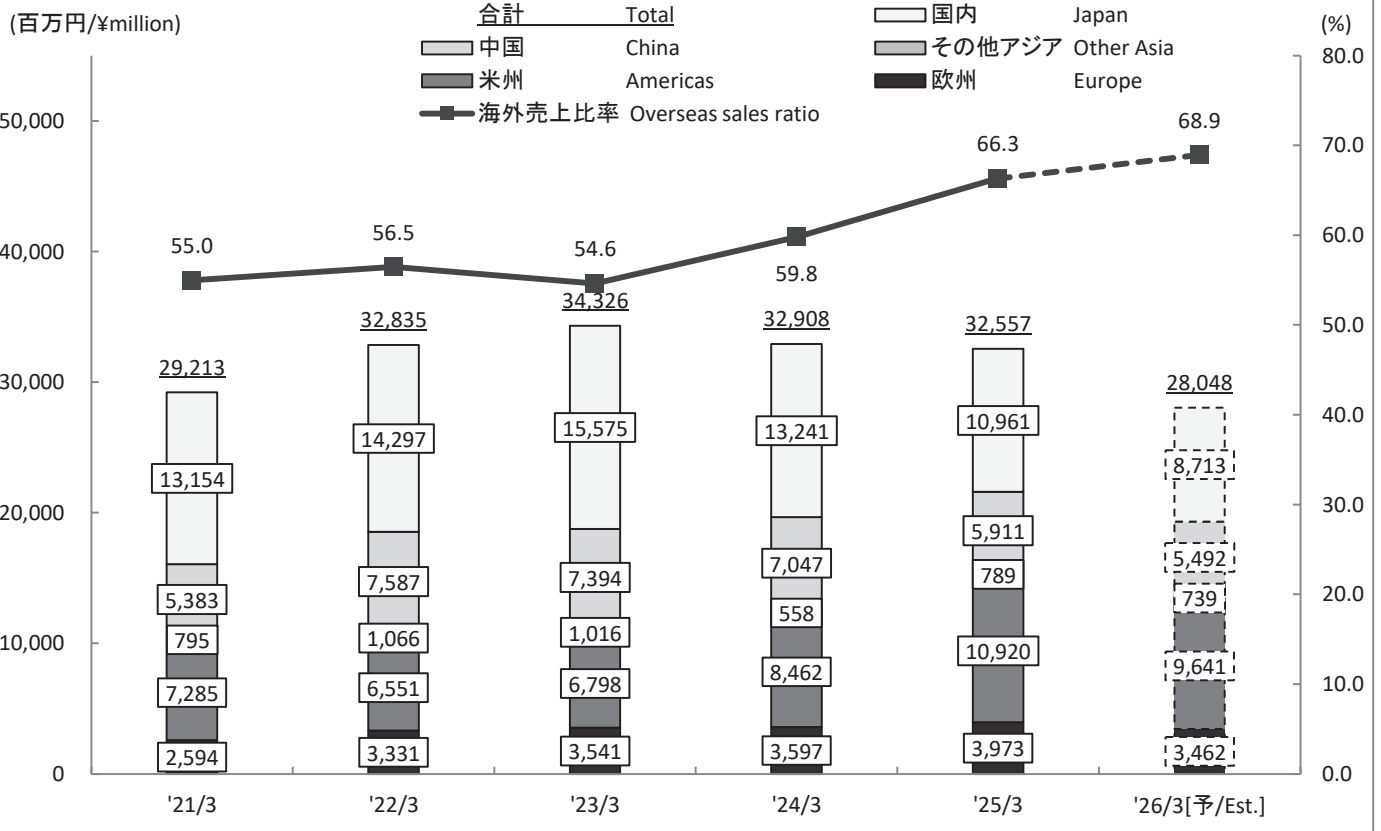


### (4) 半導体素子 国籍別売上高

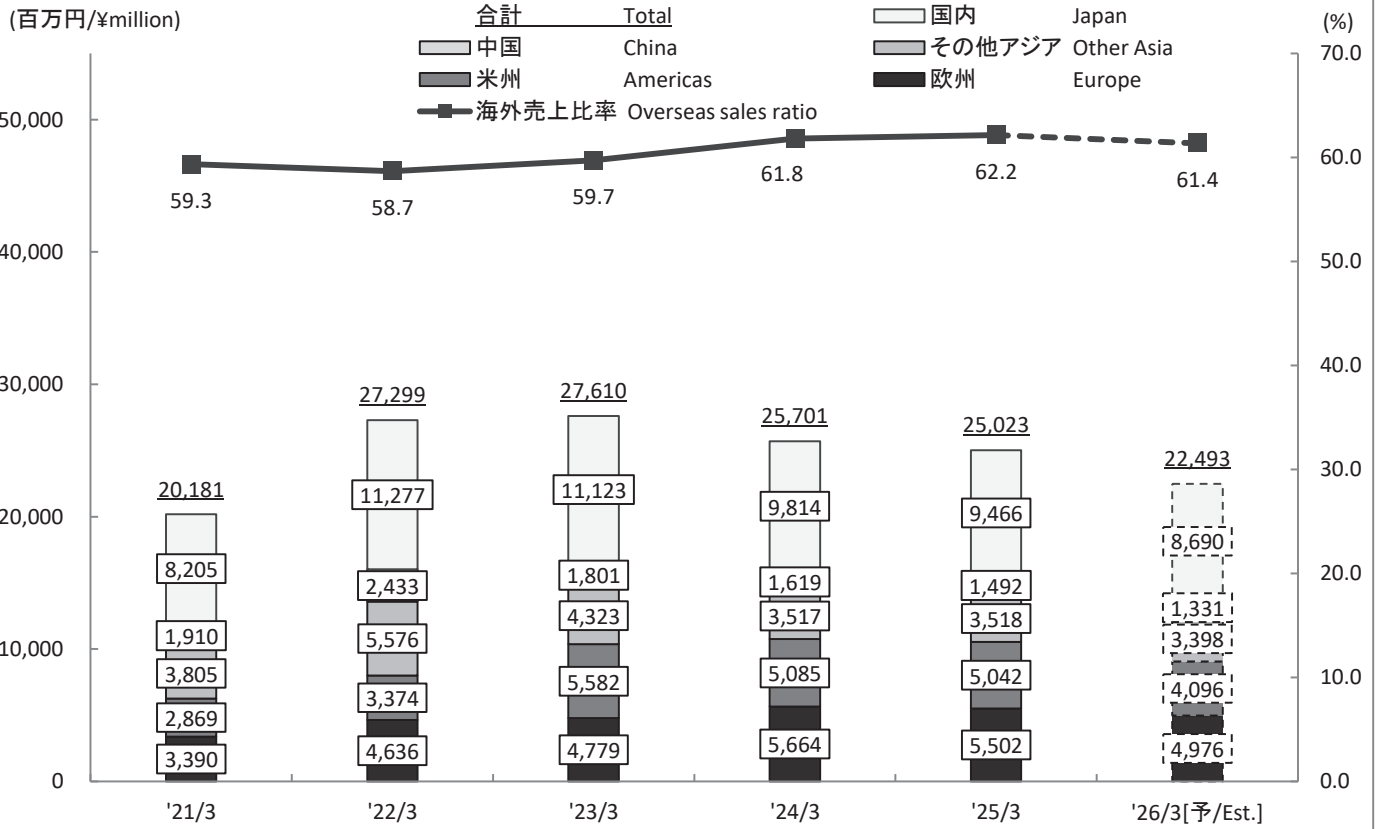
#### Discrete semiconductor devices sales by customer nationality



### (5) モジュール 国籍別売上高 Modules sales by customer nationality

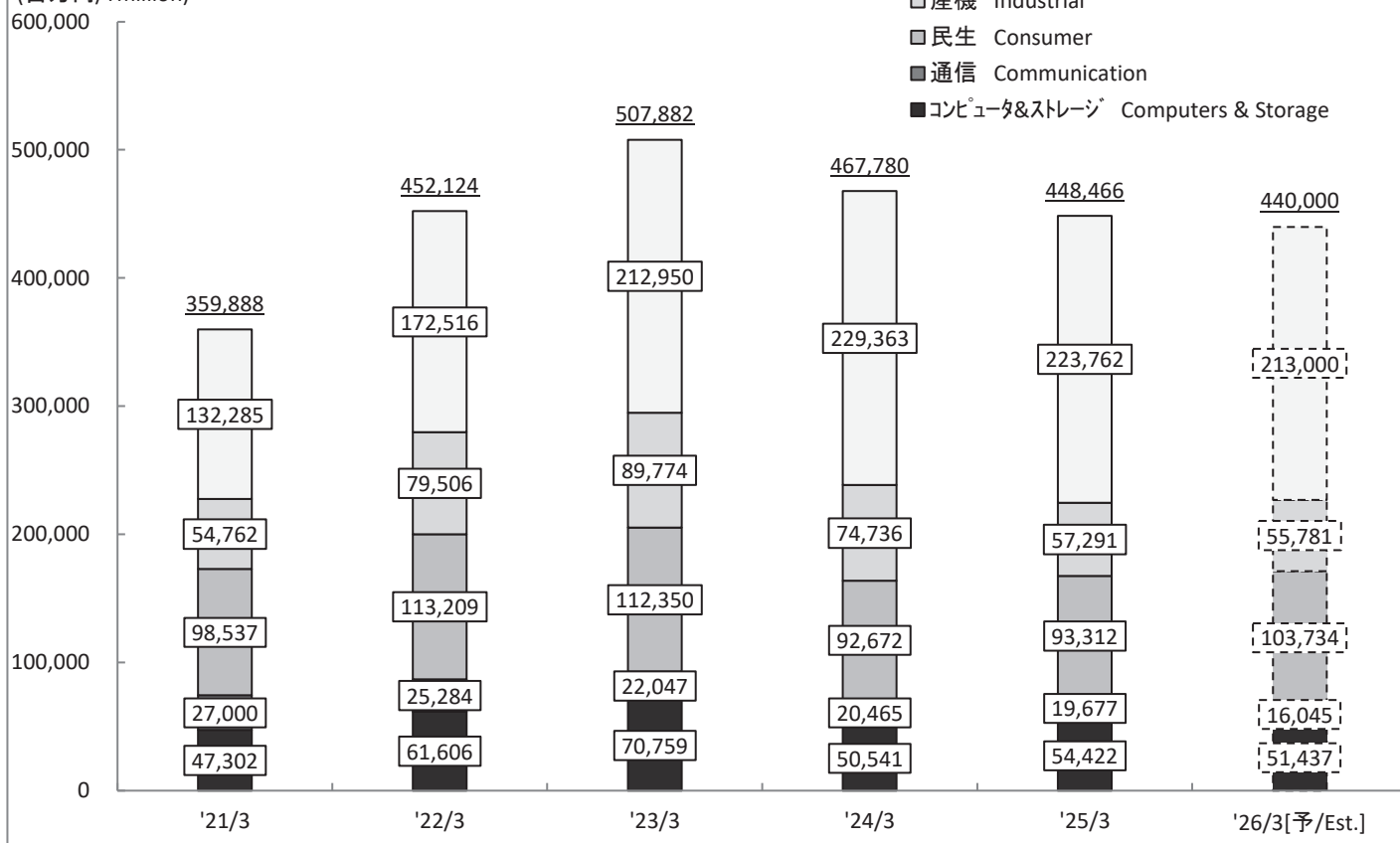


### (6) その他 国籍別売上高 Others sales by customer nationality



## (7) 市場別売上高 Sales by market

(百万円/¥million)



(注) 当グラフは、製品納入先から用途を推定して作成したものであり、当社の推測を含んでいますので、参考値としてご使用ください。

Note: Data on this page include guess to some extent. Please use these data for your reference.

用途 Application	主な最終製品 Major end products
自動車 Automotive	インフォテインメント、ボディ、パワートレイン、ADAS、xEV など Infotainment, Body, Power train, ADAS, xEV, etc.
産機 Industrial	FA、エネルギー、ホームビルディング など FA, Energy, Home building, etc.
民生 Consumer	AV、白物家電 など AV, Home appliance, etc.
通信 Communication	スマートフォン&モバイル、基地局&インフラ、有線通信 など Smart phone & Mobile, Base station & Infrastructure, Wired Communication, etc.
コンピュータ&ストレージ Computers & Storage	PC&サーバー、決済端末、事務機 など PC & Server, POS, OA, etc.

