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FACT BOOK 2025

Fiscal Year ended March 31, 2025

Last five-year Summary (Consolidated)

Keio Corporation
京王電鉄株式会社

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データ・ハイライト〔連結〕 Data highlights〔Consolidated〕

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
連結経営成績 Consolidated operating results					
営業収益* Operating revenues	315,439	299,872	347,133	408,694	452,916
営業利益又は営業損失 Operating profit (loss)	(20,866)	740	21,479	43,840	54,148
経常利益又は経常損失 Ordinary profit (loss)	(17,980)	5,366	21,772	43,485	53,253
親会社株主に帰属する当期純利益又は親会社株主に帰属する当期純損失 Profit (loss) attributable to owners of parent	(27,519)	5,585	13,114	29,243	42,857
E B I T D A *					
Earnings before interest, tax, depreciation and amortization	14,269	32,208	50,607	74,692	86,958
連結財政状態 Consolidated financial position					
総資産 Total assets	912,624	906,212	955,233	1,079,388	1,122,589
純資産 Net assets	344,395	342,286	351,566	393,930	414,757
自己資本 Shareholders' equity	344,346	342,321	351,591	393,183	414,640
自己資本比率 Equity-to-asset ratio	37.7%	37.8%	36.8%	36.4%	36.9%
利益剰余金 Retained earnings	252,952	252,087	260,315	284,367	317,593
有利子負債* Interest-bearing debt	399,610	375,715	402,653	435,352	446,935
借入金 Borrowings	199,605	205,708	232,653	265,252	276,835
社債 Bonds payable	170,000	150,000	170,000	170,100	170,100
コマーシャル・ペーパー Commercial papers	30,004	20,006	—	—	—
連結キャッシュ・フローの状況 Consolidated cash flows					
営業活動 C F Cash flows from operating activities	6,897	28,222	25,039	52,258	28,611
投資活動 C F Cash flows from investing activities	(30,822)	(14,318)	(42,045)	(42,485)	(38,110)
財務活動 C F Cash flows from financing activities	58,767	(23,264)	20,633	(7,758)	(15,362)

* 2022年3月期の期首より、「収益認識に関する会計基準」等を適用している。

* E B I T D A = 営業利益又は営業損失 + 減価償却費 + のれん償却額

* 有利子負債 = 借入金 + 社債 + コマーシャル・ペーパー

* Accounting Standard for Revenue Recognition and other standards applied as of beginning of fiscal year ended March 31, 2022.

* EBITDA = Operating profit (loss) + Depreciation and amortization + Amortization of goodwill

* Interest-bearing debt = Borrowings + Bonds payable + Commercial papers

連結貸借対照表 Consolidated Balance Sheets

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
資産の部 Assets					
流動資産 Current assets	159,022	157,066	182,894	248,285	266,341
現金及び預金 Cash and deposits	76,772	67,403	71,030	73,064	48,254
受取手形及び売掛金 Notes and accounts receivable-trade	38,009	—	—	—	—
受取手形、売掛金及び契約資産 Notes and accounts receivable-trade and contract assets	—	40,892	45,298	59,650	65,788
商品及び製品 Merchandise and finished goods	11,965	16,526	17,096	23,144	38,908
仕掛品 Work in process	21,387	22,687	40,777	81,984	101,173
原材料及び貯蔵品 Raw materials and supplies	2,289	2,293	2,345	2,502	2,553
その他 Other	8,612	7,272	6,359	7,956	9,680
貸倒引当金 Allowance for doubtful accounts	(13)	(9)	(13)	(18)	(18)
固定資産 Non-current assets	753,601	749,145	772,338	831,103	856,248
有形固定資産 Property, plant and equipment	656,717	656,813	669,590	701,499	717,927
建物及び構築物（純額） Buildings and structures, net	332,049	323,188	320,606	331,028	326,013
土地 Land	235,322	235,725	239,423	243,286	241,129
建設仮勘定 Construction in progress	46,673	61,334	72,003	86,746	105,452
その他（純額） Other, net	42,671	36,565	37,555	40,438	45,332
無形固定資産 Intangible assets	14,736	14,593	19,500	21,886	22,464
投資その他の資産 Investments and other assets	82,147	77,738	83,248	107,717	115,856
投資有価証券 Investment securities	50,251	49,056	55,917	78,133	85,963
その他 Other	32,028	28,810	27,482	29,723	30,031
貸倒引当金 Allowance for doubtful accounts	(132)	(128)	(151)	(139)	(138)
資産合計 Total assets	912,624	906,212	955,233	1,079,388	1,122,589
《参考》 Reference					
有形固定資産の増減内訳 Increase(decrease) in property, plant and equipment					
取得 Acquired	35,124	46,108	50,685	55,613	51,277
償却 Depreciation	(31,948)	(28,856)	(26,771)	(28,158)	(29,465)
圧縮 Reduction	(386)	(854)	(1,403)	(805)	(920)
除却 Retirement	(388)	(343)	(500)	(657)	(602)
その他 Other	(5,815)	(15,958)	(9,233)	5,917	(3,861)
計 Total	(3,414)	96	12,776	31,909	16,428
投資有価証券の評価差額の増減 Increase(decrease) in valuation difference on investment securities	3,868	(735)	2,669	19,686	7,034

連結貸借対照表 Consolidated Balance Sheets

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
負債の部 Liabilities					
流動負債 Current liabilities	221,791	233,231	219,414	274,834	302,490
支払手形及び買掛金 Notes and accounts payable-trade	16,043	16,067	18,633	24,413	25,831
短期借入金 Short-term borrowings	66,193	68,627	81,616	99,741	100,375
1年内償還予定の社債 Current portion of bonds payable	20,000	20,000	—	—	15,100
コマーシャル・ペーパー Commercial papers	30,004	20,006	—	—	—
未払法人税等 Income taxes payable	2,493	4,127	3,288	8,850	9,573
その他の引当金 Other provisions	3,956	4,737	4,229	7,244	7,686
その他 Other	83,098	99,664	111,646	134,584	143,924
固定負債 Non-current liabilities	346,438	330,694	384,251	410,624	405,340
社債 Bonds payable	150,000	130,000	170,000	170,100	155,000
長期借入金 Long-term borrowings	133,412	137,081	151,036	165,511	176,460
退職給付に係る負債 Retirement benefit liability	22,930	22,827	21,983	18,212	18,425
資産除去債務 Asset retirement obligations	4,376	4,423	4,460	15,414	15,455
その他の引当金 Other provisions	537	522	1,092	491	777
その他 Other	35,181	35,839	35,678	40,894	39,221
負債合計 Total liabilities	568,229	563,925	603,666	685,458	707,831
純資産の部 Net assets					
株主資本 Shareholders' equity	334,422	333,555	341,853	365,896	384,184
資本金 Share capital	59,023	59,023	59,023	59,023	59,023
資本剰余金 Capital surplus	42,187	42,187	42,187	42,288	42,324
利益剰余金 Retained earnings	252,952	252,087	260,315	284,367	317,593
自己株式 Treasury shares	(19,740)	(19,743)	(19,673)	(19,783)	(34,758)
その他の包括利益累計額 Accumulated other comprehensive income	9,923	8,766	9,738	27,287	30,456
その他有価証券評価差額金					
Valuation difference on available-for-sale securities	7,681	7,181	9,031	22,636	27,168
繰延ヘッジ損益 Deferred gains or losses on hedge	—	—	—	75	130
為替換算調整勘定 Foreign currency translation adjustment	4	7	11	16	16
退職給付に係る調整累計額 Remeasurements of defined benefit plans	2,237	1,576	694	4,558	3,141
非支配株主持分 Non-controlling interests	48	(35)	(24)	746	117
純資産合計 Total net assets	344,395	342,286	351,566	393,930	414,757
負債純資産合計 Total liabilities and net assets	912,624	906,212	955,233	1,079,388	1,122,589