### 3.売上原価・販売費及び一般管理費・営業利益

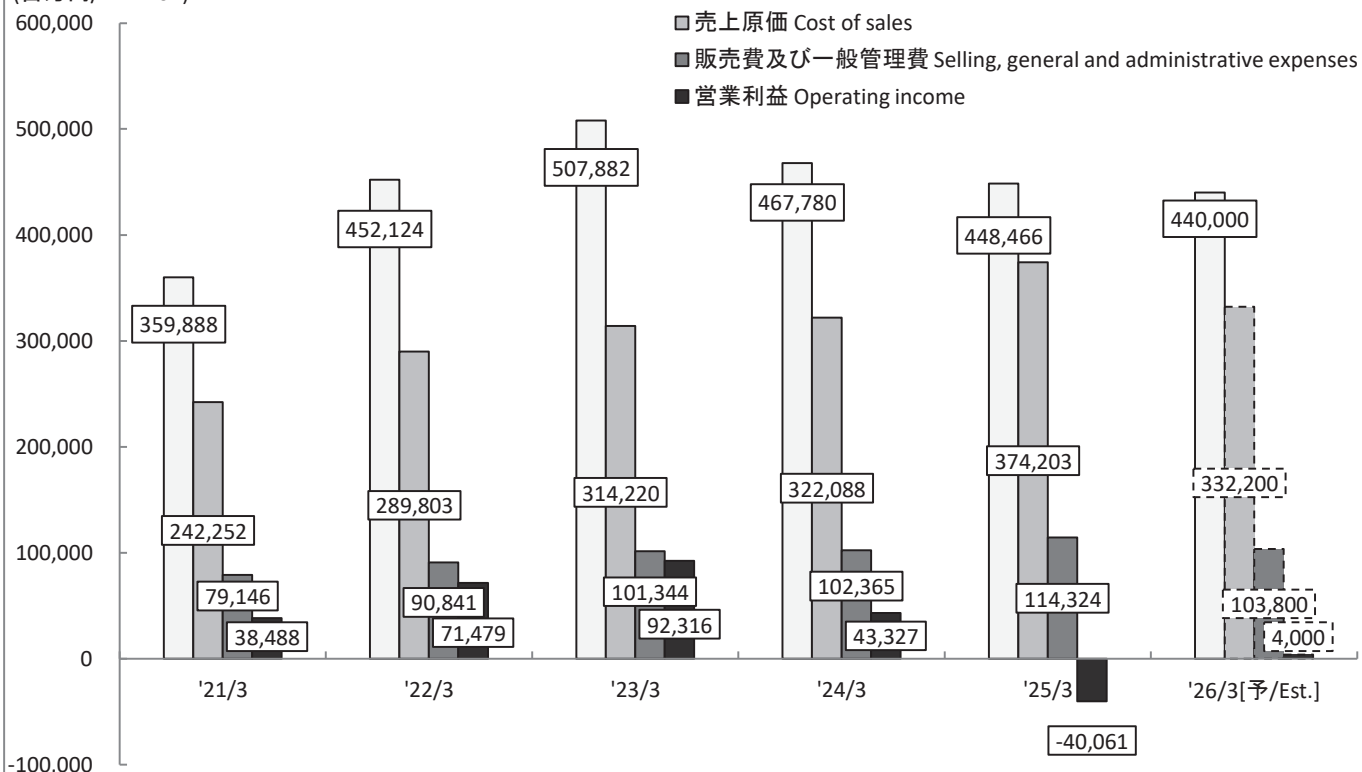
【連結 Consolidated】

Cost of sales/Selling, general and administrative expenses/Operating income

#### (1) 売上原価・販売費及び一般管理費・営業利益

Cost of sales/Selling, general and administrative expenses/Operating income

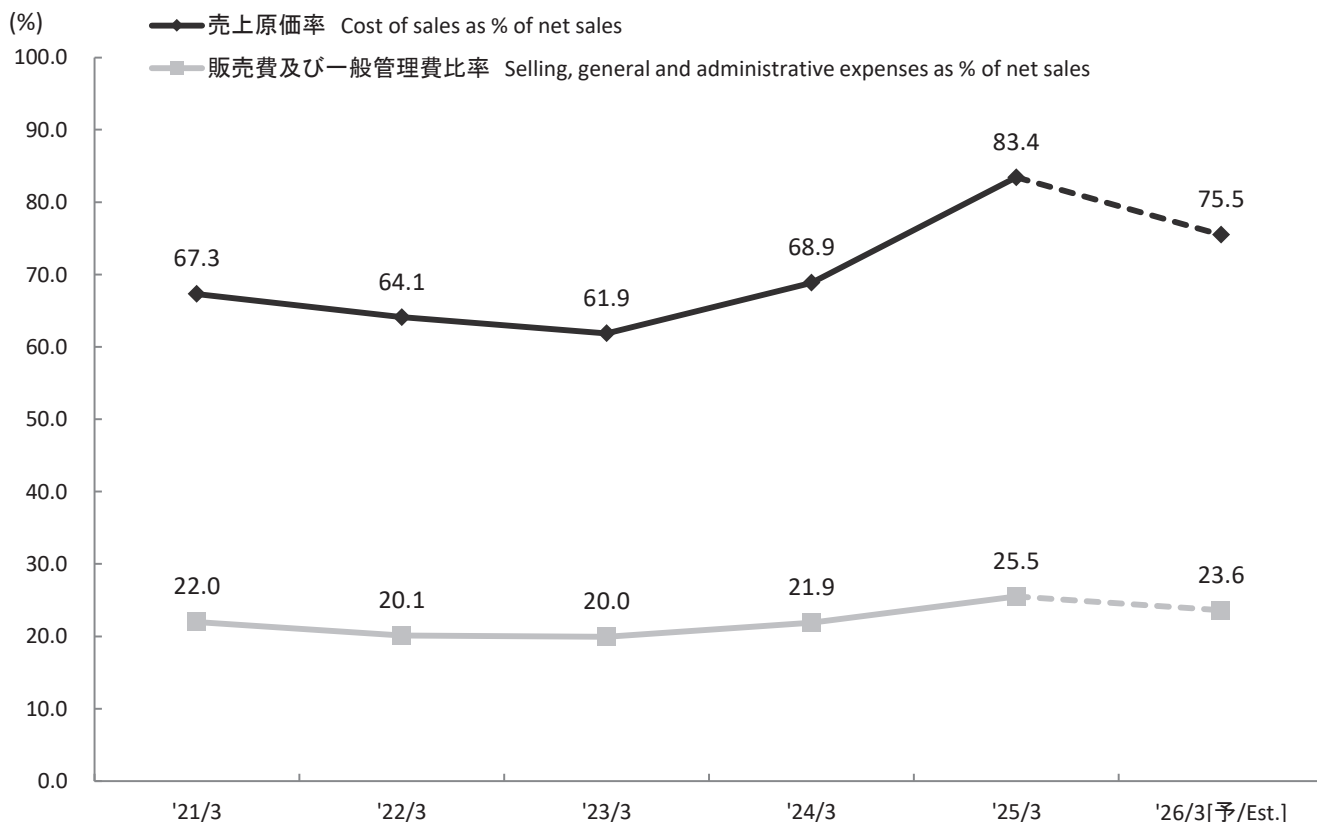
(百万円/¥ million)



#### (2) 売上原価率・販売費及び一般管理費比率

Cost of sales as % of net sales/Selling, general and administrative expenses as % of net sales

(%)

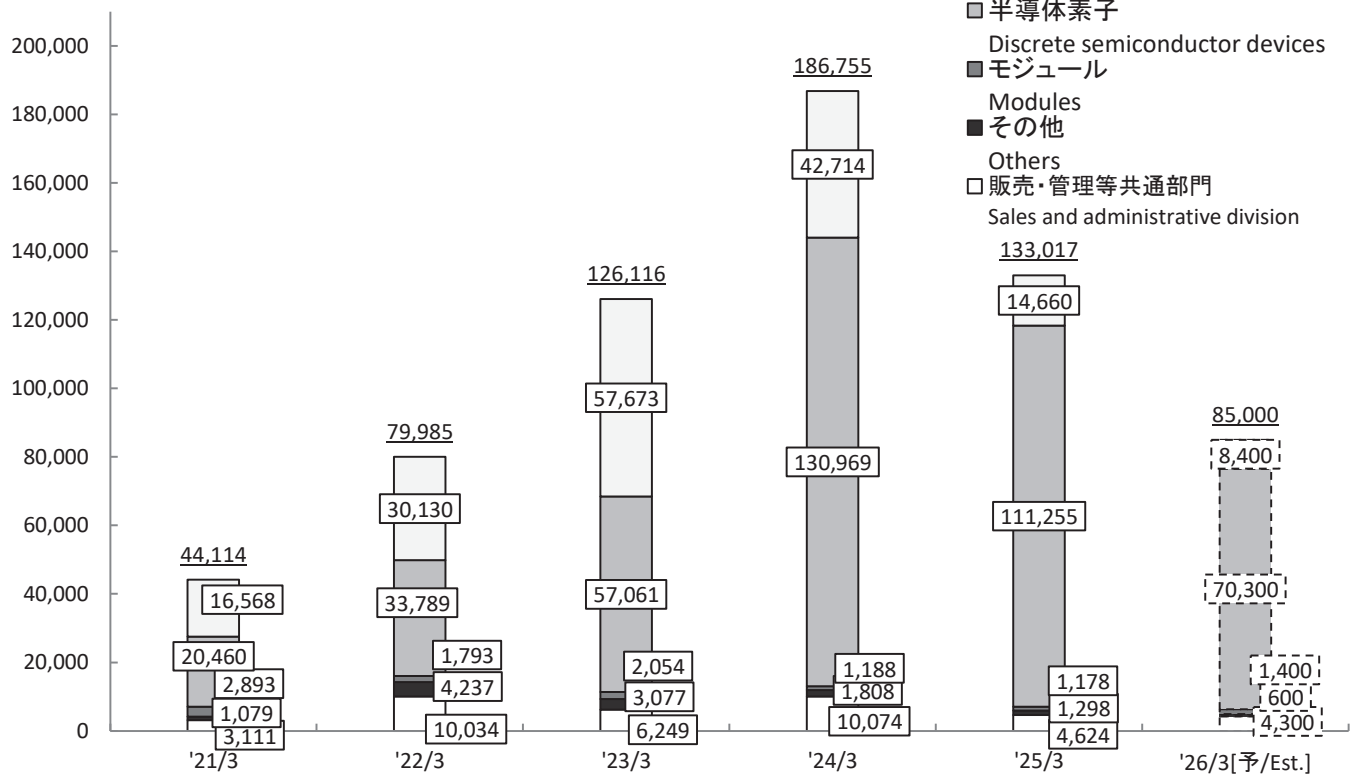


# 4.設備投資額・減価償却費 Capital expenditures/Depreciation

【連結 Consolidated】

## (1)設備投資額 Capital expenditures

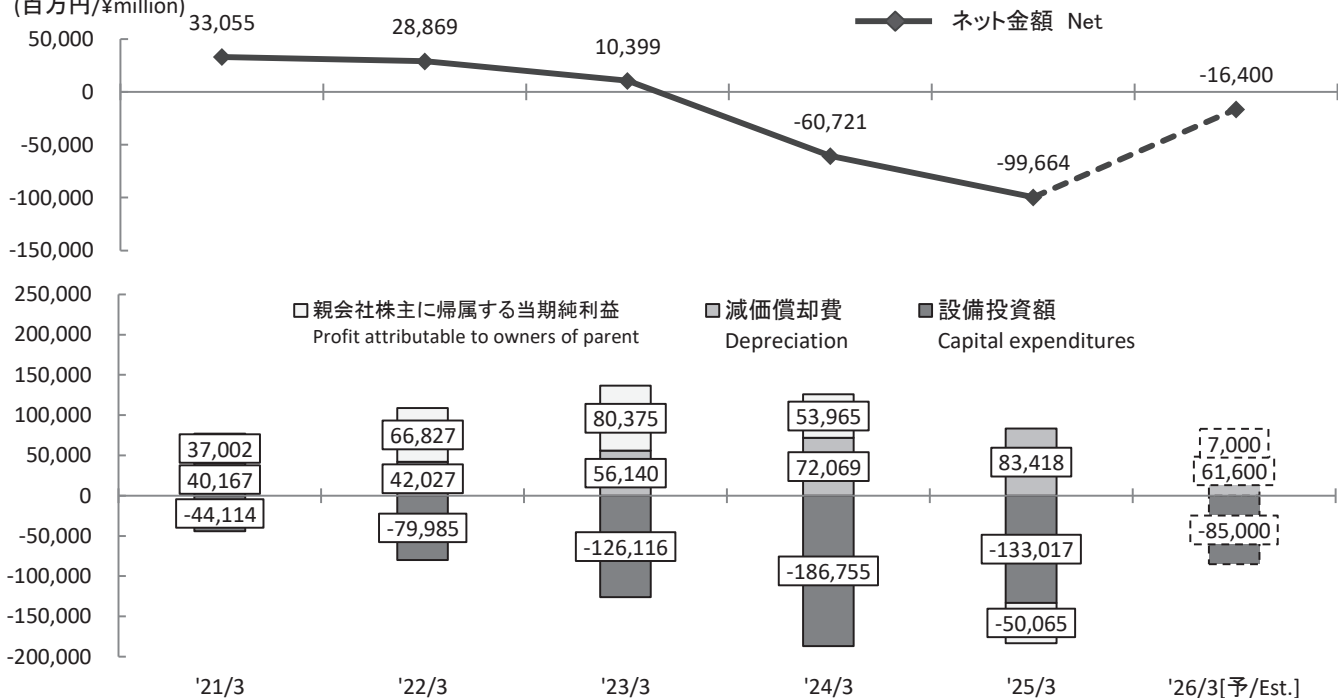
(百万円/¥million)