連結損益計算書 Consolidated Statements of Income

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
営業収益 Operating revenues	315,439	299,872	347,133	408,694	452,916
営業費 Operating expenses	336,306	299,132	325,653	364,853	398,768
運輸業等営業費及び売上原価 Operating expenses and cost of sales of transportation	288,756	252,085	276,942	311,701	339,770
販売費及び一般管理費 Selling, general and administrative expenses	47,550	47,047	48,711	53,152	58,998
営業利益又は営業損失 Operating profit (loss)	(20,866)	740	21,479	43,840	54,148
営業外収益 Non-operating income	6,549	7,764	3,942	3,332	3,728
受取利息 Interest income	20	20	18	19	40
受取配当金 Dividend income	1,312	1,242	1,260	1,517	1,776
持分法による投資利益 Share of profit of entities accounted for using equity method	88	257	426	499	551
その他 Other	5,128	6,244	2,237	1,296	1,360
営業外費用 Non-operating expenses	3,664	3,138	3,649	3,687	4,623
支払利息 Interest expenses	3,091	2,844	2,912	3,259	3,915
その他 Other	572	294	736	427	707
経常利益又は経常損失 Ordinary profit (loss)	(17,980)	5,366	21,772	43,485	53,253
特別利益 Extraordinary income	8,555	14,799	5,602	2,774	4,068
工事負担金等受入額 Contribution for construction	446	941	2,541	889	1,208
その他 Other	8,108	13,857	3,060	1,884	2,859
特別損失 Extraordinary losses	11,642	5,841	6,367	4,870	3,781
固定資産圧縮損 Loss on tax purpose reduction entry of non-current assets	388	858	2,464	836	960
固定資産除却損 Loss on retirement of non-current assets	815	1,812	741	927	883
その他 Other	10,438	3,170	3,161	3,106	1,936
税金等調整前当期純利益又は税金等調整前当期純損失 Profit (loss) before income taxes	(21,067)	14,324	21,008	41,388	53,540
法人税、住民税及び事業税 Income taxes-current	3,930	5,654	5,643	11,743	14,299
法人税等調整額 Income taxes-deferred	2,688	3,163	2,237	291	(3,735)
当期純利益又は当期純損失 Profit (loss)	(27,686)	5,506	13,127	29,353	42,976
非支配株主に帰属する当期純利益又は非支配株主に帰属する当期純損失 Profit (loss) attributable to non-controlling interests	(167)	(78)	13	109	118
親会社株主に帰属する当期純利益又は親会社株主に帰属する当期純損失 Profit (loss) attributable to owners of parent	(27,519)	5,585	13,114	29,243	42,857

* 2022年3月期の期首より、「収益認識に関する会計基準」等を適用している。

* Accounting Standard for Revenue Recognition and other standards applied as of beginning of fiscal year ended March 31, 2022.