## (2)親会社株主に帰属する当期純利益・減価償却費と設備投資の関係

Profit attributable to owners of parent, depreciation, and capital expenditures

(百万円/¥million)



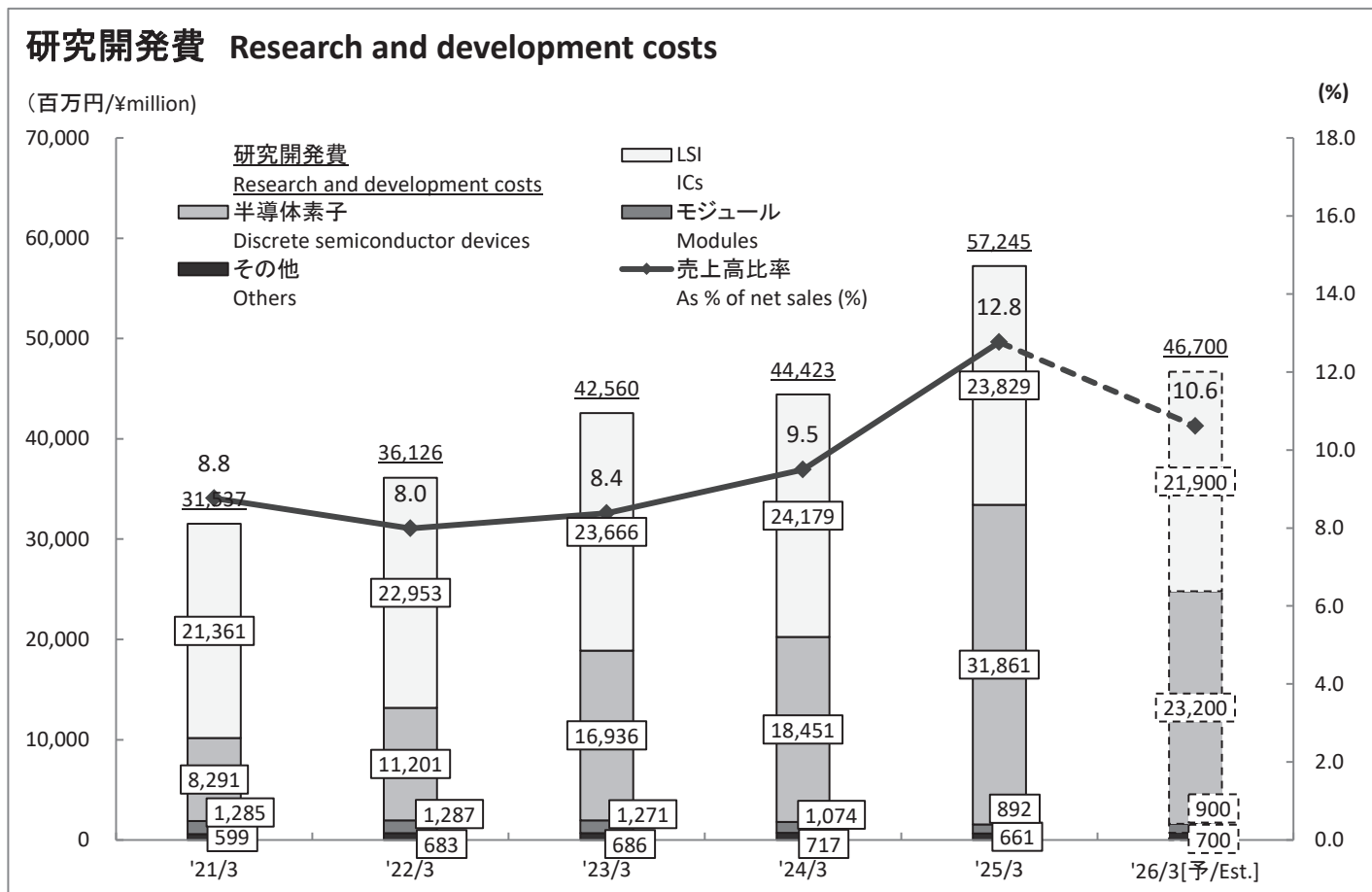
※ 26/3期より有形固定資産の減価償却方法を定率法から定額法に変更しております。

※ Effective from '26/3, the Company has changed its depreciation method for tangible fixed assets from the declining-balance method to the straight-line method.

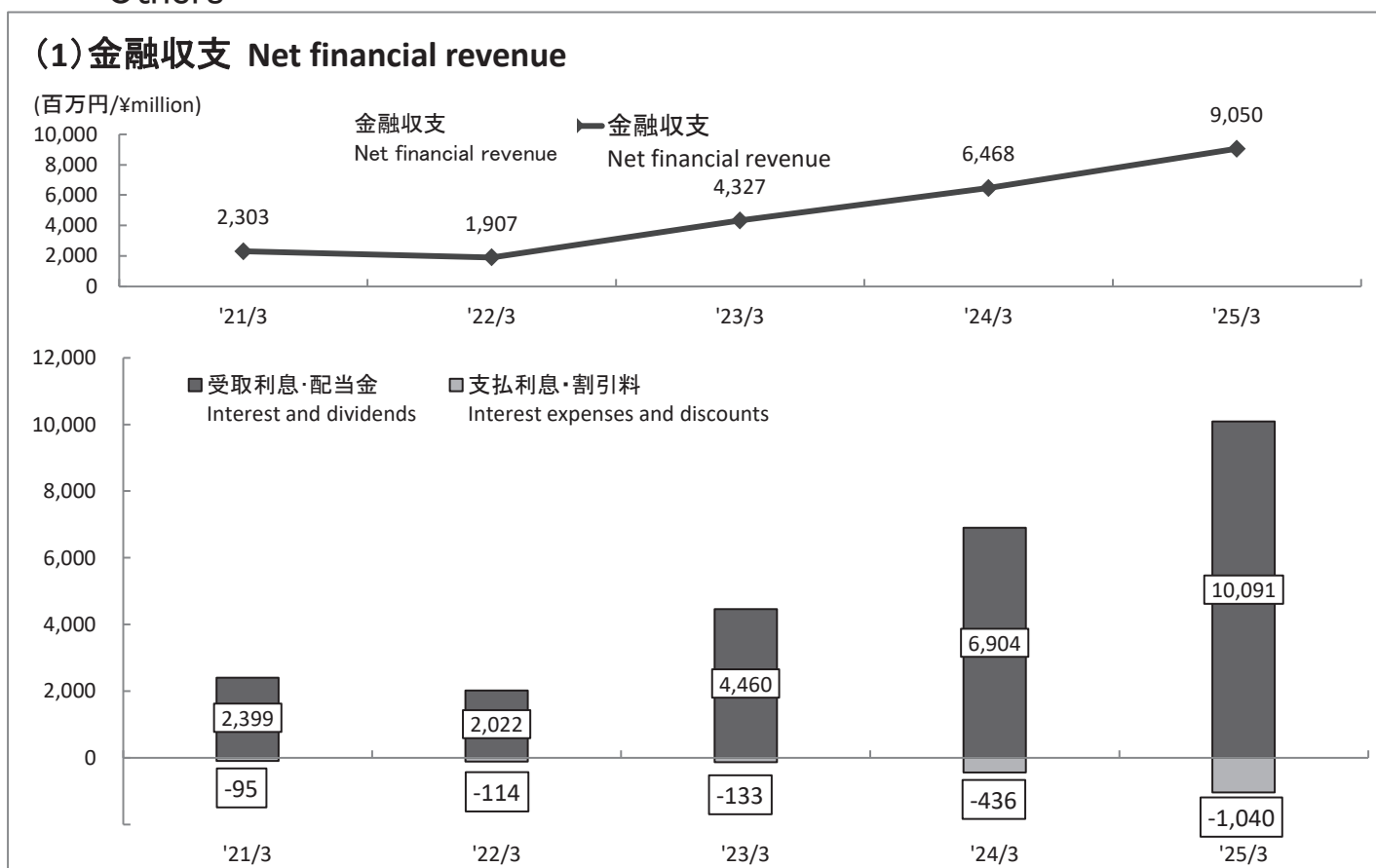


# 5.研究開発費 Research and development costs

【連結 Consolidated】



# 6.その他 Others



(2) 従業員数  
Employees

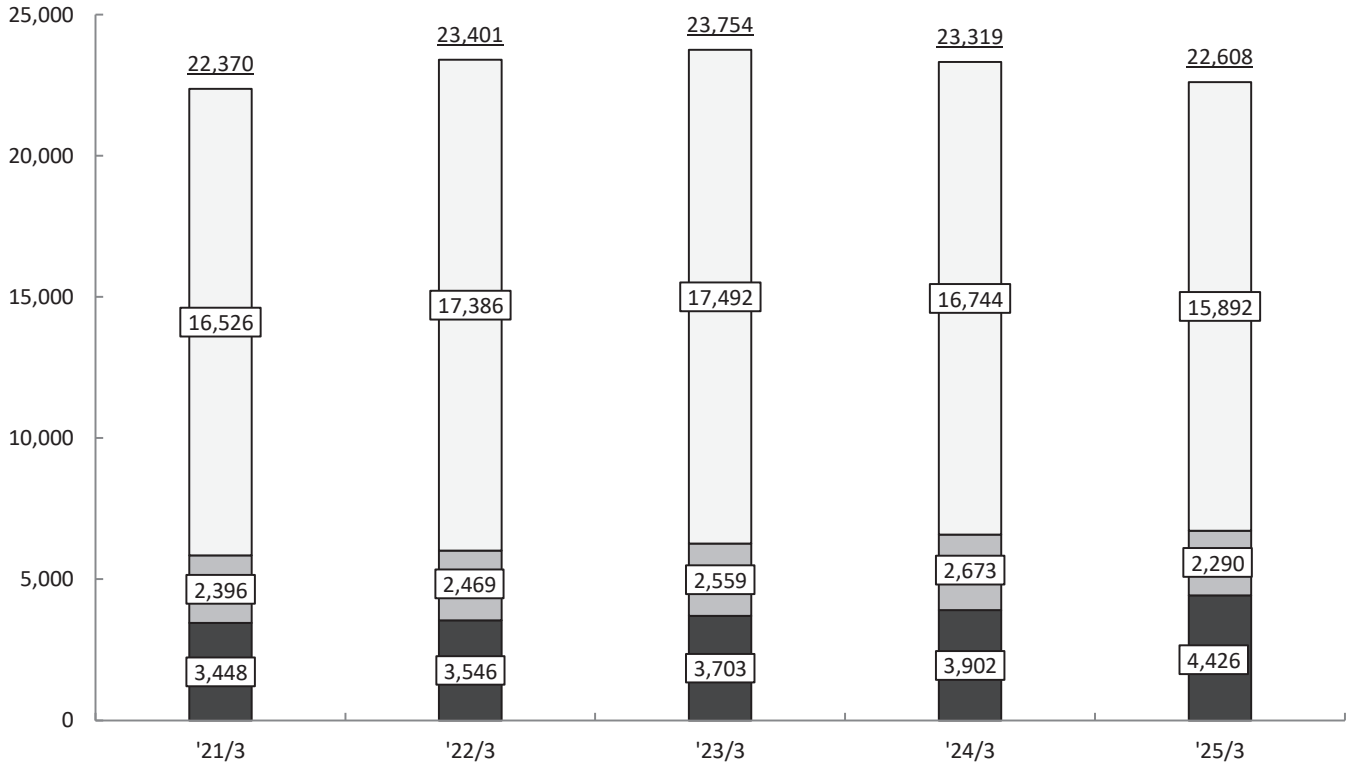
(名/number)