連結キャッシュ・フロー計算書 Consolidated Statements of Cash flows

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
税金等調整前当期純利益又は税金等調整前当期純損失 Profit(loss) before income taxes	(21,067)	14,324	21,008	41,388	53,540
減価償却費 Depreciation	34,663	31,164	29,127	30,643	32,644
減損損失 Impairment loss	9,224	1,902	1,924	1,660	1,023
のれん償却額 Amortization of goodwill	472	303	–	208	165
退職給付に係る負債の増減額 Increase (decrease) in retirement benefit liability	2,405	(353)	(715)	(633)	(511)
退職給付に係る資産の増減額 Increase (decrease) in retirement benefit asset	(4,066)	(986)	(845)	(330)	(875)
棚卸資産評価損 Loss on valuation of inventories	30	10	58	237	336
固定資産除却損 Loss on retirement of non-current assets	395	363	506	684	607
固定資産圧縮損 Loss on tax purpose reduction entry of non-current assets	388	858	2,464	836	960
受取利息及び受取配当金 Interest and dividend income	(1,333)	(1,262)	(1,278)	(1,536)	(1,816)
支払利息 Interest expenses	3,091	2,844	2,912	3,259	3,915
投資有価証券売却損益 Loss (gain) on sale of investment securities	(4,655)	(1,528)	(13)	(627)	(269)
工事負担金等受入額 Contribution received for construction	(446)	(941)	(2,541)	(889)	(1,208)
固定資産売却益 Gain on sales of non-current assets	(1,167)	(12,141)	(2,726)	(1,044)	(1,616)
支払補償金 Compensation expenses	–	–	–	388	181
退店補償金 Compensation for tenants closing	707	688	315	–	–
営業債権の増減額 Decrease (increase) in trade receivables	(5,601)	(2,979)	(4,684)	(5,619)	(5,838)
たな卸資産の増減額 Decrease (increase) in inventories	3,248	(3,760)	(17,461)	(11,373)	(36,752)
営業債務の増減額 Increase (decrease) in trade payables	245	(2,184)	5,313	930	1,171
その他 Other, net	(564)	7,485	121	2,563	(1,289)
小計 Subtotal	15,968	33,807	33,483	60,746	44,368
利息及び配当金の受取額 Interest and dividends received	1,333	1,371	1,309	1,582	1,826
利息の支払額 Interest paid	(3,017)	(2,918)	(2,851)	(3,243)	(3,817)
支払補償金の支払額 Compensation expenses paid	–	–	–	(673)	(180)
退店補償金の支払額 Compensation paid for tenants closing	(559)	(388)	(308)	–	–
法人税等の支払額 Income taxes paid	(6,828)	(3,649)	(6,593)	(6,154)	(13,584)
営業活動によるキャッシュ・フロー Net cash provided by (used in) operating activities	6,897	28,222	25,039	52,258	28,611

連結キャッシュ・フロー計算書 Consolidated Statements of Cash flows

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
有形及び無形固定資産の取得による支出 Purchase of property, plant and equipment and intangible assets	(46,169)	(36,986)	(56,089)	(44,296)	(48,877)
有形及び無形固定資産の売却による収入 Proceeds from sales of property, plant and equipment and intangible assets	2,955	17,108	8,382	1,877	5,791
工事負担金等受入による収入 Proceeds from contribution received for construction	6,398	3,760	9,052	8,229	8,280
投資有価証券の取得による支出 Purchase of investment securities	(173)	(3,074)	(3,828)	(3,340)	(1,300)
投資有価証券の売却及び償還による収入 Proceeds from sales and redemption of investment securities	6,309	5,616	18	715	418
連結の範囲の変更を伴う子会社株式の取得による支出 Purchase of shares of subsidiaries resulting in change in scope of consolidation	(189)	—	—	(4,378)	—
その他 Other, net	47	(744)	418	(1,292)	(2,424)
投資活動によるキャッシュ・フロー Net cash provided by (used in) investing activities	(30,822)	(14,318)	(42,045)	(42,485)	(38,110)
短期借入金の純増減額 Net increase (decrease) in short-term borrowings	(2,491)	869	9,821	1,673	1,648
長期借入れによる収入 Proceeds from long-term borrowings	15,790	14,600	27,920	14,958	38,941
長期借入金の返済による支出 Repayment of long-term borrowings	(17,911)	(9,366)	(10,876)	(17,834)	(29,006)
社債の発行による収入 Proceeds from issuance of bonds	39,783	—	39,788	—	—
社債の償還による支出 Redemption of bonds	—	(20,000)	(20,000)	(10)	—
自己株式の取得による支出 Purchase of Treasury shares	(364)	(12)	(8)	(310)	(15,004)
コマーシャル・ペーパーの純増減額 Net increase (decrease) in commercial papers	30,004	(9,971)	(20,006)	—	—
配当金の支払額 Dividends paid	(5,803)	(4,886)	(4,885)	(5,192)	(9,758)
セール・アンド・リースバックによる収入 Proceeds from sale and leaseback transactions	—	6,626	—	—	—
連結の範囲の変更を伴わない子会社株式の取得による支出 Purchase of shares of subsidiaries not resulting in change in scope of consolidation	—	—	—	—	(688)
その他 Other, net	(239)	(1,123)	(1,120)	(1,041)	(1,493)
財務活動によるキャッシュ・フロー Net cash provided by (used in) financing activities	58,767	(23,264)	20,633	(7,758)	(15,362)
現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents	(0)	(0)	—	—	—
現金及び現金同等物の増減額 Net increase (decrease) in cash and cash equivalents	34,841	(9,361)	3,627	2,013	(24,861)
現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period	41,912	76,753	67,394	71,021	73,035
連結子会社による非連結子会社の合併に伴う現金及び現金同等物の増加額 Increase in cash and cash equivalents resulting from merger of unconsolidated subsidiaries of subsidiaries	—	1	—	—	—
現金及び現金同等物の期末残高 Cash and cash equivalents at end of period	76,753	67,394	71,021	73,035	48,173