全従業員数  
Total number of employees

□ 海外関係会社  
Overseas subsidiaries

■ 国内関係会社  
Domestic subsidiaries

■ ローム単体  
ROHM non-consolidated

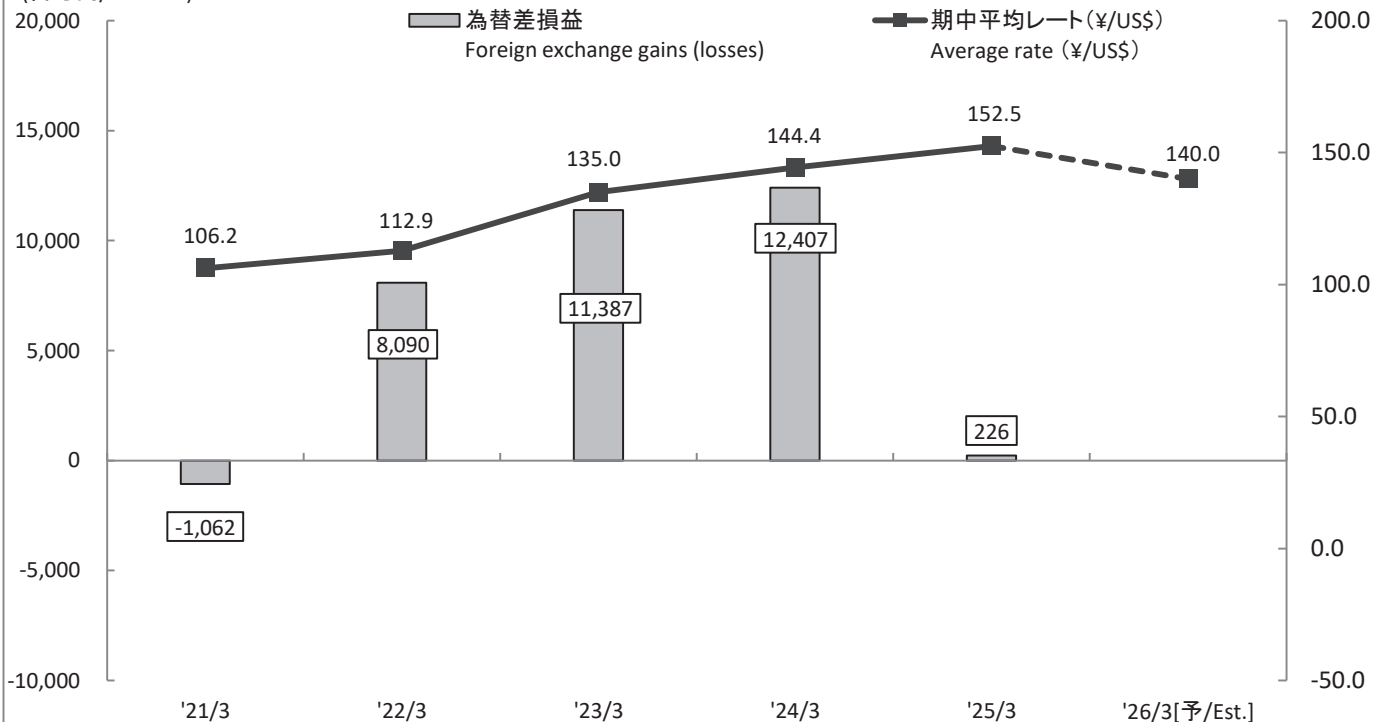


(3) 為替レート・為替差損益

Foreign exchange rate/Foreign exchange gains (losses)

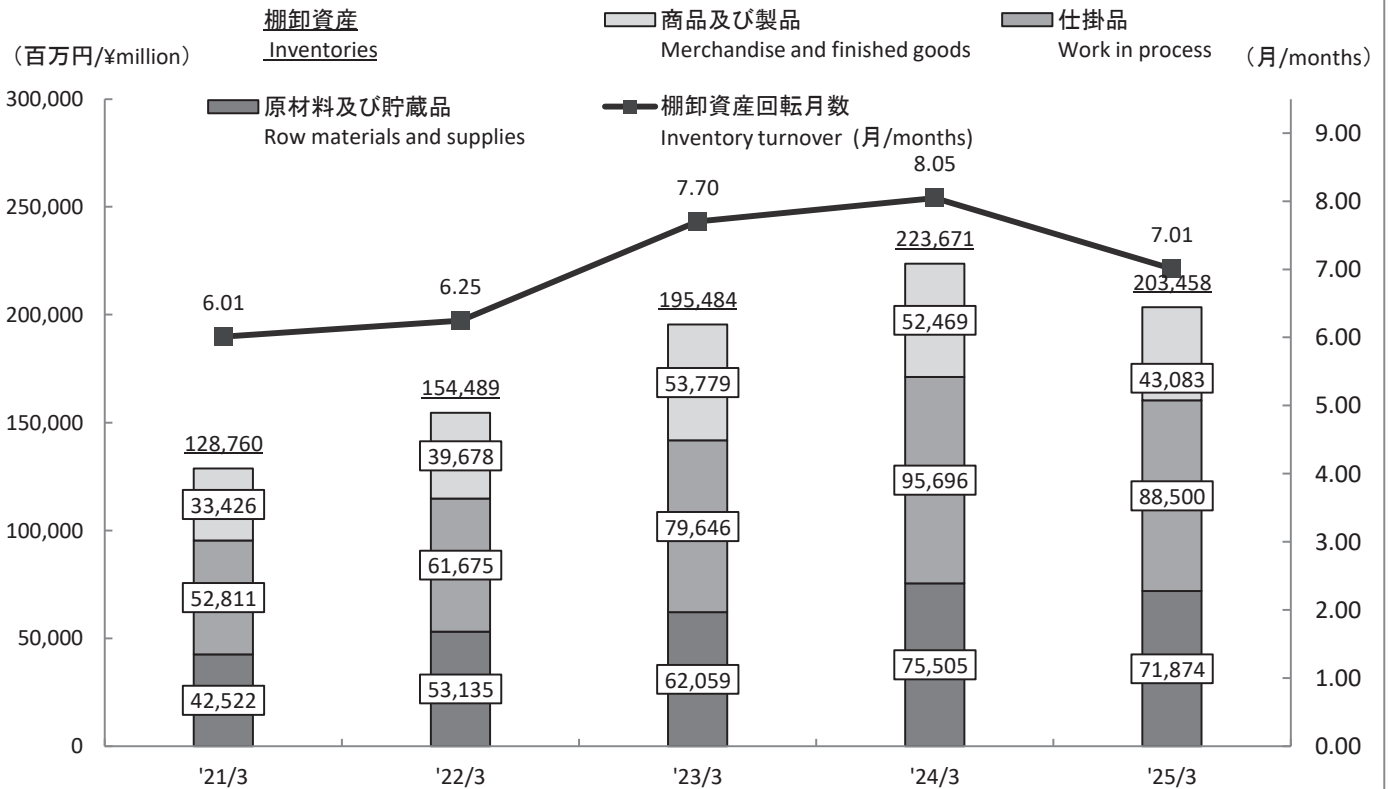
(百万円/¥million)

(円/¥)



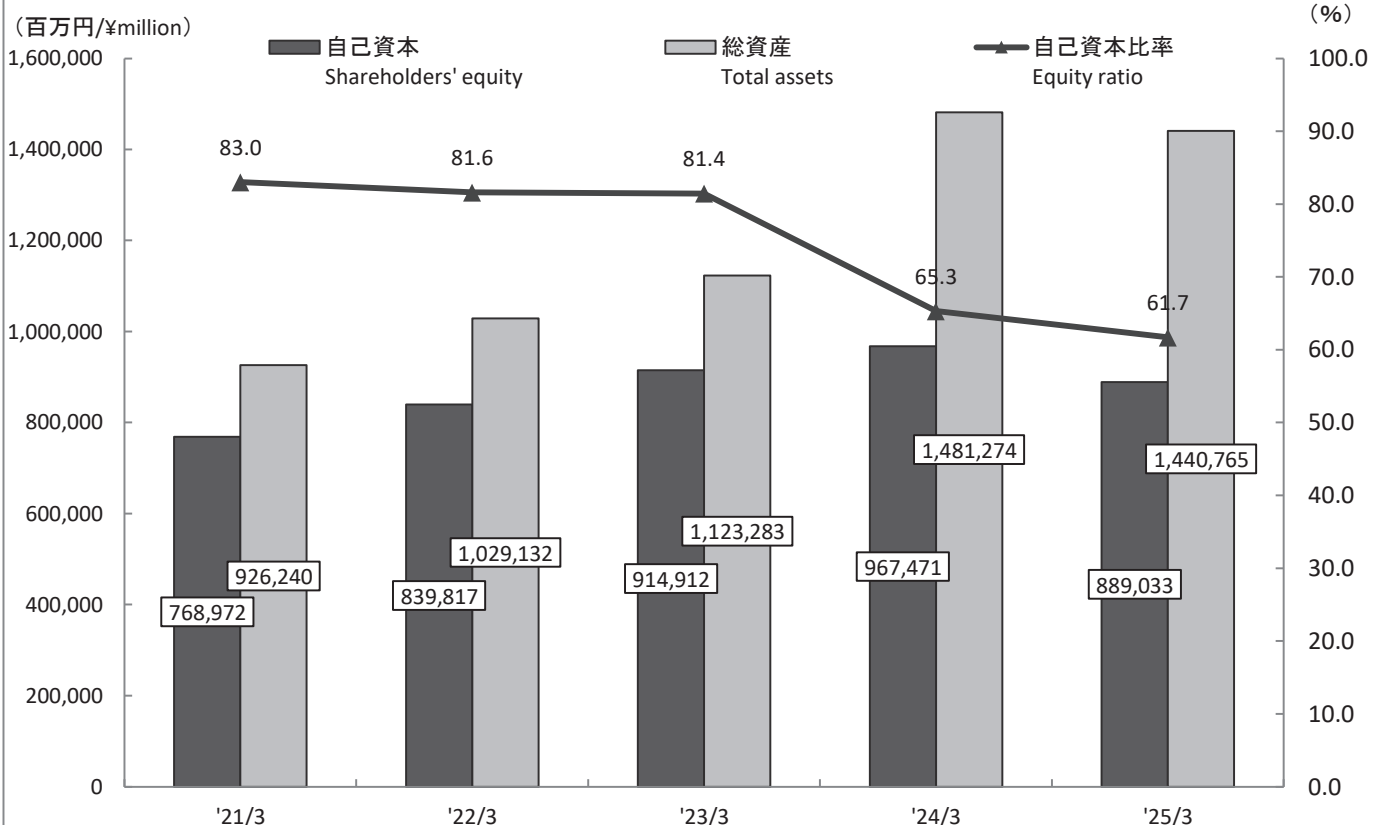
※ 26/3期の為替レートは、業績予想の前提レートです。 ※ Exchange rate for '26/3 is for the forecasts.

### (4) 棚卸資産 Inventories



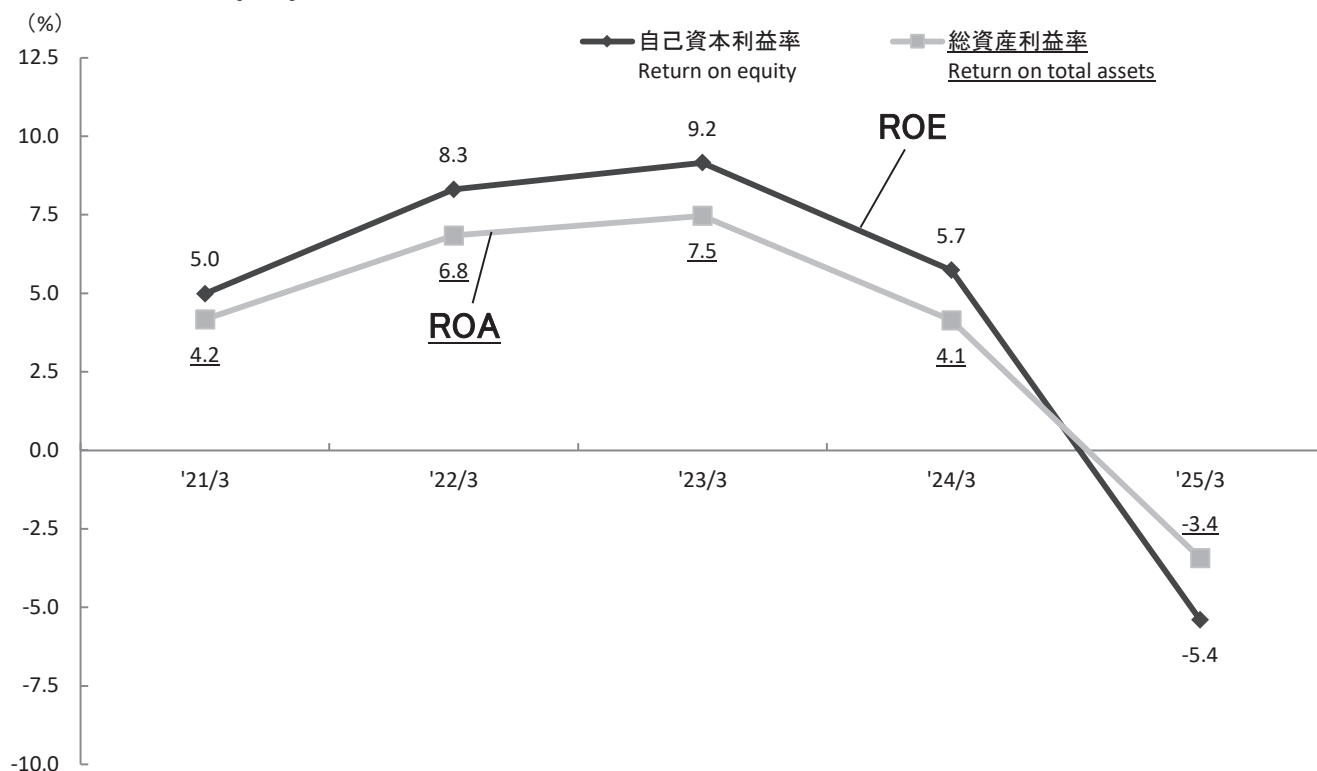
※ 25/3期の棚卸資産回転月数につきましては、収益性低下に伴う在庫評価減123億円を調整して計算しております。  
 ※ Inventory turnover for '25/3 is calculated after adjusting for the inventory write-down due to lower profitability of 12.3 billion yen.