セグメント情報 Segment information

	(100万円/¥-mil.)				
	2021/3	2022/3	2023/3	2024/3	2025/3
営業収益 Operating revenues					
運輸業 Transportation	88,451	99,232	111,193	124,121	132,390
流通業 Merchandise sales	128,485	96,941	102,833	102,111	107,879
不動産業 Real estate	48,007	47,202	52,841	76,784	94,225
レジャー・サービス業 Leisure	25,331	32,982	52,752	72,731	80,697
その他業 Other businesses	65,409	62,548	64,711	78,489	85,658
合計 Total	355,684	338,908	384,332	454,238	500,851
連結修正 Elimination	(40,244)	(39,035)	(37,199)	(45,544)	(47,935)
連結 Consolidated	315,439	299,872	347,133	408,694	452,916
営業利益又は営業損失 Operating profit(loss)					
運輸業 Transportation	(16,413)	(2,699)	3,929	13,197	15,822
流通業 Merchandise sales	(62)	2,026	3,925	4,146	4,327
不動産業 Real estate	10,401	10,470	12,090	13,485	18,177
レジャー・サービス業 Leisure	(19,285)	(13,441)	(2,173)	8,345	11,210
その他業 Other businesses	5,286	5,142	4,478	5,627	5,621
合計 Total	(20,074)	1,497	22,249	44,802	55,159
連結修正 Elimination	(792)	(757)	(769)	(961)	(1,011)
連結 Consolidated	(20,866)	740	21,479	43,840	54,148
E B I T D A Earnings before interest, tax, depreciation and amortization					
運輸業 Transportation	4,703	15,613	20,385	30,540	34,669
流通業 Merchandise sales	3,643	5,570	7,501	6,275	6,671
不動産業 Real estate	15,580	15,568	16,831	20,604	25,558
レジャー・サービス業 Leisure	(14,359)	(9,102)	2,035	12,326	15,186
その他業 Other businesses	5,801	5,633	4,938	6,228	6,257
合計 Total	15,371	33,283	51,692	75,974	88,343
連結修正 Elimination	(1,101)	(1,074)	(1,084)	(1,281)	(1,385)
連結 Consolidated	14,269	32,208	50,607	74,692	86,958

* 2022年3月期の期首より、「収益認識に関する会計基準」等を適用している。

* 2025年3月期の期首よりセグメント区分を変更したため、
2024年3月期も組み替えて表示している。

* Accounting Standard for Revenue Recognition and other standards applied as of
beginning of fiscal year ended March 31, 2022.

* Figures for the fiscal year ended March 31, 2024 have been restated because
the segment classifications have been changed starting from the beginning
of the fiscal year ended March 31, 2025.