### (5) 自己資本・総資産 Shareholders' equity/Total assets



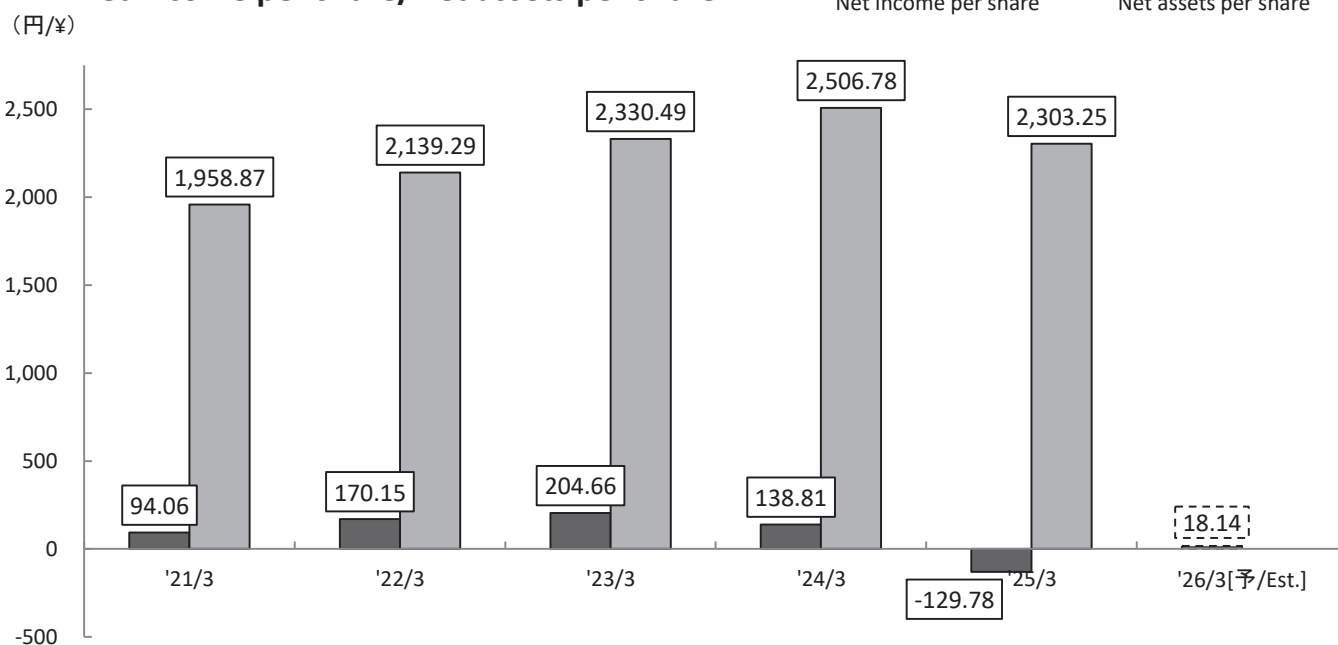
## (6) 自己資本利益率・総資産利益率

## Return on equity/Return on total assets



## (7) 1株当たり当期純利益・1株当たり純資産

## Net income per share/Net assets per share

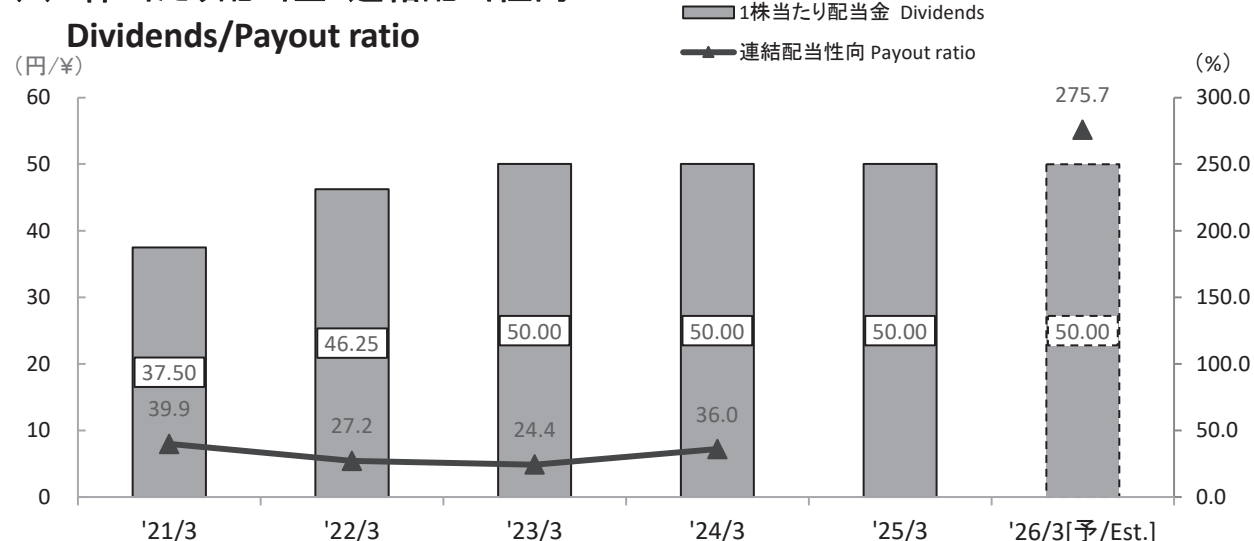


※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。  
21/3期の期首に当該株式分割が行われたと仮定して、1株当たり情報を算定しております。

※ The Company implemented a four-for-one common stock split, effective October 1, 2023.

Information per share are calculated on the assumption that the stock split was implemented at the beginning of '21/3.

## (8) 1株当たり配当金・連結配当性向



※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。21/3期の期首に当該株式分割が行われたと仮定して、1株当たり配当金を算定しております。

※ The Company implemented a four-for-one common stock split, effective October 1, 2023.

Dividends are calculated on the assumption that the stock split was implemented at the beginning of '21/3.

## ※計算式 Formula

■ 自己資本比率= Equity ratio	$\frac{\text{自己資本 Shareholders' equity}}{\text{総資産 Total assets}}$
■ 棚卸資産回転月数= Inventory turnover	$\frac{\text{(直前四半期末棚卸資産+期末棚卸資産)}(Inventories at the term previous quarter + Inventories at the term end)}{2}$
■ 自己資本利益率= ROE	$\frac{\text{親会社株主に帰属する当期純利益}Profit attributable to owners of parent}{\text{(期初自己資本+期末自己資本)}(Equity at the term beginning + Equity at the term end)} \times 2$
■ 総資産利益率= ROA	$\frac{\text{親会社株主に帰属する当期純利益}Profit attributable to owners of parent}{\text{(期初総資産+期末総資産)}(Total assets at the term beginning + Total assets at the term end)} \times 2$
■ 1株当たり当期純利益= Net income per share	$\frac{\text{親会社株主に帰属する当期純利益 - 普通株主に帰属しない金額}Profit attributable to owners of parent - Amount not attributable to common shareholders}{\text{期中平均発行済株式数}Average number of shares during the period}$
■ 1株当たり純資産= Net assets per share	$\frac{\text{純資産の部合計 - 非支配株主持分 - 普通株主に帰属しない金額}Total net assets - Non-controlling interests - Amount not attributable to common shareholders}{\text{期末発行済株式数}Year-end number of shares outstanding}$
■ 連結配当性向= Payout ratio	$\frac{\text{1株当たり年間配当金 Dividends}}{\text{1株当たり当期純利益 Net income per share}}$

※ 予想数字の算出については、期中平均発行済株式数に代えて、直近の発行済株式数を使用しています。

※ As for the calculation for estimate, latest number of shares outstanding is used instead of the average number of shares during the period.

1-(1) 業績 Results of operations

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
売上高 Net sales	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780	448,466	440,000
営業利益 Operating income	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327	-40,061	4,000
経常利益 Ordinary income	36,625	35,579	54,213	64,689	35,774	40,672	82,551	109,530	69,200	-29,698	11,000
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	25,686	26,432	37,249	45,441	25,632	37,002	66,827	80,375	53,965	-50,065	7,000

1-(2) 利益率 Income ratio

(%)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
営業利益率 Operating income ratio	9.5	9.0	14.4	14.0	8.1	10.7	15.8	18.2	9.3	-8.9	0.9
経常利益率 Ordinary income ratio	10.4	10.1	13.7	16.2	9.9	11.3	18.3	21.6	14.8	-6.6	2.5
親会社株主に帰属する当期純利益率 Profit attributable to owners of parent ratio	7.3	7.5	9.4	11.4	7.1	10.3	14.8	15.8	11.5	-11.2	1.6

2-(1) セグメント別売上高 Sales by segment

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
合計 Total	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780	448,466	440,000
LSI ICs	164,080	161,195	183,430	183,313	170,432	168,103	203,895	233,704	207,222	203,833	206,117
半導体素子 Discrete semiconductor devices	126,436	130,036	149,915	152,861	139,038	142,389	188,093	212,241	201,948	187,052	183,340
モジュール Modules	36,370	39,608	41,829	40,158	33,275	29,213	32,835	34,326	32,908	32,557	28,048
その他 Others	25,510	21,169	21,930	22,655	20,139	20,181	27,299	27,610	25,701	25,023	22,493

2-(2) 国籍別売上高 Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	36.4	36.2	38.4	40.2	43.1	44.1	47.7	46.7
国内 Japan	-	-	-	253,641	231,505	221,742	270,587	288,962	261,392	234,470	234,625
中国 China	-	-	-	36,285	34,427	38,699	53,171	62,800	65,261	66,981	62,786
その他アジア Other Asia	-	-	-	42,674	34,617	36,143	46,175	54,811	46,269	45,300	41,676
米州 Americas	-	-	-	45,581	40,381	39,918	49,811	62,076	48,840	53,968	51,982
欧州 Europe	-	-	-	20,807	21,952	23,384	32,378	39,232	46,016	47,744	48,927

2-(3) LSI 国籍別売上高 ICs Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	34.2	34.7	35.5	38.2	40.6	38.1	43.9	40.9
国内 Japan	-	-	-	120,556	111,320	108,447	126,092	138,808	128,353	114,386	121,802
中国 China	-	-	-	14,818	16,082	16,919	22,308	28,148	25,984	32,828	28,739
その他アジア Other Asia	-	-	-	21,063	18,078	17,021	20,300	24,606	19,462	20,180	18,692
米州 Americas	-	-	-	22,228	19,752	19,937	27,486	33,188	23,936	26,569	27,318
欧州 Europe	-	-	-	4,645	5,196	5,777	7,708	8,953	9,485	9,868	9,563

2-(4) 半導体素子 国籍別売上高 Discrete semiconductor devices Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	34.0	33.0	35.4	36.8	41.8	45.5	46.7	48.0
国内 Japan	-	-	-	100,861	93,152	91,934	118,919	123,454	109,983	99,656	95,419
中国 China	-	-	-	14,768	12,095	14,485	20,842	25,456	30,610	26,749	27,223
その他アジア Other Asia	-	-	-	16,803	12,425	14,521	19,231	24,865	22,731	20,810	18,846
米州 Americas	-	-	-	10,932	10,599	9,825	12,398	16,507	11,355	11,436	10,925
欧州 Europe	-	-	-	9,496	10,764	11,621	16,701	21,957	27,268	28,399	30,925

2-(5) モジュール 国籍別売上高 Modules Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	46.4	47.3	55.0	56.5	54.6	59.8	66.3	68.9
国内 Japan	-	-	-	21,534	17,549	13,154	14,297	15,575	13,241	10,961	8,713
中国 China	-	-	-	4,753	4,705	5,383	7,587	7,394	7,047	5,911	5,492
その他アジア Other Asia	-	-	-	1,127	811	795	1,066	1,016	558	789	739
米州 Americas	-	-	-	9,781	7,688	7,285	6,551	6,798	8,462	10,920	9,641
欧州 Europe	-	-	-	2,960	2,521	2,594	3,331	3,541	3,597	3,973	3,462