セグメント情報 Segment information

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
減価償却費 Depreciation and amortization					
運輸業 Transportation	21,117	18,312	16,456	17,342	18,847
流通業 Merchandise sales	3,706	3,544	3,576	2,129	2,344
不動産業 Real estate	4,774	4,794	4,741	7,030	7,381
レジャー・サービス業 Leisure	4,858	4,338	4,209	3,981	3,970
その他業 Other businesses	515	490	459	480	474
合計 Total	34,972	31,481	29,443	30,963	33,018
連結修正 Elimination	(309)	(317)	(315)	(320)	(374)
連結 Consolidated	34,663	31,164	29,127	30,643	32,644
資本的支出 Capital expenditures					
運輸業 Transportation	20,817	17,227	24,678	27,078	31,818
流通業 Merchandise sales	2,564	1,947	5,761	1,131	753
不動産業 Real estate	8,758	9,537	19,715	8,892	7,566
レジャー・サービス業 Leisure	4,191	5,264	2,665	4,990	5,650
その他業 Other businesses	345	460	355	3,792	845
合計 Total	36,677	34,437	53,177	45,884	46,634
連結修正 Elimination	(555)	(615)	(312)	(925)	(790)
連結 Consolidated	36,121	33,822	52,865	44,959	45,843
総資産 Total assets					
運輸業 Transportation	403,501	413,608	426,412	455,145	477,799
流通業 Merchandise sales	97,946	100,341	101,882	70,522	68,927
不動産業 Real estate	223,544	224,720	252,398	347,914	382,532
レジャー・サービス業 Leisure	119,288	122,544	122,520	120,585	121,842
その他業 Other businesses	40,013	37,965	37,733	56,269	57,640
合計 Total	884,294	899,181	940,946	1,050,436	1,108,742
連結修正 Elimination	28,329	7,030	14,286	28,951	13,847
連結 Consolidated	912,624	906,212	955,233	1,079,388	1,122,589
従業員数 Numbers of employee					(人/Persons)
運輸業 Transportation	6,171	5,978	5,882	5,880	5,912
流通業 Merchandise sales	1,768	1,751	1,669	1,625	1,525
不動産業 Real estate	496	510	521	607	706
レジャー・サービス業 Leisure	2,507	2,306	2,084	2,098	2,164
その他業 Other businesses	2,269	2,291	2,239	2,426	2,423
全社 Corporate	331	314	297	282	273
連結 Consolidated	13,542	13,150	12,692	12,918	13,003

* 2022年3月期の期首より、「収益認識に関する会計基準」等を適用している。

*2025年3月期の期首よりセグメント区分を変更したため、

2024年3月期の減価償却費、資本的支出、総資産も組み替えて表示している。

* Accounting Standard for Revenue Recognition and other standards applied as of beginning of fiscal year ended March 31, 2022.

* Depreciation and amortization, capital expenditures, and total assets for the fiscal year ended March 31, 2024 have been restated because the segment classifications have been changed starting from the beginning of the fiscal year ended March 31, 2025.

セグメント情報 Segment information – 営業収益の明細 Operating revenues transaction –

(100万円/¥-mil.)

	2021/3	2022/3	2023/3	2024/3	2025/3
運輸業 Transportation					
鉄道事業 Railways	58,184	64,141	71,096	79,601	86,159
バス事業 Bus services	24,073	26,049	31,790	36,100	37,556
タクシー業 Taxi services	8,543	9,653	10,618	10,455	10,688
その他 Other	2,272	2,351	2,418	2,564	2,560
消去 Elimination	(4,621)	(2,963)	(4,730)	(4,600)	(4,574)
合計 Total	88,451	99,232	111,193	124,121	132,390
流通業 Merchandise sales					
百貨店業 Department stores	54,819	27,108	31,077	38,058	40,004
ストア業 Retail stores	50,281	46,973	48,334	52,302	56,115
ショッピングセンター事業 Shopping centers	13,340	14,012	14,871	–	–
その他 Other	15,730	14,405	14,371	14,704	14,806
消去 Elimination	(5,686)	(5,558)	(5,821)	(2,954)	(3,047)
合計 Total	128,485	96,941	102,833	102,111	107,879
不動産業 Real estate					
不動産賃貸業 Land and building leasing	36,773	37,539	37,529	52,438	59,742
不動産販売業 Development for selling by lots	20,210	17,032	21,913	32,412	47,644
その他 Other	2,263	2,811	3,538	4,451	4,601
消去 Elimination	(11,240)	(10,181)	(10,140)	(12,517)	(17,761)
合計 Total	48,007	47,202	52,841	76,784	94,225
レジャー・サービス業 Leisure					
ホテル業 Hotels	21,525	24,227	39,433	58,358	65,861
旅行業 Travel services	2,295	3,951	7,859	10,769	11,829
広告代理業 Advertising services	8,545	7,044	8,028	8,530	8,457
その他 Other	4,135	5,001	5,805	6,178	6,546
消去 Elimination	(11,171)	(7,242)	(8,375)	(11,104)	(11,997)
合計 Total	25,331	32,982	52,752	72,731	80,697
その他業 Other businesses					
ビル総合管理業 Building maintenance	25,598	24,271	26,377	28,229	29,001
車両整備業 Railway car maintenance	8,953	9,087	7,637	9,302	9,412
建築・土木業 Construction	25,627	23,314	23,598	33,490	39,408
その他 Other	8,335	8,596	9,408	9,492	10,410
消去 Elimination	(3,106)	(2,721)	(2,310)	(2,026)	(2,574)
合計 Total	65,409	62,548	64,711	78,489	85,658

* 2024年3月期の期首より、「書籍販売業」を「流通業」の「その他」に含めて表示している。過年度数値も同様の変更を行っている。

*“Retail Stores for Books” is included in “Other” under “Merchandise Sales” from the beginning of fiscal year ended March 31, 2024.

Figures for previous fiscal years have been restated according to the new classification.

* 2025年3月期の期首よりセグメント区分を変更したため、2024年3月期も組み替えて表示している。

* Figures for the fiscal year ended March 31, 2024 have been restated because the segment classifications have been changed starting from the beginning of the fiscal year ended March 31, 2025.

鉄道事業運輸成績 Railways transportation results

	2021/3	2022/3	2023/3	2024/3	2025/3
鉄道輸送人員 Passengers transported of Railways	(千人/Thousands of people)				
定期 Commuter-pass passengers	269,745	287,659	308,409	322,689	328,046
通勤 Commuter-pass passengers (Business)	231,373	223,662	228,617	239,615	243,587
通学 Commuter-pass passengers (Students)	38,372	63,997	79,792	83,074	84,459
定期外 Non-commuter-pass passengers	180,899	213,565	245,480	260,996	265,100
合計 Total	450,644	501,224	553,889	583,685	593,146
鉄道輸送人員の対前年増減率 Variation ratio against previous year of Passengers transported of Railways	(%/percent)				
定期 Commuter-pass passengers	(33.4)	6.6	7.2	4.6	1.7
通勤 Commuter-pass passengers (Business)	(26.0)	(3.3)	2.2	4.8	1.7
通学 Commuter-pass passengers (Students)	(58.4)	66.8	24.7	4.1	1.7
定期外 Non-commuter-pass passengers	(32.5)	18.1	14.9	6.3	1.6
合計 Total	(33.0)	11.2	10.5	5.4	1.6
旅客運輸収入 Passenger revenues of Railways	(100万円/¥-mil.)				
定期 Commuter-pass passengers	25,155	25,195	26,311	28,546	31,325
通勤 Commuter-pass passengers (Business)	23,739	22,827	23,352	25,492	28,236
通学 Commuter-pass passengers (Students)	1,416	2,368	2,958	3,053	3,089
定期外 Non-commuter pass passengers	29,614	35,260	40,819	46,570	50,173
合計 Total	54,770	60,456	67,130	75,116	81,499
旅客運輸収入の対前年増減率 Variation ratio against previous year of Passenger revenues of Railways	(%/percent)				
定期 Commuter-pass passengers	(29.9)	0.2	4.4	8.5	9.7
通勤 Commuter-pass passengers (Business)	(26.6)	(3.8)	2.3	9.2	10.8
通学 Commuter-pass passengers (Students)	(59.6)	67.2	24.9	3.2	1.2
定期外 Non-commuter pass passengers	(33.9)	19.1	15.8	14.1	7.7
合計 Total	(32.1)	10.4	11.0	11.9	8.5