2-(6) その他 国籍別売上高 Others Sales by customer nationality

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
海外売上比率 Overseas sales ratio(%)	-	-	-	52.8	52.9	59.3	58.7	59.7	61.8	62.2	61.4
国内 Japan	-	-	-	10,688	9,482	8,205	11,277	11,123	9,814	9,466	8,690
中国 China	-	-	-	1,944	1,544	1,910	2,433	1,801	1,619	1,492	1,331
その他アジア Other Asia	-	-	-	3,679	3,301	3,805	5,576	4,323	3,517	3,518	3,398
米州 Americas	-	-	-	2,638	2,341	2,869	3,374	5,582	5,085	5,042	4,096
欧州 Europe	-	-	-	3,704	3,469	3,390	4,636	4,779	5,664	5,502	4,976

## 2-(7) 市場別売上高 Sales by market

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
自動車 Automotive	-	-	-	141,524	134,388	132,285	172,516	212,950	229,363	223,762	213,000
産機 Industrial	-	-	-	61,574	53,212	54,762	79,506	89,774	74,736	57,291	55,781
民生 Consumer	-	-	-	101,606	95,149	98,537	113,209	112,350	92,672	93,312	103,734
通信 Communications	-	-	-	37,932	32,116	27,000	25,284	22,047	20,465	19,677	16,045
コンピュータ&ストレージ Computers & Storage	-	-	-	56,350	48,017	47,302	61,606	70,759	50,541	54,422	51,437

## 3-(1) 売上原価・販売費及び一般管理費・営業利益 Cost of sales/Selling, general and administrative expenses/Operating income

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
売上高 Net sales	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780	448,466	440,000
売上原価 Cost of sales	230,662	234,967	252,591	254,727	251,125	242,252	289,803	314,220	322,088	374,203	332,200
販売費及び一般管理費 Selling, general and administrative expenses	88,099	85,215	87,510	88,352	82,269	79,146	90,841	101,344	102,365	114,324	103,800
営業利益 Operating income	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327	-40,061	4,000

## 3-(2) 売上原価率・販売費及び一般管理費比率 Cost of sales as % of net sales/Selling, general and administrative expenses as % of net sales

(%)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
売上原価率 Cost of sales as % of net sales	65.5	66.8	63.6	63.8	69.2	67.3	64.1	61.9	68.9	83.4	75.5
販売費及び一般管理費比率 Selling, general and administrative expenses as % of net sales	25.0	24.2	22.0	22.1	22.7	22.0	20.1	20.0	21.9	25.5	23.6

## 4-(1) 設備投資額 Capital expenditures

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
設備投資額 Capital expenditures	56,686	42,182	55,911	57,291	38,941	44,114	79,985	126,116	186,755	133,017	85,000
LSI ICs	20,973	16,484	25,077	17,119	8,550	16,568	30,130	57,673	42,714	14,660	8,400
半導体素子 Discrete semiconductor devices	21,991	17,704	23,148	30,407	22,001	20,460	33,789	57,061	130,969	111,255	70,300
モジュール Modules	4,695	2,709	1,185	1,979	1,922	2,893	1,793	2,054	1,188	1,178	1,400
その他 Others	1,315	1,925	4,407	4,694	2,735	1,079	4,237	3,077	1,808	1,298	600
販売・管理等共通部門 Sales and administrative division	7,709	3,358	2,091	3,089	3,731	3,111	10,034	6,249	10,074	4,624	4,300

## 4-(2) 親会社株主に帰属する当期純利益・減価償却費と設備投資の関係

Profit attributable to owners of parent, depreciation and capital expenditures

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
ネット金額 Net	-1,288	25,051	24,745	33,565	29,468	33,055	28,869	10,399	-60,721	-99,664	-16,400
親会社株主に帰属する当期純利益 Profit attributable to owners of parent	25,686	26,432	37,249	45,441	25,632	37,002	66,827	80,375	53,965	-50,065	7,000
減価償却費 Depreciation	38,338	40,801	43,407	45,415	44,328	40,167	42,027	56,140	72,069	83,418	61,600
設備投資額 Capital expenditures	-56,686	-42,182	-55,911	-57,291	-38,941	-44,114	-79,985	-126,116	-186,755	-133,017	-85,000
M&A	-8,626	-	-	-	-1,551	-	-	-	-	-	-

※ 26/3期より有形固定資産の減価償却方法を定率法から定額法に変更しております。

※ Effective from '26/3, the Company has changed its depreciation method for tangible fixed assets from the declining-balance method to the straight-line method.

## 5 研究開発費 Research and development costs

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
売上高比率 As % of net sales (%)	11.6	10.6	9.8	9.9	9.2	8.8	8.0	8.4	9.5	12.8	10.6
研究開発費 Research and development costs	40,868	37,277	38,852	39,578	33,384	31,537	36,126	42,560	44,423	57,245	46,700
LSI ICs	29,548	27,817	29,192	29,088	22,757	21,361	22,953	23,666	24,179	23,829	21,900
半導体素子 Discrete semiconductor devices	8,095	6,798	7,058	8,099	8,585	8,291	11,201	16,936	18,451	31,861	23,200
モジュール Modules	1,648	1,806	1,746	1,522	1,338	1,285	1,287	1,271	1,074	892	900
その他 Others	1,575	855	855	867	704	599	683	686	717	661	700

## 6-(1) 金融収支 Net financial revenue

(百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
金融収支 Net financial revenue	2,856	4,051	3,843	4,822	4,750	2,303	1,907	4,327	6,468	9,050	-
受取利息・配当金 Interest and dividends	2,860	4,052	3,860	4,824	4,858	2,399	2,022	4,460	6,904	10,091	-
支払利息・割引料 Interest expenses and discounts	-3	-1	-16	-1	-107	-95	-114	-133	-436	-1,040	-

## 6-(2) 従業員数 Employees

(名/number)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
全従業員数 Total number of employees	21,171	21,308	23,120	22,899	22,191	22,370	23,401	23,754	23,319	22,608	-
海外関係会社 Overseas subsidiaries	15,708	15,867	17,487	17,142	16,498	16,526	17,386	17,492	16,744	15,892	-
国内関係会社 Domestic subsidiaries	2,261	2,306	2,490	2,591	2,478	2,396	2,469	2,559	2,673	2,290	-
ローム単体 ROHM non-consolidated	3,202	3,135	3,143	3,166	3,215	3,448	3,546	3,703	3,902	4,426	-

**6-(3) 為替レート・為替差損益 Foreign exchange rate/Foreign exchange gains (losses)** (百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
期中平均レート(¥/US\$) Average rate (¥/US\$)	120.0	109.0	110.8	110.7	109.1	106.2	112.9	135.0	144.4	152.5	140.0
為替差損益 Foreign exchange gains (losses)	-22	-766	-7,248	3,927	401	-1,062	8,090	11,387	12,407	226	-

※ 26/3期の為替レートは、業績予想の前提レートです。  
※ Exchange rate for '26/3 is for the forecasts.

**6-(4) 棚卸資産 Inventories** (百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
棚卸資産 Inventories	87,663	86,698	98,289	120,967	111,723	128,760	154,489	195,484	223,671	203,458	-
商品及び製品 Merchandise and finished goods	28,139	23,197	27,563	30,261	27,616	33,426	39,678	53,779	52,469	43,083	-
仕掛品 Work in process	35,319	38,699	41,643	56,592	48,352	52,811	61,675	79,646	95,696	88,500	-
原材料及び貯蔵品 Raw materials and supplies	24,204	24,800	29,082	34,114	35,753	42,522	53,135	62,059	75,505	71,874	-
棚卸資産回転月数 Inventory turnover (月/months)	5.04	4.40	4.82	5.86	5.65	6.01	6.25	7.70	8.05	7.01	-

※ 25/3期の棚卸資産回転月数につきましては、収益性低下に伴う在庫評価減123億円を調整して計算しております。  
※ Inventory turnover for '25/3 is calculated after adjusting for the inventory write-down due to lower profitability of 12.3 billion yen.

**6-(5) 自己資本・総資産 Shareholders' equity/Total assets** (百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
総資産 Total assets	804,134	834,503	870,034	874,427	848,873	926,240	1,029,132	1,123,283	1,481,274	1,440,765	-
自己資本 Shareholders' equity	705,774	724,986	751,425	766,266	714,990	768,972	839,817	914,912	967,471	889,033	-
自己資本比率 Equity ratio (%)	87.8	86.9	86.4	87.6	84.2	83.0	81.6	81.4	65.3	61.7	-

※ 自己資本 = 貸借対照表上の純資産の部合計 - 新株予約権 - 非支配株主持分  
※ Shareholders' Equity = Total net assets - Stock subscription rights - Non-controlling interests on the balance sheet

**6-(6) 自己資本利益率・総資産利益率 Return on equity/Return on total assets** (%)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
自己資本利益率 Return on equity	3.5	3.7	5.0	6.0	3.5	5.0	8.3	9.2	5.7	-5.4	-
総資産利益率 Return on total assets	3.1	3.2	4.4	5.2	3.0	4.2	6.8	7.5	4.1	-3.4	-

**6-(7) 1株当たり当期純利益・1株当たり純資産 Net income per share/Net assets per share** (円/¥)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
1株当たり当期純利益 Net income per share	60.48	62.47	88.04	107.82	61.91	94.06	170.15	204.66	138.81	-129.78	18.14
1株当たり純資産 Net assets per share	1,668.08	1,713.50	1,776.01	1,833.01	1,796.46	1,958.87	2,139.29	2,330.49	2,506.78	2,303.25	-

※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。20/3期の期首に当該株式分割が行われたと仮定して、1株当たり情報を算定しております。  
※ The Company implemented a four-for-one common stock split, effective October 1, 2023. Information per share are calculated on the assumption that the stock split was implemented at the beginning of '16/3.

**6-(8) 1株当たり配当金・連結配当性向 Dividends/Payout ratio** (円/¥)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
1株当たり配当金 Dividends	32.50	32.50	60.00	37.50	37.50	37.50	46.25	50.00	50.00	50.00	50.00
連結配当性向 Payout ratio (%)	53.7	52.0	68.2	34.8	60.6	39.9	27.2	24.4	36.0	-	275.7

※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。16/3期の期首に当該株式分割が行われたと仮定して、1株当たり配当金を算定しております。  
※ The Company implemented a four-for-one common stock split, effective October 1, 2023. Dividends are calculated on the assumption that the stock split was implemented at the beginning of '16/3.

**6-(9) 期中平均発行済株式数・期末発行済株式数** (株/common shares)

**Average number of shares during the period/Year-end number of shares outstanding**

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
期中平均発行済株式数 Average number of shares during the period	424,701,445	423,103,313	423,098,957	421,265,314	413,434,760	393,034,152	392,550,295	392,566,376	388,753,297	385,969,927	385,979,080
期末発行済株式数 Year-end number of shares outstanding	423,105,028	423,100,740	423,096,652	418,026,540	397,980,540	392,541,488	392,553,376	392,570,888	385,941,100	385,979,080	385,979,080

※ 当社は、2023年10月1日を効力発生日として、普通株式1株につき4株の割合で株式分割を行っております。16/3期の期首に当該株式分割が行われたと仮定して、株式数を算定しております。  
※ The Company implemented a four-for-one common stock split, effective October 1, 2023. The number of shares are calculated on the assumption that the stock split was implemented at the beginning of '16/3.

**セグメント別利益 Profit by segment** (百万円/¥million)

年度 Fiscal year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3	'26/3 [予/Est.]
合計 Total	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327	-40,061	-
LSI ICs	7,660	9,064	20,181	15,990	12,578	15,752	32,988	48,158	21,269	-767	-
半導体素子 Discrete semiconductor devices	21,504	20,916	32,193	30,054	10,407	21,053	32,774	34,529	12,964	-45,899	-
モジュール Modules	4,594	1,793	3,793	5,918	3,491	2,145	4,442	4,284	2,005	2,691	-
その他 Others	262	1,497	2,968	4,093	1,948	1,846	5,018	5,088	2,154	2,524	-
調整額 Adjusted amount	-387	-1,444	-2,132	-146	1,063	-2,308	-3,744	256	4,932	1,389	-

**セグメント別主要製品 Main products by segment**

セグメントの名称 Segment	主な製品及び事業の名称 Main products and business					
LSI ICs	アナログ Analog	ロジック Logic	メモリ Memory			
半導体素子 Discrete semiconductor devices	トランジスタ Transistors	ダイオード Diodes	パワーデバイス Power devices	発光ダイオード Light emitting diodes	半導体レーザー Laser diodes	
モジュール Modules	プリントヘッド Printheads	オプティカル・モジュール Optical modules				
その他 Others	抵抗器 Resistors					



貸借対照表・損益計算書・包括利益計算書・キャッシュフローの推移  
5-Year Summary of B/S, P/L and C/F

【連結 Consolidated】

連結貸借対照表 Consolidated Balance Sheet

(百万円/¥ million)

年度 Fiscal Year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3
<b>《資産の部》</b> <b>(Assets)</b>										
<b>流動資産</b>	<b>473,570</b>	<b>495,958</b>	<b>513,539</b>	<b>511,002</b>	<b>517,888</b>	<b>555,823</b>	<b>620,004</b>	<b>653,979</b>	<b>592,747</b>	<b>561,245</b>
<b>Current assets</b>										
現金及び預金	280,933	264,916	264,600	268,254	298,296	261,292	293,144	291,154	237,936	196,602
Cash and deposits										
受取手形及び売掛金	66,432	76,700	85,292	84,021	74,834	86,287	100,151	100,472	88,934	77,285
Notes and accounts receivable – trade										
電子記録債権	3,903	5,132	5,409	5,833	5,604	6,043	8,644	9,277	6,858	3,344
Electronically recorded monetary claims – operating										
有価証券	15,470	42,582	41,221	21,491	17,427	58,138	49,256	38,093	6,639	52,000
Securities										
商品及び製品	28,139	23,197	27,563	30,261	27,616	33,426	39,678	53,779	52,469	43,083
Merchandise and finished goods										
仕掛品	35,319	38,699	41,643	56,592	48,352	52,811	61,675	79,646	95,696	88,500
Work in process										
原材料及び貯蔵品	24,204	24,800	29,082	34,114	35,753	42,522	53,135	62,059	75,505	71,874
Raw materials and supplies										
繰延税金資産	8,451	9,047	9,356	-	-	-	-	-	-	-
Deferred tax assets										
未収還付法人税等	940	1,137	205	481	488	4,013	1,026	1,884	8,043	3,534
Income taxes receivable										
その他	9,962	10,285	9,620	10,022	9,639	11,402	13,342	17,669	20,730	25,071
Other										
貸倒引当金	-186	-541	-457	-69	-123	-115	-49	-56	-68	-52
Allowance for doubtful accounts										
<b>固定資産</b>	<b>330,564</b>	<b>338,545</b>	<b>356,495</b>	<b>363,425</b>	<b>330,984</b>	<b>370,417</b>	<b>409,127</b>	<b>469,303</b>	<b>888,527</b>	<b>879,520</b>
<b>Non-current assets</b>										
<b>有形固定資産</b>	<b>236,443</b>	<b>231,270</b>	<b>240,227</b>	<b>251,645</b>	<b>243,784</b>	<b>247,367</b>	<b>292,090</b>	<b>363,771</b>	<b>478,330</b>	<b>491,305</b>
<b>Property, plant and equipment</b>										
建物及び構築物	224,913	230,987	233,592	241,973	241,085	263,766	280,843	307,833	346,623	403,899
Buildings and structures										
減価償却累計額	-149,653	-154,375	-160,293	-167,024	-169,849	-177,587	-188,797	-197,559	-214,767	-229,609
Accumulated depreciation										
建物及び構築物(純額)	75,259	76,611	73,298	74,949	71,236	86,178	92,046	110,273	131,855	174,289
Buildings and structures, net										
機械装置及び運搬具	501,757	516,448	544,650	583,154	586,018	607,487	664,295	745,760	858,825	910,280
Machinery, equipment and vehicles										
減価償却累計額	-434,134	-450,496	-471,897	-503,977	-516,163	-545,385	-585,899	-633,016	-703,955	-757,828
Accumulated depreciation										
機械装置及び運搬具(純額)	67,623	65,952	72,752	79,177	69,855	62,102	78,396	112,744	154,869	152,451
Machinery, equipment and vehicles, net										
工具、器具及び備品	49,934	47,668	49,661	52,053	51,267	53,935	57,176	61,333	66,204	68,940
Tools, furniture and fixtures										
減価償却累計額	-42,700	-40,600	-41,987	-43,842	-44,012	-47,460	-50,299	-53,177	-57,054	-59,374
Accumulated depreciation										
工具、器具及び備品(純額)	7,234	7,068	7,673	8,210	7,255	6,475	6,876	8,155	9,150	9,565
Tools, furniture and fixtures, net										
土地	66,161	66,961	66,809	66,973	66,594	66,601	68,421	68,285	71,814	71,655
Land										
建設仮勘定	20,165	14,676	19,691	22,334	26,207	21,691	41,760	59,279	105,414	78,498
Construction in progress										
その他	-	-	-	-	4,036	7,054	8,543	8,780	9,212	9,298
Other										
減価償却累計額	-	-	-	-	-1,401	-2,735	-3,954	-3,748	-3,984	-4,453
Accumulated depreciation										
その他(純額)	-	-	-	-	2,635	4,318	4,589	5,032	5,228	4,844
Other, net										
<b>無形固定資産</b>	<b>11,691</b>	<b>10,513</b>	<b>5,410</b>	<b>4,097</b>	<b>4,599</b>	<b>6,645</b>	<b>5,266</b>	<b>5,722</b>	<b>8,258</b>	<b>6,369</b>
<b>Intangible assets</b>										
のれん	5,777	5,355	-	-	1,391	1,093	795	497	198	-
Goodwill										
その他	5,914	5,157	5,410	4,097	3,208	5,552	4,471	5,225	8,060	6,369
Other										
<b>投資その他の資産</b>	<b>82,428</b>	<b>96,760</b>	<b>110,857</b>	<b>107,682</b>	<b>82,600</b>	<b>116,404</b>	<b>111,770</b>	<b>99,810</b>	<b>401,937</b>	<b>381,846</b>
<b>Investments and other assets</b>										
投資有価証券	63,146	81,084	94,615	87,683	66,237	95,749	87,506	76,976	373,647	351,511
Investment securities										
退職給付に係る資産	1,297	1,435	2,073	1,772	1,340	3,010	3,176	1,875	3,110	4,443
Net defined benefit asset										
繰延税金資産	2,492	2,685	2,580	6,717	4,862	8,156	11,310	7,663	10,210	12,557
Deferred tax assets										
その他	15,590	11,961	12,199	12,212	10,232	9,571	9,846	13,788	15,590	13,402
Other										
貸倒引当金	-98	-406	-612	-703	-72	-83	-69	-494	-621	-69
Allowance for doubtful accounts										
<b>資産合計</b>	<b>804,134</b>	<b>834,503</b>	<b>870,034</b>	<b>874,427</b>	<b>848,873</b>	<b>926,240</b>	<b>1,029,132</b>	<b>1,123,283</b>	<b>1,481,274</b>	<b>1,440,765</b>
<b>Total Assets</b>										

## 連結貸借対照表 Consolidated Balance Sheet

(百万円/¥ million)

年度 Fiscal Year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3
<b>《負債の部》</b> <b>(Liabilities)</b>										
<b>流動負債</b>	<b>62,352</b>	<b>69,050</b>	<b>78,085</b>	<b>76,174</b>	<b>62,367</b>	<b>73,379</b>	<b>105,877</b>	<b>131,907</b>	<b>466,016</b>	<b>219,623</b>
<b>Current liabilities</b>										
支払手形及び買掛金	10,460	12,193	13,788	11,873	11,024	14,078	18,105	16,157	16,134	19,534
Notes and accounts payable – trade										
電子記録債務	7,525	8,657	4,903	4,252	3,838	3,834	4,929	4,112	3,866	3,270
Electronically recorded obligations – operating										
未払金	19,300	22,382	25,936	26,453	20,803	23,778	36,131	54,086	66,639	63,602
Accounts payable – other										
未払法人税等	1,896	3,790	10,423	8,137	3,990	3,671	11,472	21,353	5,150	2,235
Income taxes payable										
短期借入金	-	-	-	-	-	-	-	-	300,000	100,000
Short-term borrowings										
1年内償還予定の社債	-	-	-	-	-	-	-	-	40,136	-
Current portion of bonds payable										
繰延税金負債	35	2	30	-	-	-	-	-	-	-
Deferred tax liabilities										
事業整理損失引当金	442	224	215	-	-	-	-	-	-	-
Provision for loss on business liquidation										
その他	22,691	21,798	22,788	25,457	22,710	28,016	35,237	36,196	34,088	30,980
Other										
<b>固定負債</b>	<b>35,530</b>	<b>40,001</b>	<b>40,071</b>	<b>31,499</b>	<b>71,026</b>	<b>83,370</b>	<b>82,901</b>	<b>75,910</b>	<b>47,156</b>	<b>331,487</b>
<b>Non-current liabilities</b>										
社債	-	-	-	-	40,935	40,735	40,536	40,336	-	200,000
Bonds payable										
長期借入金	-	-	-	-	-	-	-	-	-	100,000
long-term borrowings										
繰延税金負債	24,016	28,195	27,667	19,964	17,430	28,149	28,983	22,539	30,540	15,996
Deferred tax liabilities										
退職給付に係る負債	9,706	10,693	10,136	10,688	10,908	11,198	11,092	10,819	12,185	12,790
Net defined benefit liability										
その他	1,807	1,111	2,266	845	1,752	3,286	2,289	2,215	4,431	2,699
Other										
<b>負債合計</b>	<b>97,883</b>	<b>109,051</b>	<b>118,156</b>	<b>107,673</b>	<b>133,393</b>	<b>156,750</b>	<b>188,778</b>	<b>207,817</b>	<b>513,172</b>	<b>551,110</b>
<b>Total liabilities</b>										
<b>《純資産の部》</b> <b>(Net assets)</b>										
<b>株主資本</b>	<b>731,391</b>	<b>745,653</b>	<b>761,736</b>	<b>776,549</b>	<b>745,210</b>	<b>758,706</b>	<b>810,851</b>	<b>870,656</b>	<b>885,199</b>	<b>815,924</b>
<b>Shareholders' equity</b>										
資本金	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969	86,969
Capital stock										
資本剰余金	102,403	102,403	102,403	102,403	102,403	102,403	102,411	102,416	102,433	102,403
Capital surplus										
利益剰余金	609,166	604,057	620,151	634,606	644,563	609,280	661,386	721,151	755,652	667,387
Retained earnings										
自己株式	-67,148	-47,777	-47,788	-47,430	-88,726	-39,947	-39,915	-39,880	-59,857	-40,836
Treasury shares										
<b>その他の包括利益累計額</b>	<b>-25,616</b>	<b>-20,667</b>	<b>-10,311</b>	<b>-10,282</b>	<b>-30,219</b>	<b>10,266</b>	<b>28,965</b>	<b>44,256</b>	<b>82,272</b>	<b>73,108</b>
<b>Accumulated other comprehensive income</b>										
その他有価証券評価差額金	16,503	25,438	33,931	28,850	22,015	47,001	39,314	34,007	32,868	21,618
Valuation difference on available-for-sale securities										
為替換算調整勘定	-37,103	-40,942	-40,666	-35,487	-47,517	-33,878	-8,294	12,149	50,586	51,424
Foreign currency translation adjustment										
退職給付に係る調整累計額	-5,016	-5,163	-3,576	-3,645	-4,716	-2,856	-2,054	-1,901	-1,182	65
Remeasurements of defined benefit plans										
<b>非支配株主持分</b>	<b>476</b>	<b>466</b>	<b>452</b>	<b>487</b>	<b>488</b>	<b>518</b>	<b>536</b>	<b>552</b>	<b>630</b>	<b>621</b>
<b>Non-controlling interests</b>										
<b>純資産合計</b>	<b>706,251</b>	<b>725,452</b>	<b>751,877</b>	<b>766,754</b>	<b>715,479</b>	<b>769,490</b>	<b>840,353</b>	<b>915,465</b>	<b>968,102</b>	<b>889,655</b>
<b>Total net assets</b>										
<b>負債純資産合計</b>	<b>804,134</b>	<b>834,503</b>	<b>870,034</b>	<b>874,427</b>	<b>848,873</b>	<b>926,240</b>	<b>1,029,132</b>	<b>1,123,283</b>	<b>1,481,274</b>	<b>1,440,765</b>
<b>Total liabilities and net assets</b>										

## 連結損益計算書 Consolidated Statement of Income

(百万円/¥ million)

年度 Fiscal Year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3
<b>《営業損益の部》</b> <b>《Operating revenues and expenses》</b>										
売上高 Net sales	352,397	352,010	397,106	398,989	362,885	359,888	452,124	507,882	467,780	448,466
売上原価 Cost of sales	230,662	234,967	252,591	254,727	251,125	242,252	289,803	314,220	322,088	374,203
売上総利益 Gross profit	121,734	117,042	144,515	144,262	111,759	117,635	162,320	193,661	145,692	74,263
販売費及び一般管理費 Selling, general and administrative expenses	88,099	85,215	87,510	88,352	82,269	79,146	90,841	101,344	102,365	114,324
営業利益(−損失) Operating income (loss)	33,635	31,827	57,004	55,909	29,489	38,488	71,479	92,316	43,327	−40,061
<b>《営業外損益の部》</b> <b>《Non-operating income and expenses》</b>										
営業外収益 Non-operating income	3,480	4,753	4,920	10,043	6,750	3,430	11,430	17,394	26,423	13,231
営業外費用 Non-operating expenses	490	1,001	7,712	1,264	465	1,246	358	180	549	2,868
経常利益(−損失) Ordinary income (loss)	36,625	35,579	54,213	64,689	35,774	40,672	82,551	109,530	69,200	−29,698
<b>《特別損益の部》</b> <b>《Extraordinary income and losses》</b>										
特別利益 Extraordinary income	366	428	501	360	5,714	1,528	2,909	1,335	14,028	14,214
特別損失 Extraordinary losses	5,454	3,630	8,201	4,126	3,470	1,687	1,602	1,358	11,546	41,247
税金等調整前四半期純利益(−損失) Profit (Loss) before income taxes	31,537	32,377	46,512	60,923	38,018	40,512	83,859	109,507	71,683	−56,731
法人税、住民税及び事業税 Income taxes – current	5,318	4,866	13,572	16,480	9,822	7,343	15,944	28,981	11,399	5,999
過年度法人税等 Income taxes for prior periods	–	1,741	–	–	–	–	–	–	–	–
法人税等調整額 Income taxes – deferred	517	−680	−4,325	−1,025	2,539	−3,864	1,057	122	6,276	−12,691
法人税等合計 Total income taxes	5,835	5,927	9,247	15,454	12,362	3,478	17,001	29,104	17,675	−6,691
当期純利益(−損失) Profit (Loss)	25,702	26,450	37,265	45,468	25,656	37,033	66,857	80,403	54,007	−50,040
非支配株主に帰属する 当期純利益(−損失) Profit (Loss) attributable to non-controlling interests	16	17	16	26	23	31	30	27	42	24
親会社株主に帰属する当期純 利益(−損失) Profit (loss) attributable to owners of parent	25,686	26,432	37,249	45,441	25,632	37,002	66,827	80,375	53,965	−50,065

## 連結包括利益計算書 Consolidated Statement of Comprehensive Income

(百万円/¥ million)

年度 Fiscal Year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3
当期純利益(−損失) Profit (Loss)	25,702	26,450	37,265	45,468	25,656	37,033	66,857	80,403	54,007	−50,040
その他有価証券評価差額金 Valuation difference of available-for-sale securities	−7,939	8,934	8,493	−5,081	−6,835	24,986	−7,686	−5,306	−1,139	−11,249
為替換算調整勘定 Foreign currency translation adjustment	−29,829	−3,866	247	5,189	−12,023	13,660	25,595	20,460	38,475	825
退職給付に係る調整額 Remeasurements of defined benefit plans, net of tax	−1,068	−146	1,586	−68	−1,071	1,860	801	152	719	1,248
その他の包括利益合計 Total other comprehensive income	−38,836	4,921	10,327	39	−19,930	40,507	18,710	15,306	38,055	−9,176
包括利益 Comprehensive income	−13,134	31,371	47,593	45,507	5,725	77,541	85,568	95,709	92,062	−59,216
親会社株主に係る包括利益 Comprehensive income attributable to owners of parent	−13,116	31,381	47,605	45,470	5,695	77,488	85,526	95,666	91,981	−59,228
非支配株主に係る包括利益 Comprehensive income attributable to non-controlling interests	−17	−10	−11	37	30	53	41	43	81	11

## 連結キャッシュフロー計算書 Consolidated Statement of Cash Flow

(百万円/¥ million)

年度 Fiscal Year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3
<b>《営業活動によるキャッシュ・フロー》</b>										
<b>《Cash flows from operating activities》</b>										
税金等調整前当期純利益又は税金等調整前当期純損失 Profit before income taxes	31,537	32,377	46,512	60,923	38,018	40,512	83,859	109,507	71,683	-56,731
減価償却費 Depreciation	38,338	40,801	43,407	45,415	44,328	40,167	42,027	56,140	72,069	83,418
減損損失 Impairment loss	2,021	2,455	7,046	1,398	429	807	285	301	1,564	30,367
のれん償却額 Amortization of goodwill	245	385	391	-	-	-	-	-	-	-
貸倒引当金の増減額(-は減少) Increase (decrease) in allowance for doubtful accounts	-382	651	147	-313	-572	-3	-86	426	129	-562
退職給付に係る負債の増減額(-は減少) Increase (decrease) in net defined benefit liability	617	664	496	467	-833	433	909	610	993	1,396
退職給付に係る資産の増減額(-は増加) Decrease (increase) in net defined benefit asset	-525	232	150	350	120	261	-422	36	58	-174
特別退職金 Extra retirement payments	-	-	-	2,094	1,250	-	-	-	-	-
事業整理損失引当金の増減額(-は減少) Increase (decrease) in provision for loss on business liquidation	442	-	-	-	-	-	-	-	-	-
受取利息及び受取配当金 Interest and dividend income	-2,860	-4,052	-3,860	-4,824	-4,858	-2,399	-2,022	-4,460	-6,904	-10,091
受取手数料 Commission income	-	-	-	-	-	-	-	-	-6,000	-
為替差損益(-は益) Foreign exchange losses (gains)	5,178	1,707	1,581	-1,340	1,544	-1,785	-3,616	-6,385	-8,043	-1,437
有価証券及び投資有価証券売却損益(-は益) Loss (gain) on sales of short-term and long-term investment securities	-	-	-	-	-5,020	-1,392	-2,190	-	-0	-6,415
有価証券及び投資有価証券評価損益(-は益) Loss (gain) on valuation of short-term and long-term investment securities	4	57	81	0	936	-	-	622	246	371
固定資産売却損益(-は益) Loss (gain) on sales of non-current assets	-13	-177	-424	-80	-289	120	-582	-1,311	-4,105	-381
災害による損失 Loss on disaster	-	-	-	-	-	340	427	-	-	535
補助金収入 Subsidy income	-	-	-	-	-	-	-	-	-9,861	-7,257
固定資産圧縮損 Loss on tax purpose reduction entry of non-current assets	-	-	-	-	-	-	-	-	8,861	7,257
売上債権の増減額(-は増加) Decrease (increase) in notes and accounts receivable - trade	5,299	-11,935	-9,433	1,274	8,149	-9,650	-12,278	2,043	19,417	14,408
棚卸資産の増減額(-は増加) Decrease (increase) in inventories	7,392	-251	-11,737	-21,846	7,091	-14,073	-19,794	-35,734	-18,549	20,832
仕入債務の増減額(-は減少) Increase (decrease) in notes and accounts payable - trade	35	2,400	-1,429	-2,764	-703	1,243	1,529	-5,489	-3,897	3,664
未払金の増減額(-は減少) Increase (decrease) in accounts payable - other	-1,936	571	512	-1,705	164	383	2,853	24	-247	1,109
その他 Other, net	-350	3,418	2,745	1,477	-438	343	5,055	-924	-8,724	-1,209
<b>小計</b>	<b>85,043</b>	<b>69,307</b>	<b>76,190</b>	<b>80,527</b>	<b>89,317</b>	<b>55,309</b>	<b>95,953</b>	<b>115,405</b>	<b>108,691</b>	<b>79,099</b>
<b>Subtotal</b>										
事業再編による支出 Payments for business restructuring	-	-305	-8	-	-	-	-	-	-	-
利息及び配当金の受取額 Interest and dividend income received	2,714	4,052	4,714	4,645	5,046	2,500	1,856	3,519	7,147	10,119
利息の支払額 Interest expenses paid	-3	-1	-16	-1	-9	-6	-8	-15	-294	-865
法人税等の支払額又は還付額(-は支払) Income taxes (paid) refund	-8,852	-5,654	-6,152	-19,180	-12,953	-11,219	-5,619	-20,280	-32,685	-4,396
特別退職金の支払額 Extra retirement payments	-	-	-	-	-2,269	-609	-	-	-	-
<b>営業活動によるキャッシュ・フロー</b>	<b>78,901</b>	<b>67,397</b>	<b>74,727</b>	<b>65,990</b>	<b>79,130</b>	<b>45,975</b>	<b>92,181</b>	<b>98,628</b>	<b>82,858</b>	<b>83,956</b>
<b>Net cash provided by (used in) operating activities</b>										

## 連結キャッシュフロー計算書 Consolidated Statement of Cash Flow

	(百万円/¥ million)									
年度 Fiscal Year ended	'16/3	'17/3	'18/3	'19/3	'20/3	'21/3	'22/3	'23/3	'24/3	'25/3
<b>《投資活動によるキャッシュ・フロー》</b>										
<b>(Cash flows from investing activities)</b>										
定期預金の増減額(−は増加)	34,779	3,855	10,469	−3,358	17,737	−10,470	10,533	11,166	17,539	463
Decrease (increase) in time deposits										
有価証券及び投資有価証券の取得による支出	−6,173	−10,990	−19,362	−13,403	−6,908	−9,334	−17,179	−2,858	−300,266	−441
Purchase of short-term and long-term investment securities										
有価証券及び投資有価証券の売却及び償還による収入	11,426	8,486	5,218	20,550	25,421	12,652	20,050	9,158	5,678	15,344
Proceeds from sales and redemption of short-term and long-term investment securities										
有形固定資産の取得による支出	−54,211	−39,602	−49,862	−54,273	−41,880	−32,377	−66,579	−100,769	−166,273	−135,792
Purchase of property, plant and equipment										
有形固定資産の売却による収入	900	563	1,006	156	652	153	931	2,201	4,771	558
Proceeds from sales of property, plant and equipment										
連結の範囲の変更を伴う子会社株式の取得による支出	−8,626	−	−	−	−	−	−	−	−	−
Purchase of shares of subsidiaries resulting in change in scope of consolidation										
事業譲渡による収入	−	429	−	−	−	−	−	−	−	−
Proceeds from transfer of business										
補助金の受取額	−	−	−	−	−	−	−	−	9,861	7,257
Subsidies received										
その他	−531	−1,483	−1,986	−3,670	−3,698	−1,466	−3,193	−7,636	−3,263	−3,069
Other, net										
<b>投資活動によるキャッシュ・フロー</b>	<b>−22,436</b>	<b>−38,742</b>	<b>−54,517</b>	<b>−53,997</b>	<b>−8,676</b>	<b>−40,844</b>	<b>−55,437</b>	<b>−88,738</b>	<b>−431,952</b>	<b>−115,678</b>
<b>Net cash provided by (used in) investing activities</b>										
<b>《財務活動によるキャッシュ・フロー》</b>										
<b>(Cash flows from financing activities)</b>										
社債の発行による収入	−	−	−	−	40,918	−	−	−	−	199,865
Proceeds from issuance of bonds										
社債の償還による支出	−	−	−	−	−	−	−	−	−	−40,000
Redemption of bonds										
自己株式の取得による支出	−17,006	−6	−10	−10,003	−41,295	−8,715	−9	−6	−20,005	−1
Purchase of treasury shares										
配当金の支払額	−16,038	−12,164	−21,154	−20,625	−15,675	−14,822	−14,721	−20,610	−19,463	−19,298
Cash dividends paid										
短期借入金の増減額	−	−	−	−	−	−	−	−	300,000	−200,000
Increase (decrease) in short-term borrowings										
手数料の受取額	−	−	−	−	−	−	−	−	6,000	−
Commission income received										
長期借入れによる収入	−	−	−	−	−	−	−	−	−	100,000
Proceeds from long-term borrowings										
その他	−64	−2	−21	−18	−1,022	−1,302	−1,499	−1,535	−1,467	−1,512
Other, net										
<b>財務活動によるキャッシュ・フロー</b>	<b>−33,109</b>	<b>−12,173</b>	<b>−21,186</b>	<b>−30,647</b>	<b>−17,075</b>	<b>−24,840</b>	<b>−16,230</b>	<b>−22,153</b>	<b>265,063</b>	<b>39,052</b>
<b>Net cash provided by (used in) financing activities</b>										
現金及び現金同等物に係る換算差額	−14,222	−2,268	−1,063	2,746	−5,904	6,338	12,542	11,293	17,880	−468
Effect of exchange rate change on cash and cash equivalents										
現金及び現金同等物の増減額(−は減少)	9,133	14,212	−2,041	−15,908	47,474	−13,371	33,055	−969	−66,150	6,862
Net increase (decrease) in cash and cash equivalents										
現金及び現金同等物の期首残高	222,668	231,802	246,015	243,973	228,065	275,539	262,168	295,223	294,254	228,104
Cash and cash equivalents at beginning of period										
<b>現金及び現金同等物の期末残高</b>	<b>231,802</b>	<b>246,015</b>	<b>243,973</b>	<b>228,065</b>	<b>275,539</b>	<b>262,168</b>	<b>295,223</b>	<b>294,254</b>	<b>228,104</b>	<b>234,966</b>
<b>Cash and cash equivalents at end of period</b>										